RSDAY JUNES

A STREET STREET

comparing the many

Same Contract the B

is understandstill

sers have being

new cizins man

Tomorrow's Weekend FT

The woman who climbed too far: Investing in South Africa



A finely balanced share offer

Cheer up

New drugs for depression

Mitterrand divides his opposition



### FINANCIAL TIMES

Friday June 26 1992

#### Strong US growth fails to quell calls for rate cut

The US Commerce Department revised upwards its estimate of first-quarter economic growth to an annual rate of 2.7 per cent, the best perfor-mance since President George Bush took office. However, many forecasters are worried by more recent evidence that growth is again flagging.

Remarks from Michael Boskin, chief White House economist - to the effect that "sluggish growth" was a greater risk than a resurgence of inflation - added to pressure on the Fed to ease monetary policy. Page 6

han-Contra scandal: The special prosecutor in the Iran-Contra scandal has "new and disturbing evidence" in his investigations as to whether officials at the "highest level of the government" broke the law over a 1985 US arms shipment to Iran via Israel. Page 18

BCCk Creditors of the collapsed bank made last-ditch attempt to prevent the implementation of an agreement between the government of Abu Dhabi, BCCT's majority shareholder, and its liquida tors, which they feel is inadequata. Page 18

Opel, German subsidiary of General Motors of the US, expects a further drop in profits during 1992 after a 19 per cent decline in net income last year to DM1.1bn (\$687m). The drop reflects the shift in business towards export markets where margins are lower. Page 19

James Stirling, British architect, dies:



James Stirling, the internationally renowned architect, died suddenly yesterday in London. He was awarded a knighthood earlier this month, a belated recognition in the UK of his status as an architectural giant. of the avant-garde

much influenced by the later work of Le Corbusier, revelled in his reputation as the enfant terrible.
His Cambridge History Faculty Library building (1964-67) became a rallying point for British anti-modernism. Obdinary, Page 12

Rabin firm on violence: Five people - three Arabs and two israelis - were killed in the West Bank and Gaza Strip, prompting a promise from newly elected leader Yitzhak Rabin to deal harshly with those who "murder and facile". Page 4

Lasmo. UK all exploration and production group, said that planned US property disposals worth at least \$200m would more than offset the reduction in the amount sussed from the flotation of Ultramer Corporation, Page 18

largest company, signed a ground-breaking labour relations deal with the National Union of Mineworkers aimed at eliminating violence in the mines and the violation of labour and civil rights.

Mission Energy of the US will head a consortium to build the 2,400MW Paiton power project in east Java. Indonesia's decision is a rebuff to Intercontinental Electric of the US which has been negotiating for at least part of the \$3.6bn

Wellcome Trust. UK medical charity, is to sell 330m shares in drug company Wellcome in next month's international tender offer. At the closing share price of 914p - up 1p - the offer would be worth £3bn (\$5.6bn). Page 18; Lex, Page 18

Ossetians hit at 'self-out': South Ossetian officials condemned a deal between Russia and Georgia aimed at ending three years of ethnic

conflict in the breakaway region. Page 3 Midland Bank of the UK is considering buying Peru's Banco Popular, Peru's lossmaking stateowned bank. Page 6

Ercros, debt-burdened Spanish chemical conglomerate controlled by the Kuwait Investment Office, edged closer to receivership as talks broke down over the sale of a majority stake in its fertiliser subsidiary. Page 20

Brown Shipley, small UK merchant banking group, is to be broken up after making an annual pre-tax loss of £27.1m (\$50m). The group's holding company now consists of stockbroking and invest-ment management businesses with a net asset value of £17.3m. Page 19

Guangdong, fastest growing province in China, plans to expand at an annual rate of 13 per cent for the next 20 years in its drive to catch up with Asia's other high-growth economies. Page 4

STOCK MARKET INDICES | M STERLING

FT-SE 100: 2,557.8 (+24.7) New York isrchtime:

YieldA.79	2 TRACE		
FT-SE Eurotrack 1001,148.67 (+3.56			
FT-A All-Share1,234.78 (+0.81	5 1.8815	(1.878)	
Nikkei16,143.72  +290.05		(2.915)	
New York lunchtime:	Ffr 9.8125	(same)	
Dow Jones and Ave3,297.12 (+6.42	) SFr 2,5325	(2,5375)	
S&P Composite404.69 (+0.86	Y 237.25	(237.75)	
SUS LUNCHTIME RATES	E Index 93.8	(93.1)	
Federal Funds31/%	E DOLLAR		
3-mo Treas Bills: Yid371%	New York lunchting	Œ	
Long Bond192 2	DM 1.541		
Yield7.8%	FFr 5.195		
ELONDON MONEY	SFr 1,3985		
	Y 125.4		
3-mo Interbank 181 <sub>8</sub> % (101 <sub>8</sub> %	Lendon:		
Liffe long gilt future: _Sep 57% (Sep 971)	DM 1.542	(1.552)	
E NORTH SEA OIL (Argus)	FFr 6.1876	(5.225)	
Brest 15-day Aug\$21.525 (same	SFr 1.392	(1.4045)	
	Y 125.40	126.65)	
■ Gold	Clodes R14	(61.6)	
New York Cornex\$344.6 (342.8	)		
Inndes \$343.35 (342.65	)   Tokyo close Y 126.6	Tokyo close Y 126.52	

Sch00	Humpary	Ft t62	Malta	Lm0.50	S.Arabla	SR9.00
Dint.000	teeland	IKr180	Merceco	AlDh11	Singapore	S4.10
BFr60	India	Rs20	Neth	F1 3.50	Spath	Pts.200
CC1.00	Indianesia	Rj5800	Nigeria	Neira20	Sweden	SKr.14
Kaly	L2500	Cman	CR1.20	Thailand	Sh150	
EVA.00	Jordan	J.D1.20	Psidstan	Rs35	Tunista	Dint.100
FM10	Korea	Wen 2500	Philippines	Pso45	Turisty	Dint.1000
FR6.50	Kirseat	Fits.506	Potend	Zi 18,000	UAE	Dh8.00
Dr280	Jun	LFr60	Ceter	CR10.00		
CFF6	Jun	LFr60	Ceter	CR10.00		
CFF6	Jun	LFr60	Ceter	CR10.00		
CFF6	Jun	LFr60	Ceter	CR10.00		
CFF6	Ceter	CR10.00	CFF60	Ceter	CR10.00	
CFF6	Jun	LFr60	Ceter	CR10.00		
CFF6	Ceter	CR10.00	CFF60	Ceter	CR10.00	
CFF6	Ceter	CR10.00	CFF60	Ceter	CR10.00	
CFF6	Ceter	CR10.00	CFF60	Ceter	CR10.00	
CFF6	CFF60	Ceter	CR10.00	CFF60	Ceter	CF

FINANCIAL TIMES © FT No 31,794 Week No 26

assumed his position in 1990, said: "I have reluctantly concluded it is in the best interests of BP that I should leave the company. I do so in the knowledge that BP has a fine team to see it through a difficult period. which has combined low product prices with a depressed chemical

> Last night's developments severe financial pressure because of the recession and the weakness of the oil price. The company is going through a £750m-ayear cost-cutting exercise which is resulting in the loss of hundreds of jobs. The policy earned Mr Horton the soubriquet

industry performance.

as chairman of

was problems of personality rather than business strategy which lay behind the decision to replace Mr Horton.

**British Petroleum** 

Lord Ashburton, formerly Sir BP was being run.

conclusion to discuss with Bob Horton the need to make a change at the top," he said. He said directors believed the gov-erning structure of BP should be changed to solit the role of chairman and chief executive, and par-

full-time chief executive. ASKed

sive, played a role in the board's decision, Lord Ashburton said: better organised if we had a change of individual". He said there was nothing spe-cific in Mr Horton's handling of

was an accumulation of feelings, selves," he said.

utive who has wide experience of the group."
He said there was nothing spe-

But directors made clear that it the company which had was problems of personality prompted the directors to act. It was an accumulation of feelings. of events, all quite small in themselves," he said.

John Baring of Barings, the UK merchant bank, said he and fel-low directors had been increasingly concerned about the way

We came to the unanimous

■ Toughess not enough Page 19

ticularly that BP should have a

personal style, which has been described as arrogant and abra-We felt the company would be

the company which had prompted the directors to act. "It of events, all quite small in them-

Lord Ashburton said that BP was fortunate in having in Mr Simon "a successor as chief exec-

cific in Mr Horton's handling of

The non-executives directors' anxieties grew over some months. Finally, at a meeting earlier this week they confronted Mr Horton with the need for change. When he saw the position, Mr Horton immediately offered to resign. The executive directors, who are in a minority,

supported the changes. A further board meeting, from which Mr Horton was absent, took place yesterday afternoon to ratify the changes.

Mr Simon, 52, had previously held positions as chief financial officer and chief executive of BP Oil, the group's exploration and production arm. He was also Mr Horton's chief rival for the top job when it fell vacant in 1990 with the retirement of Sir Peter

His appointment to the chief executive position last night will be widely seen in the City as a sweet, if belated victory in that

earlier contest. popular choice within BP where Mr Horton's manner had not endeared him to staff. The combination of his dominant personality and the severe job cuts had

But Mr Simon stressed that last night's upheaval would not result in dramatic changes in BP's business direction or in wider staff or structural changes. "This is about the style of run-

### UN considering military intervention in Bosnia

By Robert Mauthner, Diplomatic Editor, in London and David

INTERNATIONAL military intervention in Bosnia may be considered by the United Nations Security Council within the next week, if ceasefires in the region continue to break down.

European Community heads of government meeting in Lisbon today are also expected to express their willingness in principle to support such inter-

Norma Cohen and

Maggie Urry in London

MR ROBERT HORTON, the

chairman and chief executive of

British Petroleum, the UK's top

blue chip company, resigned last

night in what appeared to be a

In a sudden announcement after the London stock market

closed, BP said its 16-member

board had accepted his resigna-

tion "with considerable sadness".

But board members also made

clear that they were concerned

about the concentration of power

in the hands of Mr Horton, one of

the UK's most forceful business

Mr Horton's position is to be

split between Lord Ashburton, a

non-executive director, who

becomes chairman, and Mr David Simon, the chief operating offi-

cer, who will take over as group

executives.

chief executive.

coup by his fellow directors.

The five permanent Security Council members have been holding intense consultations over the last few days on stepping up sanctions against Serbla.

It is widely expected that, within the next week, the council will be asked to approve a resolution which could even go as far as providing for international military intervention in Bosnia. At talks in London between Mr Edward Perkins, US ambassador to the UN, and senior Foreign Office officials, there was general agreement on the need for urgent

Horton is ousted

action to stop the slaughter of civilians in Bosnia and to allow Sarajevo airport to be opened to humanitarian supplies.

Whether such action would include the use of military force remains to be decided. But Mr James Baker, US secretary of state, said this week the US had not ruled out participation in "some multilateral operation", if that should become necessary Since then, officials have indihave been talking in terms of

militias continue to obstruct UN relief operations in Sarajevo and, continue to stop relief being sent through the city's airport.

The nine-nation Western European Union might be among organisations called upon by the UN to supply military forces for the region. A newly constituted ad hoc group of WEU foreign and defence ministry officials is due to meet in London today to discuss contingency plans for the despatch of joint military units to flash-point areas such as

WEU ministers agreed in Bonn last week to give the organisation a genuine military capacity, which would enable it to take part in international peacekeeping and peacemaking operations. made clear in their so-called "Petersberg Declaration" that they would participate in peace-

However, member countries keeping and peacemaking activi-ties only at the request of other international organisations such as the UN. Moreover, each member state would retain the right

to refuse to take part.

Portugal, which currently holds the EC presidency and which is also a member of the WEU organisation, has being canvassing the idea of European intervention to get aid to

Officials in Lisbon claim that even Britain, which has been the most reticent about military involvement in Yugoslavia, has agreed that a limited operation in Sarajevo was militarily feasible.

> Lisbon summit, Page 2 **EC** enlargement, Page 18

### De Klerk announces day of mourning

By Michael Holman and Philip

PRESIDENT F.W. de Klerk, in an unprecedented response to the violence in South Africa, yesterday declared next Monday's funeral of the 42 victims of the Boipatong a day of national

The violence has cost over 13,000 lives since September 1984. Mr de Klerk announced last night that the government would allow its employees to attend the funeral and "related mourning services" and called on the private sector to do the same.

In making the announcement, Mr de Klerk was in effect doing exactly what the African National Congress had asked for earlier this week. Although he made no mention of the ANC's call. Mr de Klerk may nonetheless have helped ease tensions on what will be an emotional and fraught occasion.

"It is the government's sincere prayer that the atrocious events at Boipatong will finally cause all South Africans to reflect."

The announcement came at the tional efforts to break the country's political impasse.

Chief Emeka Anyaoku, the Commonwealth retary-general, is expected to arrive in Johannesburg by the weekend for a meeting with Mr de Klerk, while the UN secretary-general, Mr Boutros Bout-

Anglo signs Labour code, Page 4

### UK accuses French trawler over 'unprovoked attack'

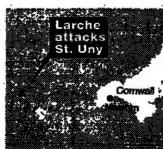
By Richard Evans in London

ROYAL NAVY officers yesterday boarded a French fishing boat off the Isles of Scilly following an "unprovoked attack" by French trawlermen on Cornish boats over disputed fishing rights.

Mr David Curry, UK fisheries minister, told the House of Commons there had been a "violent and outrageous" incident, and the UK government intended to bring sustained pressure on the French authorities "to make sure their vessels are brought to

The incident, one of several in recent months as a bilateral fishing agreement is being drawn up, has created anger among the Cor-nish fishing community and some UK MPs, but might not develop into a full-scale diplomatic row between London and

The UK government, while taking a tough line, clearly does not wish to see unnecessary friction with France as it takes over the European Community presidency, and the French authorities were taking a conciliatory line yesterday.



selin, French secretary of state for the sea with responsibility for the fishing industry, had "vigor-ously condemned" the behaviour of the French boats, and had pledged a full investigation fol-lowed by firm action should the allegations be confirmed.

The Cornish vessels alleged that the French deliberately ploughed through their nets and

lyn boats, approached one of the French vessels, the Larche, to advise it on the position of its nets, it was pelted with lumps of metal and pieces of chain. A second incident was also reported to have taken place

between the Larche and the St Uny. No one was hurt in either

incident, although several thou-

sand pounds of damage was said to have been done in the first attack to the Cornish boats' nets. Officers from HMS Brecon later boarded the Larche, with the permission of its skipper, to seek further information about the incidents. They also planned to board the St Uny and to remain on patrol to prevent any further confrontation. The clashes are the culmination of incidents

going back several years. Fishermen's groups from Britain and France are on the point of reaching agreement on fishing rights beyond the six-mile territorial limit. The area where the incidents took place is being such clashes happening, but details have yet to be final-

Ask us to invest in you and we'll tell you to mind your own business.

Robert Horton: 'reluctantly concluded' he should resign

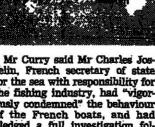
While many venture capital companies require detailed involvement in the running of the companies they invest in, we at CINVen take a slightly differ-

ent view. We only invest in companies or managements who in our opinion, know what they're doing. So we do not need to second-guess management decisions. Once we're

committed to funding a management buy-out, or providing development capital, we do

our utmost not to interfere, although we are always there to help. If you like our approach,

we will be happy to discuss it further with you.



HMS Brecon, a minehunter and fisheries protection vessel, was sent to the scene, 16 miles north of the Scilly Isles, following a dispute involving three small boats from Newlyn in Cornwall and two larger French vessels from

Gold Markets .... Equity Options ... inti. Cap Mkts .... Inti. Companies . Markets Property Market ...... 10.

### A mix of money, members and making decisions



bon today promises THE LISBON mix of the predictto be an unusual SUMMIT able and unpredict-

Two things are sure. One is that BC leaders will tackle three main problems - the shape of Commu-nity finances for the 1990s, the degree to which the EC should be run in a more decentralised man-ner, and the rate of admission of new countries.

The second certainty is that none of these problems is ripe for final settlement. But the Lisbon summit looks likely to determine the key inter-relationship of all three issues, though quite how is this summit's most unpredictable element.

Indeed, this trio of big issues has already become linked into the

overwhelming question mark placed over the Community by the tricht union treaty.

• Financing. The Portuguese presidency has put this at the top of the agenda, to be discussed first thing this morning, not least because Portugal, along with Spain, Ireland and Greece, stands to get a further dou-bling of EC structural aid over the next few years under the Commission's budgetary plans.

Spain, in particular, has warned it might not ratify Maastricht unless it gets a firm pledge at Lisbon of sufficient "cohesion" aid. This threat is weakened by the fact that Denmark's rejection has already placed Maastricht in danger, but it cannot be ignored. Mr Jacques Delors, the commission president has already sought to bridge the EC's north-south gap by this week conceding that his plan to raise EC

MR POUL Schlüter, Denmark's prime minister, will tell his 11 partners at the Lisbon summit that his parliament's powerful market affairs committee has ruled out a new referendum on the Maastricht

spending by one third, from Ecu63bn (£44bn) this year to Ecu83bn in 1997, could be spread over two further years. An increase in the Community's revenue ceiling could be similarly stretched out over the longer period.

The EC south might swallow this,

provided Lisbon indicates that any scaling down of Mr Delors' spending plan would hit policies such as EC research programmes rather than

But the volatility of EC spending. will be underlined by discussion at Lisbon of Italy's milk quota probTreaty, writes Hilary Barnes in The electorate rejected the treaty

in a June 2 referendum. Mr Bjorn Westh, from the opposition Social Democratic Party, said the referen-

expenditure will be brought under control by the recent common agricultural policy reform, the one big triumph of Portugal's presidency. But Italy nearly derailed this reform, by insisting on a big increase in its milk quota, in order to avoid a fine of as much as Ecul.5bn for massive over-produc-tion of milk. Italy has carried its demand to Lisbon.

 Subsidiarity. In the wake of Denmark's rejection of Maastricht, Mr Delors has readily seconded the insistence by German chancellor Helmut Kohl and UK prime minisdum result was binding and could not simply be reversed. dum rebuff are not on the agenda in Lisbon, but Mr Schlüter said he expects to discuss the matter.

Brussels' giving national governments more role in administering RC rules should get a thorough air-

The EC leaders will first want to hear from Mr Delors on this. He is increasingly making the link between Community policy ambitions and subsidiarity in the area of EC research. The Commission president this week admitted his disappointment that most states oppose his plan to boost EC industry's international competitiveness through expanded EC-wide research. Poorer states feel they do not have the high tech companies to benefit, while some richer countries, such as Germany and the UK, are ideologically inclined against more public interventionism. What lies behind Mr Delors' con-

troversial suggestion of subsidiarity in the control of state aid is his feeling that, if the Community will not help its industry more, then it must leave individual governments freer to do so. With the commission poised, for instance, to approve next state to Bull. France's publicly owned computer company, this line of Mr Delors may give leaders such as Mr Major pause about subsidiar-

• Enlargement. The Maastricht summit last December instructed the commission to report on the overall implications of enlargement accepting new member states.
 The Danish rejection of Maastricht killed earlier commission ideas that major institutional reform - going beyond anything in the Maastricht pact - must accompany enlargement. But the final version of the commission paper says "the new treaty [Maastricht] must be rati-fied" before entry negotiations can start with Austria, Finland, Sweden and Switzerland.

This pre-condition is likely to get backing from virtually all leaders, but not Mr Major. Much of the division here turns on which is the best tactic for prompting the Danes into second thoughts on Maastricht - to hold their desire for enlargement hostage to full treaty ratification or (as the UK believes) to let fellow Nordics lead them into the new European union. By contrast, all leaders are agreed that other applicants for EC membership - Turkey, Cyprus and Malta - must be left in

### Major defies critics to back Delors

MR John Major, the British prime minister, yesterday openly challenged Euro-sceptics within his own Conservative party by confirming his government's support for a two-year extension of Mr Jacques Delors' term as president of the European Commission.

The decision, endorsed by his cabinet before Mr Major flew to Lisbon for today's opening of a two-day European Community summit, was followed by an emphatic pledge by the prime minister that the government intended to ratify the Maastricht treaty on Euro-

But in an attempt to isolate party critics, the so-called Euro-sceptics, ministers again emphasised that the government would use its forthcoming six-month presidency of the EC to rein back the com-

Mr Tristan Garel-Jones, the Foreign Office minister responsible for Europe, said the priority of the presidency would be to give substance to the concept of subsidiarity.

Mr Major intends to press presidency a mandate for that goal. He will also seek a commitment by EC leaders to finalise during the next six months

Brittan acts tough

Trade Association (Efta) on their applications for member-

Mr Major told the House of Commons he had no intention "compromising" the Maastricht agreements on political

and monetary union.

He reminded Euro-sceptics they had been elected on a manifesto pledge to implement the treaties, adding: "I have no intention of breaking the word of the British government. . . neither do I have any

intention of compromising what we agreed on that occasion and wrecking this country's reputation for plain dealing, honest dealing and good

The rebels, however, insisted that they were still intent on wrecking the legislation needed to ratify the treaty when it returns to the commons later this year. Mr John Smith, the prospective leader of the opposition Labour party, has indicated that the party was also likely to support attempts to prolong indefi-nitely debate on the legisla-

Downing Street said that the decision to back a two-year extension of Mr Delors' term cussion. Ministers agreed that, with no other candidate for the job, opposition to Mr Delors would have been what one a negotiating stance with the called a "futile gesture".



Indeed, the working time Summit security: an officer checks documents ahead of today's meeting of EC leaders directive itself has still not EC leaders head for 'the bunker'

By Andrew HILl in Brussels

SIR Leon Brittan, the EC competition commissioner, yes-terday made clear that Brussels would be giving up none of its current powers over competition to satisfy calls for lighter Commission involvement in member states' affairs.

In a speech in Bonn, Sir Leon held up Commission competi-tion policy as a prime example of subsidiarity in action. His speech follows hard on the heels of comments by Mr Jacques Delors, the Commission president, on Wednesday which suggested that the principle could be applied more widely to "competition and

state aids rules". Sir Leon underlined that existing Commission practice when dealing with state aid, mergers, cartels and alleged abuses of a dominant position already provided for national action where appropriate.

He reminded his audience

that the Commission had recently devolved to member states the responsibility for investigating many subsidies to small and medium-sized companies. He said he was planning to clarify the role of national courts in applying EC competition law.

over competition which authority should exam-ine state aid which might distort competition across the Community. "No country can police itself, and yet policing is clearly essential if a true common market is to exist," he said. "The way to apply the principle of subsidiarity in this area is not for the Commission to absolve itself from its responsibility."

> "It is true that the thresholds [above which mergers are automatically examined in Brussels] are too high at present to include in the Community's jurisdiction all concentrations having Community-wide effects," he said. Competition officials are examining whether the threshold level should be lowered when it comes up for review next year.

Sir Leon also repeated his view that anti-competitive mergers with an effect on the world market should be cov-ered by new rules under the General Agreement on Tariffs and Trade (Gatt).

"Just as a single member state may not always be able to deal effectively with competition-distorting practices, the Community itself is sometimes

By Patrick Blum in Lisbon

AT LAST, the Centro Cultural de Belém, known as CCB or less charitably as "the bunker", has found its true vocation as the building hosting the Lisbon summit. Squatting on the banks of

the Tagus river on the outskirts of Lisbon, the conference centre was built at a cost of about \$222m as the showpiece of Portugal's six-month EC presidency. The sprawling set of low, pinkish buildings contrasts starkly with the elegant Jerónimos monastery across the road.

But striking a blow for elegance was not the objective of the CCB.

Security considerations ensured there would be few windows on the sunnier southfacing riverside: terrorists would find it hard to take a pot shot while bobbing up and down on the river. But the Portuguese authorities are not taking any chances. Naval boats patrol the river and heavily armed police, including special anti-terrorist units, are

### **SUMMIT AGENDA**

TODAY: 0830 gmt European Parliament President Egon Klepsch meets EC leaders 0900 Summit opens. Delors II budget package 1230 Lunch at Ajuda Palace given by Portuguese

1430 Strategy for enlargement of Community, rela-tions with central and eastern Europe, report by EC Commission President Jacques Delors on subsi-

diarity, progress report on single market.

1930 Portuguese Prime Minister Anibai Cavaco
Silva hosts dinner at Queluz Palace for EC leaders to discuss situation in Yugoslavia, re-appointment of Delors, sites of new EC institutions, and possibly Foreign ministers hold separate dinner to discuss

future common foreign and security policy, Middle East, relations with Maghreb, and July summit of the Conference on Security and Cooperation in

TOMORROW: 0815 Negotiations on summit communiqué. 1200 Working lunch, No fixed close for talks.

part of a 2,000-strong security task force put together to ensure nothing spoils the occa-

It is an easier task for the police than the nightmare of ensuring the safety of more than 70 ministers during a

meeting in May to discuss aid to the former Soviet Union. Only President François Mitterrand of France enjoys the outstanding view to the river, with a corner office that also overlooks the eardens at the front of the building.

### "It's the best room, but that's

'major step"

only because he's head of state - the others are just prime ministers, but they've all got nice views over the gardens," said one official.

to be a rush into further legis-

The UK government has suc-

The most critical response

Whether by chance or choice, the office of Mr Anibal Cavaco Silva, the Portuguese prime minister, looks onto the 16th century monastery, enabling him to reflect on the passage of time and on how quickly Portugal's moment in the sun at the helm of the EC

presidency has gone by. In central Lisbon, traffic has become even more chaotic than usual, as streets have been barred to traffic near the two hotels where delegations stay, except for Mr Mitterrand who is breaking ranks by staying at the French ambassador's

The Lisbon summit may not be as dramatic as that of Maastricht, but Portuguese enthusiasm ensures a party atmosphere. The only cloud arises from customs workers, who have been striking against dismantling of EC borders and the prospect of losing their jobs.

### Belgium Denmark Germany Netherlands Portugal allowed to work over 48 hours

HOW HARD EUROPE WORKS

been passed. There is an "understanding" between the 12 employment ministers covering most important aspects of the directive but a dispute between the French and German governments has held up a final deal, probably until December. A further three years then elapse before the directive becomes law. Several categories of worker, such as the self-employed, and some industries, such as transport, are indefinitely exempted.

has been focused on the proposed 48-hour limit on the working week - averaged over at least three months - and the suggestion that Sunday should "in principle" be the day of rest.

The other 11 countries -

arrangements. As the table shows, most of the 11 already have weekly or daily limits. When overtime, restricted, is added, some employees in those countries do currently breach the 48 hour limit by a few hours. The other important propos

In the UK, most attention

been diluted and the UK has won a special exemption allowing overtime over 48 hours provided it is voluntary. Britain will, however, have to provide legal protection for workers who do not want to work more than 48 hours a week, and employers may have to keep additional working time

where employees will not be

- will only have to make small changes to present

als in the directive are: minimum three weeks' paid holiday rising to four weeks in 1999; an eight-hour limit on night shifts; an 11-hour minimum daily rest period and 35 hours' consecutive rest once a week. All the above - except for

the holiday proposal - are subject to revision if employers and employees agree at local or

The holiday legislation will affect Germany which has a minimum of 18 days; Greece, where there is no paid holiday for the first year; Ireland which has three weeks and Italy which has no minimum. But UK employers will be most affected. The Low Pay Unit estimates that 1.3m employees have no paid leave at all and 3m have less than four weeks. All in a year's work, Page 11

#### Maternity pay **Dutch MPs** plan in doubt

By Diane Summers, Labour Staff

PROPOSALS to give women throughout the European Community a minimum standard of paid maternity leave face an uncertain future fol-lowing the Council of Ministers meeting in Luxembourg on Wednesday.

The European parliament had previously voted in favour of women having at least 14 weeks' maternity leave on 80 per cent of their pay - a measure also backed by the European Commission.

However, some countries within the Council of Ministers, including the UK, argued the level was too high and a compromise was reached at the end of last year giving a level of pay equivalent to each country's sick pay provision. Italy decided on Wednesday that this position was unacceptable and wants, instead, to adopt the higher payments put forward by the European par-

#### pass treaty By Ronald van de Kroi In

THE lower house of the Dutch parliament yesterday voted to ratify the Schengen treaty on eliminating border controls in the heart of the European

The treaty removes border controls between eight of the 12 EC states.

To take effect, all five origi-nal signatories — France, Ger-many, Belgium, Luxembours and the Netherlands - must ratify it.

The Dutch vote of 123 in favour and 23 against the treaty in the 150-seat lower chamber brings to an end a prolonged and sometimes hotly engaged debate on its future.

The Financial Times (Europe) Last Published by The Financial Times (Europe) GmbH, Frankfurt Brench, Nibelungenplatz 3, 6000 Frankfurt-am-Main I: Telephone 49 69 156850; Fax 49 69 5964481; Telex-416193. Represented by E. Hugo, Managing Director. Printer: DVM GmbH-Hürriyet International, 6078 Neu-Iszaburg 4. Responsible editor. Richard Lambert, Financial Times. Number One Southwark Bridge, London SEI 9HL. The Financial Times Ltd, 1992.

Registered offire: Number One: Southwark Bridge, London SEI 9HL Company incorporated under the invision of England and Wales, Chairman; D.E.P. Palmer, Main shareholders: The Fuancial Times Limited, The Financial News Limited, Publishing, director, J. Rolley, 168 Rue de Rivoli, 73044 Paris Codex 01, Tel: (01) 4297 0621; Faz: (01) 4297 0621; Faz: (01) 4297 0629. Editor, Richard Lambert, Printer: SA Nord Echar, 15/21 Rue de Caire, 59100 Roubaix Cedex 1, ISSN, ISSN, 1483-2753. Commission Parinaire No 67808D.

No 67808D.
Financial Times (Scaudinavia)
Vimmelskaftet 42A, DK-1161
Copenhagen-K, Deumark, Telephone
(33) (3 44 4), Fax (33) 935335.

# Kohl: refused to give blessing

to the deal agreed by states

### German states announce compromise on Maastricht

LEADERS of Germany's 16 federal states yesterday claimed to have bro-ken the deadlock in their negotiations with the government over rathication of the Maastricht treaty on European

A compromise agreed with constitutional experts from the main political parties would provide the states with a significant increase in their power to control any future transfer of sov-

ereignty to Brussels.

However, Chancellor Helmut Kohl last night refused to give the deal his final blessing, pending close analysis by the government's own legal advisers. He is also conscious of deep anxiety amongst his own foreign policy advisers, and in the German Foreign Ministry, that the agreement could severely limit the government's room for manoeuvre in future EC negotia-

Key to the agreement is a new clause in the German constitution, to replace the existing clause on German reunification, made redundant by the events of the past two years.

The text worked out by the constitutional experts, and due to be presented to the full constitutional committee of the two houses of parliament today, includes a formal commitment to the goal of European union. That is defined as based on democracy, the rule of law, and the

social and federal principles underlying the German constitution - as well as the principle of subsidiarity. The Bundesrat - the upper house of the German parliament in which

the 16 states are directly represented
- will in future have an effective veto on any further transfer of sovereignty which is not seen in Germany as matching those preconditions. That would almost certainly mean an insistence that any future EC reforms must include very substantial strengthening in the powers of the European parliament, in order to

ensure democratic control.

The key point still at issue between the German government and the states is the question of involvement

in on-going EC decision-making. They agree that the states can in future nominate an alternative representative in EC negotiations for matters which are their exclusive responsibility. A new form of words requires the government "to take substantial account of the opinion of the Bundesrat" if EC negotiations affect the interests of the states. That suggests that not only exclusive interests of the states would be involved, but also for example EC budget negotiations, which affect them indirectly.

The interests of the central government are supposed to be protected by the proviso that its responsibility as sole representative of the entire country must still be preserved.

Mr Hans Eichel, the prime minister of Hesse, said last night that the com-promise represented the furthest the states were prepared to move in restricting their involvement in EC negotiations.

Mr Max Streibl, the conservative

prime minister of Bavaria, went fur-ther in warning that if the government did not agree, the issue was one on which he was prepared to vote against ratification of the Maastricht However, Mr Friedrich Bohl, the

minister of state in Mr Kohl's office, said that the government could not agree until the entire text had been exhaustively investigated by constitutional advisers.

### Serbs agree to halt shelling of Sarajevo civilians

SERB FORCES besieging Sarajevo yesterday announced they would halt the bombardment of civilian targets in the Bosnian capital as they launched an offensive in other parts of the republic.

General Lewis MacKenzie, the commander of United Nations forces in Sarajevo, sald Mr Radovan Karadzic, a Serb leader from Bosnia, had agreed to relocate heavy artillery cuns to allow UN forces to resume work on opening the airport for

As Radio Sarajevo reported continuing attacks on parts of the city, diplomats based in Belgrade were

Control of the control

arms win debug

ari。 5 元型,2 建烷 

7 0 1 2 10 12 1707 Property

Fill to the man

GLE 보기와 6등을 **보**면

Section 12 THESE

ar et alle e par libra.

vi (1. 200 • ⊊7

pe un lier primati

Dutch MB

1355 treat

, North to war de field

iteren 🕮

1000 120 22

Lacon of S

Control of the

aceptical that the agreement would hold. However, one diplomat said it might "indicate that the Serbs have decided to put the train on a different track, to lock in territorial gains by exchanging land for peace". But Gen MacKenzie, reached by telephone in Sarajevo, warned: "If the initiative falled because of Serb actions it would have a serious

He declined to comment on how far the artillery, which has destroyed much of Sarajevo, would be moved from the beleaguered capital. He said two separate UN teams, which have no contact with each other, were working with the mainly

impact on their credibility."

forces on plans to relocate the wesp-onry. Serb leaders yesterday did not elaborate on what constituted a civilian target. Gen Mackenzie said the agreement

could pave the way for reopening the airport for emergency aid to relieve some 300,000 people trapped in Sarajevo with little food and chronic shortages of water and elec-

Meanwhile, Mr Haris Silajdzic, the Bosnian foreign minister, said yesterday that he was less optimistic about peace in his country following a meeting between the European Community mediator, Lord Carrington, and Yugoslav leaders, Renterreports from Strasbourg. Mr Silajdzic told reporters his hopes had lessened because President Slobodan Milosevic of Serbia had turned down Lord Carrington's proposal that Bel-grade should recognise Bosnia-Her-cegovina, which declared independence earlier this year.

"I understand that a certain proposal was put to Mr Milosevic to recognise Bosnia-Hercegovina, which he refused. I frankly see no progress," he said.

Lord Carrington held separate talks with Mr Milosevic, Croatia's-President Franjo Tudjman and Mr Silajdzic in an attempt to stop the siege of Sarajevo by Serb irregulars and bring aid to the starving popula-

In Strasbourg, Mr Milosevic said he had been pressed by Lord Car-rington to recognise Bosnia, but had replied that this was a matter for the new Yugoslav federation consisting of Serbia and Montenegro to decide. "It boils down to one question," Mr Silajdzic said. "Is Europe and the

world prepared to watch this carnage go on?"
Judy Dempsey adds from Beigrade: The Serbian authorities have asked the UN to unfreeze some of the republic's assets held abroad in order to meet debt repayments

which fall due this year, according to bank officials in Belgrade.
These reserves, which total \$2bm, include the federal reserves, which

bank reserves, which total \$500m. A small, undisclosed sum is held in

Mr Gavrilo Dedovic, head of the international division of the National Bank of Yugoslavia, said the federal authorities of the rump Yugoslavia had written to the UN sanctions committee, asking it to recommend the Security Council to release its hard currency reserves held in banks outside the country. They have received

"We want to honour all our debt repayments this year," Mr Dedovic said. "We do not want to renege on

#### **Drug money** launderers find new routes

By Ian Rodger in Lugano

THE volume of laundered drug (£46bn) in the US and Europe four years ago, has remained high in spite of the efforts of a task force set up to combat it by the leading industrialised nations at their 1989 economic

summit. "I cannot imagine that the figure has dropped since we started." Mr Alexis Lautenberg, a Swiss foreign ministry official, said yesterday. Mr Lautenberg, who has chaired the task force in the past year, said that even though many countries, including Switzerland, had introduced measures to prevent drug money laundering, the activity had merely shifted "geographically and

institutionally".

Money launderers were moving to eastern European and far eastern countries and using unregulated institutions and more circuitous naths.

The report also revealed that many of the 27 governments participating in the task force had not yet implemented many of its recommendations, especially those requiring legal action. Only 10 have ratified the 1988 Vienna Convention criminalising drug money

laundering.
Progress will be accelerated next year when member countries of the European Community and European Economic Area will have to comply with the EC money laundering directive. It will oblige all financial institutions to know the identity of their customers, to keep full records and to tions to the authorities.

### **Abortion revolt** divides German le mos ruling party

MRS Rita Sussmuth, the president of the German Bundtag, yesterday led a revolt of liberal Christian Democrats against Chancellor Helmut Kohl's ruling party in an emotional debate over the relaxation of Germany's strict anti-

In spite of bitter criticism from other members of Germany's ruling coalition, and a demand for her resignation from Mr Theo Waigel, leader of the overwhelmingly Roman Catholic and conservative Christian Social Union (CSU). Mrs Süssmuth delivered a passionate plea for the rights of German women to decide the question for themselves.

Her support for a liberal amendment tabled by the opposition Social Democrats (SPD) and the Free Democrats, minority partners in the government, was the key moment in a day-long debate in the Bundestag, marking the culmination of two years of agonis-ing over the divisive abortion

At stake is the law in the united Germany, which has to reconcile the situation of virtual abortion-on-demand practised in the former East Germany, and the much more restrictive West German regu-

Backed by the full might of Germany's Roman Catholic bishops, who condemned the amendment as a "licence to

and CSU argued for the "protection of the unborn child" - leaving abortion as a crime unless approved by a doctor. Their proposal would require precise justification of any abortion on physiological or

psychological grounds.
The alternative would simply require doctors to give formal advice on the consequences of abortion to any prospective mother seeking to terminate

her pregnancy. Nobody can save the life of a child against the mother's will," Mrs Süssmuth declared, to a storm of applause from the opposition benches. "We must think of both the protection of the unborn life, and of the mother... We must stop saying that women are incapable of taking their own decisions. No one can take away from the woman herself the final deci-

More than 100 speakers in the parliament were billed to take part in the debate, which was broadcast live on television throughout the day. A narrow majority in favour of the compromise amendment from the SPD and FDP was expected, thanks to the defection of Mrs Sussmuth and up to 30 Christian Democrats, many of them from the former

East Germany. Although the vote was declared a free vote by the main political parties, the split in the Christian Democrats is another embarrassment for Chancellor Helmut Kohl, at a



The Black Sea eleven: Regional leaders pose in Istanbul yesterday after their economic co-operation summit: (from left) Moldova's Mircea Suegar,

Ukraine's Leonid Kravchuk, Georgia's Edonard Shevardnadze, Armenia's Ley Ter-Petrossian,

Turkey's Suleyman Demirel, Bulgaria's Zhelyu Zhelev, Albania's Sali Berisha, Greece's Constantine Russia's Boris Yeltsin, Romania's Ion Iliescu.

#### BLACK SEA AREA LEADERS SIGN ECONOMIC AGREEMENT

TURKEY and eight former communist states of the Black Sea region joined Greece and Albania in Istanbul yesterday to sign a framework economic agreement in an attempt to revive trade relations stalled since the collapse of the Soviet Union, John Murray Brown reports from Istanbul. A call was made for "effective mechanisms to achieve a higher degree of economic co-operation" in areas such as trans-

Ossetians attack

Russian 'sell-out'

**SOUTH Ossetian officials** 

yesterday roundly condemned

a deal between Russia and

Georgia aimed at ending three

years of ethnic conflict in the

rebel region, Reuter reports

"This is an attempt by Rus-

sia to sell us out to Georgia."

sald South Ossetia's visiting

foreign minister, Mr Urizmag

Dahioyev. The conflict has

caused the deaths of hundreds

He was speaking outside the

from Moscow.

port, telecommunications, infrastructure and environment. The summit grouped Turkey, six former Soviet republics (Russia, Ukraine, Georgia, Moldova, Azerbaijan, Armenia) and Romania, Bulgaria, Greece and Albania. A Turkish official said the 11 countries would "probably" establish a bank on the lines of the European Development Rank or the World Bank. However, the joint declaration fell

Member countries seemed just as intent to emphasise the need for political solutions to the region's ethnic problems. Georgia's president, Mr Eduard Shevardnadze, warned that the Black Sea project could prove "stillborn" unless the region's security were

The idea of Black Sea co-operation was conceived by Turkey's President

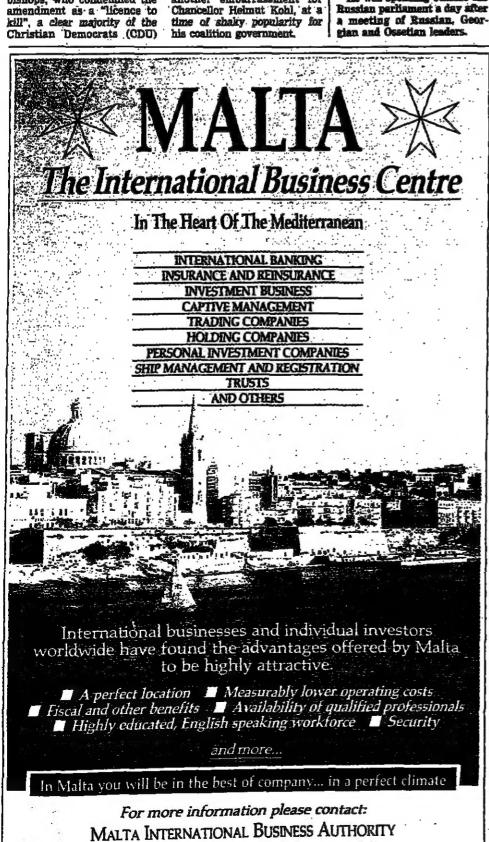
and Albania. President Ozal was a notable absentee yesterday, following disagreement with his prime minister, Mr Suleyman Demirel, on who should NOW THIS IS WHAT

Turgut Ozal, partly in response to his country's unsuccessful attempt to win EC membership. Turkey's view of the

Black See has expanded to incorporate

the region between the Balkans and

the Caucasus to accommodate Greece



Palazzo Spinola, P.O. Box St. Julians 29, Malta.

Tel: (+356) 344230 Fax: (+356) 344334 Telex: 1692 MIBA MW

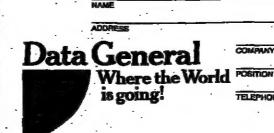


of mainframe power in a compact size with a downsized starting price of under £100,000! Unbelievable, you say? Believe it, we say! Here's what AViiON can mean to your business: Increased savings because AVIION costs millions less than traditional mainframesplus you save on maintenance, software and power, etc.

Increased and immediate "mainframe class performance using the leading databases, business applications and communications software.

Increased envy from your competitors because you took advantage of open systems for a competitive edge Data General AViiON Systems. That's where the world is going. And we want to take you with us.

For your Free **Guide to** Downsizing telephone 081-758 1111 or fax this coupon to 081-758 6758



### Anglo signs breakthrough labour code

By Philip Gawith In Johannesburg

AMERICAN ANGLO Corporation, South Africa's largest company, has signed a ground-breaking labour relations agreement with the National Union of Minework-

ers (NUM).

The code of conduct accord is one of the most significant developments in South African labour relations since the legalisation of black trade unions in 1979. The code, the first of its kind in the industry, is aimed at eliminating violence in the mines and the violation of a wide range of labour and civil rights. It applies to all the gold and coal mines managed by Anglo.

At a signing ceremony this week, Mr Marcel Golding, assistant general secretary of the NUM, which has more than 300,000 members, said the agreements were of "major historical significance". The code. and the accompanying agree-ment on dismissal and disputes procedures, arose out of the bitter 1987 miners' strike and

took four years to negotiate. Relations at the mines between unions and management, and between workers themselves, have often been fraught and violent. In November last year, 86 people died at

Anglo's President Steyn gold mine near Welkom in clashes during a national stayaway to protest against VAT.

The code seeks to balance the rights and responsibilities of managers, union leaders and union members in a way which acknowledges fundamental liberties and avoids violence and

Important labour rights are recognised, such as the right to freedom of association, peace-ful picketing and full disclosure of relevant information and there is a commitment to job and skills development to correct past imbalances. Sensi-tive matters such as wearing political insignia and singing are also dealt with.

These rights are balanced by limitations which essentially protect the right of manage ment to manage, and individual workers to dissent from union activities without fear of

Mr Bobby Godsell, the industrial relations director at Anglo, said that at a time when national political negotiations were deadlocked it was instructive that two parties deeply divided, with a history of violent conflict and vastly different ideological beliefs had negotiated such an impor tant agreement.

#### New Kabul strife looms

for a new power struggle with signs of renewed tension between the country's interim President, Mr Sibghatollah Mojaddedi, and his rival mujahideen leaders, writes Farhan Bokhari in Islamabad.

Mr Mojaddedi is due to step down on Sunday under a twomonth-old agreement between mujahideen factions, and hand over power to another interim government which would hold elections. However, he has made clear he wants to stay

AFGHANISTAN appears set on "I am not interested [in staying in power]. But I cannot ignore the people's will and expectations," he said this week addressing supporters in Kabul who asked him to stay in office.

Said one supporter: "We will wage jihad [holy war] against anyone who opposes him. We have enough power."

The president's statemen came only a day after an official spokesman announced in Kabul that he would not step down on Sunday.

### Turks to debate air cover for Kurds

By John Murray Brown in

THE Turkish parliament is today to debate whether to renew the allied air umbrella which has been vital for the security of the Iraqi Kurda. The count is expected to be

close, despite calls to extend air cover from Mr Suleyman Demirel, the coalition prime minister, and a recommenda-tion from the National Security Council on Tuesday. Under the present agreement, US, French and British fighter nircraft based at a Turkish-US base 310 miles from the Iraqi border police the skies over northern Iraq to protect Kurds from Iraqi military attack.

Together with the Kurdish Pesh Mergas guerrillas, the allied air threat has been the main deterrent to President Saddam Hussein since western forces left northern Iraq last July. Their departure followed a relief operation to establish safe havens for the Kurds after the Gulf war.

The allied presence is cred ited with preventing a repeat of last year's refugee exodus. which is still Ankara's main concern and persuaded Turkey to back allied moves to set up the "safe haven". Turkish nationalists on both

the conservative and left wings remain opposed to the presence of any foreign troops on Turkish soil. The Social Democratic Populists (SHP) now the junior coalition partners, spoke against theaccord when it was introduced during the former Motherland party government. "We didn't ask them to come here," said Mr Erdal Inonu, the deputy prime minister and SHP leader. "Nevertheless we will be responsible for the conse

When the protocol was rolled over last December, Mr Damirel said it would be for the last time. The prime minis-ter also promised any decision would depend on parliament's sanction, whereas previously the government used special powers granted during the Gulf crisis.

### Rabin firm over violence in Gaza and West Bank

By Hugh Carnegy in Jerusalem

FIVE people - three Arabs and two Israelis - were killed in the West Bank and Gaza Strip yesterday, delivering a sharp reminder of the simme ing violence in the occupied territories two days after the Labour party won a general election with the promise to speed Middle East peace talks.

Mr Yitzhak Rabin, the Labour leader who is preparing to build a coslition which he will head as prime minister, told a meeting of Labour's executive committee he would deal with those who "murder and incite" with force.

"Anyone who thinks a government headed by us will not deal with terror in all its forms is making a bad mistake," he said, referring to the deaths of the two Israelis. His comments echoed the

tough stance he adopted against the Palestinian uprising, or intifada, as defence minister in the late-1980s.

The two Israelis were vegeta ble merchanis who were stabbed in the Gaza Strip where they had apparently gone to do business. An Israeli

UN bomb

team beads

for Baghdad

UN experts travel to Baghdad

today to begin overseeing the

destruction of machinery Iraq

used to produce its arsenal of chemical bombs, officials said, Reuter reports from Manama.

A 16-member team would

supervise the scrapping of 60

pieces of equipment used to

make chemical bomb casings.

The team would also inspect

undeclared sites during their

eight-day mission to search for

hidden equipment. UN inspec-

tors charged with ridding Iraq

of its weapons of mass destruc-

tion have already destroyed

about 8,000 unfilled chemical

munitions and blown up leak-

ing rockets containing 2.5

tonnes of nerve agents.

livestock dealer was shot dead in Gaza in similar circumstances last month.

Meanwhile, three armed Palestinians were shot dead in the West Bank by Israeli undercover soldiers.

Mr Rabin has offered territo-

rial concessions to the Palestinians, saying the intifada can only be ended by political means. But he has pledged to enforce stringent security measures meanwhile, to clamp down on violence. Yesterday he was pressed by

Meretz, the pro-peace minority party which is set to be Labour's main coalition partner, to speed the process of forming a government. Meretz leaders expressed irri-tation that Mr Rabin, who is

anxious to minimise right-wing opposition to his peace poli-cles, was seeking to broaden the coalition by including at least one religious party.

He is also waiting for the final official election results to

Inclusion of the army vote could produce a marginal adjustment of the distribution of seats which Mr Rabin wants to take into account before starting coalition negotiations.

be published.



A thumbs-up from Labour leader Yitzhak Rahin as he opens his party's first executive committee meeting since the election

### Guangdong sets sights high

GUANGDONG, the fastest growing province in China, plans to expand at a real rate of nearly 13 per cent a year for the next 20 years in its drive to catch up with Asia's other high-growth economies, Zhu Senlin, its governor, said.

Zhu's prediction, which was made in Beijing on Wednesday, follows a reassessment of the province's growth potential occasioned by the visit at the beginning of the year of Deng Kiaoping, China's 87-year-old

Deng encouraged provincial authorities to be more bold and strive to reach the level of development of Asia's four "dragons" - Hong Kong,

South Korea, Taiwan and Sing-apore. Soon afterwards officials began to redraw plans for economic development.

This year Guangdong's economic performance has been impressive. In the first five months of this year industrial production has risen by 25 per cent compared with the same period last year.

Trade is also growing strongly. In the first three months of this year the value of exports was 35.3 per cent higher than in the January-March period last year. The province produced a trade surplus of \$1.67bn in the period -13.4 per cent higher than in the

first quarter of 1991. But there are also signs the economy might be over-heating. Retail sales in the first five months were 17.7 per cent higher than for the same period last year. Property prices are rising strongly. Within the past year they have increased more than 30 per

Economists in Hong Kong said Zhu's prediction for the overall growth rate was reminiscent of the language of the central planner.

But Mr Enzio von Pfiel, econ-omist at Smith New Court, a British brokerage, said: "I could well see Guangdong growing annually in the range of 10 per cent to 18 per cent over the coming years." Between 1984 and 1991,

Guangdong posted an annual growth in GDP of 13.9 per cent. nominal terms over the n industrial production grew at an annual rate of 23.8 per cent. Editorial comment, Page 16

### **Donors** press India on reforms

By David Housego in Paris

WESTERN donor nations yesterday expressed support for India's economic reform programme but warned that the momentum of change should be maintained.

At the annual gathering in Paris of the India Aid Consortium, Germany pressed for more radical and rapid privatisation of Indian state-owned enterprises declaring that there was "no alternative for getting more efficiency". Germany, backing recommenda-tions by the World Bank, said that in the financial sector "painful reforms" were needed and should be taken soon.

Mr Montek Ahluwalia, the Indian secretary for economic affairs, told the two-day meeting, which is being held under the chairmanship of the World Bank, that the Bombay finan-cial scandal would be used by the government to accelerate financial sector reform.

He said the government would establish mechanisms to tighten supervision of the banking system and to ensure the banks maintained greater internal controls.

India told donor nations that it planned to open negotiations next month for an Extended Fund Facility (EFF) borrowing from the DAF - though there is some doubt whether India will get access to the Fund's lowest-cost money.

The World Bank warned the meeting of the continuing fragility of India's balance of payments. In a reference to the threat of a bad monsoon that hangs over the economy this year, the World Bank said that the foreign exchange reserves - now at more than \$5bn, or equivalent to three months' imports - were "insufficient to withstand shocks such as adverse external developments or droughts to which India is

extremely vulnerable". The Bank said that, because of stagnant domestic oil production, oil imports were likely to increase by 60 per cent in nominal terms over the next

#### OECD ECONOMIC OUTLOOK

Unemployment forecast to remain high • No fall likely in European interest rates Maastricht Scant sign of real

### Industrial world set for slow growth

By Peter Marsh, Economics Stati

HIGH European Interest rates and weak demand in the US and Japan will constrain economic growth across the indus-trialised world this year, according to the Organisation for Economic Co-operation and Development.

In its latest Economic Outlook, published yesterday, the Paris-based body says non-residential investment in the OECD area will be flat this year compared with 1991, while unemployment will stay high. The group, which represents

24 leading industrial nations, says OECD-wide company profits will probably expand "more modestly" over the next few years, compared with the faster pick-up after the previous period of slow world growth in the early 1980s. Helped by a sluggish recov-ery in the US and weak infla-

tion in many nations, "growth [in the OECO] should gradually accelerate in the coming months", but at a slower rate than that expected by the organisation in its last Economic Outlook published last December With short-term interest

rates across Europe influenced by the tight monetary policy of the Bundesbank, "there is little prospect that current high real rates of interest [in Europe] will come down". That could be "burdensome" for those European countries - which include Britain, France and Italy - where activity is weak and inflation low.

While many European nations are hemmed in on borrowing rates, constraints on European fiscal policies linked to the Maastricht agreement reduce the opportunity to promote growth through increases in public spending or tax cuts. In the US, the poor state of government finances which allows little room for tax cuts,

together with weak construc-tion activity, will lead to demand staying "relatively weak" in the near term, the OECD says. Meanwhile, in Japan. "extremely slow money growth and the persisting weakness of asset prices could delay the

pick-up in activity". According to the report, the OECD economy should expand



per cent in 1991. Last December, the organisation's economists projected 1992 growth of

Even though for the OECD as a whole "recession has been avoided" over the past year, growth is likely to be held back by the high debts built up during the 1980s.

Spending by many consumers and businesses has been curtailed by their desire to strengthen their financial situ-ation further before increasing their expenditure, while financial institutions and banks may have become more cautious in their lending".

The OECD is relatively bull-

ish about prospects for next year, when it expects growth across the region to reach 3 per cent. But several worries ramain:

• Further reductions in inflation are necessary in many countries, especially in Germany. That could imply tight

monetary policies "that could restrain demand in the short The efforts to bring down

debts rather than to increase spending "may have further to go". By reducing sales of goods and services and further damp-ing investment, this could hold back economic activity for some time.

 Businesses and households. remain cautious in many nations - partly because of fears about unemployment and the general economic outlook. Uncertainties about the outcome of the Uruguay Round of world trade talks, may be fur-ther holding back growth.

There is a danger that, should Japan's trade surplus

continue to grow, some nations

could restrict Japanese imports so hampering free international trade and hence economic performance". The report reckons that the position of the OECD's estimated 30m unemployed people (7.5 per cent of the workforce)
"is likely to improve only very slowly". Even though the rate for the whole of the OECD may fall next year, for Europe the unemployment rate is expected to rise slightly in 1993 to 9.5

Partly due to the large num bers of people out of work, pressure on wage rates is likely to be modest, which could be one factor aiding growth. Another is the generally favourable outlook for world trade, which is expected to "expand briskly" over the next 18 months, at annual rates of up to 7 per cent.

Much of this is related, the

report says, to strong demand in the former communist nations in eastern Europe and in east Asia. In particular, "producers in both Japan and west Germany may seek to divert output to foreign mar-

In other highlights, the

OECD says:

OECD governments are likely to push up borrowing as a percentage ot total output to 3.25 per cent this year, more than 0.75 percentage points higher than last year, Most governments were unable to meet targets for debt reduction last year, largely because of pressures on spending and weak revenues related to the world economic slowdown. · Cash savings in the OECD resulting from reduced spend-ing on defence after the demise of Soviet communism will be "modest in macroeconomic terms". Even though defence spending as a proportion of output is expected to decline over the next five years in many OECD nations, the reductions are expected to be significant only in the US and Germany, with smaller cuts in France, Britain and the Netherlands. "The net impact on aggregate demand and employ-ment...ia likely to be small, although the geographic con-centration of defence procure-

severe local labour-market problems in some cases. More efficient pricing mechanisms for air, land and water would increase incentives to conserve such such resources conserve such such resources and help safeguard the envi-ronment. There is increasing recognition that greater reli-ance on economic instruments - such as charges, taxes and tradeable permits - can lead to environmental problems being solved at lower costs,"

ment industries may lead to

the report says. Output by the newly industrialising nations of eastern Asia is likely to increase this year by about 7 per cent for the fourth year running. The OECD also expects inflation in these countries — South Kores. Taiwan, Hong Kong, Singa-pore, Thalland and Malaysia - to fall back after rising last

 A collapse of trade among the newly independent repub-lics of the former Soviet Union is a "serious risk", putting a question mark over economic prospects for the region.

OECD Economic Outlook No. 51. From OECD Publications Service, 2 rue André-Pascal, 75775 Paris Cedex 16, France, or HMSO. Price £13.50, \$34, DM43,

### sets stiff states

By Peter Marsh,

ONLY three EC nations can meet the Maastricht targets on

fiscal policies without heavy curbs on government spending, says the OECD. For Italy, Greece, Belgium and the Netherlands meeting

the limits would require cuts in spending over the next seven years. The OECD study highlights the difficulties faced by many

gets to reduce state borrowing before economic and monetary union around 2000. The problems are worsened by high interest rates and the economic slowdown, which has pushed up government borrow-

ing for many countries. Only France and Luxembourg meet both targets for general government net borrowing and gross government debt. According to the guide-lines, these should by 1999 be no more than 3 per cent and 60 per cent respectively of gross domestic product.

Four nations would have to

cut spending (assuming

unchanged tax rates) to meet one or both of the limits. Of these, Belgium and Greece face measures that "would probably be too severe to envisage' They would have to cut spending by 6.6 per cent and 6.1 per cent a year respectively up to 1998, while Italy's spending would need to be trimmed by 7.7 per cent a year. The Netherlands would have to reduce spending by 0.3 per cent a year.
For the other eight EC nations, five would have to take tough, if more moderate. action to achieve the targets. These nations would have to keep increases in spending during the next seven years below levels envisaged for 1990-92 or below the levels experienced

during the 1980s. Just three countries -France, Britain and Luxembourg - would experience little difficulty in meeting the

This is because they already meet the limits, or because the permitted spending increases during the 1990s are smaller than, or the same as, those applying during the 1980s or projected for 1990-92.

### test for EC recovery in UK

"FEW signs of a sustained

pick-up" are evident in Britain, the OECD warned yesterday. It said Britain's economy would grow much more slowly this year than envisaged six months ago and at less than a third of the rate projected for other Group of Seven industrial nations. The expected

recovery later this year would be constrained by high unem-ployment, the weak housing market and large debts. The bleak message underlined how - even though countries in achieving the tar-Britain is not alone in the G7

in experiencing economic slow-down - its difficulties are particularly acute. It came two weeks before the G7 (the US. Japan, Germany, France. Britain, Italy, and Canada) meets in Munich to discuss the world economy. The OECD's estimate that UK output will expand this year by 0.4 per cent contrasts with its 2.2 per

cent projection last December. It is also substantially lower than forecasts for the other G? members. Of these, the next most laggardly in 1992 is expected to be Germany, which, according to OECD predictions covering only the western part of the country, will see growth of 1.3 per cent. The OECD puts overall G7 growth this year at 1.8 per cent

The UK Treasury said the OECD's estimate was "not endorsed" by Britain. But in an internal exercise, the Treasury is almost certainly revising downwards its last published forecast of 1 per cent, made in the March budget. The OECD thinks a hesitant

UK recovery is probably starting about now, after the recession touched bottom in

the first quarter. But an increase in business investment, which has fallen sharply

during the longest economic decline since the 1940s, is unlikely before late in the year. Company profitability (as measured by the rate of return on capital) is likely to be 9.9 per cent this year against 15.3 per cent for the whole of the G7. Next year, the figures are expected to be 10.8 per cent and 15.7 per cent respectively.
As for 1993, the OECD thinks UK output will expand by 2.6

per cent, compared with 3.1 per cent for the G7. But amid the gloom, the OECD sees some hopeful signs: Private-sector wage settlements have dropped rapidly, enhancing international competitiveness. Given projected good growth in world trade, that should give UK exports "an element of strength".

• Underlying inflation as measured by growth in the sta-tistical deflators for personal consumption could be as low as 3 per cent in 1993, "creating the conditions for a recovery in business investment".

 Removal of political uncertainty after the April general election has "significantly increased" the probability of economic recovery by boosting business and consumer confi-

• Higher public spending, at least partly caused by the recession, should boost economic activity generally.

Over the longer term, the report says a critical issue is whether government policies in areas such as training "have boosted UK competitiveness sufficiently to realise a better medium-term growth, employment and inflation perfor-

Cong the

at in a

The line

F. Car. Impa

A CONTRACT

BRITAIN'S ECONOMY			
	1991	1992	. 199
Gross domeatic product Domeatic demend Private consumption Industrial production Gross fixed investment Consumer prices# Exports* Imports* General government deficit + Unemployment rate (per cent) Savings ratio (per cent) Current account deficit (\$bn)	-22 -3.1 -1.7 -4.4 -10.3 7.4 0.7 -2.9 1.7 8.9 9.4 7.8	0.4 0.9 0.6 1.2 -1.0 5.8 3.4 4.7 4.6 9.8 8.9	2. 3. 2. 3. 4. 6. 5. 7.

### Compatibility is never a problem with Apple Macintosh.

Finding the right partner can be one of life's more painful experiences.

Donors

India o

reforms

By David Houseyo is h

Control of the second of the s

Street of a feet street

The batt with the

press

But not if your name's Apple "Macintosh" We're compatible with absolutely everything.

We work with other personal computers, host systems and their networks.

We can import and use MS-DOS® files, run industrystandard programs such as WordPerfect® and Lotus® 1-2-3°, and even run programs written in MS-DOS.

On top of all that, Apple Macintosh is renowned as the easiest personal computer in the world to use. Millions of people are more productive as a result and they find everyday tasks more enjoyable.

In fact, whatever type of work you do, and whether you're a dab hand or a novice in the field of personal computers, there's one thing you can be absolutely sure of.

Apple Macintosh is the perfect match.

Name	• • •	Title	
Organisation			
Nature of Business			
Address			
•	Postcode	Tel	

To find out why Apple Macintosh is the perfect match for you, dial 100 and

### High growth in first quarter lifts few spirits

in Washington

US Commerce Department yesterday revised up its estimate of economic growth in the first quarter to an annual rate of 2.7 per cent, the best performance since President George Bush took office early in 1989.

However, the revision failed to lift the spirits of many forecasters who are worried by more recent evidence that growth is again flagging. Mr Michael Boskin, the chief

White House economist, yesterday warned that the risk of sluggish growth" was greater than that of a resurgence of inflation. He also expressed concern about the slow growth

of the money supply.

His remarks added to the pressure on the Federal Reserve to ease monetary policy, following Mr Bush's direct call this week for lower interest rates.

Separate reports yesterday of a sharp rise in claims for unemployment insurance and a decline in sales of previouslydence of sluggish conditions. Unemployment claims rose

by 16,000 to 422,000 in the week ending June 13. Sales of existing homes fell 1.7 per cent in May to register their second consecutive monthly decline. The third and final estimate of growth in the first quarter

contrasted favourably with previous estimates of 2 per cent and 2.4 per cent. The improvement reflected upward revisions to investment and net exports. This was the fourth consec

tive quarter of sluggish growth after a faltering economic recovery in the spring of last year. GDP expanded at an annual rate of 0.4 per cent in the final quarter of last year. Many analysts fear that the 2.7 per annual growth rate recorded in the first quarter will not be sustained in the current quarter, mainly because of a deceleration in consumer spending.



RAIL operators in the US responded yesterday to the machinists' union strike by shutting down freight operations acress the country, essentially halting shipments. Karen Zagor reports from New York. The strike against CXX. Transportation, one of the big US freight lines.

The picture above shows idled Coursil locomotives at a yard in Conway, Pennsylvania.

Democrats in the House of Representatives are proposing an immediate 30-day cooling-off period, with an arbitrator imposing a settlement at the end of it if the parties are unable to reach agreement. Congressional Democrats have rejected a White House demand to impose a settlement without arbitration.

Talks between other US rail unions and opera-

tors to establish new labour contracts continued yesterday morning but there were no signs of an immediate settlement.

### Perot challenged to show evidence of dirty tricks

By Jurek Martin, US Editor, in Washington

THE VERBAL war between Mr Ross Perot, the independent aiming to win the US presidency, and the Republican Party has continued unabated, with Governor Bill Clinton, the presumptive Democratic candidate, pointedly distancing himself from the fray.

Mr Rich Bond, chairman of the party, phoned the Larry King Live television show and challenged Mr Perot to produce on air one shred of evidence of Republican dirty tricks. Mr Perot hit back: "I can spend until midnight, but I'm not going to do what you want on your terms.

Earlier on the show, Mr Perot produced a letter of January 1990, from President George Bush, thanking the Texan billionaire for having offered to winkle General Manuel Norlega out of his refuge in the Papal Nanciature in Panama. The warmth of Mr Bush's

words, he said, showed there was no personal animus between the two and that suggestions to the contrary were also part of the scheme to "redefine my

Mr Perot had implied on Wednesday that the media accepted feeds from the Republican dirty tricks committee." Several newspapers vigorously dended this yesterday, pointing out that Mr Perot had produced nothing to confirm his allegations.

The Texan clearly feels himself the victim of a conspiracy by the Washing-ton political and media establishment. In all his public appearances over the last 24 hours, he has claimed that only he is in touch with the American people, who can see through the attempt to lay him low.

Mr Clinton, sensing an opportunity in the Bush-Perot open warfare, said yesterday: "There's a hillionaire, a mil-lionaire and me ~ and most of the American people are more like me."

### Latin Americans advised to spread success widely

By George Greham in Washington

US OFFICIALS are urging Latin American and Caribbean finance ministers to spread the results of their new-found economic success more broadly among their populations.

in Latin America and the Caribbean the US called for a continuation of the economic reforms that have taken root in many countries over the past three or four years and helped to curb the runaway debt problems that hamstrung them in the 1986s.

shared," a senior US Treasury official

which was partly attributable to discontent over the barsh impact of the country's economic reform programme, backed by the International Monetary

This had made life harder for many of the poor and the middle class by cutting government subsidies.

economic reforms requires good gover-name and a social agenda," commented Mr Richard Feinberg, president of Inter-American Dislogue, a Washington based policy centre. He noted it was easier to stress demo-

cratic values as an important component of economic reform now that the Cold War was over and the US was no

### Midland may buy Peru bank

MIDLAND Bank of the UK is considering buying a loss-making state-owned bank in Peru,

writes Sally Bowen in Lima. The bank's senior Latin American executive, Mr Marcos Brujis, arrived in Lima this week for negotiations with government officials over the purchase of Banco Popu-

most extensive of Peru's bank-ing networks, has deep finan-cial troubles. Its bad-loans portfolio is about the equiva-lent of \$55m and securitised debts to foreign banks \$76m. Midland would commit itself

to bring in credit lines for \$10m-\$14m, and to guarantee another \$10m or so in credit from a multilateral

poration. The purchase would be made

largely through an exchange of short-term debt for equity in the bank. Midland still holds some \$24m in Peruvian short-term debt.

Midland is expected to insist that the Peruvian government assume Banco Popular's had-

### financial institution such as An urge to privatise

Sally Bowen assesses the Peruvian economy

A s the Peruvian economy sinks further into fiscal deficit and balance of payments crisis, the political will to privatise seems at last to have hardened. The government has given its bless-ing to debt-equity swaps in what now promises to be a speedy programme of state

"With debt paper, we increase demand and speed up the whole process," says Mr Carlos Montoya, a privatisa-tion specialist with Latin American experience and execntive director of Copri, the government's streamlined comm sion for promotion of private

Copri's pledge to complete an average of one sell-off a week means, according to Mr Montoya, that by August or September 1994 the state will no longer own any of the businesses which Copri chief Jaime Yoshiyama claims costs the state \$10m a day.

Some 55 public sector companies already have committees working on technical assessment, legal intricacies and identification of the most desirable privatisation mechanism, with World Bank technical assistance and funding. Copri's wide powers, combined with the absence within today's Peru of any formal political opposition, indicate the path ahead will be unobstructed.

The debt-equity swap mechanism is intended to attract purchasers for difficult-to-sail companies rather than to dent Peru's overall debt position. Total foreign debt, according to government figures, amounts to \$22.6bn - public sector debt is almost 98 per cent of the total and some two thirds represent arrears accumulated

since Peru declared a debt moratorium in the mid-1980s. First to be used in the privatisation drive is Peru's short-term working capital and trade-related debt paper. This amounts to some \$812.5m and currently trades at between 20 and 63 per cent of face value, depending on whether interest is being paid. Discounts mean

this debt will be quickly eaten up in the purchase of a handful of big companies. Once short-term debt is cleared, the government hopes to move on to medium-term debt. This is syndicated and requires the negotiation of waivers from lending banks before it can be freed for use. Citibank, leader of the private

banks' steering committee, says one obstacle to this objections from a New York bank - are almost cleared. Principal holders of Paru-vian short-term debt paper include Chase

Mandattan, Manufacturers Hanover, Union Bank of Switzerland, Bank of Tokyo, Citibank, Crédit Lyonnais and Midland Bank, The last three are all reported as expressing interest in swapping some of their paper to buy into Peru's state-owned banking system, specifically into Banco Popular, which is near collapse and which Midland is examining closely (see above story), and into the healthier networks of Continental and Interbanc.

Further interest in debt swaps is expected from Peru's supplier creditors who are owed \$1.4hn. The Japanese have been important creditors since the construction of the northern Peruvian oil pipeline and are reported to be behind

American Free Trade: Issues

and Recommendations", by

Messrs Garry Hufbauer and

Jeffrey Schott, examined all the job projection data and concluded that 112,000 US

workers will be dislocated by a

Nafta, but 180,000 net new jobs

will be created. The outlook for

unskilled workers is "bleak".

they say. The Bush administration and

the large US companies push-ing for the Nafta envisage a marriage between US technol-

ogy and Mexican labour creat-

ing products competitive with

any produced in Asia or

Surope. They suggest that the US will get "goed" high-wage skilled jobs because its work-

force is more educated, while

the manual or mass production.

chases of Peruvian paper on the New York secondary mar-ket. They, the German company Ferrostal, supplier of submarines to the Peruvian navy in the 1970s and Yugoslavian Energoprojekt account for the lion's share of supplier debt.

Citibank, itself the holder of some \$100m in Peruvian debt paper and, through Citicorp in New York one of the recently active dealers in debt paper, is very eager to get involved in privatisation", according to Lima branch manager Rafael Venegas. He intends to bring together holders of debt paper into consortia under a specialist "operator", as the bank has

done in other countries. "It's a bit trickier in Peru because of the country risk ele-ment." Mr Venegas admits. Japanese creditors are likely to seek only a small percentage in some of Peru's giant state min-

Mr Montoya expects that Peruvian privatisation bar-gains will be snapped up primarily by Latin Americans. What we've mostly got is state companies worth between, say, \$20m and \$50m not big enough to interest the major transnationals," he says. "But they'll be attractive to neighbouring countries who are looking to expand and build up networks.

Much remains to be done in selling the privatisation philosophy to unions and workers in Peru, but the government hopes its plans to hand over 10 per cent of state shareholdings directly to workers, on completion of privatisations. will defuse opposition.

"The best guarantee of the non-reversibility of the process is to turn workers into popular capitalists," says Mr Montoya.

### wins Java power contract

By William Keeling in Jakarta

MISSION ENERGY of the US is to head a consortium to build the 2,400 MW Paiton power project in East Java. The decision by the Indonesian government is a rebuff to intercontinental Electric Inc (IEI) of the US which has been negotiating for at least part of the \$3.6bm (£1.9bm) project

Paiton would be the first instance in Indonesia of a private build-own-and-operate. scheme linked directly into the national grid. The project's output would be purchased by PLN, the state utility, at an agreed rate.

Such schemes are regarded by the World Bank as the way forward for Indonesia which requires investment of about \$20bn in electric power between 1994 and 1998, a third of which is expected to come from private sector. The gov-erament had planned to split the Paiton project into two separate contracts, each for two 600 MW units worth about \$1.8bn, and had been talking with consortia led by Mission Energy and IEI since last year. In a recent confidential meet-

ing with both companies, the government said it would accept just one consortium and "expressed a clear preserva-for Mission Energy", a governThe Mission Energy consor-tium had a better technical

proposal, and showed greater capability to raise equity finance and loans necessary for the project's completion, the

The project will still be built in two stages, the first to be completed by 1997, but the consortium will have a first option on construction of the second

At the meeting, the government suggested some members of the IEI consortium should be taken on board by Mission Energy. The IEI consortium includes the Bimentara Group. - led by President Subarto's second son - Westingbouse and Mitsuhishi Heavy Indus-

Industry officials say Bimantara is negotiating with Batu-Fitam Perkasa, an Indonesian coal-mining company and local partner of the Missien Energy consortium, for an equity stake of up to the per cent in the

Other members of the Mission Energy consortium include General Electric of the US and Mitsoi of Jages. Nego-tiations between the genera-ment and the new consertions are expected to begin in August with the contract flux-lised early next year.

### Japanese minivan ruling angers the Big Three

By George Grehem in Washington

US car makers have suffered a setback in their efforts to win the imposition of dumping duties on imports of Japanese

Although the Commerce Department ruled last month that Toyota, Mazda and other Japanese manufacturers had sold their minivans in the US below production cost, the sion (ITC) decided this week that US manufacturers had not been harmed by the imports. Commissioners noted that minivans were one segment of the motor vehicle market where domestic manufacturers still dominate, with an estimated 88 per cent market

They said that Chrysler was selling as many vans as it could make, while any prob-lems ford and General Motors had in selling their vans could be attributed to the slow US economy and to their own product and price shortessings. The ruling influristed the US motor inclustry, which had been counting on the US untain trade laws to help them held back Japanese competition.

At a meeting in Washington yester-day of ministers from selected countries

"What now has to take place is not only a continuation of those reforms, but they have to become more broadly

"Obviously, in order to keep the peo ple of Latin America convinced that this is something good for them, the economic fruits of these reforms can't all be in the stock market; they have to flow down to the people," he added. The US warning follows an attempted military coup in Venezuela in February.

There is an increasing recognition in Latin America that the consolidation of

#### **NEWS:** WORLD TRADE

### US-led group | US labour fears Mexican role in the revolution

The trade pact has divided American labour and business along traditional lines, writes Nancy Dunne



ISTS locked in debate North American · Free Trade Agreement (Nafta) con-

cur on at least one point; jobs will be lost and jobs will be gained if the part becomes a reality.
While the Bush administration pertrays the Nafta as a job-creating dyname. American unions four it will throw thou-

support each contention. Mr Kay Whitmore, chairman of Eastman-Kodak and head of the government's private sector Nafta group, argues that the pact will create US jobs, citing the example of his own company. Eastman-Kodak expanded in Mexico in the 1960s to penetrate the trade barriers of the day. Since then, for every three jobs created in Mexico, the company says it has hired one additional sup-

port person in its US facilities. Mr Whitmore gives numerous examples of added jobs resulting from Mexican trade and investment. Procter & Gamble expects free trade to result in 2,000 new jobs, he said Dana Corp. a car parts supplier, exports twice as much to Mexico as it manufactures there: "Every story of actived exports is a story of added jobs in this country," he said. However, US unions cite



A new assembly line in Mexico could backfire on the American worker, argues the APL-CRO

a long list of companies which have closed down or laid off workers from US plants to move production to Mexico. These include the last Zenith television manufacturing facility in the US, American Car, producer of freight cars, which once employed 4,000 in St Louis, Missouri: Grand Met's Jolly Green Glant, which stashed employment from 12,000 to 115 workers after the move; and three jean-making

plants owned by Farah Co. which employed 3,750 in the early 1980s but only 410 today. "In contrast to the secthing bromides found in the economic textbooks, this rapid increase in trade has produced few benefits to the economy of either Mexico or the US," says Mr Rudy Oswald, an economist with the AFL-CIO, the US Mr Charles Bremer, interna-

tional trade director of the

American Textile Manufacturers' Institute, estimates that 200,000 of the 1m American ciothing workers will lose their jobs as a result of the Nafta. It will be less traumatic for the textile industry, which now supports the pact because it has managed to get protection built in at the negotiating table; its future losses are reckoned in the tens of thousands. The International Institute of Economics, in its report "North

jobs will go to the chesp labour in Mexico. This sidesteps the fact that many of the "good" manufacturing jobs also will go south. The pro-Naitz forces argue that companies in search of chean labour might, without a Nafta, move to Asia; Mexicans, at least, show a preference for US imports. "With or without a Nafta, low-wage workers in many sectors of the US econ-

omy will continue to face

strong competitive pressures from abroad," say Messrs Huf-

bauer and Schott. For this reason, Democrats in Congress will withhold approval of the agreement unless it is accompanied by a significant job training programme for workers whose job losses can be traced to the

funding. They are unimpressed by plans for a new training scheme from the administration which has repeatedly cut back current programmes. The administration last year

also promised to agree a joint "action plan" with Mexico on labour rights, including mproved working conditions. child labour laws and health and safety measures. Much to the disgust of many Democrais, all that is expected to emerge is a fact-finding plan, like a study of Mexican labour. This will provide ammunition for the AFL-CIO and its allies in Congress, who say that they will support only "the right kind of Nafta". By that they mean one that has Mexican agreement to allow unionisation free of the kind of government control which has

suppressed Mexican wages.
"If the collective bargaining system does not function, Mexico will maintain its low wage advantage for a genera-tion or more," said one US union official. He contended that unless wages are permit-ted to rise to create a large middle class then Mexico will not develop into a consumer market capable of supporting

American jobs. Mr Sheldon Friedman, an AFL-CIO economist, sees the Nafta as an attempt by the administration to help the US of companies "get their foot in the door" in Mexico and to help US banks recover their had loans.

### Action urged on east European steel

WESTERN governments sheald act to stimulate domes-tic demand for steel in eastern Burope, relieving the pressure on local steelmakers to export at low prices, according to a

report by Men accounty to a spect by Men and Europe), the spect consultancy.

Hast European governments, measurable, should press on quickly with rationalisation. paving the way for generous privatisation terms to encourage fereign investment in steel. The recommendations are made in East European Steel, a diff-page report which analyses the problems of the

steel industries in Bulgaria, Rungary, Poland, Romania, the former Yugoslavia and the former Savlet Union.

The collapse of the former Savlet Union and political

unbeaval in eastern Europe have seriously damaged these countries traditional markets. Rast European producers have tried to switch to exporting to western Europe, proveking complaints from some western steelmakers about dumping.

The Meps report stresses that hward investment by the west, encouraged by western governments, is essential to

defusing the raw over imports to the west. However, it warms of a potential chatacle to privatisa-tion projects caused by the imports issue. Many east European privatisations in con-sumer goeds have successfully used low labour costs to produce finished products for domestic consumption and more importantly, export to western markets, it says. But the strategy would not be readily acceptable in the steel sector - due to the limited growth potential for steel and the hostility to increased

imparts into western Europe.

The report says several joint

venture partnerships are being negotiated but are taking a long time to complete. East European governments, says Mens. need to be more flexible in valuing assets and need to actively promote joint venture partnerships. Western governments should give assistance to companies to form joint ventures through some limited form of tax concession. Meps says east European governments must accept that future crude steel production will be only 65 per cent of the peak years in the late 1980s. East European Steel, Meps (Europe), 263 Glossop Road. Sheffield, S10 2GZ, UK, £1.750.

### Canada to extend patent rights on brand-name drugs

CANADA has ahandoned a controversial policy, adopted more than two decades ago, of forcing brand-name pharma-contical companies to license their products to generic drug makers

The federal government has tabled a bill lengthening patent protection for medicines from 17 to 21 years, and giving them the same protection as all other products. Prior to 1987. when the rules were first tight-ened, generic companies could apply for manufacturing rights within two or three years of a

drug coming on the market in exchange for a modest royalty fee. Generic medicines are usu-ally priced 15-38 per cent below hrand-name competitors, and the government estimates that the new legislation will add C375m (232.7m) to 5125m to the total cost of drug purchases

Para anti-

Ser Project

1 2 2 3 7 5 EF

over the next five years.
The two dozen or so Canadian generic producers have been a thorn in the side of the international pharmaceutical industry for many years. Besides undercutting prices in the domestic market, they have been active exporters of

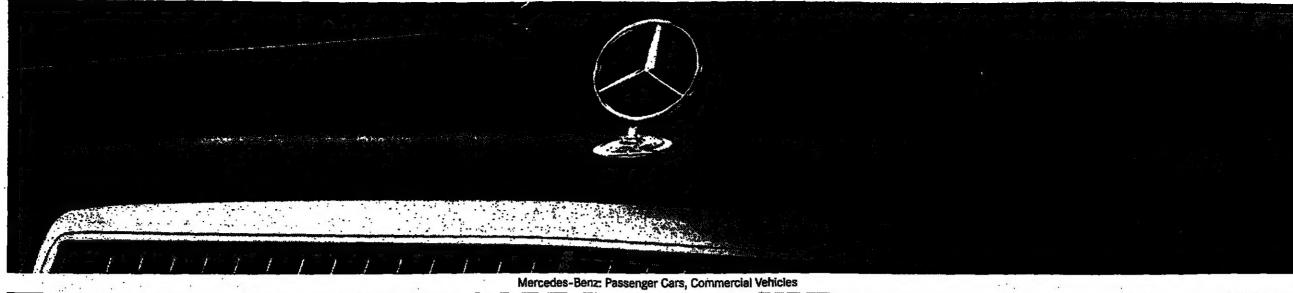
:conomy

The same of the sa

A property of the property of

Sancy D

■







Deutsche Aerospace: Aircraft, Space Systems, Defense and Civil Systems, Propulsion Systems



Daimler-Benz InterServices (debis): Software House, Financial Services, Insurance, Trading, Marketing Services, debitel

### Intelligent Synergies Pay Off.

When we began to restructure the Daimler-Benz Group a few years ago, some doubted our success.

Not everyone recognised the considerable potential of the new structure.

But time has shown that our move towards an integrated high-technology group was the correct decision. This is shown not only by the trends in our results, but also by the fact that our corporate units are working together very closely on an increasing number of projects. The inevitable result is synergy.

Daimler-Benz AG, P.O. Box 800230, D-7000 Stuttgart 80, Federal Republic of Germany

Be it through the integrated traffic concept for Greater Berlin or through MB CharterWay, a commercial vehicle Contract Hire venture, jointly set up by Mercedes-Benz and Daimler-Benz InterServices. In Intertraffic, a company involved in creating integrated traffic management systems, all four of our corporate units are working together to develop new transport solutions.

Such examples illustrate how the Daimler-Benz Group is increasingly benefitting from its internal high-tech alliances. We know that the key to these synergies and to our competitive strength lies first and foremost in the skills, resourcefulness and motivation of each and every one of our employees. For this we thank them.

We would also like to express our thanks to our shareholders and customers for their continued confidence in us.

The considerable progress we made in 1991 was very satisfying.

We know that we have a long journey ahead of us – a journey which is, however, full of promise.

Deimler-Benz Group (Amounts expressed in DM Millions)	1991	1990
Sales	95,010	85,500
EC Market	63,350	55,550
Germany	44,443	36,674
Other Markets	31,660	29,950
Net income	1,942	1,795
Cash Flow	7,790	6,711
Investments	9,535	6,857
Research and Development	8,401	8,193
Employees (at Year-End)	379,252	376,785
Germany	305,295	303,404
Foreign	73,957	73,381

This advertisement has been approved for the purposes of section 57 (1) of the Financial Services Act 1986 by KPMG Peat Marwick who are authorised under that Act by the Institute of Chartered Accountants in England and Wales to carry on investment business.

The corporate units of Daimler-Benz: Mercedes-Benz, AEG, Deutsche Aerospace, Daimler-Benz InterServices (debis)

DAIMLERBENZ

Nadir may face only

16 out of 60 charges

charter".

the substitutes.

MORE THAN 10m shares in Mirror Group Newspapers (MGN) are among the assets held by six secretive Liechtenstein trusts created by the late Mr Robert Maxwell, a lawyer representing the trusts said

The shares appear to have been bought by the trusts as part of an alleged share support operation to sustain the But rival claims on their ownership mean that Maxwell

consioners are unlikely to benefit from the shares, which at the currently suspended price of 125p would be worth at least

Mr Kamil Braxator, a lawyer with the General Trust Company in Vaduz, Liechtenstein, told the BBC yesterday that six trusts created by Mr Robert Maxwell hold MGN shares. The trusts or stiftungen -

which he named at a press conference in Liechtenstein last week - are Alandra, Baccano, Kiara, Jungo, Corry and Akim. Braxator is currently drawing up an inventory of assets held by the trusts, and said there may be other assets although they are not believed to contain any cash.

business empire.

He said the trustees he represented were keen to return any assets to Maxwell pensioners but stress ed there were rival claims on the ownership of the

Separately, it emerged that the MGN shares were pledged to banks as collateral for a It is believed that money for the share purchases was proseries of loans, and are likely vided through a Swiss trust called Servex and a US comat Arthur Andersen, adminispany called TIB, and the trans-

Goldman Sachs, the US investment bank.

In March, Andersen said it Most of the shares appear to had discovered 10m in MGN share purchases funded have been deposited with Akim, one of the Liechtenstein trusts, but were then pledged through the private companies in May last year and a further 10m in June. That lifted the to banks as security against proportion of MGN's share capfurther loans to prop up the ital claimed by the administra ailing Maxwell empire. tors from 51 per cent to 54.8 per

The MGN purchases are in addition to separate alleged share support operations contions Corporation, which are being investigated by the Seri-

allowed to stand, would, he

said amount to "a fraudsters

substitute 44 other charges,

won on judicial review, and

had the dismissed charges

restored, the specimen charges

alleged thefts from PPL

at trial would all relate to

Mr Justice Tucker, who said there was no doubt Mr Nadir

was authorised by PPI to make

transfers, decided that the

transfers in question had been

merely preparatory acts not involving misappropriation. Mr Justice Tucker added,

however, there was evidence

that the subsequent with-

drawal of the funds from the

Unipac and IBK accounts had

#### Government to publish secret papers

determination to open up Whitehall to greater public scrutiny with the announcepapers would no longer be withheld automatically from publication under the 30-year

Mr William Waldegrave, the public service minister in charge of the prime minister's drive for more open govern-ment, told RBC Radio 4's Analysis programme that some documents relating to the ton nents relating to the top secret Joint Intelligence Committee (JIC) could now be pub-

He said that on Monday the Mr Waldegrave also judge had allowed the SFO to ced that he would soon publish a policy document on alleging thefts from Unipac, PPI's Turkish-Cypriot subsid-iary, for the dismissed charges. open government. This would include plans to sweep away more than 150 unnecessary Ten of the present proposed restrictions on the release of specimen charges came from government information. Mr Owen said if the SFO

#### Competition bid in drink market

The government announced further moves to increase competition in the £1.3bn carbonated drinks market.

Mr Neil Hamilton, corporate affairs minister, asked Sir Bryan Carsberg, director gen-eral of fair trading, to secure undertakings from Coca-Cola & Schwenpes Beverages (CCSB) and Britvic, the industry leaders, to end restrictive or exclusive supply agreements with

#### Tax officials defend tactics

The Inland Revenue has launched an unusual public defence against accusations that its investigation tactics are unfair to taxpayers. In the latest issue of Taxa-

tion, the weekly tax magazine, Mr Keith Deacon, director of operations for the Revenue, calls recent criticism of its

Britain in brief inspectors inaccurate, emotive

He says the Revenue only refuses to accept tax returns sent to it in just over 2 per cent of cases and denies that inspectors have to meet individual targets which might encourage them to pursue

#### Rail union seeks regulator

The leader of Britain's largest rail union has demanded the establishment of an "Ofrail" organisation to regulate rail fares if a campaign to halt pri-

However, Mr Jimmy Knapp, general secretary of the RMT

transport union (above), told

his pnion's annual conference

in Llandudno, that privatisa-

The biggest advantage we

have is that the government

don't know how to proceed -

they haven't got a clue. They

have got no answer to the tech-

nical problems and commercial

difficulties." He promised a

saving industrial action could

Rivers body to

tion was inevitable.

not be ruled out.

vigorous campaign to mobilise public and political support. pubs and other leisure outlets.

The action follows consults tions between the department of trade and industry and the companies after a Monopolles and Mergers Commission investigation last year.

#### act on costs The National Rivers Authority ids to recover more of its

costs from those who benefit directly from its work and to reduce its dependence on govrument grants, according to its latest corporate plan. The plan from the rivers

watchdog sets out key priorities for protecting and improving the water environment in gland and Wales up to 1996. It defines clear targets over the next two years for the NRA's main functions - water quality and resources, flood defence, fisheries, recreation, pers.

conservation and navigation. The main priorities include tackling drought and low-flow problems; completing a long-term strategy for sustainable water resources; and implementing a new charging system for water abstraction by April next year.

#### Circulation of cash slows

Bank of England figures yesterday disclosed a sharp slowdown in the growth of bank, notes and coins in circulation. during June, adding to evidence of poor trading conditions in Britain's high streets.

The Bank reported that banknotes in circulation increased by only 0.5 per cent in the week to June 24 compared with the equivalent week of 1991, following a 0.8 per cent annual increase in the previous week.

#### Council backs university

Lincolnshire County Council will provide £10m as the ini-tial financing for the development of a new university Lincoln, eastern England.

Nottingham Polytechnic has been chosen to supervise the opening of a university college in the city by 1996 and then to manage the college so that it will grow into an independent university by the early years of the next century.

We now have a fighting chance that Lincolnshire will get its own university," said Mr Arthur Ridings, the county's director of education. ores

75

 $\sigma_{A}=-v^{r_{0}}$ 

at industrial

20 1 W. 1 100

 $(\Delta_{i}, \Delta_{i} \leq (\gamma_{i}, \gamma_{i}))$ 

#### Borzello seeks press review

Mr Bob Borzello, who submitted more than 125 complaints against the press to the old Press Council, is to try to take the Press Complaints Commission to judicial review.

Mr Borzello has instructed solicitors Stephens Innocent to begin judicial review proceedings against the commission which succeeded the Press Council - because it will not in most cases accept "third

party" complaints. The commission usually only accept complaints from those directly effected by an article. Mr Borzello, chairman of Camden Graphics, a graphic arts publishing company which once edited a popular newspaper in the US, has specialised in complaining about alleged derogatory references on racial or social minorities in newspa-

### Opposition MPs likely to obstruct Maastricht bill

SENIOR MPs in the opposition Labour party are expected to vote against any attempt to curtail debate on the bill endorsing the Maastricht treaty, adding to government difficulties on getting the legislation through Parliament.

A decision by Labour to oppose any move hy the government to limit scrutiny of the bill by Parliament could jeopardise the prospect of comleting the legislation at all.

In the worst case scenario. the choice for the government might be between losing the bill simply because of the length of Parliamentary time taken for debate, and losing it after trying and failing to push it through too rapidly.

Some opposition spokesmen are acutely conscious that any move by Labour to obstruct the bill would have widespread and negative repercussions on the party's position with its European counterparts - par-

ansforming the European Community into the equivale of a modern parliamentary democracy was proposed yester-day by the Liberal Democrat party.

Britain's centre party is committed to supporting Maastricht, but Mr Paddy Ashdown, its leader, accused Labour and the Tories of "a conspiracy" to stop debate on the treaty in the House of Commons. He said politicians had failed "to make the process of Maastricht, and the ideas of the new Rurope, live in the hearts and minds of our citizens".

ticularly if the move proved

The balance of opinion, however, is that the task of securing the bill is a problem for the government and not one where the opposition should give them an easy time.

Focusing the party's opposi-tion on the handling of the bill rather than on its substance is also seen as offering Labour the best way of causing difficulties without compromising

its pro-European stance. Already more than 120 smendments to the bill have been proposed for debate, together with more than 30

Betty Boothroyd, the Speaker, to choose which should be debated when the bill is dis-

The amendment most likely to create common ground between Tory rebels and opposition MPs is still seen as one proposing a referendum on

Mr John Smith, the odds-on favourite to be the next Labour leader, has publicly said that he opposes the idea, but some ents in the party believe that support for such a move offers the best chance of keeping Labour united over the bill.

cussed in the autumn.

Maastricht

to throw out 46 charges against Mr Nadir alleging the theft of £119.5m from PPL Mr Owen said the judge had

MR ASIL NADIR, former

chairman of Polly Peck Inter-

national, may have to answer

only 18 of the more than 60

criminal charges brought

against him when his trial

Mr Robert Owen QC, counsel

for the Serious Fraud Office,

said in the High Court yester

day that the provisional indict-ment contained 16 specimen

charges of theft against Mr

Nadir and three of false

accounting against his co-

defendant, Mr John Turner,

"At present it is a provi-sional selection but we expect

the indictment to be of that

He referred to the indictment

when applying successfully for leave to seek judicial review of the decision of the trial judge,

Mr Justice Tucker, on June 8

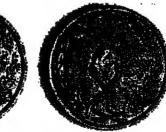
PPI group chief accountant.

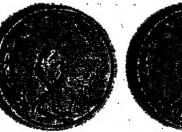
starts next March.

order," he said.

If there were an Olympics for innovation we'd have quite a track record ourselves.

Underseal Coating, Prevents car





3M Video Tape. The world's first commercial video tape.

Scotch Tape. The first cellophane



Micropore Tape. The first pocalergenic surgical tape





Scotchban Paper Treatment. Frease-proof for food packaging.



Data Cartridge Technolo



Scotch Magnetic Audio Tape. The first





Hot Melt Fibre Optic Cable Connector.



Disposable Face Masks. Work





Optical Disks. One can store as much



These are just a few of 60,000 innovative products from 3M. From heart-lung machines to Post-it notes. From everyday life to the Olympic Games. All making a difference to people's lives throughout the world.

All brand names are trademarks of 3M.

Innovation working for you"



In 1935, you'd have to wear 5 stars to get this kind of welcome. These days, you can get it, too, even without the 5 stars.

You will be charmed by the remarkable staff selection for the MacArthur Club, for they combine the charm and dedication to service and comfort The Manila Hotel has been famous for throughout the world for almost 80 years. But, of course, the MacArthur Club service is not

It includes a private check-in and check-out, complimentary breakfast, laundry, dry cleaning service and, on request, a personal fax in your room. Plus, the fastest way to get

around: a helicopter service. With all these, we suspect even the General would have approved. You would, too.





Rizal Park (P.O. Box 307), Manila, Philippines
Tel. (632) 47-0011 Telex: 40537 MHOTEL PM Fax: (632) 47-1124 or 48-2430. Or contact: Utell International, KLM/Golden Tulip Intl. B.V., Summit International Hotels, Swiss Sales, Philippine Airlines Sales & Re

FINANCIAL TIMES FRIDAY JUNE 26 1992

rytin i gapti Street company to

London Docklands Development Corporation, the stateowned body charged with the regeneration of Docklands. Members include the Canary Wharf administrators, the Peninsular & Oriental Steam Navigation Company, several large Docklands businesses, and local authorities in the

RiverBus to survive because it is an important transport link between central London and



#### Oftel to investigate cellular phone trade

THE UK's Office Telecommunications (Oftel) has launched an investigation into alleged unfair practices by the big cellular phone network operators, Cellnet and Voda-

Oftel's investigation com in response to a complaint by Talkland International, an independent cellular phone service provider which is 51 per cent owned by Compagnie Generale des Eaux, the French

water company.

The complaint highlights concerns about the lack of competition in the UK cellular phone market where there are currently only two network companies - Celinet and Vodafone. BT and Securicor have stakes in Celinet. Vodafone

owns the Vodafone network. The network operators are not allowed to offer their services directly to consumers but are required to do so through

service providers.

Talkiand claims the network operators cross-subsidise their own service providers and abuse their market dominance by imposing unfair terms on independent providers.

### Insurance losses prompt wage cuts and share sales

By Richard Lapper

THERE WERE two signs yesterday of retrenchment among professionals at the Lloyd's of London insurance market, where record losses of £2.06bn were announced on Wednesday. In a radical move, AJ Archer

Holdings, one of the largest agency groups at Lloyd's, which manages 10 of the mar-ket's 278 syndicates, announced a 10 per cent across-the-board salary cut for underwriters.

Separately, Steel Burrill Jones, the insurance broker, confirmed that two of its directors had sold shares partly in order to pay insurance losses at Lloyd's. At Archer, Mr Chris Burton,

oint managing director, said the pay cut was "a positive step on behalf of Names. Underwriters should share with the fortunes of syndi-

Archer are paid an average of more than £100,000 per year, although they also obtain substantial extra benefits in the form of pension con-

**E**An extraordinary general meeting requested by Names will be held on Monday 27 July at Lloyd's City headquarters

Mr David Coleridge, Lloyd's chairman, is scheduled to appear before a joint meeting of the Tory backbench finance and industry committees on July 14

example of other large agen-cies including Octavian Group, which introduced a 10 per cent cut for its senior underwriters in April, while other agencies

have frozen salaries. Figures released last year showed that over a third of Lloyd's underwriters received more than £100,000 in 1987, the last year Lloyd's as a whole reported profits.

Mr Paul Archard, chairman of Lloyd's Underwriting Agents Association, said wages accounted for between 25 per cent and 30 per cent of syndicate costs and that increasingly agencies tending to reduce basic salaries and increase the amount offered in profit com-

At Steel Burrill Jones, Mr Tony Keys, finance director; and Mr George Boden, chief executive, have sold 100,000 SBJ shares ~ worth about £300,000 - partly to meet losses at Lloyd's.

Both are members of loss-making syndicates - which are involved in "spiral" reinsurance business - reinsuring the high level catastrophe exposures of syndicates and London companies.

Mr Keys, who resigned from Lloyd's at the end of 1990, had a £15,000 share in Gooda Walker syndicate 290, which has left him with losses of over £45,000.

When Mr David Coleridge Lloyd's chairman, appears before a joint committee of MPs next month they will have the opportunity to question him on both the Walker report into alleged malpractice and the conclusions of a committee headed by Sir Jeremy Morse, chairman of Lloyds Bank, on measures to strengthen the market's regulation and leader-

Details of both reports are

### Stores face new Sunday trading bans

John Thomhill and Bethan Hutton

HUNDREDS of home improvement stores and supermarkets in England and Wales could be forced to close on Sundays from this weekend fol-lowing a ruling yesterday by the Law Lords, Britain's most senior judges, which gives back to local authorities the power to enforce the Sunday

The House of Lerds overturned a 1991 Appeal Court rui-ing that councils were not entitled to injunctions banning Sunday opening unless they undertook to compensate stores for loss of profits in the event of the 1950 Shops Act ean law. The European Court of Justice is expected to rule on the English Sunday

trading laws in October. made the Shops Act, which governs Sunday trading, virtu-ally unenforceable. Before the ruling, councils had obtained hundreds of injunctions to enforce Sunday closing on

major chains.
In a twist to the Sunday trading battle, the Law Lords also said that in the event the Shops Act being declared incompatible with EC law, it was the UK government and not local authorities which would be liable to compensate the stores for lost profits. The immediate reaction from

UK ministers was that the

decision underlined the need

may launch

A CONSORTIUM of public and

private interests is on the brink of launching a bid to rescue RiverRus, London's

loss-making Thames passenger

By Richard Tomkins, Transport Corresponde

Consortium | Texaco halts

RiverBus bid | Docklands

quickly once the European court has ruled in the autumn.

Although the threat of hav ing to pay compensation appeared to have come as a surprise, ministers pointed out that it would still be for local authorities to decide whether to:seek injunctions.

Kirkless one of the councils involved in the test case, welcomed what it called a "his toric ruling", adding: "Now that the position on injunc-tions has been clarified we will be writing to certain compa-nies asking them to comply with the law." Most councils however, were taking a cautious stance on the Lords' ruling. This is local government you know," said one official

in place for the weekend. most of its 65 stores this Sun-day. "If local authorities choose to proceed [with injunctions) jobs will be lost, adding to unemployment and millions of pounds of taxpayers' money will be wasted," it said.

Big supermarkets, such as J Sainsbury, Tesco, Safeway and Asda, which have been opening superstores every Sunday since December, were wary of commenting before studying the fine print of the judgment However, in the absence of injunctions against specific stores, it seemed likely that most of the big chains would continue to trade seven days a week at selected locations.

relocation to

TEXACO, the international oil

company, yesterday threw into doubt its relocation to Canary Wharf by announcing that its staff would not move to the

insolvent office project in Lon-

don's Docklands in August, as planned.
Texaco said it was delaying

its move because of the uncertainty on several aspects, par-

ticularly the office environ-

ment and services required inside and outside the build-

Its concerns are believed to include the future of the Jubi-lee Line extension and the riv-

erbus service. Negotiations

with the project's administra-tors are continuing.

Mr Glenn Tilton, Texaco

sise that we are determined to ensure our relocation is con-

ducted at the right time, in the terms. Nothing less will do."

Texaco's 1,000 staff will remain in their existing offices

Texaco is the second promi-nent tenant to reconsider its

in central London.

Property Correspond

### She walks all the way to Tokyo.



for the faint-hearted. Between Europe and Tokyo, our cabin staff will often clock up over

8 kilometres on their feet. Making our aisles some of the best-trodden

in the business, and our in-flight service one of the most envied in the world.

Whenever you need something, there'll be someone at your elbow in an instant. Chances are you'll never

Being a JAL flight attendant is no career . need to use the attendant call button.

And if you want to be left alone to work or relax, you won't be bombarded with hospitality. (We believe constant vigilance doesn't mean constant interruption.)

It takes 15 demanding weeks of training to become a JAL flight attendant. Fly with us, and

you'll understand why. Because at 36,000 feet, you won't find anyone more on their toes.

Japan Airlines

move to Canary Wharf. Last week American Express said it would not move there unless Olympia & York met its con-tractual obligations. Documents filed in a US bankruptcy The consortium wants the court showed that O&Y owed American Express £22m on May 28 when Canary Wharf

property industry has ventured overseas, it has been enthusiastically cheered on from the sidelines. In 1961, for instance, the Investors Chronicle magazine declared: "Clearly our property groups will colonise on a tremendous international scale ... the British property

Three decades on and a similar view still prevails. "There are only a few sectors of UK business left that can claim to be world leaders. British surveyors . . . should be added to this select group," according to the the Chartered Surveyors Survey, published by the Economic Development Briefing last year.

Unsurprisingly, these sentiments are echoed throughout the industry. Mr Michael Aukett, chief executive of Aukett, a firm of architects which opened a Geneva office in 1989, says: "We are five years ahead of Europe in terms of business parks and office parks."

Mr John Pelling, president of a pan-European association of building surveyors states: "In the UK. building surveyors are recognised as having expertise on problems of existing buildings and refurbish-ment. Continental Europe lacks that body of expertise."

Spurred on by their growing self-confidence and the approach of the single European market next year, the number of UK professionals working in continental Europe has risen sharply in the past few years. A plethora of alliances and mergers has emerged in recent years, adding to the handful of British property-related companies that are already long-established on the

But, like the Investors Chronicle's comments of 30 years ago, the Vanessa Houlder on UK surveyors' overseas expansion

### Lommon pursuits

firms moving into continental Europe are over-optimistic. For sure, some companies would probably benefit from a more cautious approach. In most property markets, local operators rarely give ground to interlopers. The UK property industry, is no exception. For all its sophistication, the UK sector has more than its share of parochial and idiosyncratic elements, which often make the skills of British property professionals difficult to transfer to the continental market. This problem of incompatibility is

being compounded by the impact of recession, which has checked the momentum built up in recent years for European expansion. Demand for UK surveyors' services in Europe has fallen by 14 per cent in the past two years, though it

still outstrips 1990 levels, according to the Chartered Surveyors Survey. This downturn may ultimately unravel the weaker alliances that emerged during the buoyant late-1980s. However severe its impact, the recession is unlikely to force a rout on the scale of the cuts experienced in the early 1970s following the oil price increases. On that occasion most advisers and developers who had gained a foothold in continental Europe beat a retreat back to

In spite of these setbacks, property-related professions will continue to train their sights on Europe, convinced that this is where their future lies. A report on the future of the surveying profession commis-

sioned by the Royal Institution of Chartered Surveyors last year, said: "The UK market must be seen in the context of that for Europe as a whole. .. With the increasing breakdown of barriers it will be necessary to look upon Europe, as a whole, as part of our domestic market," it

Against this backdrop, the inroads made by UK surveyors in continental Europe have still been modest. Just 0.6 per cent of UK surveyors' £900m annual fees in 1991 were earned in continental Europe,

The expectations of some UK companies moving into continental Europe are over-optimistic

according to the Chartered Surveyors Survey, while only one per cent of the members of the Royal Institute of British Architects (Riba) have branches in continental Europe. And out of Riba-affiliated architects' total fee income of 21.25bn in 1991, just over half the £50m earned overseas was from

Hit by recession, property-related professionals will find it tough to regain the momentum for expansion ahead of the barrier-free single European market. At least architects' skills are mobile; some of Britain's best-known architects training," he says.

have enviable international reputa-tions, such as the Richard Rogers Partnership, which designed the Pompidou centre in Paris.

The surveying profession for its part must overcome some daunting obstacles. First, there is the probveyor' is barely recognised outside the UK. Moreover, UK surveyors often do not have a professional counterpart in continental Europe where the role of a quantity surveyor, for example, is often under-taken by an architect.

Quantity surveyors have little currency in Germany, for instance, where they are only employed on 5 per cent of projects, says Mr Alan Baker of Gleeds', a firm of quantity surveyors with an office in Ger-many. "Some [architects], perhaps understandably, initially see us as undermining their role . . , others have always seen the cost control function as a necessary inconvenience and are happy to hand over responsibility to us."

The lack of uniformity in survey-ing qualifications throughout Europe is another problem for UK firms setting up overseas. The Paris office of Gleeds is run by Mr Jean-Pierre Pajon, who is bilingual and has worked as a quantity surveyor in both France and the UK. This combination of language and technical skills is rare. "Our main difficulty is that we can't transfer London staff and French people don't have the quantity surveying

For UK firms, entering a new market also means getting to grips with different planning, legal and architectural conventions. "Shoe horning our system onto their system doesn't work," says Mr John Gregory, a partner of Gleeds. "The lesson is that every country

is different. One must not go into a country and upset the status quo and disrupt what they have done for generations," says Mr John Bry-den of Gardiner & Theobald, a firm of quantity surveyors.

In time, the differing practices in Europe may converge, possibly under a common EC-inspired code. An increasing flow of planning initiatives in coming out of Brussels, rather than Westminster, says Mr Tony Baldry, UK environment minister. This should aid harmonisation of skills and qualifications. "EC involvement in planning and development has been likened to an incoming tide. That tide shows no

sign of ebbing," says Mr Baldry.
In a move designed to influence
the debate on harmonising practices, the Royal Institute of Char-tered Surveyors (RICS) is opening an office in Brussels in the autumn. RICS is concerned that well-organ-ised and large pan-European groupings of, for instance, lawyers and management consultants will through lobbying - exert a dispro-portionate influence on setting new standards and codes of practice. Surveyors, because of their traditional lack of natural alliances in continental Europe, could be left out in the cold, RICS fears.

The institution's goal is to ensure that surveyors play a leading part Europe's property industry. "We are trying to position UK chartered surveyors as leaders," says Ms Marianne Tisser, head of the European section of RICS.

IPD monthly index

Total return (Index based at May 1991 = 100)

### A positive turn

n spite of a slight lengthening of yields and continued down-ward pressure on rental values, the Investment Property Databank, an independent research group, recorded a positive total return of 0.3 per cent for May.

The aggregate equivalent yield rose to 9.8 per cent, largely the result of office yields moving to an all-time high of 10.1 per cent.

"It is clear that total returns are ecoming more and more dependent upon the buoyancy of income streams, as both rental and capital values continue to decline," IPD says. It added that in the central London office sector, which is the worst hit in the market more than 70 per cent of premises are cur-rently over-rented and by an aver-

age of more than 35 per cent. However, the longer term picture is improving, IPD says. For the year ending May, total returns improved to 2 per cent, while the fall in capital values was cut, from -5.9 per cent for the year to April to 5.7 per cent for the year to May. Rental values for the year ending May showed a slight improvement, to -6.1 per cent.

The retail sector outperformed the industrial sector for the fourth consecutive month, with retail warehouses proving the most nota-ble target of investment.

Industrial year-on-year returns have fallen back to their January level, while retail results continu to improve. Office returns remain the lowest of the three sectors.

#### INTERNATIONAL PROPERTY

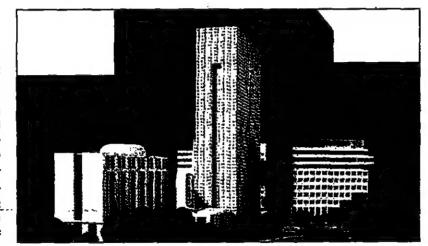
### Where will your company be when Europe grows together? On the outskirts or right at the centre?

We are currently building **EURO CENTRE** DUSSELDORF-NEUSS

a prestigious business park with integrated hotel and restaurant complex situated in an area of high tech and fashion companies within easy reach of Germany's densest network of autobahns, railways and the Düsseldorf and Cologne Airports as well as the industrial fairs of Düsseldorf, Cologne and Essen.

A total of 540,000 sq.ft (smaller sizes possible) of state-of-the-art offices are waiting for your decision to move into the centre of ec power and opportunities..

For further details contact Dr. Gabriele Notte of BAST-BAU at the



FIRST-TIME

ESTATE ACREAGE

Located in Gorgeous Upper

Michigan, U.S.A. 51 beautiful-

ly-wooded acres-unsurpessed

2850" + frontage on U.S. 41

w /County road access Hotel,

Condominium Sites, Business

Century 21 Prime Realty 906 228 5230

Contact: Kim Stille

Phone/Fax 906 475 6249

GERMANY-NUREMBERG

FACTORY

usable floor space. 3,570 acre imm

utilizable. Easily conjustic. Excl.

furnished. \$ 9,4 Miss. For Sale by J.

Tel. +49-9123-14523

Pax +49-9123-14527

Northern

France

Paris 115KM

Unrivalled development

opportunity for an international hotel/

conference centre at a

16th Century chateau in

30 acres of grounds. Consents for 120 beds

and conference facilities.

Price guide 3.2 million

Full details contact sole

agents G.A.K. Williamson & Associates, French

Property Consultants,

and the second segretary to the second secon

Alresford, England. Tel/Fax UK 0962 734999

modern on highway

erg/Wazzburg. 75,000 sq. ft.

Opportunities.

**BAST-BAU Central Administration** Niermannsweg 11 - W-4006 Erkrath - Germany Phone (from UK) 01049-211-2503-202 Fax (from UK) 01049-211-2503-532

BAST-BAU

#### BEECHEN GROVE WATFORD

Office Development. Pre-Let Available. 30,000 sq ft Net. 130 Car Parking Spaces Detailed Planning Consent Ac To Be Built To Agreed Specification For further details apply to

DAVID LEWIS & COMPANY 9 HANOVER STREET LONDON WIR SHE

MORTGAGES

On Commercial and Industrial

Properties at prime rates 5/10

years. Interest only. Minimum

losa £1 million. Apply to:

HIRSCH Burope's leading Finance

HIRSCH MORTGAGE INTL.

3 Park Place, London SW1A 1LP

Tel: 071-629 5051 Fax: 071-409 0419

FREEHOLD OFFICES IN

VICTORIA

" No More Rent "

\* No More Landlords \*

\* 20 Parking Spaces \*

4,400-7,000-11,400 sq ff

Box No.A1884, Financial

Times, One Southwark

Bridge, London SE1 9HL FOR SALE

10,000 sq ft moder cover plus

#### TAUNTON Motorway warehousing

£1 per sq ft up to 140,000 sq ft plus open storage

Short term lets available

Chesterton 0823 332332

**Buckingham Palace** Road, SW1

Period offices overlooking quiet gardens, Suites from 300 sqft - 3500 sqft. New leases, Very competitive terms. Tel: 07) 499 0666 Ref MD

### AS A WHOLE OR IN. 2 LOTS AYCUFFE INDUSTRIAL ESTATE.

COUNTY DURHAM

PRICED MODERN MANUFACTURING/ WAREHOUSE



### FOR | 208,000 sq. ft.

4 ACRES DEVELOPMENT LAND.

Signated 2 miles from the A1(M) at Newton Aycliffe, and just 7 miles ATTRACTIVELY | north of Derlington with Intercity

> and Air links close by. The region qualifies for Central and Local Companies on this superb Estate

include Flymo, Lyons Tetley, 3M, Sanyo and Pojitsu. For fell particulars contact:

Walker Singleton, Property House, Lister Lane, Hafffex, HXI SAS.

Walker Singleton CHARTERED -SURVEYORS

Tel: 0422.364311 Fax: 0422.368938

#### Freehold, Large Modern Factory & Yard in Birkenhead

South Audiey Street. Superb self-contained office accommodation TO LET. Totalling 3,500 sq ft or available in suites, 1050, 1550 and 900 sq ft. Long lease or short lets available at rentals averaging £23 per sq ft. Immediate possession.

PRIME MAYFAIR OFFICES

Apply 071-409 2377. Ref DL/EW.

#### INTERNATIONAL PROPERTY

#### **COMPANY NOTICES**

ENGELS-HOLLANDSE BELEGGINGS TRUST N.V. (English and Dutch Investment Trust) Established in Amsterdam BERENY GIVES NOTICE that it has received the felt

am, 22mi June 1992

HOLIDAYS TRAVEL



Badrutt's Palace Hotel St. Moritz Tel: 01041/82/2 11 01 Fax: 082/3 77 39

ART GALLERIES

KUNSTMUSEUM AND KUNSTHALLE Basel/Switzerland: transForm Picture Object Sculpture in the 20th century 14.6, -27.9.1992. Daily 10-17 h.

**ENSO-GUTZEIT OY** U.S. \$70,000,000

Floating Rate Notes due 1994 in accordance with the terms and conditions of the Notes, notice is hereby given that for the period 29th June, 1992 to 29th December, 1992, the Notes will bear interest at the rate of 4,4125% per annum. The interest payable on the relevan interest payment date, 29th December 1992 against Coupon No 3 will be U.S. \$1,121.51 per U.S. \$50,000 nominal. Agent Bank



LEGAL NOTICES

Receiver or Appearance of Page 1972 CLAN STUDIOS LIBETED

Registrates sumber: 19723660. Nature of Basinesses Lithographic Plansmakers. Trade Classification; 10. Date of appointment of Administrative Receiveer: 15 June, 1972. Norm of person appointing the administrative receivers: Midlend Benit Pie. N J Vooght and C J Hughes, Joint Administrative Receivers. Office Holder Ross, 6339 and 2041. Address: Malrow House, 442 Diagonal Road, Coydon, Sunsey CR20 2NE.

PERSONAL

#### **PUBLIC SPEAKING**

speechwriting by award winning speaker. First

lesson free. Tel: (0727) 861133.

#### PRINCIPALITY OF MONACO

For Rent in Centrally Located Premises

**VARIOUS PRESTIGIOUS OFFICES** 

Entirely finished, air-conditioned with perking space and cellars

For further details please contact A.G.E.D.I.

E.R.I. Commercial 7 and 9 Boulevard des Moulins MC 98000 MONACO Tel (33) 93 50 66 00 Telex 479417MC

CARIBBEAN RIVIERA

DUTCH ST. MAARTEN

Magnificent 140+ acres on Caribbean with 4,100 ft beach frontage and shore-line. Purchase all or part of property. All licenses & permits in place to develop & operate Hotel and Casino, Commercial or

Plan gyailable. ISM REAL ESTATE P.O. BOX 140597 Coral Gables, FL 33114 Phone: 305-854-2415 Fax: 305-856-1059

Residential Development,

and/or Golf Course. Master

FOR RENT IN MILAN, FINANCIAL CENTRE, NEAR TURATI UNDERGROUND STOP. PRESTIGIOUS OFFICE, 300 SQUARE METERS + GARAGE + EXTERNAL PARKING SPACE. PLEASE CALL: LUGANO (CH) +41/91/23.78.66

OR MELAN +39/2/6682408

#### The Guide to U.K. Property

The Financial Times proposes to publish this Guide on 9th October 1992. For editorial synopsis and advertising details, please

Peter Shield on 071 873 3284 or write to him at the Financial Times No One Southwark Bridge, London, SEI 9HL.

#### extensive yard and gantry crane Simated on busy industrial estate. All enquiries to: Bryan Thomas Tel: 051 647 3775

UCTIO INTERNATIONAL AUCTION OF

#### U.S. COMMERCIAL REAL ESTATE The Largest Selection of Prime **Commercial Properties Ever Offered**

This collection of income properties located throughout major U.S. markets includes 30 office buildings, 7 retail centers, 13 apartment buildings, 9 industrial buildings, 8 hotels and resorts, a movie theater and landmark restaurant.

Most properties have high occupancy rates and are income producing.

Financing available for most properties

■ 14% Broker cooperation offered Local representatives available for each property

For more information and a free auction catalogue call (310) 399-0777 U.S.A. & Canada (852) 846-5000 Asia (Hong Kong) (4471) 493-6040 Europe (London) 9AM to 6PM

Request Auction Catalogue #6582 Property Specific due diligence packages (\$125) available upon request. Auction to be conducted on August 13, 1992 in Los Angeles, California

ENNEDY-WILSON, INC. Jones Lang Wootton

AUCTION CONDUCTED BY KENNEDY-WILSON, INC., BROKER

### **PORTUGAL - ALGARVE**

Urban development of 25 acres FOR SALE. Building permission for 41 lots is granted. Unique site on the hill slope overlooking the coast of FARO. Rare opportunity for developers or investors since Portuguese law changed recently.

Please write to Box no A 1818, Financial Times, One Southwark Bridge, London, SEI 9HL

### FENALU LISBON.

**Prime Site** Marquês de Pombal Square

All approvals granted Offices and retail use

Areas: Site 1,688 sq m. 10,585 sq.m. Offices Retail 5,710 sq m. 10,131 sq m.

Tel: 351-1-69 31 06 Fax: 351-1-69 31 07 / 65 93 14

#### PRESTIGIOUS NAPLES. FLORIDA

**50 ACRE HOTEL SITE** IN ONE OF THE FASTEST GROWING

AREAS IN THE U.S. Guaranteed play for hotel guests on 36 holes of championship golf by Robert Trent Jones, Sr. & Lee Trevino.

Zoned for minimum 350 rooms. An outstanding opportunity in a unique location adjacent to educational, cultural and

commercial facilities. 10 minutes from Gulf beaches. For Complete Information Call or Fax: LELY DEVELOPMENT CORPORATION PHONE 813/774-5333 FAX 813/775-2333

#### GERMANY - NUREMBERG

Office/Warehouse ex for varied use. Office 62,000 sq. ft. Watchouse 119,000 sq. ft. -3,350 acres. Modern equip, good location. Partial acquisition possible. Floor milization accord, to agreements \$ 11.3 Mio. For Sale by J. Hofman

Tel. +49-9123-14523

Christopher Lorenz says the west is learning the lessons of quick-fire product launches



IDAY JUNE BOOK

Fruing IPD St. It.

(Proving, iru set, felt of the control of the contr

are come for the learning that he do a sight improve

Tetal sector output

Printe Souis and F

CREE OF THE STREET

F 12 - 1 6 52 - 01 - 165 18

Dark to their land

The Court falls of

A STATE OF THE PERSON AND ADDRESS OF THE PERSON ADDRESS OF THE PERSON AND ADDRESS OF THE PERSON AND ADDRESS OF THE PERSON AND ADDRESS OF THE PERSON AD

208,000 sq. FL

No other statements

PATRICIAL SECTION

in a restaurant

1 - The state of t

712 753

Contract with seath

for 10 particular

With region house

Later Land to the Mile

Walker Single

"中国的基础的"在**证**例:

IR OFFICES

 $2.99 \times 7$ 

1.85

Secretary Secretary

Cartiff Taxings

والمنطقة المراجع المعارض

THE WALLS

1 44 - July 2016

Thes proving the man

ments from Tokyo over the past six months were to be believed, one Japanese industry was about to drop vicious competitive

weapons: "product churning" This is the practice of launching a bewildering flood of new and face-lifted products at ever shorter intervals. Its advantages are that distribution channels are kept full; consumers are constantly begulied with novelties; and - most important - the churner's competitors barely get a look-in.

The practice has been followed for at least a decade, with growing success in markets around the world, by Japanese manufacturers of cars, consumer electronics, computers, semiconductors, air-conditioners, and other products.

At the most recent count, model changes in video cassette recorders and air-conditioners have been coming through once every six months, and as often as every three months in word-processors and cordless phones. The result is a proliferation of very similar products and a rapid rate of replacement.

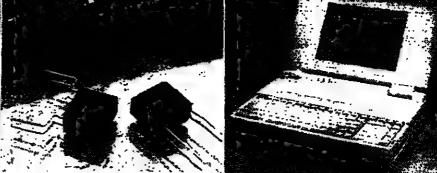
The practice of churning has required not so much high expenditure on new product development as the ability to design and develop new items at remarkable speed.

Hence the rush by western companies to try to learn from Japan how to shorten their new product development cycles by improving the productivity of their design and engineering processes. This can be achieved parily by getting groups of different technical specialists to work more effectively together in integrated project teams.

A few leading western companies have gone a long way towards clos-







Akio Morita: says Japan should rein back on the introduction of new products and called on industry to give less overwhelming priority than in the past to 'victory in the market place'

ing the gap, notably Hewlett-Packard, Texas Instruments, Procter & Gamble and Xerox in the US, plus Philips and Rover cars in Europe. On product lines such as laser printers, HP is at least as fast as its Japanese rivals. It is also as good at

the classic Japanese strategy of launching a string of "new" products which are only slight variants of the ones they replace or augment. Yet, at a time when most western companies are still only starting to shorten their product development cycles, and to speed up the rate of new product introduc tion, the Japanese are hinting that they have overdone "product churning", and will now rein it back. Starting in January with Akio Morita, chairman of Sony and Japan's unofficial trade ambassa-

dor, and quickly followed in Febru-

their competitors, with overtime

ary by the Ministry of International Trade and Industry (Miti), there has been a series of statements from Tokyo that this must be done for two purposes.

First, for corporate financial and marketing reasons: to cut develop-ment and investment costs and thereby boost hard-pressed corporate profitability and dividends; and to avoid aggravating incipient consumer resistance to purely cosmetic product changes.

Second, for national socio-economic and international environmental reasons: to reduce the over-use of "resources". By this is meant not only steel and aluminium but also human beings: the Japanese government is under pressure to reduce the average working week and no one works longer than a Japanese development engineer.

Morita's ruminations were intriguing in their combination of micro with macro arguments. Calling upon industry to behave more sponsibly towards all its "stake holders" - not just shareholders, but also employees, customers, society and the environment - he said companies must give less overwhelming priority than in the past "to victory in the market-place"

Various aspects of the Morita and Miti clarion calls have been echoed widely by company bosses. A vice-president of Matsushita, the consumer electronics giant, was quoted in a Japanese newspaper as declaring that "the task for manufacturers in the future is to make products that have added value and a long life",

In the motor industry, both Missan and Toyota have expressed

Why spreading the load is all in a year's work

David Goodhart looks at moves towards annualised working hours systems which cut overtime

their intention of stretching from four to five years the interval at which they make significant changes in their mass-market models. To the western eye and ear, all this seems like manna from heaven. But is it to be taken at face value? And can western manufacturers now ease up on their panic-stricken rush to learn how to "churn" prodnos themselves

Common sense suggests that the answers to the two questions are negative. Japanese companies (like German ones) have a habit of magnifying their problems for foreign consumption, and waxing lyrical about the good of mankind.

The most authoritative western source of expertise on product churning is the consultant credited with inventing the term, Kevin Jones of McKinsey & Company,

who has lived in Japan for a decade. Jones confirms the common-sense view. "Product churning won't stop it has become part of the corporate woodwork and is now a necess sary competitive tool," he says. "On

the other hand, it probably will not

accelerate any further."

Will it slow down, even temporary ily, as companies struggle to rebuild their profits? Will Nissan and Toyota, especially, turn their words into action? "I hear their comments. but I'm not sure it's going to hap-pen," Jones comments. As he says, the car-makers face quite a dilemma. If they do stretch their new model launch cycle from four to five years, a sort of peace pact could prevail for a while. But he points out that there would be a constant temptation for one company to break ranks. "So things will

probably stay as they are." Rather than dropping product

churning, Jones forecasts that manufacturers will keep it at its current level, and add three further weap-

 Still greater productivity in research, design and development.

The injection of more really new content and added value into their 'new" products.

 A smattering of western project evaluation techniques, at least at relatively elevated levels in the corporate hierarchy. The absence of this in most Japanese companies has been one of the main factors behind their speed of product churning, explains Jones. Except at a few companies, the

middle managers involved in regular product development and launch decisions tend not to possess the financial skills necessary to calculate returns on investment in individual new products, or even in entire product lines, he reports.

Development and launch decisions are based on simpler princinles, such as market leadership. beating the competition and supporting distribution channels.

Because of this, Jones forecasts that it may take a decade for western financial analysis techniques to permeate product development.

In other words, top Japanese managers like Sony's Morita may declare their intent to convert to a more western style of decision-making, but many decisions below them may continue to be made in much the same way as before. For the time being, the wind of change apparently blowing in Tokyo is, therefore, not at all warm for the majority of western companies, Only the foremost leaders can feel at all confident. So the real message from Tokyo is decidedly double-edged. Far from being reassured, most western managers should be really churned-up about it.



employ the 2m people who currently

heavy cost of reorganising their Britain for at least 10 years. Even though British employers

are off the hook for now, the directheir minds on the issue of working time, and pressure is bound to increase to cut excessive hours. British workers work longer and

Work more than 48 hours a week in Britain have just been saved the

businesses. At British insistence, employment ministers of the European Community have reached a deal on the controversial working time directive which means in practice that nothing need change in

less productive hours than many of

running at more than 10 per cent of hours worked, compared with 3 per cent in Germany and virtually The vested interests defending high overtime working are strong and the Brussels directive may provide the jolt needed to push Britain

towards a better organisation of working time. That argument is strongly pressed by Philip Lynch Associates a consultant that is helping a growing number of companies introduce

nualised hours systems. This entails calculating working

time on an annual rather than a weekly or monthly basis with employees contracted to work, for example, 1,764 hours per year rather than 38 per week. The system gives employers flexibility in the scheduling of work, allowing for longer standard hours at some periods and shorter hours at oth-

That avoids a pattern of underwork followed by massive amounts of overtime. Overtime is not usually ruled out in annualised bours systems but it becomes rare and without institutionalised overtime, workers have nothing to gain from spinning out work in normal time. "If the working time directive forces a re-think on deeply entrenched practices, it can only do good. Annualised hours is one of the spring-hoards to bring us up to international best practice," says Peter Curran, a senior partner at Philip Lynch.

Annualised hours can allow for large variations in the working ok but still remain within the 48 hour weekly limit desired by most III countries and the trade unions. The system has become increasingly popular in British industry according to a recent Department of Employment survey now covers about 6 per cent of UK employees. Initially most interest was expressed by continuous pro-cess manufacturers in paper and board, glass, cement and chemicals.

The paper and board industry already has a national framework agreement for annualised hours, while Pilkington and Blue Circle are among manufacturers to have introduced it. Industries with highly seasonal work flows, like food and drink or leisure, have also taken a strong interest, as has the distribution sector Drawbacks with annualised

difficulty of responding to unexpected fluctuations in demand. The latter can be dealt with through good contingency planning and some flexibility in the rostering of Philip Lynch says that thanks to

hours include the loss of overtime

for lower paid workers who may have been dependent on it and the

the productivity benefits of annualised hours, most people work sub-stantially fewer hours for similar pay. It claims that introducing annualised hours can leads to a general shake-up of working practices At Express Poods, one of the UK's largest cheese producers, the company pulled down weekly hours from a peak of more than 70 to an average of 39.

According to Curran, volumes rose and labour hours per toune fell by 36 per cent, while employee's earnings rose 9 per cent and holidays were lengther

Express Foods say that annualised hours added £500,000 to its profits in the first year. "If I were to stop it now I would have a riot on my hands," says Geoff Hulland, general manager.

The biggest hurdle with annualised hours, according to Philip Lynch, is management's apprehension at such change. "Ironically", says Curran, "the issues which most daunt, like the prospect of no-overtime, rarely emerge after

BERLIN

LEIPZIG

Dresden

#### BUSINESSES FOR SALE

#### **CLAIMDELUXE LTD** T/A KNOBS & KNOCKERS

The Joint Administrative Receivers, Patrick Wadated and Alan Thomas, offer for sale, as a going concern, the business and assets of this well known high street retailer of door and

24 lessehold shops

Fax: 071-831 2206

Details from: Aian Slater,

FOR SALE

he Chip client list and potential, stele

Southweek Bridge, London SB1 947L

NATIONAL DISTRIBUTION

COMPANY

Successful Management Team

- 20,000 sq ft Facility in Cotswold

(£1/sq ft reat & rates)

Tumover £1.25 million

Established Tax Losses £425,000

Experienced in EEC/World Bank

Course

Interested Parties Contact:

FOR SALE

pending and profitable wholesale feakural and building supply cash

and carry business. Modern freehold

premises fully adapted, with securi

spacious yard. This represents an

expansion or as a (amily business

without further major costs necessary

Southwerk Bridge, London SE1 91 IL

or No. H4143, Floredal These, Oce

utiswark Bridge, London SÉI 9111.

other company interested in outrisht

ser (.3m s/o/) with

Tel: (0872) 863256

Writes Box A4077 Present

- 6 in-store concer
- Turnover 21 June 1991 28 March 1992 \$2.696M, projected year ending 31 March
- 1993 £4.038M Head office and warehouse facilities in Bicester, Oxon.

FOR SALE - JOINERY COMPANY

Complete Joinery Works with additional planning consents

in grant assisted area close to the port of Falmouth, Comwall.

Modern 12K sq. ft. Pactory & Plant - £1M Turnover -

£0.5M Tax Loss - Detailed consent for further 20K sq. ft.

For further details please contact: Alan Thomas Kidsons Impey, Spectrum House 20-26 Cursitor Street London EC4A 1HY Tel: 071-405 2088



Chartered Accountants

Fax: (0326) 377066

FOR SALE

TRAVEL AGENCY

Prime position in major Essex town. Est. 20 years. GP £96K. Capable of considered expansion

Owner retiring. Price £85,000.

Writerso Box A4087, Firemoist Times, One Southwark Beldge, London SEI 9FIL

CONSTRUCTION GROUP

FOR SALE

Design & Build and Specialis

Roofing. N. Home Counties and Midlands. T/O £8m. Well

Write to Box A4089, Financial Times. One Southwick Bridge, London SE1 Sill.

enablished client bear.

#### QUOIN HOMES LIMITED (IN ADMINISTRATIVE RECEIVERSHIP)

The Joint Administrative Receivers of Quoin Homes Limited (a subsidiary of Turriff Corporation Plc) offer for sale a retirement development in Maldenhead comprising 21 one and two bedroom units.

Facilities include:

- \* 24 hour warden service.
- \* Economy 7 heating.
- \* Residents' lounge and kitchen.
- \* Pleasant gardens and ample parking. \* Security windows and doors.

For a prospectus or further information please contact: David Lovett or Ian Best,

Arthur Andersen, 1 Victoria Square,

Birmingham 81 1BD. Tel: 021-233 2101 Fax: 021-643 7647

Archur Anderson is euginement by the Institute of Chartered Accountants in England and Wales to carry on investment business.



sale of NMDP Limited, an established Magnetic Disk Pack Manufacturer and Optical Disk Distributor. Principal assets include:-

- Tumover £800,000 (1991 £1,5m)
- International Customer Base and established market name
- Skilled workforce

AERIAL INSTALLATION BUSINESS Based in Southampton Supplying both commercial and private sectors

REE AER/RPN

**BUSINESS AND** ASSETS Of solvent and insolvent companies; for sale. Business and Assets.

Tel O71 262 1164(Mon - Fri)

#### NMDP LIMITED

The Joint Administrative Receivers offer the business and assets for

- Considerable stock of raw materials and components Leasehold premises - 9,000 sq. ft. - in Famborough, Hants.
- Manufacturing and testing equipment

For further information, please contact Andrew Wayland, on behalf of the the Joint Administrative Receivers Gibson Hewitt & Co.

Tel - 0932 336149, Fax - 0932 336150 Chartered Accountants, 5 Park Court, Pyrford Road, We

GIBSON

### Large Private School

for sale in S.W.England. Good Profits.

Write Box H6801, Financial Times, One Southwark Bridge, London SEI 9HL.

#### CONTRACTS & TENDERS



Liegenschaftsgesellschaft der Treuhandanstalt mbH (TLG) Zentrale Berlin

Alexanderplatz 6 · O-1020 Berlin

The TLG is offering the following property on behalf of and in

the name of the authorized parties: TLG-NR. 32488

#### Geophysik GmbH

67 Bautzner Street • O-7024 Leipzig Germanv

The City: Leipzig, Germany is a city with a metropolitan population of approximately 600,000. It is located 135 miles from Berlin, 69 miles from Czechoslovakia and 119 miles from Poland. Many international firms such as Siemens, Mercedes and Sony have chosen to locate in Leipzig due to its strategic link with both East and Weet European trading markets.

Site: The headquarters for the future GeoPark Leipzig is in northeast Leipzig, about 2.5 miles from the city center and 2 miles from the A14 autobahn. The site is located at the intersection of two main streets, Bautzner and Torgauer Streets. This allows easy access to the city as well as regional transportation networks.

Site and Building Improvements: The gross site area is 1,016,020 sq.ft. It is comprised of three separate parcels along Bautzner Street. The TLG-Project Development Division designed GeoPark Leipzig's urban development concept and coordinated it with the local planning authorities. The GeoPark Leipzig site is serviced by electricity, gas, water, sewer and telephone.

Parcel A: Parcel A is the central core of the future GeoPark Leipzig. Gross site area amounts to 595,912 sq.ft. its present structures include multistoried office and laboratory buildings as well as a large industrial warehouse.

Parcel B consists of 280,788 sq. ft.

and is mostly unimproved.

Parcel C is 139,320 sq.ft. and is partially improved. Site inspections may be arranged through Mr. Holdt, tel: 49-341-2491218

fax:49-341-55138

As far as reconveyance claims are to be considered, the sale requires the assent of the party filing the claim or an investment priority decision according to § 3a VermG resp. and an investment certificate according to § 2 BlnvG, All liability for the contents and accuracy of the sales records and the above specifications is precluded.

Buyers pay no sales commissions. Additional information on bidding procedures and a sales brochure may be obtained by giving announcement code Z 225 4 and contacting (by fax if possible) one of the following in the TLG Marketing/Project Development Division:

SCOTT BOLLS JOACHIM HUBERTI Graduate engineer

Tel. (49-30)-31 54 71 57 / - 31 54 71 75 Fax (49-30)-31 54 74 47 / - 31 54 71 51

All bids should be submitted no later than July 31 1992 in sealed envelopes with the TLG-Nr. (32488) to: Liegenschaftsgesellschaft der Treuhandanstalt mbH (TLG), Rechtsabteilung Alexanderolatz 6, O-1020 Berlin

#### BUSINESS FOR SALE:

Appear in the Financial Times on Tuesdays, Fridays and Saturdays. For further information or to advertise in this section please contact Melanie Miles on 071 873 3308.

**PINANCIAL TIMES** 

approach. In the profession he

was admired as a tireless fighter for the integrity of his schemes, and as an unpom-

pous, unaffected man - a highly influential teacher and

mentor to a generation of

architects. He revelled in his

A knighthood, announced in

the Queen's Birthday Honours

earlier this month, marked his

belated recognition in the UK.

Charles Jencks, the architec-

tural historian, has called Stir-

ling "the most important archi-tect of his generation".

UK readers may recall with

pleasure a recent series of tele-

vision advertisements which

featured two young German

businessmen discussing (with

English subtitles) the new

Rover Sterling car belonging to

one of them - a choice caus-

ing some anxiety in the firm.

Driving into Stuttgart - home

of Mercedes-Benz - the anx-

ious colleague is clearly

impressed by the car's perfor-

mance and refinement and, as

it pulls up outside the Staats-gallerie, the driver nods know-

ingly at both car and building,

declaring proudly: "Britischer Architekt!"

role as "enfant terrible".

### FT LAW REPORTS

### **Enforcement** case cannot be argued

(Commercial Court): Mr Justice Hirst: June 10 1992 A MAREVA injunction freez

ing a company's assets pend-ing grant of leave to enforce an arbitration award against it will be discharged if there is no good arguable case for ement in that the award is a nullity as against the company, the arbitrators having exceeded their jurisdiction by deciding that it was party to the contract out of which the dispute arose.

Mr Justice Hirst so held when proposing to grant an applica-tion by L'Aiglon SA (SA) to set aside a Mareva injunction and an order for disclosure of assets obtained against it by Gau Shan Ltd.

[The injunction has since been continued by the judge, on fresh grounds - see next Wednesday's law report. The reasoning based on enforce-ment proceedings still stands.]

HIS LORDSHIP said the litigation arose out of the award of the Technical Appeal Commit-tee of the Liverpool Cotton Association in favour of Gau Shan against Aiglon Ltd, an English company, and L'Aigion

SA a Swiss company. On May 1 1992 Mr Justice Gatehouse granted an application by Gau Shan for Mareva injunctions, including an order for disclosure of assets, against both Ltd and SA.

The present application was by SA only, to set aside the Mareva and disclosure orders as against it. Gau Shan counterclaimed as against SA under section 26 of the Arbitration Act 1950, for leave to enforce the award in the same manner

The dispute arose under a contract of sale of 3,000 tonnes of Benin raw cotton, in which Ltd. and which was signed on

The contract specified Gau Shan as buyers and Aigion Ltd: as sellers. Signatures were annexed under the respective headings "Sellers - Aiglon Ltd" and "Buyers - Gau Shan Co Ltd". In the top left hand corner of the contract appeared the words "L'Aigion Ltd".

force majeure clause which provided that sellers should not be responsible for non-delivery due to third parties' faults. No delivery took place, and Gau Shan claimed for nondelivery. The defence was that the force majeure clause applied due to the fault of third parties.

tier arbitrators of the Liverpool

Cotton Association. Their award was headed as being in an arbitration between Ltd and Gau Shan, by a contract between Ltd as sellers and Gau Shan as buyers. The award was in Gau Shan's favour. The force majeure

In their appeal submission in support of the force majeure lefence, the sellers relied on a contract between SA and a third party for the purchase of cotton giving rise to the force majeure defence. The parties. were described in the text as Ltd and Gau Shan, though in the title Ltd's name was pre-

ceded by L'. The counter submission on appeal, in relation to the force majeure defence, stated "L'Aiglon Ltd are not a party to the contract in dispute" and referred to Aiglon and L'Aiglon

as related companies. It was common ground that "L'Aigion Ltd" referred to SA,

In paragraph 8 of their reply submissions, in the context of force majeure, the sellers stated Sellers are in fact Aiglon Ltd. For the purpose of this appeal. there is no real distinction between the two companies. Any purchases by L'Aiglon SA would be utilised for the sales by Aiglon Ltd. The two com-

As a result, Gau Shan put forward supplemental appeal submissions saying the sellers had stated that no real distinction was to be drawn between

## ling himself was always a reso-lutely apolitical architect, never doctrinaire in his

AIGLON LTD AND L'AIGLON SA V GAU SHAN COMPANY

Queen's Bench Division

behalf of Ltd and Gau Shan.

SA's case for discharge of the Mareva and the disclosure order was, inter alia, that Gau Shan were unable to show a good arguable case on the merits because there was no enforceable award against SA, since the Technical Appeal diction to determine whether it

was party to the sale contract.

The contract contained a

The matter came before first

leience was rejected.

and "Aiglon" referred to Ltd. Up to that stage in the proceed-ings, Ltd had been treated by both sides as sellers and were the only parties on their side to the arbitration.

panies are under the same control"

L'Aiglon SA and Aiglon Ltd. and submitting that both com-panies should be made parties to the arbitration. The solicitors for SA sought to render submissions to the

appeal committee with regard to the appellant's identity. The committee considered that the evidence already presented set out the position. The committee's award was issued on February 12 and was headed "an arbitration

between Aiglon Ltd/L'Aiglon SA' and Gau Shan. It stated "sellers are in fact Aigion Ltd. For the purpose of this appeal there is no real distinction between the two com-

The award was against both 14d and SA.

Mr Colman submitted that for the purposes of a Mareva injunction, the criterion of a "good arguable case on the merits" should be applied.

Mr Milligan submitted that was putting the test too high. He relied on Nimenia [1983] 1WLR 1412,1417 where Lord Justice Kerr said "a 'good arguable case' is no doubt the minimum which the plaintiff must show in order to cross the 'threshold' for the exercise of the jurisdiction".

He submitted it was sufficient for the plaintiffs to establish that their case on the merits was "better than nothing".

That was rejected. A good arguable case test on the marits was the correct test, as Lord Justice Kerr made clear in referring to its being the "minimum" the plaintiff must show. Mr Colman submitted that

by no stretch of the imagination could the appeal committee have had jurisdiction to determine whether SA were party to the sale contract, so that the award against SA on the footing that they were contractually subject to the arbitration was a nullity (Duke of Buccleuch (1879). 5 Exch Cas

He submitted that vitiated the whole award against SA.

Mr Milligan accepted that the principle was sound, but submitted it was irrelevant in the present case. He contended that in considering the application for enforcement of the award under section 26, it was for the court to decide who were parties to the contract and therefore to the arbitration, and that the arbitrators' lecision on that topic was

irrelevant. He said it was necessary under section 26 for the court at this juncture to evaluate the underlying evidence, and to decide who were the sellers under the contract.

That interpretation of section 26 was not correct. The section gave the court power to enforce an award on an arbitration agreement in the same manner as a judgment. The detailed procedure was prescribed by Order 78

Rule 10. It was common ground that the arbitrators exceeded their jurisdiction in deciding that SA were party to the contract. That part of their award was a

nullity. There was therefore no award to enforce so far as SA were concerned, and it was no part of the court's function under section 26 to salvage it by considering the issue as to who was party to the contract.

Mr Milligan could not invite the court to enforce the award against SA, when SA only became party to it because the arbitrators chose to determine an issue which they had no power to determine. It was not open to the court to embark on an investigation of the merits to see if they came to the right

Mr Milligan's argument on this point was rejected in principle, so his argument on the facts became academic His analysis of the evidence

hinged essentially on paragraph 8 of the sellers' reply. That paragraph was directed solely to the force majeure issue and suggested that for that purpose there was no real distinction between the two companies. There was no suggestion in it that SA were also parties to the contract. It fol-lowed that the court would

have been against Mr Milligan on the evidence. There was no good arguable case on the merits in support of the section 26 application against SA, and the whole foundation of the Mareva and disclosure orders against SA disappeared. The court proposed to set them aside insofar

as they affected SA.
For SA: Anthony Colmon and Graham Dunning (Weightman Rutherfords, Liverpool). For Gau Shan: Iain Milligan QC and Andrew Baker (Middle-

Rachel Davies



Rob Margetts (above left), the over as chairman and chief 45-year-old chief executive of executive of Tioxide, following 45-year-old chief executive of ICI's Tioxide business, has Margetts' promotion. Pedder is currently managing director of been appointed to the main ICI board in a move which marks ICI's international polyurethanes business and before

chemicals company.

in the upper 50s.

sible for restructuring the recently acquired Tioxide busi-

ness. Before that he had been

the general manager in charge of personnel and director of

engineering. He will be the

youngest member of an executive team whose average age is

Although ICI has not dis-

closed what role Margetts will play after he joins the board on September 1, he may shoulder

some of the responsibilities of

Frank Whiteley who is retiring

as deputy chairman on reach-

ing ICI's normal retirement age

Serving

Europe

Middle East

Alan Pedder, 54, is to take

him out as a rising star in the increasingly elderly executive team running Britain's higgest that was managing director of Meanwhile, Sir Richard Greenbury, chairman of Marks and Spencer, has been Margetts, who is a Cam-bridge graduate in chemical engineering, has been responappointed a non-executive

director of ICL Sir Ralph Robins (above right), chief executive and deputy chairman of Rolls-Royce, is to become a non-executive director of Marks and Spencer. He brings a wide industrial experience to the job. Apart from his leading position at the aero-en-gine group, Sir Ralph also

dard Chartered, Schroders and ASW Holdings. He will become M and S's sixth non-executive director. The board also has 15 executive directors and a company

boasts directorships of Stan-

JAMES STIRLING, the internationally famous architect, died suddenly in London yesterday. His schemes always showed an extraordinarily inventive intelligence; the draughtsmanship was distinctive, renowned for Stirling's use of the axonometric view. The son of a Scottish marine

engineer, James Stirling was born in Glasgow in 1926. After war service he completed his architectural training at Liverpool university, a school then unique in the UK for its openminded attitude to modernist ideas. Stirling became a member of the architectural avantgarde; Le Corbusier's late work was the greatest influence on his early development.

His first partnership, with James Gowan, resulted in several important and influential commissions. But it was the expanding world of higher education in the 1960s which proved a mainstay. Leicester University's Engineering Building (1959-63), a brick and glass tower with glazed work-shops, influenced by Stirling's passionate interest in Liverpool's 19th century factories and warehouses, brought him

world celebrity.

Stirling Wilford & Associates' design for No 1 Poultry History Faculty Library (1964-67), which consolidated his reputation as the most original talent among British architects. (It soon become notorious, and remains to some extent the rallying point of British anti-modernists.) At the same time he completed resi-

**OBITUARY** 

Sir James Stirling:

great British architect

Oxford, last of the series of buildings using engineering brick and industrial glazing.
Stirling joined Michael Wilford to form his second, enduring professional partnership.

dential buildings at St

Andrew's University, and the

Florey building, a student block for Queen's College,

buildings at Rice University; Cornell University; the Fogg Museum at Harvard; the Berlin Science Centre. In the UK, the 1980s at last gave Stirling his long deserved prominence; commissions for the Clore Gallery at the Tate, built to ex-hibit the Turner bequest; and the Tate Gallery in Liverpool. Stirling's death leaves still

hanging the tortured question of redevelopment at No 1, Poul-

continued to grow. Success came with the magnificent new Staatsgallerie in Stuttgart, the art gallery regarded as the city's architectural jewel. Important commissions in the US and Germany followed:

try, in the City of London. Stir-

Practising independently. The 1970s were lean years, but Stirling built the Cambridge his reputation outside Britain





Far East

Indian

### DUBAI TO JAKARTA THREE TIMES A WEEK.



Since we first spread our wings in 1985, Emirates has built an extensive network of routes, not to mention a collection of some 30 coveted travel awards.

We are delighted, therefore, to announce yet another new service. Flying Dubai-Jakarta direct three times weekly.

Whatever class you fly, you'll enjoy award winning food and the finest selection of wines.

And because we design our interiors using the latest lumbar support seats and footrests (even in economy), you'll have more space to stretch out and relax.

During your flight, you'll find we are the only airline to provide individual video systems in all three classes, featuring a choice of four television and two movie

channels. Which, come to think of it, is yet another first for Emirates.

Jakarta three times a week. Yet another opportunity to experience the unique Emirates award winning service.

For Reservations, contact your travel agent or Emirates on 071 930 3711 or Manchester on 061 437 9007.





Refining the shape of air travel.

#### 13

### You Don't Become A Billion Dollar Contender Without Knowing How To Take A Punch.

Yes, the recent court ruling stung. While the jury may have ruled that AMD has lost the rights to use Intel microcode for our 287 math coprocessor, it was hardly a knock-out punch.

"The Verdict Has No Effect Whatsoever On The Am386™ Microprocessor Family."

-W.J. Sanders III, CEO, Advanced Micro Devices

This recent verdict can in no way contradict February's arbitration ruling from retired Superior Court Judge J. Barton Phelps, which was upheld by the California Superior Court. That ruling awarded AMD a permanent royalty-free license to manufacture and sell, without legal harassment from Intel, its family of 386 microprocessors with all the intellectual property rights – including the microcode.

Now, when computer users demand the fastest 386 PCs, the computers they buy run on Am386 CPUs. Our chips enable the longest battery life for portable computing. And by bringing competition to the 386 microprocessor market, AMD has liberated computer users from monopolistic pricing.

Unit sales of Am386 microprocessors have now surpassed the 6 million mark while maintaining unexcelled quality. As a result, Advanced Micro Devices is now the second largest manufacturer of microprocessors worldwide.

"AMD Will Be A Major Force In The 486 Market In 1993".

- W.J. Sanders III, CEO, Advanced Micro Devices

While the microcode ruling will make the development task more difficult, AMD will be a major player in the 486 market in 1993.

We have the resources and the technology. We have spent the last five years investing in our future, transforming ourselves into a customer-driven company with world-class process technology and manufacturing expertise. Our investments in R&D as a percentage of sales, are for the larger companies, the highest in the industry. This has enabled us to produce advanced new products using state-of-the-art submicron CMOS technology. Our factories today are best of breed in terms of quality, productivity and volume capability.

Besides the enormously successful Am386 microprocessor family, AMD is a \$1 billion-plus company, with a wide range of high-margin, high-volume products. And we now rank first or second in worldwide sales of all our major products: microprocessors, 32-bit RISC technology, programmable logic devices, EPROMS, Flash memory, networking and telecommunications chips.

Throughout this decade and into the 21st century, we'll deliver to our customers the most advanced products, in volume, at the most competitive prices.



**Advanced Micro Devices** 

Route de l'Aéroport 10 Case postale 708-CH-1215 Genève 15. @ 1992 Advanced Micro Devices, Jac. Am 386 is a trademark of Advanced Micro Devices, Inc. All other brands or product names mentioned are trademarks or registered trademarks of their respective holders.

#### Worth Watching · Paul Taylor



#### Tasteful discovery excites speculation

It may soon be possible to modify a person's sense of taste, or even to restore it when it is lost or damaged as the result of illness.

The Boche Imitiate of ecular Biology in Nutley, New Jersey, funded by the Basel-based Hoffman-La Roche pharmaceuticals group, has made

a breakthrough in understanding how the sense of taste works. The research team has discovered and cloned a protein which is only found in taste cells. The new protein is a taste-specific (gustatory) member of a gene family known as G-proteins which play a crucial signalling role in several types of cells including those in the brain, eyes

Potential applications metale the development of novel taste modifying agents and medical is common after some Illnesses and sometimes occurs as a side effect of drug or radiation therapy. Hoffman-La Roche: Switzerland, 61 688 8888.

#### Lasers bring home fibre optics closer

Fibre-optic networks promise advanced home services such as dial-up films and high definition 3-D video, as well as futuristic services like consumer retalling using virtual reality technique

The main obstacle to fibre links for home and office has been the high cost of the optoelectric uitter modules, units almet the size of a postage stamp which combine a laser and microelectric

circuitry. Bell-Northern Bessurth, the joint venture R&D subsidiary of Canada's Northern Telecom and Bell Causia groups, has developed a low-cost

It emits a column of light which makes it easier to connect to optical fibers and also drastically duces costs. BNR: Canada, 613 763 5342; Northern Telecom Europe: UK. 0628 812190.

#### Pixels promise better image

High resolution digital cameras are now an essential tool in medical analysis, microscopy. precision testing in industrial search and production.

However, these cameras leave spaces between each pixel meaning that a computer has to estimate the image within these "dead" areas. Now Kodak has launched the 'Megaplus' camera which is designed to capture high resolution 1320 by 1035 pixel digital images. Uniquely, each square pixel is

contiguous with its neighbour, ensuring full image accuracy. One hundred per cent image coverage is vital for areas like electronic components, chemical structures or parts of the human body too sensitive to be touched. These measurements often which can only be delivered by total image coverage and capture. Rodak US 619 535 2908; UK.0443

#### Computers display cunning adaptation

For the international traveller packing a portable computer, few things are so infuriating as finding that the plug on the end of the modern cable will not peak into the hotel telephone socket just when you want to access the home office database.

Surrey-based Impactron has come up with a solution. The International Travel Lit is a set of adaptors which allow a BT-approved modern to be connected quickly and reliably to almost any phone network. (A similar kit is available for those with US-style modern

The kit, which costs \$95. contains adaptors for more than 26 countries, including the EC, lepen and the US. The kit has an adaptor with crocodile clips remaining access to be cause directly into a convenient wall box." Impactron:UK 961 399 8522

### New era looks to mind drugs

In the second article of a series on drug research, Clive Cookson outlines treatments for mental conditions from anxiety to memory loss

The pharmaceutical industry has an abysmal record in treating disorders of the brain and pervous system, While new drugs have transformed the outlook for people suffering from infectious illnesses, heart disease, and gastro-intestinal problems, most psychiatric patients depend on medicines discovered several

Current treatments for mental conditions, from mild anxiety to severe psychosis, emerged during the "black box" era of drug discovery. Doctors observed that they relieved symptoms - often poorly and unpredictably - but pharma-cologists had no idea how they worked. For the most serious problems - degenerative brain diseases such as Abbeimer's - there is still nothing that really works. The outlook, however, is much

brighter, as scientific discoveries about the chemistry and biology of the brain find their way into new drugs. The ones being introduced during the 1990s are based on an understanding of neurotransmitters (chemical messe ngers which send signals between cells) and receptors (protein molecules on the cell which receive the signals and initiate specific biological responses). After the year 2000, there is the prospect of far superior treatments based on

mental districts.

The best known neurotransmitter is 5-HT, also called 5-hyroxytryptamine or serotonin, which is active not only in the brain but also in other parts of the body. It is associated with several types of receptor, each giving a different biological response. The pharmacentical industry is developing drugs to interact with each specific type, as an agosist to stimulate the receptor or as an antagonist to block it. Glazo of the UK has been investigating 5-HT systems for almost 20 years and expects a spectacular payback from two drugs: sumstriptan and andars

Sometripten (trade name imi-gran) is the first effective treatment

headache suffered by at least one adult in 12. It was launched last year as an injection and is being introduced in the UK this month in more convenient form as pills. With sematripian ahead of competition, iis potential sales are huge - more than Ilbn a year - if it can over-come doctors fear of side effects.

Sumstriptan is an agonist for the 5-HT1 category of receptor, stimu-lating the uptake of 5-HT in the crustal blood vessels. That reverses the swelling which triggers a migraine attack. Glazo had hoped sumatriptan would have no effect elsewhere in the body but experience shows that some nationis feel tightness in the chest after injections. That is presumably because blood vessels elsewhere in the body contain a few of the same 5-HT1 receptors. Glaxo savs sumatriotan's side effects are insignificant for healthy people but they show how difficult it is to make a selective

World central nervous system market



receptor-based drug. Ondansetron (Zofran) is an antag-

onist for a different receptor type, the 5-HT3. It was launched two years ago as an anti-emetic to prevent nausea and vomiting induced by cancer therapy, but Glaxo is now carrying out chinical trials with ondanseiron for a range of psychiatric conditions including anxiety, sociated memory impairment.
Glaxo researchers are understandably cautions about proclaiming

ondansetron to be a psychiatric wonder-drug. They blanch when outsiders talk of it as a potential smart drug which could improve everyone's memory. Mike Tyers, pharmacology direc-tor for Glazo Group Research, says the 5-HT3 receptors on neurones (nerve cells in the brain) "seem to

be there to control things when they go wrong." When everything is working properly, "they are fairly silent." If so, a 5-HT3 antagonist such as ondanseiron may help to restore the balance in several disorders, without side offects.

Another group of new drugs based on the 5-HT system is leading to improved treatments for decression. The specific serotonin re-up-take inhibitors (SSRIs), as they are known, increase the low 5-HT levels in the brain which are associated with many forms of depression. Eli Lilley of the US is already

selling more than \$1bn a year of its plonestray SSRI, fluractine (Proces) launched in 1988. In hot pursuit is a second generation of SSRIs led by paroxetine (Seroxat), which was developed jointly by Novo Nordisk of Demograph and Smithkiline Beecham, the Anglo-American group. SSRIn have fewer side effects than

the "tricyclic" drugs which have dominated antidepressant treatment for 30 years. Yet SSRIs still leave much to be desired: they take at least two weeks to relieve depression and they fail to work in about one third of patients. That may reflect partly the poor quality of clinical diagnosis in depression and other non-acute mental disorders. Some scientists believe that all forms of depression ultimately work

through a common biochemical pathway. If they are right - and not everyone agrees with the theory - it may eventually be possible to find a fast-acting drug that will bein anyone who is clinically depres

The greatest neurological chailenge for phermacentical research is to find a cure for the degenera-



tive brain diseases which had incoorably to dementia and death. The most prevalent is Alzheimer's, which affects as many as 20 per cent of people over 70.

The search for an Alzheimer's ent has led to a new class of drugs, the nootropics, developed to enhance memory and other cognitive functions. The first generation of nontropics aims to increase the amount of acetylcholine in the brain. Alzheimer's patients have a marked deficit of this neurotrans-

Most of the Alzheimer's drugs developed recently work indirectly by inhibiting an enzyme called cholderate which breaks down acctylcholine. They include piracetam from UCB of Belgium; oxiracetam from SmithKline Beecham; tacrine from Warner-Lambert of the US; and physicatignaire from Forest Leb-eratories of the US. Although they have shown promise in clinical trials, the manufacturers have not yet produced evidence strong enough to convince the US Food and Adminis-

tration to licence any of the drugs.

Du Pout Merck, the pisamaceutical joint venture between Du Pout and Merck of the US, has a promising anti-dementia drug now in late clinical trials which works in a different way. It acts directly to stimpiste the release of acetylcholine and other neurotransmitters in the brain. The drug (chemical name linopinitie) is noteworthy too for its sually vivid and appealing trade

name - Aviva

However none of these memory enhancing drugs, even Aviva, can do more than temporarily reverse or slow down the mental degeneration that is characteristic of Alzheimer's disease. None prevents the build-up of tangled plaques of amy-loid protein, which progressively

destroy patients' brains.

The best long-term hope for curing progressive dementias is to identify the genetic mechanism responsible and then develop drugs to block its effect. In the case of Alzheimer's, a fault in a gene coding for amyloid precursor protein (APP) seems to be responsible. In a few families, this is inherited but it is more often canced by environmental factors.

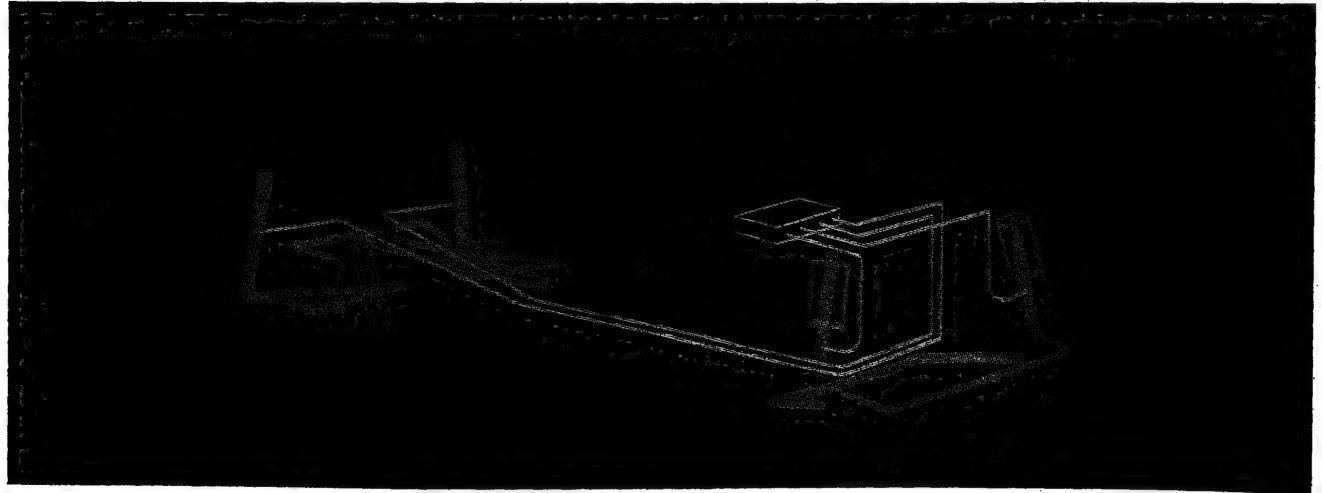
Many pharmaceutical researchers are now working on long-range projects to block APP, though they are hampered by the fact that there is not yet a good animal model for Alzheimer's. Athens Neurosciences of California is one of the biotechnology companies furthest advanced in this area.

More futuristic still are ideas for repairing brain damage by growing new nerve cells. That does not normally occur in an adult brain but scientists are accumulating evidence that selective regeneration could be achieved by removing some of the genetic factors that inhibit the process.

The series will continue next month by looking at assima drugs.

### Mechanical engineering + electronics

### Mannesmann's decisive edge



Mannesmann Fichtel & Suche develops active suspension systems which aniumatically adapt both to the driving situation and read



#### Road test via computer

Today's electronics are determining the speed of antomobile progress by making cars safer, more comfortable and envirooment-friendly. By streamlining development work and production processes for better quality results - sooner. As a major supplier of power train and suspension systems, Mannesmann Fichtel & Sachs also has a big stake in electronics. Computer-calculated geometries and optimal material utilization, simulated motion sequences on models of the com-

plete vehicle, communication with car manufacturers via data networks - from the development phase through to assembly.

Trendsetters: electronic damping force adjustment, "active" suspension, and the intelligent chutch system in which electronics and sensors plus servomotor operate the clutch. The green light - for extra safety and comfort in tomorrow's cars.

Mannesmann builds plants and machinery, makes systems and components for the auto industry, manufactures hydraulic, electric and pnematic drives and controls, develops and supplies measurement, automation and information technology, provides telecommunication services, produces steel tabe and pipe, and trades on a worldwide scale. Income from sales carned by its 125,000 employees lies in the region of DM 24 billion.

Mannesmann AG D-4000 Düsseldorf 1





#### Fine art/Patricia Morison

### Women's view of Weimar

n excess of candour can be bad for one's health. Be sure, then that there is a reason why your reviewer will admit that she previously knew the work of only one artist, Käthe Kollwitz, in the major exhibition of German art in the 1920s and '30s now on show at the Leicestershire City Museum and Art Gallery. Largely made up of loans from Ger-

man museums and private collections. Domesticity and Dissent is a highly unusual exhibition. It features prints, paintings, photographs and sculptures by no less than 26 artists associated with Neue Sachlichkeit, or New Objectivity - the realist movement dominated by the figures of George Grosz and Otto Dix.

No one interested in art and society in the Weimar Republic should miss Domesticity and Dissent. Two individuals deserve credit for making this ambitious venture succeed - which is not to overlook a bold first step into sponsorship by Hörmann UK Ltd. who make garage doors. The idea for the exhibition was put up by Marsha Meskimmon, an American postgraduate student. Leicester is already well-known for its collection of early 20th-century German art, and Meskimmon found a ready supporter in Amanda Wadsley, the museum's fine arts curator.

A TIES SECTION

The second second 1000

The state of the s

The state of the s

W William

THE KENTY

10 miles

W. Char mad has

Annual or printed and the second

5.4 7 The State of the State of

2

41. THE BIRE BEE

2 120 TO 120 E

The second secon

to the state of

of the state of the

. While course had:

The marks are and distributed to the state of the state o

 $S_{i_1,i_2,\dots,i_{m-1},i_{m+1},\dots,i_{$ 

روهها جيد المنادات

Company of the state of

The second second

THE THE PARTY

Meskimmon wrote hundreds of letters to German museums and collectors, then went dredging through their records and the public archives in search of information about 26 artists she had selected for the show. Reunification came a little late in the day, but it certainly helped. Many paintings have been loaned from museums formerly in the East, hence some atrocious frames and the poor state of conservation of certain works.

But with Hedwig Huschke, for example, the determined Ms Meskimmon drew a blank. The public gallery at Weimar has lent two paintings by Huschke; a view of village-houses near Weimar (1924) and a large, quiettoned yet arresting self-portrait (1932). Now in the case of a 15th-century painting, it is never a surprise to find

C.P. Taylor was a dramatist of

prodigious output, better known in

Scotland and the north east than in

London. When he died in 1981 at the

age of 52, he had written more than 70

plays, none of them before he was 30.

His reputation since has been rising

steadily and his works will be much

performed at this year's Edinburgh

happy if half a dozen of them were

remembered. Whether Schippel. The

Phimber would have been among his

top six is doubtful, since it is not

typical of other work that I have read.

It is an adaptation of a piece by Carl

Sternheim and set in Imperial

Germany, 1913. Its potential to dezzle.

however, must have been always

there. It had a West End run starring

The original Schippel was fiercely

satirical. It is about bourgeois

snobbery on the eye of the first world

war and contains some notable

grovelling by the middle classes to

royal blood. It also sends up that very

Germany tendency to seek national

By now, whatever Taylor may have

thought himself, the satire is dead

and Schippel emerges as a thoroughly

enjoyable comedy which occasionally

moves into high class farce. The aim

of this group of solid bourgeois

citizens is to win the crown for

singing quartets for the fourth year

running. Since one of their members

has died, it is necessary to fill the gap.

Harry Secombe in 1975.

harmony through music.

Taylor once said that he would be

scholar dubs the artist Master of the Man in Striped Hose, and suddenly he exists. But in the century marked above all by the Triumph of Bureaucracy, it is a shock to find an artist's catalogue entry stating "no biographi-cal information available." Huschke existed, but who was she?

By now, of course, attentive readers will have smelt a rat. The subtitle to the exhibition is "The Role of Women Artists in Germany 1918-38." Which, of course changes the whole picture and lets me, and I dare say you too, off the hook.

Small wonder that, except for Kollwitz, none of these women artists was selected for the Royal Academy's 1985 conspectus show of German 20th-century art. More tellingly, none of them was shown at the 1978 Arts Council exhibition which for the first time out Neue Sachlichkeit before the British public. Gerta Overbeck and the Jewish artist Lea Grundig were merely names in the text

So, on one level, the Leicester exhibition is a particularly well-researched example of feminist art-history managing to salvage women artists from l'oubli. It is amusing to find that Whitney Chadwick's Women, Art and Society, published only two years ago and billed as a "comprehensive" account of women's involvement in the fine arts, also came up only with Kollwitz, plus Paula Moder-

One of the best things in Domestic-ity and Dissent is the self-portrait bronze made in 1936 when Kollwitz was nearly 70 - the year in which she was unofficially banned from exhibiting by the Nazis. Obviously it was tempting to include this great artist who has come to enjoy cult status. However, she makes an odd member of Neue Sachlichkeit, and what gives Domesticity and Dissent its cogency is the focus on the contradictions, ironies and undoubted achievement of these women realists.

Central to the Neue Sachlichkeit tendency was the image of the artist as a man of unflinching vision, focusing his iens on whatever was banal, repulsive, cruel. We think, of course, nothing is known about the artist. A of Gross and Dix, of their shocking

Theatre/Malcolm Rutherford

Schippel, The Plumber

images of prostitutes and cripple Many artists of Marxist and anarchist sympathies wanted to the bourgeois society in their work, to express sym-pathy for the sufferings of the industrialised proletariat.

Traditionally, women artists were

expected to prefer domestic images. But in an era when everyone was talking about the problem of the New Woman, who had the vote and campaigned for abortion, many women artists naturally embraced the cause of public "dissent". There are images of domesticity. However, it is a home which is a place of suffering, where poverty is least visible yet most cruel. In Les Grundig's etchings for the "Women's Life" series, a child is dead, a mother sits like a prisoner and the streets are for women a place of exclusion, gazing at consumer goods in shop windows. "A Children's Playground at Night is a place beneath smoking factory chimneys where men and women make love on the benches: in a Grosz scene, we would know the women were prostitutes,

However, there is a great variety in the work of these artists. Grete Jürgens's portrait of a little girl represents another facet of Neue Sachlichkeit, the nostalgia for Bedermeier sweetness. In Eva Schulze-Knabe's heroic self-portrait, there is conscious deflance of the auti-female stereotype which kept women - and women-art-ists - in their place. Other personal "discoveries" I earnestly hope to be seeing more of include the sculptors Lucie Prussog-Jahn and René Sintensis, and the painters Gerta Overbeck and Kate Diehn-Bitt (there is a fascinating neo-Renaissance self-portrait).

but here, both sexes are victims.

Domesticity and Dissent ends on the July 5. However, I am told there is a "90 per cent" chance it will transfer to the Kelvingrove Museum and Art Gallery in Glasgow. I hope so: this is an exhibition after which our view of German art of the interwar years ought never to be the same again.

Leicestershire Museum and Art Gallery (0538-554100). Exhibition spon sored by Hörmann UK Ltd: additional support from Goethe Institut.

does not often happen to an actor.

Saxon can act as well: note his initial

entry when he starts to eat the cream

There is also a wonderful balcony

scene with conscious echoes of Romeo

and Juliet: "It's horribly difficult in

the circumstances," says Philip

Franks as the prince, "to avoid clichéa." The set, which includes the balcony and is designed by Lez

Brotherston, is outstanding. The

moon shines; the whole stage is used

to the full and when the top of the

grand piano is raised, even that

reveals scenic surprises. The opening

is a trifle slow; it belies the fun that is

Greenwich Theatre until July 25.

061 858 7755



Eva Schulze-Knabe's self portrait of 1929 in the 'Domesticity and Dissent' exhibition at the Leicestershire Art Gallery

#### **Ballet/Clement Crisp**

### Touchbase

The Rambert season continues at the beautiful sister (Kate Buffery) of the Royalty Theatre with a second programme, whose centre is a much-menleader of the leader of the quartet, though not before the sister has had a tioned novelty for the company by romantic fling, which she expects to continue, with the local prince. Being Merce Cunningham. This Touchbase is one of the few pieces that Cunningfrom different ends of the social scale, ham has made for an ensemble other the prince and the plumber get on than his own, though its creation is perfectly well with each other. As the also shared with the choreographer's prince remarks, "it's just like troupe. It can not be coincidental that Shakespeare - the prince and the the evening also offers us a chance to see apprentice work by two Rambert Mark Baldwin and Paul Jeremy Sems's production contains Old - whose debuts are strongly profusion of German music influenced by Cunningham's manner. (especially Schubert) and some since his has been a defining aesthetic excellent singing. James Saxon as for Rambert during recent years. Schippel is several times What is ironic is that these disciple enthusiastically applauded for his creations are so much fresher and rendering of the various Lieder. That

> Touchbase is characteristic Cunningham in its disarming lack of obvious structure. The seven dancers go blithely about their business against the yellow luminosities of Mark Lancaster's set, with a pair of white gates to mark their comings and goings. They wear disastrous beach outfits the piece has an out-of-doors feel to it - and various whistlings and clankings are made by Michael Pugliese's score, which only lacks a voice saying "I'm sure there's something wrong with the central heating; it's making the most dreadful noise". The dancers pose and stretch; Paul Old indulges in a vestigial hornpipe; Amanda Britton, Alexandra Dyer, Sarah Warsop and

Shelley Baker move beautifully, and

the result looks like Commingham par-

more appealing to the eye than the

dures. The choreography, I gather, was in part "generated" by a com-puter, Luddites, arisel

Far more enjoyable Mark Baldwin's Island to Island and Paul Old's Still Dance. The first is a light-hearted, light-footed study in which the dance sometimes looks as if it is being fastforwarded, so quick and flashing its effects. A sound-track makes faintly Polynesian noises; the movement and the dancers are alert, handsome (in nice, anonymous clothes), and while paying his debts to his alders, Baldwin shows himself his own man as a creator. He treats his dancers felicitously - Sarah Warson soaring in hig jumps; John Kilroy ebullient in step; Jacqueline Jones radiant and contemplative -- and the dance has a pristine air. Very touching.

Paul Old's Still Dance is performed in silence. Four dancers move quietly, and Old's sense of harmony - a feeling that effects are balanced one against the other, that every action has its counter-action, and every movement its echoing response gives the choreography a delicate but perceptible architectural order. It is refreshing to watch. The dancing of the company in all three works was exemplary. Lighting was excellent.

The Rambert Dance Company is at the Royalty Theatre until June 27, with varied programmes. Sponsors include Digital Equipment Company and the National Westminster Bank.

#### Music in London

### Michael Nyman

The London Opera Festival, running throughout June, is currently presenting an even-ing of Michael Nyman's music at the Shaw Theatre. In the first half the Endymion Ensemble, unconducted, play suites of the music Nyman has written for films by Peter Greenaway: The Draughtsman's Contract, Zed and Two Noughts

and Drowning by Numbers.
The second half affords the premiere staging (by David Meyer) of an operatic work which Nyman has derived from a television film in which he was involved as composer and more: Letters, Riddles and Writs, a portrait of Mozart, with a text drawn from documentary sources by the film's director, Jeremy Newson.

I found the first half quite hard to take. The ensemble is amplified (not very skilfully), and it comes at one with a painful punch in the ear. Nyman's minimalist-repetitiverhythmic style has brightness and felicity, often a seductive catchy charm. He is ingenious in spinning his own pop-varia-tions out of themes and motives from music of the past, Purcell's, say, or Moz-A piece like in Re Don Gio-

vonni (not played at the Shaw Theatre), based on Leporello's "Catalogue Aria" is so unforgettable that the original now sounds as though Mozart had allowed himself to be over-influenced by Nyman. But the ranconeness of Nyman's scores and the jigging motions they seem to require from their performers - bows fly up and down like shuttles, trombone slides work like pistons, bodies hippy-shake-shake - can be a mite off-putting. The ensemble

on Wednesday night, lit in cool and sexy fluorescent hues, looked just like a busy sewing

The chamber opera, half an hour long, featuring only two singers (and the Endymion Ensemble), was a witty and haunting investigation of Moz-art's relationship to his father when it began life as the first of six Not Mozart films, devised by Annette Morreau and shown (five of them, at least) on BBC 2 at the end of the 1991

bicentenary year. Nyman has altered it considerably for stage presentation, not as far as I could tell for the better, but one could tell little from this poor account of the piece. The mise-en-scène - a spread of manuscripts, a rising candle-chandelier, a daubed curtain with an inset window was dull to adequate. Counter-tenor Jonathan Peter Kenny as Mozart was unsure of himself, and bass Martin Nelson in the triplicate role of father Leopold, Sarastro and the critic Naegli thoroughly incoherent. Ute Lemper, the original Wolfgang, was sorely missed, as was a conductor to keep the singers at their places. The ensemble, heard from behind the curtain and on loudspeakers inside the auditorium, was little more than a throb of raw enerry.

Nyman's music is entirely adapted from Mozart's. Both composers were garbled to death on Wednesday. Perhaps things will have improved by

Paul Driver

The Shaw Theatre. Sponsored

### Panufnik memorial concert

The programme opened with the first British performance of the Tenth Symphony. About 20 minutes long, this presents a businesslike profile - ideas well organised, orchestral tex-tures clear-headed, the piece as a whole firmly decided not to outstay its welcome. There is an articulate air about its style of composition which might be taken as a feature of Andrzej Panufnik's work

Since the composer's death in the autumn last year, his music has been left to speak for itself. Panufnik was born ed in Poland, where he spent his early years deeply engaged in all aspects of that country's musical life. In 1954, however, he moved to England and it was here that he anent his mature years, first as a conductor (with the City of Birmingham Symphony Orchestra), then as composer, becoming knighted in 1991. For this memorial concert,

given at the Barbican Hall on Wednesday, there were two major works new to London audiences still to be heard. The Tenth Symphony, played with that swaggering virtuosity that the London Symphony Orchestra can always bring to 20thcentury music, made a splendid opener - a little more than an orchestral showpiece too at the end, where it dies away in pages of some spiritual beauty. Then we had the first perfor-

mance of the Cello Concerto commissioned by the LSO and performed by Mstislav Rostropovich. On an occasion like this one dearly wants to enjoy and admire an important new piece, but for all Rostropovich's characteristically involved playing and what seemed a fine account of the orchestral part under Hugh Wolff, this score simply did not put forward the same individ. ual personality afforded by the symphony.

The concerto is in two movements. With Panufnik's love for geometric forms, they are reflections of each other and each palindromic within themserves. The first is an a which stirs promisingly into life, but then meanders inconsequentially. The second movement is a spiky scherzo and this just seems poised to engage weightier matters in the cadenza, when the orchestra signs off abruptly and it is all over.

There is a limited amount of expressive potential in the concerto, but what there was Rostropovich delivered with his customary, whole-hearted abandon. Even in Dvořák's Cello Concerto, which followed after the interval, there was not a sign of staleness creeping in, however many times the cellist must have played this music in his lifetime. His spontaneity has never deserted

Richard Fairman

Sponsored by Technics Hi-Fi

### NTERNATIONAL & EXCHIBITIONS

The Bregenz Festival opens on July 21 with a new production of La Damnation de Faust in the indoor theatre, conducted by Vladimir Fedosseyev. Bregenz is otherwise one of many festivals this year to follow a Spanish theme. Jerome Savary's large-scale Carmon production

is revived on the floating stage. There will be an adapta of the Carmen story by the Slovenian National Theatre, a flamenco show at the Theater am Kommarkt and a concert of Spanish music by the Vienna Symphony Orchestra under Rafael Frühbeck de Burgos (05574-4920 224).

Three major festivals in the south of France - Avignon, Aix-en-Provence and Montpellier - take place over the next month, Avignon (July 10 to August 3) goes Spanish with productions of Le Chevalier d'Olmedo by Lope de Vega and Los caminos de Federico, a composition of Lorca texts. Alain

Maratrat's musical Zerzuelal Historia de un Patio transfe from the Vienna Festival, and there is also a French version of Cervantes' Le Siège de Numance and Pasolini's play Calderon (9085 4472).

The choice falls on Schippel, who has

a tenor voice of which any German

would be proud. But as Schippel is

only a plumber, and illegitimate to

boot, his inclusion creates social

The solution comes in Schippel

being allowed to marry the fetchingly

Philip Franks

This year's operas at Aix (July 13-31) are Don Giovanni, The Rake's Progress and a revival of last year's hit, Britten's Midsummer Night's Dream. But the attractions of Alx lie just as much in the well-planned concert series, which includes short recitals by up-and-coming singers, longer ones by choral events in the cathedral.

There will be a Samuel Rames concert, a recital by Dmitri Hvorostovsky, two Monteverdi programmes by Les Arts Florissents under William Christie, and a Mahier and Milhaud concert conducted by Kent Nagano (4217 3400).

Montpellier, the Radio France testival (July 13 to August 1), devotes itself to off-beat operas interspersed with a broad mixture of symphonic programmes. Offerings Include the original version of Aids, concert performances of Puccini's Edgar and Franchetti's Cristoforo Colombo, Edward MacDowell's Second Plano Concerto and Franz Schmidt's Fourth Symphony (6761 6681).

**EXHIBITIONS GUIDE** BARCELONA

Pia Almoina Medievai Catalonia: an exhibition divided between

three different locations in the Barrio Gotico. Pla Almoina (first building to the left of the cathedrai) houses the first section, entitled Genesis of Catalan Romanesque Art. The second part, Between Tradition and innovation, is housed in the Old Royal Palace at Placa del Rei. Part three, The Golden Age, is at St Anne's Church, behind Placa Catalunya. Ends Aug 9 Fundacio la Caixa Sports in Ancient Greece: a guide to the customs, rituals and philosophy of sport in ancient Greek culture, from childhood games and the formal training of school, to the development of the complete athlete. Ends Aug 9 BOHN Kunsthalle der Bundesrepublik

This new DM130m exhibitions complex opened last week with five different displays which will run throughout the summer. The first is a synthesis of the main developments in modern art, from the end of the last century to the present day, with 150 key works by 120 artists, all of whom were rejected or misunderatood by their contemporaries. Pantheon of 20th Century Photography is another historical exhibition, bringing together images by 30 photographers. French artist Niki de Saint Phalle gets a solo show, with a wide range of works displayed inside the building and a further 35 outside. Another retrospective is devoted to the work of Vlennese architect Gustav Peichi, who designed the Kunsthalle building, while a

major display entitled Global Change confronts the world's environmental problems, Closed Rheinisches Landesmuseum

Turner's Rivers of Europe: an exhibition originally mounted by London's Tate Gallery, tracing Turner's tours to the Low Countries, and including sketchbooks and colour studies newly identified and dated by Cecilia Powell, Ends July 5. Closed Mon

Art Institute Masterpleces from the National Gallery of Ireland: 44 paintings by Mantegna, Titian, Gentileschi, Poussin, David, others. Ends Aug 9. Daily DUMBIURG

Withelm-Lehmbruck-Museum Degenerate Sculpture: an exhibition devoted to sculptors who suffered from Nazi persecution. It also contrasts works from before and during the Nazi period by sculptors whose development was modified by Nazi taste. Ends Aug 9. Closed Mon LONDON

Harari & Johns European works of art and Old Master drawings: 16th and 17th century Italian and German bronzes, Italian Renaissance maiolica and Doccia porcelain. Venetian glass, drawings after Renaissance sculpture by Mintoretto and others. Ends July 10 (12 Duke Street, St James's SW1) Courtauld institute Drawing in Bologna 1500-1600: an

outstanding collection of more than 60 drawings, almost all from private collections and including some recent discoveries. Ends Aug 31, Daily Tate Gallery Richard Hamilton (b1922), a founding creator of Pop art. Ends Sep 6. Also Turner and Byron, Ends Seo 20. William Blake (1757-1827): the apprentice years. Ends Aug 16. David Hockney: Seven Paintings, Ends July 26. Daily Royal Academy of Arts Summer

Exhibition: the world's largest contemporary art exhibition, drawing together some of the finest examples of work by living artists, including Clemente, Baselitz, Tapies and Ellsworth Kelly. Ends Aug 16. Barbican Treasures from the

Collections of the City of London, including a rich selection of 17th century Dutch paintings. Ends July 19. Daily.

Hayward Gallery Magritte.

Advance booking on 071-928
8800. Ends Aug 2. Daily MURRICH **Curenthalle** der

Hypo-Kulturstiftung Carlcature and Satire: 500 years of pictorial comment on contemporary life and politics, Ends Aug 9. Daily numum Bruno Paul (1874-1968): German interior decoration and architecture between Jugenstil and the

The exhibition illustrates the artist's wide-ranging activities as draughtsman, furniture designer, architect and teacher. Ends Sep 20. Closed Mon

Museum of Modern Art Louis 1 Kahn: large-scale retrospective devoted to the most important American architect since Frank Lloyd Wright, Ends Aug 18. Also Antoni Tapies, celebrated Catalan artist. Ends Aug 9.

Closed Wed

The Drawing Center Guercino: 60 drawings on loan from Windsor Castle, one of the highlights of international celebrations of the artist's 400th anniversary. Ends Aug 1 Metropolitan Museum of Art Korean Ceramics from the Ataka Collection: 114 exquisite works surveying the full flowering of Korea's ceramic tradition from the 10th to 19th centuries. Ends July 12.

Also Andrea Mentegna. Ends July 12. Royal Art of Benin. Ends Sep 13. Closed Mon Parc de Bagatelle Henry Moore:

a major outdoor exhibition consisting of 27 over life-size bronze sculptures, ranging from the 1950s to the last great works of the 1980s, placed in the kind of open-air landscape for which they were intended. Ends Oct 4 (Bols de Bologne)

Galerie Didier Imbert Henry Moore Intime: 500 works which formed the artist's home environment, none previousiv Closed Sun (19 ave Matignon) Le Louvre des Antiquaires The Gardens of Baron Haussmann: documents, plans and engravings showing Parls of the Belle Epoque. Ends Oct 4.

Closed Mon (2 piace du Patais

Musée Guimet From the Tagus

ceramics, porcelains and gold

River to the Chinese Sea:

brocade bringing back the magic of Portuguese commercial links with the East Indies from 1513 onwards, Ends Aug 31, Closed Tues (6 place d'Iéna) Louvre The Eye of the Connolsseur: Homage to Philip Pouncey. The exhibition commemorates the Old Master drawings expert who died in 1990, and includes drawings by Correggio, Bandinelli. Lorenzo Lotto and others. Ends Sep 7. Closed Tues Grand Palais The Vikings. Ends July 12. Closed Tues, late

opening Wed (ave du General Eisenhower) SPOLETO Palazzo Racani Arroni Gustave

Moreau (1826-1898): a major exhibition devoted to the French Symbolist Ends Sep 6

National Gallery of Art Art of the American Indian Frontier: 150 objects produced by Woodland and Plains Indians in the 19th century. Ends Jan 24. Dürer to Diebenkorn: 114 recent graphic art acquisitions, including works by Holbein, Goya, Gainsborough and Caspar David Friedrich. Also Käthe Kollwitz (1867-1945). Ends Aug 16. Ernst Ludwig Kirchner, German expressionist painter. Ends Aug 16. Jacques Callot: etchings and engravings by the early 17th century French printmaker. Ends Sep 7. Daily

#### **FINANCIAL TIMES**

Number One Southwark Bridge, London SEI 9HL Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700 Friday June 26 1992

### Calm nerves in Lisbon

IT WOULD not be surprising if several of the EC leaders assem-bled in Lisbon today caught themselves wishing they were somein Maastricht, they produced the Treaty on European Union. That left two big issues to be discussed in Lisbon: the budget for the next five years, and the enlargement of the Community. But the Danish people's rejection of their earlier handiwork has confused the debate on both issues, and has helped to thrust another - subsi-diarity - on to the table. In addition, they must be well aware that this is their last chance to come up with an agreed position on agricultural subsidies which could form the basis of a needed breakthrough in the Uruguay Round at or before the G7 summit in Munich the week after next.

All four issues are important and difficult. The budget is so divisive that the Portuguese presidency has decided to seek agreement at this meeting only on general guidelines rather than specific figures. But Spain threatens to veto the opening of enlargement negotiations unless it gets the full "Delors Two" package, designed to double the receipts of the poorer members by 1997.

In support of their position the Spaniards cite the agreement reached at Maastricht, that the budget must be agreed before enlargement negotiations can start. That is correct, but does not mean it is necessarily in Spain's interest to block agreement by insisting on a figure its partners are unwilling to accept. Nor, how-ever, is the British and Dutch opposition to any raising of the ceiling before 1997 likely to prove

Should enlargement talks wait also upon ratification of the Maastricht Treaty? No, say the British, Germans and Portuguese, arguing that Danish fears of European Union can be allayed by the spectacle of fellow Scandinavians negotiating to join that same

Union. Yes, say most other member states and the Commission, arguing that it must be clear to the applicants what Union it is they are trying to join.

Meanwhile the Commission is scrambling to make Maastricht more acceptable by offering powers back to the member states. This newfound zeal responds to a widespread feeling, by no means confined to Denmark, that the EC is getting too centralised and interventionist. But, as Mr Jacques Delors and others point out, much of its interventionism has arisen from the anxiety of some member states to make sure that others abide by the rules. Subsidiarity and the single market both concepts dear to the British heart - are to some extent in contradiction with each other. Too much subsidiarity will make it easier for Germany to ban imports of British lawn-mowers, or for France to subsidise the research costs of its favourite national

The issue is a complex one, and cannot be solved by an impulsive bonfire of EC competences. Nor should the Commission be seen as the only sinner. It is the Council (of Ministers) that makes EC law, and sometimes it is less the pow-ers themselves that are objectionable than the way they are exercised. The least one could ask is that legislation be debated and enacted in public, rather than

behind closed doors. In fact all three issues - the budget, enlargement, subsidiarity - are ones over which the EC can afford to take some time, consider ing them in conjunction with the Danish problem to which they are all connected. The Uruguay Round

is the only really urgent issue. Put at its starkest, the EC faces choice between risking the defeat of Manstricht in the French referendum, and risking the collapse of the world trading system through the failure of the Uruguay Round. Of the two, the latter

### Helping India

China, India and Russia - are continued support? It has. Has it now engaged in the same task: turning away from central planning and towards the free market. With 40 per cent of the world's population between them, what bappens in these three economies is more important for the world's future than almost anything else. All three face huge problems. But all three also possess certain advantages. India's is the possession of a sophisticated, if distorted, market economy.

What India has needed is a government that would stop stopping things from happening. Mr Narasimha Rao's appears to be such a government. It deserves continued, if highly conditional, support from the group of western aid donors meeting in Paris today.

The payments crisis of June 1991, which started off the unprecedentedly deep round of reforms. was, as the government of India's own Economic Survey notes, a in the government's ability to manage the situation". Behind that loss of confidence was India's progressive fiscal deterioration. Its economy grew faster in the 1980s, at some 51/2 per cent a year, than it had in the 1970s, but it did so on borrowed money and was, therefore, living on borrowed time.

Fortunately, the new government - under the intellectual leadership of Dr Manmohan Singh, the finance minister seized the opportunity to introduce not only stabilisation measures, but structural reforms as well. Long needed liberalisation of trade and industrial policies were, therefore, added to a sharp fiscal correction and devaluation of the

The package was judged worthy of additional external support and this it duly received, notably from the International Monetary Fund and the World Bank. Now the govexceptional aid - \$2.4bn from the IMF and the World Bank and

done enough to set India on the sustained high growth path that its people deserves? It has not.

Now, in fact, comes the hard part. The two budgets put forward by Dr Singh have reduced the budget to a projected level of 5 per cent of gross domestic product in 1992-93, but important forms of waste the fertiliser subsidy, for example - remain. Monetary policy is too loose and, with a poor monsoon

feared, inflation may be higher than the people will tolerate. The financial scandal in Bom-

bay demonstrates the need for still more financial reform, combined with fiercer supervision. No less important are unification of the exchange rate, along with a depreclation to compensate for the lowering of India's excessively protec tive tariffs. Only thus can India hope for what it needs most: an export miracle rivalling those of countries to its east. In addition, both privatisation and an exit policy for unviable enterprises must be put in train, regardless of the political difficulties.

The challenges are great and the lobbles opposed to the changes farmers, industrialists and organised labour - are politically formidable. Bringing about radical reforms in a huge, pover-ty-stricken democracy could never be atraightforward. There is already fear that the government is drifting. But there are no realistic alternatives, as the government knows. The west, for its part, should make it clear that it will support reform, but only so long as it is reform that it sup-

As has been true of many other developing countries, it was the threat of default that concentrated the government's mind. For this reason alone, support must not only be conditional, it should also be limited both in extent and in time. India should be given exceptional aid now, but the aim must be for India to stand soon on its

### Sunday trading

YESTERDAY'S DECISION by the House of Lords on Sunday trading brings welcome clarity. The Shops Act 1950 remains the law of the land unless repealed or declared invalid under the Treaty of Rome by the European Court. Local authorities can seek injunctions stopping illegal Sunday trading without having to promise compensation if the law is declared invalid. If it is, the UK government could be liable to pay compensation to shops for loss of prof-

its on Sunday trading.
That is a wise judgment, because it places responsibility for sorting out the mess over Sunday trading firmly with the govern-

ment. Ministers can no longer stand back and blame local authorities for allowing the law to

Their next step is clear: the Shops Act should be repealed without delay. Sunday trading provides benefits to consumers in convenience and - by making more efficient use of capital -lower prices. A quick bill is needed before the sabbatarians and shopworkers' unions mobilise the opposition. The threat of having to pay millions of pounds of compensation to supermarket groups if the European Court overturns the Shops Act should focus the Home Secretary's mind.

r John Robb, chief executive of Wellcome, the pharmaceuticals company. will pack his bags today and head for his native Scot-Edinburgh will be his first stop on a round-the-world road show, taking in more than 16 cities his travels he aims to promote the sale of at least 330m shares worth

Mr Lawrence Banks, head of corporate finance at Robert Fleming, the adviser to Wellcome Trust, the charity which currently holds 73.5 per cent of Wellcome, was optimistic about the offer yesterday. "We have been pleased with the level of interest both in the UK and internationally in this first-rate pharma-ceuticals company," he said. In spite of Mr Banks's rhetoric,

the issue's success hangs in the balance. Following last week's aborted flotation of GPA, the aircraft-leasing group, the outlook for new issues has clouded over. The prospects for pharmaceuticals groups are uncertain. Between 1985 and 1990 the world drugs market grew on average by 13 per cent a year, industry forecasts put the 1990-95 figure at 9 per cent; the five years after that could see as little as 5 per cent average growth.
Last autumn, when preparations

for Wellcome's offer began, Mr Robb's sales task appeared easier. Pharmaceuticals shares were star performers on global markets. Between January 1990 and December 1991. British healthcare stocks, driven by American buying, outper-formed the UK market by 65 per cent. Over the same period, American drugs stocks outstripped the US market by 55 per cent.

The reasons were clear, Ageing populations in developed countries ensured that demand for drugs continued to grow even during recession. That guaranteed earnings growth far in excess of that experienced by other sectors.

But drugs stocks have now fallen from grace. Since January, US pharmaceuticals shares have underperformed the market by nearly 20 per cent. American investors, noting the apparent upturn in the US economy, have switched from recessionproof stocks into those that perform better during recovery. Wellcome has seen a similar shift in the UK. Its shares have fallen from £11.26 before the issue was announced on

March 2 to 914p yesterday. Investors' enthusiasm has also been dampened by the increasingly hostile environment for drugs com-panies. Costs associated with the research, development and marketing of drugs are rising fast because drugs must go through expensive licensing procedures in individual countries at the same time. Meanwhile revenues are threatened by worldwide downward pressure on drugs prices as governments struggie to contain ever-growing health penditure.

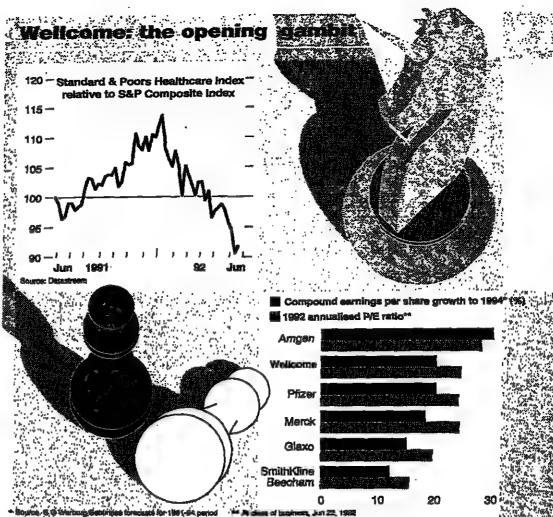
Pharmaceuticals earnings have started to suffer. Some US groups had disappointing first-quarter results this year. Shares in Bristol-Myers Squibb, the world's thirdcent on June 2 after it warned that sales growth for the second quarter

would be less than 5 per cent.

Against this difficult background Mr Robb must set out his case. First, he must convince doubting audiences that he has adopted the right strategy for Wellcome to escape the twin pressures of rising costs and falling prices; and he must answer misgivings about any perceived company weaknesse The most crucial part of his tour

Paul Abrahams examines the issue of shares in the UK pharmaceuticals group

### A Wellcome on the doormat



will start next Friday when Mr ing to buy a stock on a higher ratio Robb starts his US campaign. At least 80m shares, worth at present about \$1.8bn, have been slated for American investors. Morgan Stanley, the US investment bank advising Wellcome, will be charged with the successful selling of such a large volume.

Although the issue is only half of the US's largest public stock offer last month, when General Motors raised \$2.14bn, the British company is not widely known in north America. Only 2 per cent of its stock is owned in the US, compared with about 26 per cent of Glaxo, the UK pharmaceuticals group, and about 32 per cent of SmithKline Beecham, the Anglo-American company.

Another problem for Mr Robb's US campaign is that Wellcome's higher than that of Merck, the world's largest drug company and last year one of US investors' favourite stocks.

Mr Steve Plag, pharmaceuticals analyst at County Natwest, the only important UK broker not directly involved in the issue, explained: "On my calculations Wellcome is on a prospective price-earnings ratio of 22, whereas Merck is on 20 and Glaxo is on 18. The question is whether US investors will be will-

Nevertheless, Mr Robb can point to several factors in his company's favour. Wellcome is the fastestgrowing of the world's 20 largest pharmaceutical companies. Over the past five years it has enjoyed highest average annual earnings-per-share growth rate of any big pharmaceutical company some 30.3 per cent compared with 17.6 per cent for Gisxo and 15.7 per cent for SmithKline Beecham.

n the short term, in spite of difficult conditions, Wellcome's earnings growth looks assured. S G Warburg, the company's broker, forecast in its most recent circular that sales from continuing operations are set the next three years. Meanwhile operating profit margins over the same period should increase from 24.6 per cent to 29 per cent.

The strongest card in Mr Robb's hand is the company's ability to withstand pricing pressures. During the last six months, sales increased 21 per cent over the same period of 1991. But only 3 percentage points came from price increases. The rest was generated by volume growth. "There's little disagreement that

Robb and his new management team have done an excellent job and that earnings growth looks strong for the next two years," said Mr Plag. "The problem is what happens beyond that. There is a significant risk that earnings growth may

start to decelerate." Mr Plag claimed that the two main motors for earnings growth -the company's sales of less profitable subsidiaries, and Zovirax, the anti-viral treatment - will start rmning out of steam soon.

Unusually for such an 11-year-old product, Zovirax's sales are still growing fast. But growth is likely to slow in the mid-1990s despite Wellcome's acquisition of licences around the world for Zovirax to treat diseases such as chicken-pox and shingles. The drug's patents by the UK in 1995 and the US where 39 per cent of sales are made in 1997.

The patent expiries could be sig nificant because much of Wellcome's growth derives from Zovirax. Mr Plag estimates the product could account for more than 40 per cent of sales growth next year. For long-term prosperity Well-come is dependent upon the develcoment of new products to replace

existing earners. The company's

strong research base is clearly crucial, and Mr Robb says R&D investment will remain at about 14 per cent of sales for the foresceable

Since joining the company from Beecham, where he was consumer products executive, in 1989, Mr Robb has tried to integrate R&D more closely into the marketing effort. Symbolically, the group marketing operations have been moved to the Beckenham R&D site, providing far closer co-operation between the two divisions.

"Marketing is terribly important," he said. "We used to think if we got the research and development right the products would sell themselves. We have to market ourselves

Rather than building up expensive marketing networks, however, the group is turning to co-marketing agreements with other compa-nies. It has initialled deals with Hoechst in Germany, Sigma Tau in Italy and Sumitomo in Japan to

ast spring the company conducted the most thorough review of its R&D taken. Its aim was to avoid research on scientifically interesting but commercially fruitless compounds. As a result, numerous products were dropped, leaving resources for fewer but potentially more lucrative drugs, such as Atovaquone, Wellcome's medicine for Aids-related pneumonia.

Mr Robb has also moved to set up

clinical trials simultaneously in Japan, Europe and the US for Wellcome's new herpes treatment, known as 256. Previously such trials 🚜 were carried out consecutively. leading to long gaps between approval in each market. Project teams have been established toanticipate potential delays with the regulatory authorities. Mr Robb's hope is that 256 could be rolled out into the world's three largest market's - the US, Japan and Europe - within 72 months. It took 11 years to obtain all Zovirax's

In spite of Mr Robb's efforts, weaknesses remain. Wellcome's corporate tax rate, for example, is reiatively high because it has not moved parts of its manufacturing base to countries such as Singapore and Puerto Rico, which have liberal tax regimes. The group pays 36.5 per cent of its profits in tax, in contrast to Glazo's 28 per cent and Merck's 26 per cent. SG Warburg said in its circular that its expects Wellcome's tax burden to increase by 1 percentage point this year.

Another concern is Retrovir. Wellcome's anti-HIV drug. Its patent is being challenged by Barr Laboratories, a US generics group which is seeking to market its own version of the drug.

"Wellcome's case is technically strong, but the case will be decided by a North Carolina jury next year," said Mr Plag at County Natwest. "Both Retrovir and Aids are emotive issues and the outcome is by no means certain. If Wellcome loses, the group's earnings growth. Although the drug has a high name recognition, it represents only 14 per cent of group sales.

Robert Fleming's Mr Banks will have to wait until July 24 when the offer closes to see whether his optimism is justified. As Mr Robb jets round the world his marketing skills are likely to be much in demand. Despite the questions surrounding Wellcome's long-term growth, they are likely to ensure the issue succeeds.

#### Joe Rogaly

### Time-bomb grannies



policy on community care is potenas it is little-noticed. It could evolve into a juicy election issue for an alert opposition. The fateful decisions were taken at a special meeting of ministers on Tuesday.

The policy affects all except the very richest of infirm elderly voters, and, potentially, all families with retired grandparents. When Mrs Margaret Thatcher came to office in 1979 there were half a million people aged over 85 in Britain; when Mr John Major next faces the electorate in 1996 or 1997 there will be twice as many. What was decided this week was to remove the power

of choice from this great grey army. Old folk who cannot afford to pay for care, and whose families will not undertake it, will be delivered into the hands of officials. Trained "caseworkers" will decide what is good for them and prescribe it. What? Surely that is wrong. I am afraid not - although it is true that when you consider the results of Tuesday's deliberations you have to shake your head. Perhaps Labour won the election after all? Surely it could not be a Conservative cabinet committee that deliberated on Tuesday? Not under the chairmanship of Mr Citizen's Charter Major?

You need to step back to understand what happened. Local authorities stopped expanding the provi-sion of old people's homes before 1979, just as the explosion of the elderly population began. Of necessity, a new system was created. Pressure groups worked on the administrators. What were called "board and lodging allowances" were gradually extracted from local social security officials, a practice formalised under Mrs Thatcher in 1983. Anyone dependent on income

The government's support and in possession of less like the Treasury, she saw it as a than £3,000 (now £6,000) in capital could get much of the cost of accommodation in a home paid for by the department of social security. The middle classes quickly learned how to impoverish Granny, take the government's money and top it up to meet the cost of placing her in residential or nursing

> The result was the growth of a new industry. Since 1990 the number of places in private residential homes has more than quadrupled, to over 160,000, according to Laing & Buisson, specialists in healthcare publishing. Meanwhile, the number of local authority places has fallen by 14,500 to 120,000. Since 1987 the

The Treasury wants to hide what it is doing. There is no soppy talk of 'open government,

number of private nursing home places has risen from 52,000 to above 135,000. Meanwhile NHS long stay geriatric places have risen by a mere 2,000, to 45,000. This new pri-vate sector business is just what Tories are supposed to favour. There are a few big players, and a great many mom-and-pop shops. You will have guessed the flaw: Laing & Buisson estimates that about 40 per cent of the revenue is

taxpayers' money.
It is the size of that subsidy that lies behind the move to community care. It has grown from a mere £10m or so in 1980 to over £1.6bn now. I am told that when Sir Roy Griffiths first advised Mrs Thatcher of the need for a change he inti-mated that it would not save any cash. He saw his new system as a means of improving care. Mrs Thatcher bought the idea because.

means of capping costs. She delayed its implementation because she did not want local authorities to have a hand in administering the system, but gave in when it was demonstrated that all other options were worse. For example, if the NHS took it on it would be harder to decant geriatrics from very expensive hospitals to less expensive homes or the relatively cheap "community".

Mr Major delayed implementation last year because he did not want poll tax bills inflated. Some minis-ters - among them, it is said, Mr Kenneth Clarke, Mr John Patten and Mr Michael Howard - voiced doubts on Tuesday but the now familiar argument, that all other options are worse, won the day. The health secretary, Mrs Virginia Bottomley, may have won agreement that the transitional costs will be earmarked, so that the recipient local authorities do not spend the money on other things, but her department will not be sure until the minutes are circulated. If there is "earmarking", pressure groups will be able to see how much, or how little, is spent on care for the very old.

The Treasury motivation is sim-

ple. It wants to hide what it is doing. There is no soppy talk of "open government" in that department. The present system, which continues until the end of March 1993, is demand-driven. "Community care" will be cash-limited. It will be phased in over about four years, as those on existing grants die off. Local authorities will administer it, but they will be capped. They will have an in-built incentive to employ caseworkers who recommend the provision of "home helps' and meals-on-wheels at a far lower cost than paying for places in residential homes. When they do select homes they will use their purchasing power to drive prices down. It is

MANCHESTER - PERPIGNAN - MONTPELLIER - NICE Vienna, now twice daily. Our scheduled service between Gatwick and Vienna is now even better with two return flights daily except Saturday's. Our weekday morning departure is a conveniently early 09.00, our late afternoon return flight 17.40. We offer a full range of competitive fares for business or leisure and a refreshingly high quality of service. For reservations, contact your travel agent or Dan-Air direct on 0345 100200. ROMF - CAIRO - BARCELONA - PARIS - BERNE

### A high-stakes claim to France's political prize

President Mitterrand's campaign to ratify the Maastricht Treaty is confounding his conservative opponents, writes Ian Davidson

he constitutional revi-

English and and

boose but it is a turn which he will be standard to the first place, it is a decisive step towards the French ratification of the Maastrick Treaty. If ratification grough the referendum so the autumn, and its sorty President Mitterrand can claim an appropriately grand achievement to crown his long political career.

the competence of the competen

22 649 moved to per

to IS for

And Saps both

Tarke in

The Part of the Pa

- sould be misse

The state of the s

- 200 and 300m

il Vir Roma

rate Western

or the second second

20 - 10 Mg -

100

10 TO 100 1

200 年 A 1990年

1200

100 day 2001

at married

in digitali. Parti pawag

nin iyo wila<u>sa</u>

11 12 17 ±

计分类 医连霉

100 100 1200

1 - 1 - 1 - 1 - 1 - 1

 $(x_1, x_2, \dots, x_n) \in \mathcal{F}_{2n}$ 

100

Jr. 45 1.53

a

2 12. 3

ACTIVE CO. CONSESSED

At the same time, his campaign for Maastricht is proving a diabolically effective device for wrong-footing his political opponents. Over the past year. the conservative parties have become increasingly confident that they will reverse their defeat of 1988, and win a smashing victory in the general elections next March. The Maastricht debate seriously Threatens this confidence, because it strikes them where they are most divided and therefore most vulnerable.

The centre-right UDF group and the Centrist party are wholeheartedly committed to European integration and the Maastricht Treaty; but their Gaullist allies are internally divided, between those who are at best ambivalent about the treaty, and those who are com-

pletely hostile; This division between the Gaullists and their partners has already become a source of disagreement. It is bound to become more intense as France moves from the phase of con-stitutional revision to the phase of ratification. If it should turn into an open quarrel, as it may well do before the ratification process is over,

it could even prejudice the parties' ability to work successfully together in the general election campaign. These conservative divisions, and the near-certainty that they will get deeper, must seem a sweet revenge for President Mitterrand. For more than a year, ever since his calamitous appointment of Mrs Edith Cresson as prime minister, he has been in the doldrums in the opinion polls. Her replacement by Mr Pierre Bere-

government a vital shot of optimism; but President Mitterrand himself is still rock bottom in public opinion. A year ago, the morale of the regime was so low that some people predicted that President Mitterrand might be forced to

resign before the end of his

govoy, the former finance min-



term. Yet his character made it more likely, even then, that he would not give up without a fight, and that he would seek the high political ground to do

Maastricht offers this high ground. And with characteristic shrewdness, Mr Mitterrand has organised the procedure and the timetable to exploit the weakness of his opponents to the full. By forcing the constitutional revision through the parliamentary procedure, he has driven the conservative parties to display their widen-ing divergences before the public. The Gaullists have accused

their ostensible partners in the The division between logic ought to the Gaullists and trist parties of "collaboration" their partners is with the govbound to become ernment. The centra-right more intense have retorted in

kind, warning that they could not vote with the Gaullists in a future election, and might even campaign against them, if they were to vote against ratification of the Maastricht Treaty.

There is little doubt that Mr Jacques Chirac, the Gaullist leader, hopes eventually to He still harbours presidential ambitions; he knows that an anti-European label might make him unelectable; in any case, it would be an impossible handicap if he were elected. Yet he has not been able to impose this logic on his party. On the contrary, his desperate efforts to contain the Gaullists' internal divisions have made it easier for the anti-

Europeans to drive the party

ever closer to an anti-Maas-

tricht position. Last week the Gaullists abstained on the revision of the constitution in the National Assembly, but voted against it in the Senate. This week they declined to take part in the proceedings in the joint Congress in Versailles, on the grounds that the the treaty was nul and void, as a result of the Danish "no" vote. Since the Danish problem

almost certainly cannot be resolved before Gaullists to vote against the treaty in the French referendum. But Mr

Jacques Toubon, the former secretary-general of the party, has said that he was opposed to the constitutional revision. but was in favour of the ratification of the treaty. This is a position which it must be quite

balanca of forces between the conservative parties. In the pre-Maastricht era the Gauliists, as a single party, were more disciplined and therefore stronger than the somewhat diverse assemblage of Liberal and Christian-Democrat parties. Today, it is the UDF and ger and more united. This is partly because they have no difficulty over the revision of the constitution, but also because they have managed at the same time to impose substantive amendments which the government was reluctant

Some commentators have concluded that the Maastricht debate is opening up the possibility of a sweeping reversal of political alliances; by the time the ratification struggle is over, the conservative alliance will be dead and gone, but the ground will have been prepared for a new pro-European alliance between the Socialists and at least parts of the centre-

Such a recomposition of the political scenery seems rather unlikely, at any rate before the general election. The Socialists are probably too contaminated as election partners, and public opinion is clearly poised for a conservative alternative. On the other hand, the final fate of the Maastricht Treaty may well not be resolved before next spring, in which case the European quarrel between the conservative parties will also be alive during the general

All this must be deeply satisfying to such a consummate political manipulator as President Mitterrand. The Gaullist party is impaled on its nationalist reflexes, and Mr Chirac is in the process of confirming that he is not in strategic control of his party. For the moment the odds must still be heavily in favour of a large conservative victory in the next general election, but the Europe factor may shorten them dramatically.

Such calculations leave out the Mitterrand factor, however. French public opinion has long been in favour of Europe, and the polls show a constant margin of popular support for the Maastricht Treaty. But unless there is a recovery in the president's personal popularity, there is a clear danger that the electorate will decide on the day to vote against Mr Mitterrand, rather than in favour of Maastricht.

It is in this sense that Mr Mitterrand is staking his presidency in his Maastricht campaign. For if the Maastricht The Gaullists' dilemma has is little doubt that he would be poetic paradox in the drama is that Mr Chirac may be able to maximise the chances of President Mitterrand's resignation, by campaigning against the Maastricht Treaty; but only at the price of reducing his own chances of being elected in his

#### LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL
Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

#### Pace-setters in public sector pay

From Mr R Rench. Sir, While concurring with everything else which was said, I cannot endorse the statement in your editorial, "Regulating the water industry" (June 22), that "water company chairmen and chief executives - (were) probably underpaid when nationalised". Ever since they were set up in 1974 to their demise, rather

than being the Cinderellas, the water authorities were the pace-setters for executive pay in the public sector - and no more so than in the case of those at the top. And, if one took into account the "perks", the differentials were even more obvious.

Privatising the water author ities did not alter the essential nature of the tasks to be per-formed. (In fact, at least 10 per cent of former duties were transferred to the National Rivers Authority). With no competitors and a captive market, no entrepreneurial skills whatsoever are required: the lob to be done is purely administrative. Comparisons with the ICIs and Lonrhos, etc of this world, where "real business" takes place, are false. The job is certainly no more onerous, and perhaps even less, than that of running a large local authority such as Birmingham or Manchester and, accordingly, remuneration

should be similar. At a stretch, one might have been able to overlook the outrageous pay increases in the water companies if, by some miracle, the previous oftrepeated pledge that privatisation would result in consumers paying lower charges than if the industry remained in the public sector had materialised. But, of course, it has not. It must be the biggest "con" to be perpetrated on the British public since that of Horatio Bottomley of First World War infamy. When will it learn that as far as private monopolies are concerned, not unnaturally the interests of the consume will always be secondary. Roland Rench,

8 Minshull Place Park Road. Buckenham, Kent Bits 10F

### |IMF not prevaricating over Russian economic reform

From Shailendra J Anjaria. Sir, Like you, the Interna-tional Monetary Fund would like to see economic reform in Russia proceeding as rapidly as possible (Leading Article: Russia and the IMF", and "IMF will advance Moscow \$1bn", June 24). I am also glad that you recognise the serious risk of hyperinflation. How-ever, your criticism of the IMF for prevaricating shows that you and your correspondent in Moscow, John Lloyd, have been seriously misinformed.

In particular, it is not true that the IMF has insisted on balancing the budget. We recognise the case for some foreign financing of the budget deficit. Furthermore, your claims that the IMF has been insisting that oil prices should be allowed to rise to world market levels this year and that it has been trying to force all states of the former USSR to remain within the rouble area are totally untrue. The IMF has always under-

stood the reason for the Russian government's wish to have a gradual rise in oil prices to world levels over a two-year period, as set out in the government's memorandum of economic policies in February. The Fund's position on the choice of currency is set ont clearly in the managing director's speech at Georgetown University in April. The Fund co-operated very closely

with Estonia, the first state of the ex-USSR to introduce its own currency.
Finally, the agreement between Mr Gaidar and the

managing director last week related to the procedures for speeding up the remaining work and not, as implied by your reporter, to an agreement on a particular programme which the Fund would support. Negotiations will soon resume in Moscow with a view to reaching agreement on policies that we could recommend for international support. Shailendra J Anjaria,

IMF External Relations Department, Washington, DC 20431

#### Where analysis on pensions went awry

From Mr Lawless Bethune. Sir, Reading your editorial of June 20 ("Pensions after Maxwell"), I agreed with much of what you said. The law does need tightening to protect pension scheme beneficiaries from rapacions or dishonest employers. In some places, however, your analysis goes awry.

Take cross subsidy, for example. You attack its use in final salary arrangements, but only a few sentences earlier you advocate it for a compensation scheme. In both cases surely, risks are being shared and some participants will inevitably subsidise others?

You conclude by suggesting that personal pensions would be the solution. For some people they are, but only rarely is a personal pension an individual portfolio of assets. The overwhelming majority are invested with insurance companies, which pool all the premiums to operate massive cross subsidy.

You have in the past criticised insurers for overselling their products and penalising people who back out early, even through no fault of their own. Is it really the answer to demolish employers' schemes and move millions of employees into insurance policies? Presumably you would also want the civil servants' own scheme switched into personal pensions? Lawless Bethune.

Briarcliff House, Farnborough, Hampshire

#### Interest rates influence on consumption

From Messrs Colin Harte and Alan Doyle. Sir, Michael Lipton (Personal

View, June 24) has a very strange idea of the role of real interest rates in influencing inter-temporal consumption and production decisions. He is absolutely correct when he says that "long-term interest rates in real terms are a classic market signal". Rather than encouraging present consumption and resource depletion, however, they encourage the exact opposite. Which is precisely why they are used as a macro-economic policy measure - to encourage saving

rather than consumption. The example of the Indian farmer is misleading. Faced with high long-term real interest rates, the "flerce arithmetic signal" is to use less capital

intensive production methods appropriate technology in the jargon (which may well encourage lower but more sustainable production) – rather than to go for the high return extractive production path. Only in the short term can it be claimed that high real interest rates will force production of the extractive rather than sustainable variety - and high real interest rates have been around since the very late

Colin Harte and Alan Doyle WorldInvest 55 Russell Square London WCIB 4HP

#### How to spot the engineer

From Mr Ralph Sabry-Grant, Sir, Your readers can be forgiven for not realising that engineers are recognised increasingly at work by their fluency with the appropriate scientific literature and familiarity with computing.

Prof Edge's blue overalls and dirty fingernails (Letters, June 20) might find a place in a black museum of the 19th cen-

Ralph Sabry-Grant. 32 Grange Gardens,

### *Observer*

#### Marked loss of face

■ Embarrassment all round at Switzerland Inc as the veil came off a huge new clock marking the central meeting point at Zurich's main railway station. The 8ft-square clock, which

is seen by some 300,000 people a day, sports the bright red logo of Citizen, Japan's leading watch-maker. More galling still, the clock itself is actually Swiss, being made by the pukka Zurich firm of Theodor Beyer. Citizen simply beat its Swiss competitors to claim the choice advertising space. The country's Federal

Railways, which sold the space, protests its innocence. It offered the opportunity to all watch-makers, but the Japanese company was the only one to jump. Citizen was delighted to have

the chance to outsmart its leading Swiss rival SMH, producer of the phenomenally successful Swatch, which has been making life miserable for its Japanese competitors on several fronts. It has even undercut them on sales of watch parts in Hong Kong.

Even so, the Swiss contingent will have the home defeat staring them in the face for a good while yet. Citizen's contract runs until 1996, with an optional further three years thereafter.

#### Cell out

Interested in prison visiting? Keen to travel to exotic places? Then the foreign office consular service may be for you. One of the prime tasks of its officials, says today's report from the National Audit Office, is giving solace to the 2,300

British citizens in foreign

gaols. Indeed, all consular staff

now receive training in prison-

visiting before moving to Havana or wheresoever. Assiduous as ever in assessing the effectiveness of government expenditure, the audit office spoke to 20 Brits imprisoned abroad to find out whether they were satisfied with the quality of consular services. Most appeared happy with the assistance received. though whether this included the provision of files in cakes is not disclosed.

Lights out ■ US columnist George Will's verdict on the British monarchy: "The magic is gone. When the current occupant of the throne is done, they should turn off the lights at

Outside chance ■ If Halifax — "the biggest and getting bigger" building society - really means to break with its past and look beyond its own ranks for its next chief executive, there'll certainly be no shortage of

The upper echelons of NatWest and Midland are littered with executives who have been passed over for promotion, and so would relish a go at running a retail banking business which is more than twice as big as

he TSB. Even so, the last thing the Halifax needs is a dull and boring clearing banker running the works. Apart from Lloyds Bank's Brian Pitman, very few of same can pass muster as good at both banking and managing. Far better to follow Abbey National's example and recruit a complete newcomer as it did in Peter Birch, a former managing director of the UK end of Gillette.

Whether the Halifax will



You should have seen the French trawler that got away"

question. It hates its rep-utation for watching what Abbey does, then following suit after a decent interval

Site saga You would think Euro--officials had more pressing things to discuss at Lisbon than that old chestnut, the siting of the European Monetary Institute. But the tedious saga has recently taken a fresh turn with the Portuguese apparently inclined

The Germans should be terribly grateful - the idea having certainly not occurred to them. For instance, the arrival of this wonderful institution might lend some point to the otherwise inexplicable burst of construction that continues apace on the shores of the Rhine - as if Bonn were remaining the country's capital. Why, then, is the German government still churlishly rooting for

to propose Bonn.

Frankfurt? The fact is that a putative European central bank is

actually pretty unexciting stuff - in terms of job creation and so on - if sited anywhere except in one of Europe's three major financial centres. Euro-decision-making being what it is, the spoilers will probably succeed in creating the worst of all possible worlds just to ensure their "partners" get no such leg-up. But, knowing Bonn is not much of a substitute, the Germans are not prepared to give up quite yet.

#### On the ball ■ If EC eminences at today's

European summit see Danish foreign mi<u>ni</u>ster Uffe Ellermann-Ismsen and Germany's Chancellor Kohl seated side by side with their heads together, it should not be concluded that they are forging some threatening alliance. Quite the contrary... Ellermann-Jensen, an ardent soccer fan, is taking a

pocket-sized TV set with him so as to watch the final of the European football championships between Denmark and Germany. "I'm quite sure Helmut Kohl, who'll be sitting next to me, will be just as interested as I am." he says.

#### Food of love

"Candy is dandy, but liquor

is quicker." The American poet

Ogden Nash's idea of a seductive diet is far out-caloried by the UK equivalent, just elicited by a Mori poll of 1,300 citizens and published in Taste magazine. The Brits' list of libido-livening dishes runs to dozens, with oysters topping the ranking and chocolate and ginseng root tied for second. Several others lower down the league, bowever, smack somewhat of the kinky. Besides garlic, they include milkshakes and margarine.

### iving abroad? We wish you a safe return. Tax advantages for expatriates from Nationwide Overseas Limited. At Nationwide we think we've come up with the perfect care for home sickness: our 90 day notice OverseasAccount. This is one of the investment accounts from Nationwide Overseas Limited and has been specially created for expatriates. And because it's a subsidiary of the UK's second largest building society, you can be sure your investment will be safe. While you're living abroad, we'll pay you generous rates of interest with no tax deducted on all the six tiers we offer. As if this isn't enough to help you enjoy staying exactly where you are, the account allows you one immediate penalty free withdrawal of up to £10,000 a year. If, however, you need to get at your money more often or would prefer a monthly income, you can choose the instant access option. For our latest rates phone our 24 hour holling 44 (0) 624 606095, then fill out the coupon to open an account or tick the box for more information. And start looking forward to our safe return. ete and return to Nationwide Overseas Limited, PO Box 217, 45-51 Athol Street, Douglas, Isle of Man or you may fax

on 44 (0) 624 663495. I/we enclose a cheque made payable to Nationwide Overseas Limited for the sum of C.

open an Overseas Account with 

Instant Access 

Monthly Income 

90 Day Notice 

Send further details of Over

元

### **BCCI** creditors try to block Abu Dhabi offer

By David Waller in Luxembourg nd Andrew Jack in London

CREDITORS of the collapsed Bank of Credit and Commerce International yesterday made a last-ditch attempt to prevent the implementation of an agreement between the government of Ahu Dhabi, BCCI's majority shareholder, and its liquidators.

Under the provisional agreement, creditors are offered a payment of between \$1.2bn and \$1.27bn in comparison with BCCI's total liabilities of \$8bn. Creditors must also give up rights to legal redress against the majority shareholders.

The approval of the Luxembourg court is required before the settlement can take effect. It was approved earlier this month by courts in the UK and the Cayman

lilands. A final decision will not be reached before next week, following the decision by the court yesterday to postpone further hear-

ings until Tuesday.
In a hearing marked by heated exchanges in French and English, the main opposition to the plan came from the Londonbased creditors' committee.

"The proposed contribution by the Abu Dhabi parties is inadequate," Mr James Lingard, of Norton Rose, solicitors to the committee, said. He said that the

**Horton** is

ousted as

**BP** chief

Continued from Page 1

into investment budgets. in the first quarter of this yea BP's profits fell 80 per cent to the

point where they did not cover

the company's unchanged divi-

Mr Simon refused to comment

in detail on BP's performance in

the current quarter for which

results will be announced early

"We're fighting a difficult mar-

ket, but we aim to be extremely competitive," Mr Simon said. He

repeated a comment he made at

the end of the last quarter: "We

didn't see the market any easier.'

Horton gone, a dividend cut seems more likely. BP's dividend is only about half covered on

forecasts of 1992 earnings. The

dividend cost £905m in 1991 and analysts are forecasting earnings

Earlier this year, Mr Horton

was forced to modify his dividend

commitment, but reassured

shareholders that the payout policy aimed for real growth over time. However, shareholders and

analysts believe that BP cannot

keep that promise without sacri-

ficing critical spending on exploration and development and damaging the company's future.

"He seemed prepared to jeop-

There are also fears that the

Mr Horton's resignation imme-

diately hit BP's share price in New York trading. The shares – traded as American Depositary

Receipts in New York - fell \$5 1/2

to \$48% by mid-session. Institutional shareholders yes-

terday expressed satisfaction at

BP's decision to split the roles of chairman and chief executive between Lord Ashburton and Mr

Simon. In meetings with share-

holders earlier this spring, inves-

tors had raised the matter with

company's weakening balance sheet will force it to make a

rights issue.

ardise the company's long-term

future just to maintain the divisaid one large share-

of about £450m in 1992.

Last night's changes are likely to prompt analysts to reassess BP's financial prospects. With Mr

next month

ning the company at the top," he

Analysts also speculated last night that a factor in Mr Horton's

committee was looking for a payment of about \$4bn.

He complained that the settlement was being forced on creditors despite the fact that the liq-uidators had had only limited access to BCCI papers held in Abu Dhabi.

Until the Abu Dhabi parties make available to the liquidators all relevant papers and witnesses in Abu Dhabi, it is premature for the liquidators to agree proposals which the creditors' committee find unacceptable." he said.

He also complained that the proposed settlement was contrary to the principle of law that all creditors should be treated equally unless they have preferential rights under law. He argued that creditors with individual claims against the bank were unfairly being asked to give un their rights.

An emotional intervention came from Mr Adil Elias, a Florida-based businessman and a member of the creditors' committees in London and Luxembourg. He stood up and denounced the liquidators as acting in the interests of Abu Dhabi and not the shareholders. "I lost all of my money. I lost millions and I've had to sell my home to survive. We ask this court to give us jus-

His lawyer cited a letter sent

### EC heads likely to oppose UK over expansion

relations subcommittee, which is investigating BCCL The letter,

which was sent to the London

creditors' committee last week, complained about Abu Dhabi's

failure to provide the information

it promised to the Senate more

than a month ago.
In the letter, Mr Kerry said: "I remain deeply concerned about

the impact of a global settlement

between the majority sharehold-

ers and the liquidators before

investigations have proceeded further.

Lawyers representing Abu

Dhabi responded heatedly, saying that their clients were co-operat-

ing fully with the Senate. The

lawyers also rejected any sugges

tion of wrongdoing on the part of

They argued that Abu Dhabi had been a victim of fraud for a number of years and was not

itself implicated in the traud.

They urged creditors to opt for

the certainty offered by the set-tlement, rather than the uncur-

tainty which would last for years

They repeated that the liquids

tors would have access to all doc-

uments they needed in order to conduct the liquidation once the

agreement was signed. The terms

of the proposed settlement were

if the plan did not go through.

the majority shareholders.

RFFORTS by the British government to launch an early start of European Community enlargement negotiations with members of the European Free Trade Association (Efta) are

likely to meet strong resistance from the country's RC partners. The belief of Mr John Major, the British prime minister, that the negotiations need not necessarily await full resolution of the fate of the Maastricht treaty on political and monetary union could well isolate Britain on the

Most of the Community leaders at the summit meeting opening today in Lisbon are expected to support the European Commis-sion's insistence that the treaty should be ratified before any negotiations for other countries to join the EC.

The final version of the Commission's hotly contested paper on enlargement of the Community clearly states that "the new treaty must be ratified" first. It goes on to say that "the entry negotiations, which could then begin, must be conducted so as to contribute to the reinforcement of the union".

Referring to the neutrality of all four Efta applicants — Aus-tria, Sweden, Finland and Swit-serland — the paper says new members "must equally accept and be capable of following the common foreign and security pol-icy which will be elaborated in coming years".

Any country whose constitutional position would prevent it joining other Community states in foreign commitments "would not be able to integrate itself into the union in a satisfactory man-

The UK government, which takes over the EC presidency from Portugal next week, agrees with its partners that all new members must subscribe to all the goals of the Maastricht

But, keen to demonstrate the Community's openness to Den-mark's fellow Nordic countries and thus to influence Danish public opinion, it wants the Lis-bon summit to commit the Community to open enlargement talks early next year, irrespective of the Maastricht treaty's fate.

The final Commission paper drops earlier controversial ideas from Brussels that the Commu nity should adopt more voting by majority in order to prevent decision-making in a larger Commu-

mity from seizing up.

It also indicates how the summit will probably tackle the diplonatically sensitive question of what to say to non-Efta appli-cants for EC membership. Countries such as Cyprus, Malta, and Turkey must continue to wait, but the Community "should try with all the means at its disposal to promote their economic devel-

As for potential EC applicant countries in central Europe, the Commission says the Community "must now commit itself to pre-paring them economically, even if their membership only seems

## not subject to renegotiation, they emphasised. from Senator John Kerry, chairsteadfastly refused to cut its dividend despite falling profits and rising debt levels, a policy which initially pleased BP's large institutional shareholders but which, more recently, came to be viewed as short-sighted by

### BP's black day FT-SE Index: 2557.3 (+24.7)

THE LEX COLUMN

Mr Robert Horton, until yesterday BP's chairman, is indeed blessed with a good brain, as he told Forbes maga-zine in February. But it was not suffi-cient to square the impossible circle of maintaining a dividend payment costing over £900m. Rarnings this year are unlikely to be much more than half that and, on some estimates, cash is draining away at an annual rate of over £1bn before disposals. His resignation means the dividend cut from this quarter on is almost inevitable. The question is what level would be

sustainable. In the short run there would be an argument for omitting the payment altogether. The resources to pay for it are only being found by slimming the company through disposals and cutbacks on capital spending. The slightly longer run view is not necessarily that dire. BP's earnings are currently depressed by heavy restructuring costs as well as weak efining margins and chemicals markets. In more normal circumstances, it could expect to post around £1bn a year in earnings, even with an oil price of \$20 a barrel. A halved dividend would then be comfortably cov-

ered about twice. The initial New York market response to last night's announcement was that a halved dividend is broadly what the market anticipates. The price there of about 210p - 33p below the London close - would imply a yield of somewhat over 5 per cent, close to that of Shell. The company was being pretty cagey last night, however, and the immediate uncertainty is likely to prevent yield funds climbing back in quickly at lower levels. The trouble is that if BP is in for a rough ride, then so is the market as a whole.

Since TSB's loan book fell by 4 per cent during the first six months of its current financial year, one wonders why it is suddenly going to such great lengths to attract new retail deposits. The emphasis on high yield retail deposits has brought in an extra 21.4bn during the period, but the bank admits that its lending margin has been squeezed and that this will continue. Its claim that the price is worth paying to secure new customers looks a touch dubious. So is its notion that aggressive competition for retail deposits has become an issue for the industry as a whole.

There is a difference between paying interest on current accounts to keep the deposit base stable and actively

higher yielding instruments, which is what TSB now seems to be doing. A possible interpretation is that the bank is seeking new clients for its insurance products. Life and pension premiums show some signs of stagnating. But if that is the motive, the prospects of success seem uncertain at hest. If it is not, then it is hard to see how the strategy will enhance income which ought to be TSB's overriding

The pre-tax line may show a swing from loss of £150m to profit of £92m between the first balves of last year and this, but only because of the declining charge for bad and doubtful debts. Operating income is barely changed. Until TSB can alter that its future looks pretty pedestrian, even though Hill Samuel now appears to be through the

#### Wellcome

You would hardly expect Wellcome's advisers to be other than brimming with confidence at this stage. But the reality is that they face quite a strug-gie to sell the 330m shares which the company's majority shareholder announced yesterday it is provisionally planning to give up. The difference with the GPA issue is that this one looks reasonably well anchored in London, and can be priced against the secondary market. The similarity is that there may not be ecstatic response on Wall Street.

That could always change with the roadshows, of course, or a reverse in investor sentiment in the next month. But for the moment US institutions seem tired of reading prospectuses -

they have been bombarded with initial public offerings this year - and have lost some of their earlier certainty that pharmaceutical stocks would continue to outperform. To be fair, Wellcome's share price has fallen from £11.25p at the time the international offering was announced to 915p last night, while the size of the offer has now been scaled down. But only the next few weeks will tell whether this is enough to assuage the doubters.

Wellcome wins countless plaudits for good management, and has effected the change from uncommercial research establishment to marketing led multinational with considerable success. The challenge will be ance success. The channels will be persuading US investors that the R & D pipeline is sufficient to maintain strong profits growth in the late 1990s when patents from its current world beaters will run out.

#### **BPB** Industries

There has been an intriguing two way pull in BPB's shares recently - but by yesterday evening it was advantage to the buils. In abnormally heavy trading the price jumped 6 per cent as inves-tors reacted to a maintained, albeit only half covered dividend, and a rela-tively upbeat recovery statement from the new chief executive.

BPB has been guilty of unfounded optimism before - so the market is showing a touching faith in believing that the worst is really now over. True, Europe's big three producers cannot indefinitely slug it out with each other in a quest for bigger shares, and neither Knauf nor Lafarge Coppee will have been making much money out of gypsum at recent prices. That said, one has to wonder whether this year's price increases - 10 to 15 per cent in France and Germany and 8 per cent in the UK - can really be made to stick. The prospects are brightest in Germany where at least there ought to be some boost to volumes in 1992. In France and the UK, however, it is hard to see the indus-try's financially stretched contracting customers taking any new price discipline lying down. Even a well established building material oligopoly like the UK cement producers are finding margins under pressure again.

The range of current year profit expectations - take your pick-between £45m to £70m - reflects the uncertainty. The question is whether an 8.5 per cent yield adequately reflects the risks if the bulls turn out to be wrong.

# You must be joking: Undeclared US presidential candidate Ross Perot at a press conference where he denied investigating people and accused the Republicans of 'dirty tricks'

### Iran-Contra probe of 'highest level' officials

THE special prosecutor in the Iran-Contra scandal during the Reagan presidency said yesterday he was investigating whether officials at the "highest level of the government" broke the law over a 1985 US arms shipment to iran via Israel, Reuter reports

from Washington. Mr Lawrence Walsh said his investigation was in its final se, was expected to be done this summer and he had yet to decide on bringing additional criminal charges.

The secret White House operation sold arms to Iran in 1985-86. violating an official US trade embargo, in an attempt to win the release of US hostages held in Mr Walsh said in a special report to Congress the alleged cover-up involved inquiries by the presidentially appointed Tower commission, Congress and his own 5%-year investigation. He did not name Mr Ronald Resgan in the seven-page report.

But an attorney for Mr Caspar

Weinberger, the former US defence secretary who was indicted last week on criminal charges, has said that Mr Walsh's prosecutors asked for any evidence that might incriminate the former president. Officials close to Mr Walsh have also said the Weinberger indictment lays out an alleged classic cover-up scheme designed to protect Mr

### Day of mourning

Continued from Page 1

ros Ghali will meet Mr Nelson Mandela, ANC president in Dakar, Senegal, on Sunday. The annual Organisation of African Unity summit begins in Dakar the next day.

But South African officials played down speculation of a greater international role. Mr de Klerk has said a figure of "international repute" would join the judicial commission probing the Bolpatong massacre, but offi-cials ruled out further outside

political violence. Efforts to arrange a meeting this week between Mr de Klerk and Mr Mandela before the ANC leader flew to Dakar failed yester-

involvement in efforts to end

### Mr Horton and asked him to sep-Reagan from impeachment. Lebanon. World Weather

### IMPORTANT NOTICE FOR ALL BUILDING SOCIETY INVESTORS

DIVIDEND - PAID GROSS\*

PLUS PROSPECTS FOR CAPITAL GAINS.

Morgan Grenfell Reserve Assets Bond Fund - the ideal

solution if you're looking for a high total return with low risk.

. By investing in a portfolio of international bonds - managed by our top-performing investment specialists\*\* - the Fund aims to pay an initial estimated gross annual dividend of 10.5% with prospects for capital gains.

With interest rates forecasted to fall, now's the time to act.

Callfree 0800 282465 today.

\*Initial estimated gross annual dividend. \*\*Performance of Morgan Grenfell International Bond Exempt Fund since launch (1.12.89) to 1.6.92, offer to bid, net income reinver You should remember that the price of shares and the income from avested, source Micropal, rom them may fall as well you may not get back the amount you originally invest. Past performance is not necessarily a guide to future

returns. Changes in exchange rates may also affect Issued by Morgan Grenfell Investment Funds Limited, 20 Finsbury Circus, London EC2M IUT. Member of IMRO.



Norway stands on the brink of making important decisions about its relationship with the rest of Europe. However, the country is in a divided mood as it prepares for union. Robert Taylor investigates

### **Divided** over union

divided mood. By the end of for Norwegian EC members this year a number of impor- in the aftermath of the Danish tant decisions will have been taken by the country's politi- Maastricht treaty on June 2, cians which will point the with one poll showing 52 per country in a new direction and cent against and only 36 per take it out of its semi-isolation. In September, Parliament is expected to back, by a comfortable majority, Norway's membership of the 19-nation European Economic Area, EEA.

From January 1 1993 the coun-

try will then become a part of

i industries

212年 美國

10 mm

े व्याप्त स्टाइ

THE CAME THE

- Section

2-7-7 d 100

ार विश्वक्रिक

The state of

100 E 100 E

2002年大学学

in Although a

True Marie

in a managage

Common to the page.

TO TAKE INCOME.

4年7月22日本

Committee of the party of the

To the Lite

A section of Freeze and

STATE OF STATE

2 2 2 2 2

100

an integrated free market stretching from the Arctic to Two months later, the ruling Labour Party at its conference, looks set to vote decisively in favour of Norway joining the European Community. Mrs Gro Harlem Brandtland, the indomitable prime minister, will then hand in the Norwegian mem-bership application before the end of the British EC presidency in December. This will ensure Norway does not miss inclusion in the process of enlargement, but lines up with

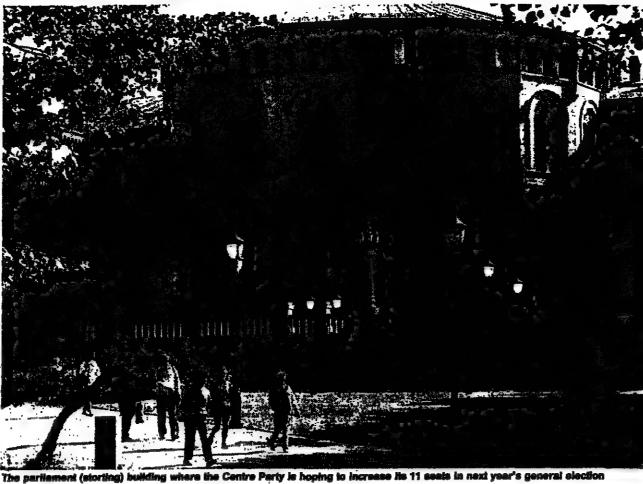
Sweden Finland and Austria for negotiations with Brussels. None of these decisions look like being easy to make. Nor-way - unlike any other EC membership aspirant retains a persistent and sizeable popular opposition to any country in the direction of

NORWAY is preparing for with western Europe. covergence with the rest of . There has been a sharp dete-western, Europe but is in a rioration in national support referendum rejection of the cent in favour. In spite of this, Mrs Brundtland intends to stick firmly to the timetable she devised at least 12 months ago. Her advisers insist there will be no sudden change of mind on this issue by the govsemment in the face of the hostile opinion polls.
Since her return to office at

the head of a minority Labour government in October 1990, Mrs Brundtland has come in for a great deal of criticism over what has been regarded as the slow pace of her strat-egy towards the EC. This, it is alleged, has enabled the anti-EC forces to seize the initiative. Certainly, the prime minister has moved Norway much slower in an EC direction than its Nordic neigh-

It was in October 1990 that the Swedish government intimated it wanted to join the EC and its membership application was handed in last July. In Finland the conversion to the EC cause of the political establishment was even more

Mrs Brundltand's caution does not reflect doubts on her



way should join. The prime minister's personal commitment is not in question, but she faces domestic political difficulties over the issue which have not been sufficiently appreciated by the outside

It is not the first time that Norway has found itself in its present uneasy position. Twenty years ago a Labour government negotiated the country's EC entry terms, alongside Britain and Denmark, but in the advisory referendum called to endorse that membership agreement a clear majority of Norwegians (53.5 per cent to 46.5 per cent) rejected membership.

The EC question brought a hitterness and division to Norwegian politics that today's -nolitical landers remember result the party had suffered

with a shudder and none want. to see a repetition of events that divided families and friends. But it is going to take a high level of statesmanship and a good deal of luck for Norway to avoid a return of those emotional feelings dur-

ing the next few years. Mrs Brundtland has embarked on a high risk strategy over the EC which could weaken her party's perilous position in the next general election in September 1993. The latest public opinion poll showed that the Labour party this month has reached a record low popularity rating of about 28.7. per cent. This dismal performance compares with Labour's vote of 34.3 per cent in the 1989 general elec-tion, which was itself the worst

since 1930, and a derisory 30.4 per cent vote in last Septem-ber's local government elections. For a party that has dominated most of post-war Norwegian politics Labour's standing is very poor.

found it possible to pursue an

expansionist fiscal policy with

a 1.3 per cent budget stimulus

this year. However, this seems

unlikely to trigger any pre-elec-

tion consumer boom as many

reduce the debts they accumu-

lated in the care-free 1980's.

international demand remains

too weak to stimulate main-

lead industrial investment.

Norwegians seek to save and

Some of the government's unpopularity stems from the country's persistent economic woes, particularly the climbing level of registered unemployment which is espected to climb to nearly 5 per cent by the end of this year. This figure is a good deal less than in most of western Europe but it is the highest suffered in Norway for over 60 years and it appears to be damaging Labour's electoral position. Because Norway's state

finances continue to be propped up by oil and gas revenues, the government has Norway in the short term negotiated Although the result

main reason for the government's unpopularity. Even Labour ministers accept that the party's attitude towards Europe is costing it dearly with the voters. In spite of this, Mrs Brund-

would enjoy only a hesitant

recovery, mainly because of the lack of a mainland indus-

trial upturn. It is also worried

by the deep and intractable banking crisis that underlines

However, economic uncertainties are not perhaps the

the fragility of the economy.

tiand is not going to be deflected from her determinetion to start negotiations on Norway's EC entry as soon as possible after November in the hope of short-term gains at the polls. Her position inside the Labour Party that she has led since 1981 still looks impregnable. Indeed, to many who are not Labour sympathisers, Mrs Brundtland is seen as the only Norwegian politician with the strength and ability to govern

On the EC issue she reflects majority Labour Party membership opinion. Over the past nine months a wide-ranging debate has been going on at the party grassroots on the pros and cons of Norway joining the EC. This culminated during the spring in votes at Labour's 19 county conferences across the country with only the four far northern ones coming out against an EC applica-

However, nobody in Oslo is under any illusions about the up-hill struggle that Mrs Brundtland faces after the end of this year over the EC issue. The anti-EC forces have built up a formidable head of steam with a clever appeal to tiny Norway's strong sense of national identity.

The prime minister has registed the demands for a ref-There are some bright economic indicators. Price inflaerendum this autumn on whether Norway should join tion remains low at under 3.0 per cent and so do wage settlethe European Economic Area, ments while the current or on whether the country account surplus looks set to should submit an EC memberrise as Norway becomes a net creditor country by the midship application to Brussels. But she - like all the other 1990's. In its spring survey of Norway, the Organisation for political leaders - accepts there must be a national referendum on the entry terms, as Economic Co-operation and Development suggested that in 1972, once they have been

#### IN THIS SURVEY

■ ECONOMY: The future depends on oil: BANKING: Cautious ■ POLITICS: Centre Party FOREIGN AFFAIRS: Doubts over EC MAGRICULTURE: main anti-EC argument; ENVIRONMENT: Given higher priority **MINDUSTRY**: Heading the right way Page 5

E OLYMPICS: The place to spend the winter: THE GOOD LIFE Page (

will not be binding, because there is no constitutional requirement for it. Mrs Brundtland has made it clear she would accept the people's verdict one way or the other.

Phillip Halliday

It remains unclear just how quickly Norway's EC application can be negotiated once submitted. Much will depend on what the priorities are in Brussels after the muddle over Maastricht. But policy makers in Oslo believe it could be 1996 or even 1997 before Norway's membership question can be settled. At least this will provide some time for the Yes to EC campaign to transform public opinion from its hostility or

There are certainly powerful voices in favour of EC membership for Norway. Most main-land industrialists support the cause while widespread backing can be found among trade union activists. The media is sympathetic across the spectrum. Among the political parties, the Conservatives and the nitra-right Progress Party back BC entry. while Labour, after November, will campaign separately in support of Norwegian EC membership.

The trouble is that this potentially broad and impressive alliance is similar in composition to the one that narrowly lost this month's referendum in Denmark. As in 1972, the Norwegian establish Continued on next page

If we can make it here, we'll make it anywhere.

Statoil has been a leading force in exploring for and producing oil and gas in the North Sease; and has accounted for more than half of-Norway's total petroleum production in 1991, Sales increased by 17 per cent last year to 39% million burrels, all handled by our trading offices in Landon. Stamford in ine SA and i Stavanger in Norwai.

And the recent opening of a sales office in

and deep water encountered in the North Sea,

Norwegian gas already supplies to person a

the whole Norwegian continental shell, this sales. To strengthen its market position. Statisti has formed torons with fellow North grain ompany for gas sales in Britain, The ompany's name 🎉 Alliance Gas.

TXPLORATION, AN IMPORTANT STRATEGIC ALHANCE \*\*

One aim is to strengthen the international exploration and production operations, with & particular focus on the opportunities of shore the Commonwealth of Independent States. Finding fresh oil and gas reserves is the main

The new alliance is also seeking to improve the use of existing gas transport systems, and is studying new transport solutions to Britain ind the Continent. In addition, the companies: will work together in marketing gas to the UK...

And they have already established a mutual R&D programme to support their internaional exploration and production activities. These agreements enhance the financial

nd technological capability of Statoil and BP a act as powerful players on an international

An international oil company taking on new challenges.

**STATOIL** 

Public sector

#### ■ THE ECONOMY

### It all depends on oil

NORWAY'S vast petroleum resources are both a blessing and a curse for the economy To say that the discovery of oil two decades ago has had a profound impact on its structure would be a gross understate-

One has only to look at this year's massive budget deficit to appreciate Norway's extreme addiction to petroleum revenue or reflect on an earlier ecoplunging petrol prices.
Including petroleum reve-

nue, this year's hudget deficit stretches to NKr39.9bn, allowing the minority Labour government to pursue an ever-expansive economic policy aimed at shoring up the sags in the social welfare system. Excluding petroleum, the deficit swells to a new record NKr71.1bn.

Luckily, petrol production will grow by over 20 per cent to 1996 from a current level of slightly more than 2m barrels per day. Thereafter, the main reliance on oil revenue will begin to shift to one on revenue from natural gas sales as oll production begins a steady decline to the year 2000.

It is only recently - since the green wave of environmental concern swent Europe that natural gas's future has brightened with the prospect of conversion to gas-fired power generation from coal-fired power generation. Even so, Norway has done nothing to protect itself against the possibility of plunging oil prices. Official estimates indicate that a fall in the oil price of just \$1 petroleum wealth by more

post-war financial crisis, sees cautious optimism over the

Cyclical indicators % change over previous year, 3 month moving avelage industrial production 20% % change over previous year, 3 month moving average Balance of answers to survey questions : 147 Business confidence & capacity utilisation

than \$30bn, or by about 25 per cent of mainland gross domestic product.

This means that the value of petroleum resources would become negligible if the oil price plunges below \$10 a barrel, as it did in 1966. With the oil price at \$15 a barrel, new oil and gas field developments

from about the first quarter of the next century would have to be postponed to avoid large losse on investment.

It is only when petroleum prices exceed extraction costs that the economy derives a windfall gain - and Norway's petroleum extraction costs are among the highest in the

world. So far this year, oil prices have struggled to main-tain a level of about \$19 a barrel, and many international oil companies do not foresee a change in this level over the next few years.

Norway's petroleum wealth value of NKr710bn, with the state's share put at NKr580bn, yielding an estimated return on investment of NKr41bn in

When world crude all prices fell to \$8 a barrel in 1985-86, a severe blow was delivered to the economy - which was already in a state of acute overheating - from which it has not yet recovered. Norway was forced to devalue by 10 per cent to counteract a deteriorativeness. The government then set out a three-pronged strategy to reduce the economy's dependence on petroleum income by seeking to reduce growth in private and public consumption while stimulating productivity through supplydde reform.

Reduction in petroleum revenue slashed Norway's spendable real income by 9 per cent as tax and royalties from the sector fell to just over NKrishn in 1986 from NKr52bn in 1985, or measured in proportion to total income, to 7 per cent from 19 per cent.

Export revenue from the petroleum sector was reduced by NKr30bn, corresponding to about half the deterioration in the current account from 1985

This reduced the sector's share of gross national product to 11 per cent in 1986 from 19

As a percentage of mainland GDP 1981 .. 82 83 ... 84 85 86 87

petroleum production increased to 69m tonnes of all equivalent (t o e) from 64m t o e

in the period.

The current account swung from a surplus of 5.5 per cent of GDP to a 6.5 per cent deficit. Fresh warnings on the oil price for 1992 are emerging — indeed, in this year's revised budget forecast the government cut budget-based oil prices to NKr120 from December's NKr131 a barrel Last year, oil prices averaged about NKrist due to windfall effects

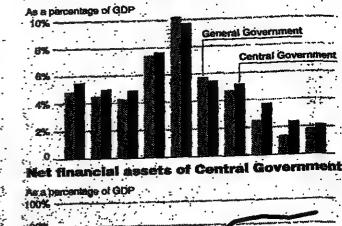
from the Gulf war. Nevertheless, the govern-ment revised upwards 1992 GDP growth to 2.9 per cent from 1.9 per cent predicted in December and sees GDP

until 1996, lifted by rising North Sea of output Overall GDP grew by 1.9 per

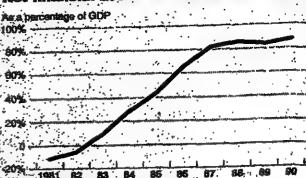
cent in 1991, down from the 2.6 per cent forecast earlier by the government. Petroleum production will expand to 129m toe this year, up am toe on December's forecast, and will swell further to 149m toe by

But the government revised downwards last year's output to 118m toe from the 128m toe estimated in December. largely because of a maintenance overhaul causing a longer than expected shutdown of Statijord, the biggest oil producing field.

The current account surplus was also revised downwards to



Government net lending



NKr26bn from December's forecast NKr37.3bn, due to the adjustment in forecast oil prices, but the government believes that net foreign debt may be reduced to zero in 1994. The budget also revealed

weaknesses in the mainland economy, which excludes petroleum and shipping. Investments in mainland industry are expected to fall 2 per cent this year and growth has been pared back to 1.5 per cent from December's 2 per cent forecast. Demand for goods and services, however, may rise by 2 per cent from

Cost competitiveness has improved by about 10.5 per cent in the past three years. Also on the bright side, inflation, at 3.5 per cent, is lower than that of Norway's main trading partners and interest rates have fallen to the level of

most of western Europe. Households have improved their financial position and debt is being reduced on a large scale. But, nothing is being done to reduce the economy's dependency on petro-leum income. On the contrary, petroleum earnings have allowed NKr40bn to be spent since 1988 to stimulate domes tic demand. This year the government has allocated expenditure of NKr2.5bn just to curb unemployment, which, at 8 per cent, has risen to its highest ever post war level.

Karen Fossii

#### BANKING AND FINANCE AFTER five years of disastrous results, Norway's banking sector, which is struggling to recover from Europe's worst

### Cautious optimism for this year

prospects for this year. In the first quarter, the 23 commercial banks' aggregate operating losses shrunk to 0.9 per cent of total assets from 1.24 per cent in the same period last year. The banks' first-quarter operating profit rose 32.4 per cent to NKrl.205bu from NKr910m.

Combined credit losses retracted by 18.4 per cent to NKr2.071bn from NKr2.54bn, leading to an aggregate 46.6 per cent advance in pre-tax profit. A reduction in credit losees is the single biggest factor contributing to the commercial banks' first quarter

Continued from previous page ment backs EC entry but so far not enough of the people are

This makes it easy at the

moment for the anti-EC move-

ment to argue that the issue is

really elitist, us against them.

prepared to do so.

Nor - reduced combined assets by NKr90bn, mostly through hig reductions in loan ings in the period rose 4.6 per cent to NKr2.566bn from NEr2.453bn, while operating costs were cut by 8.2 per cent

Since 1967, the commercial banks have suffered almost to NKr2.862bn from NKr2.866bn, benefiting from a 24 per cent reduction in staff-NKr40hm in credit losses, 1991 ing over the past four years. was the worst year ever when Central bank figures show they reached NKr14.2bn. However, more recent trends sugthat the volume of non-pergest they may end the year forming loans was reduced to NKri5.3bn by the end of the roughly in balance, according first quarter from NKr19.1bn to the central bank.

just three months earlier. Last autumn, the government was formed to intervene Recent reports point out that in the last y ir. Norway's four ing NKr15.5bn of taxpayers' higgest banks - Den norske Sank (DuB), Christiania Bank. money into their empty coffers

popularity, the anti-EC parties

- the Centre and the Socialist

Laft - look set to increase

their representation in the

next parliament. At present

they lack the blocking quarter

of seats needed to stop the

amendment to the constitution

required to take Norway into

the EC after a referendum

While the Socialist Left has

either being wiped out or nearly erased by credit losses collateral – mainly real estate – for loans. In Oslo, property values are said to have fallen by 35 per cent in the past four

Although estimates vary, as n result of the rescue action, the state is the dominant shareholder in the banking system with ownership of between 50 per cent and 70 per cent. As Mr Hermod Skaannor, put it in his annual address to the business and

17 seats, the Centre holds 11 in

a 165-strong Parliament. On present opinion poll evidence

those two parties look set to win enough seats to thwart

any move by whoever is in

government after September

1993 to take Norway into the

EC, even if the referendum

The main opposition pro-EC

Conservatives seem unlikely to

win the next general election.

All of this points to even

nore confusion after next poll-

ing day in September 1993.

Moreover, to add to the difficulties no envernment can dis-

solve a parliament within its

While Norway embarks on

reach its destination. So much

is going to depend on the abil-

ity of Mrs Brundtland to point

full four-year set term.

supports the EC entry terms.

But the government and the centrel bank agree that it is too early even to raise the enta Bank and Fokus Bank.

"Although in many respects it is desired to bring in private owners, it is too early to fix a strategy for privatisation," the month's revised national budget for 1992. "Privatisation can first occur when the value of the banks can be fixed with more certainty than there is today," it added. The government has rejected

a scheme to help revive the bunks in which their had loses would be transferred to a bout to-called had leen bank. The [finance] ministry will not support the establishment of a state finance lostitution which buys bad engagements from the banking sector."

However, Mr Svein Geygaard, the finance secretary, said recently that the government might consider proposals by individual banks to estab-lish their own subsidiaries into which they could officad non-performing loans.

In the revised budget, the government proposed a plan to help the banks further. It would allow so-called "unspeits journey towards the EC it is by no means clear that it will cified loss loss reserves during a transitional period to the way ahead, shift public qualify as ther capital. Ther capital is the henix' supple-mentary capital, plus equity, subordinated capital and core

[banking] crisis will remain International Settlements unresolved until the banks are (BIS) capital adequacy rules. This allowance alone could in a position to raise capital in the private market on normal market terms."

curb the banks' need for state support this year, which was estimated by the government to be NB18.4bn at end-1901. At the end of last year, the commercial banks had an aggregate capital adequacy of 7.1 per cent in relation to riskweighted assets, helped by state transfers. By comparison, before state cash transthird quarter, the figure was merely 4.6 per cent.

finance sector concerned According to the finance ministry, the aggregate operating profits of the insurance com nies last year halved to NKr2.8hm due to lower financial income caused by stock the value of bank shareholdings and bonds.

At the end of last year the Oslo stock exchange All-share index was 8.4 per cent below the level of 1996. The index declined through-

out 1991 and bank shares saw an 80 per cent plunge in mar-



Hermod Skaanland: stability

ket value. At the same time the insurance companies' costs escalated, but credit losses comprised just 0.3 per cent of total loans (an estimated

By comparison, the commercial banks' aggregate credit losses comprised 5.3 per cent of loans and savings banks 2.6

In what could be described as a purging process, later this year a government-appointed commission will issue a far-reaching report on the

causes behind Norway's bank

In the meantime, a government-funded study of the crisis, led by Professor Torger Reve of the Bergen-based Norwegian School of Economics, Business and Administration, has concluded that, following deregulation, the banks lack competitive experience and have pursued growth strategies which increase their risk exposure, resulting in substan-

The report emphasised the problems experienced by the banking sector in converting from a regulated to a market-

The banks expanded their total volume of loans from just over NKr110bn in 1984 to just

In this expansion, many of the banks never realised profits from basic banking but made gains from non-banking 🖋 activities such as foreign currency trading and stock mar-

ket investments. "The banking crisis which most observers thought was over in 1989-90 has reached its worst years ever in 1991-92. The crisis goes beyond being a banking crisis, and it is more correct to talk about a breakdown of the whole financial system," said Prof Reve's

far-reaching report.

TO: KING W

Maria In

15. 12 Land

Do you know Norwegian America Line?

If the EC question is polarised in such a simplistic and emo-

tional way it could be damag-

There is a much more imme

diate trouble confronting Mrs

Brundtland. Unless the Labour

Party starts to restore its lost

ing for the pro-EC coalition.

NAL is a shipping company engaged in car transportation/Ro-Ro and handysize bulk.

The business is based on long-term freight contracts and participation in the chartering pools NOSAC (car/Ro-Ro) and TBC (bulk).

NAL now owns/manages a modern fleet of 14 car carriers and 9 bulk carriers.

Divided over union

NAL has in recent years shown good and stable profit and cash flow. 1991 pre-tax profit was NOK 119 million. For the first four months of 1992 NAL posted a record profit of NOK 44 million, up 38 per cent from 1991.



NAL is listed on the Oslo Stock Exchange and has more than 5,000 shareholders,

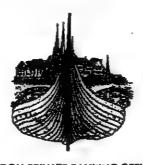
For further information, annual reports, interim reports, etc. please contact:



NORWEGIAN AMERICA LINE (NAL) Hoffsveien 65 B P.O.Box 27 Smestad, N- 0309 Oslo Tel.: +47 2 52 00 50 Fax.: +47 2 50 60 69 Telex: 71 227 nal n

A SALO SA PARAMENTA CARAMETTA CARA





LONDON PRIVATE BANKING OFFICE CHRISTIANIA BANK LONDON BRANCH (a member of the Securities and Fotures Authority) Lloyds Chambers • 1 Ponsoken St. • Lond Tel.: (071) 7021390 - Fax: (071) 481 1860 Contact: Martine Duffy

7 CHRISTIANIA BANK LUXEMBOURG S.A. 16, Avenue Pasteur - P.O.B.544 - L -2015 Lux

Tel.: (352) 474 470 - 1 - Fax: (352) 46 48 20 Please supply full details of your range of financial product

Vard AS is a Norwegian holding company with over 66.000 shareholders, 5.600 of whom are foreign. Through its subsidiaries Kloster Cruise Limited, Larvik Line AS and Scandi Line AS, the company is engaged in cruise and ferry operations.

Kloster Cruise Limited is one of the four largest cruise ship owners and operators in the world. The total fleet consists of 11 vessels, with 2 vessels operating in the luxury market, 3 vessels in the quality market and 6 vessels in the standard market.

The standard market is served by Norwegian Cruise Line (NCL), whose 6 vessels operate in the Caribbean on cruises lasting from 3 to 7 days. The luxury market is serviced by Royal Viking Line (RVL) with 2 vessels, and the quality market is served by Royal Cruise Line (RCL) with its 3 vessels. Both RVL and RCL offer global itineraries with cruises of varying duration. Kloster ships consistently win travel industry awards recognizing the company's commitment to excellence.

The NCL division currently has two ships under construction in France, which will be delivered in November 1992 and May

Larvik Line AS and Scandi Line AS operate ferries within Scandinavia and transported more than 1,1 million passengers

Vard's subsidiaries are renowned for their dedication to maintaining the highest standards of safety, quality and service. Vard a.s, Office Address: Hoffsveien 15, 0275 Oslo Postal Address: P.O. Box 244 Skoyen, 0212 Oslo Phone: (47-2) 73 28 22 Telefax: (47-2) 73 28 52 Telex: 74032 vard n

■ POLITICS: Centre Party on the move

### Riding the crest of a wave

THE Centre Party is riding on the crest of an electoral popu-larity it has never known before in the latest IMM opinion poll earlier this month it secured 14.9 per cent support, the biggest rating recorded in the party's history. This is even better than the

12.1 per cent the Centre Party won in last September's local government elections. If repeated at next year's general lection the Centre would at least double its 11 seats in Parliament and this would provide the party with a formidable

Mrs Anne Enger Lahnstein. the narty's young leader, is in no doubt why the Centre is doing so well. "We are the main anti-EC force in Norway," she argues. A good deal of her time is spent campaigning around the country against what she sees as the threat of an over-mighty European state to Norwegian independence

A CARLON PAR

Control of the contro

----

STATE STATE

S W TOWN WE

11 11 11 11

Karenk

A CONTROL OF THE

Cluster behalf forest

In the mentioner

manimist state.

San ied by Profess

wages School of the

Business and these

Can concluded the fi

Containe 646

COMPRESSOR FRANCE

Sand parened grege

the next made

257278 VIIVOUS

De reprin exten

TOTAL COMME

Northead Section and The second second second CONTRACTOR OF STREET The banks strain The National Exp

THE STREET PARK

Bernel de Bernel

I am an internationalist and I don't want to isolate Norway," she insists, "I support our membership of the United Nations and of Nato. I favour closer co-operation with Europe on issues like the environment. But I do not believe decisions affecting our lives should be taken by bureau-crats in Brussels. We are a small, special country and we must make the decisions that affect our lives."

However, Mrs Lahnstein is not just opposed to any sugges tion that Norway should seek EC membership. Mrs Lahnstein is hostile to Norway's participation in the Europe Boonomic Area EEA. She intends to fight all the way against ratification of the REA agreement that is expected to win a clear majority in Parliament in September and will not be subject to a national referendum.

Pointing to the bulky volumes of EEA rules and regulations Norway piled on her office table, she asserts that the people do not realise what is going on in their name. "I am not giving up hope we can prevent it," she declares.

At times Mrs Labstein can sound far to the left in her denunciation of what she calls the dominance of money power in the EC. But she is sensitive



Brundtiand; Centre Party supported her return to office



tre Party might collaborate more closely in a joint anti-EC campaign with the populist Socialist Left party which is doing well in opinion surveys

In fact, there is little doubt that Mrs Lahnstein's gut feelings are more sympathetic to Labour than the Conservatives. After all it was her mobilising of the centre parlia-

its main pockets of support still come from the central rural areas of the country

mentary group in October 1990, that signalled the downfall of the right-centre government of Mr Jan Syse that held power for just over a year. Mrs Lahnstein says the moment had come to put a stop to the government's efforts to create the European Economic Area.

Her view carried the day and the Centre Party was forced to leave the coalition. It was thanks to Mrs Lahnstein's efforts that the party went on to accept that it should support the return of Mrs Brundtland to office at the head of a minority Labour government. The fact that Mrs Brundtland is as pro-EC as Mr Syse



Mrs Lahnstein who remains an admirer of the prime minister. After all, she points out, the Centre Party is at least free of

any association with a pro-EC policy in government and as a result is building up a larger electoral mass base. The Centre Party was founded in 1920. In Norway,

like others of the same name in

was does not appear to bother the Nordic region, it was for a long time little more than a

pressure group for farmers and fishermen. Its main pockets of support still come from the central rural areas of the country. But the party is attracting voters from a much wider spec trum because of its robust line on Europe. Mrs Lahnstein, who has a seat for Oslo, argues that

the party's organisation can

Lahnstein: remains an admirer of the prime minister

hardly keep pace with the influx of new recruits.

In her opinion the Centre has been helped by a revival in Norway of older values. "I think that around the mid-1980s there would have been much less opposition here to joining the EC at a time when people were more concerned with money and materialism," she argues. "The recession in 1986 and the bank crisis have

'We are a small, special country and we must make the decisions that affect our lives'

made many Norwegians think egain. Now there is much more hard work and a belief that we should take care of each

Mrs Lahnstein wants to put people and the environment before economics. She believes Norway will lose its gentle and comfortable way of life if it joins the EC. Her feelings reflect the widening gender gap – noticeable elsewhere in the Nordic region – with a large majority of women opposed to the EC compared - noticeable elsewhere in with men.

#### FOREIGN AFFAIRS

### Doubts about the EC

THE Labour government is preparing itself for what looks like being a real and protracted struggle to win over hostile public opinion to the idea of the country joining the Euro-pean Community. The case for Norwegian entry has so far gone by default, leaving the anti-EC forces free to propagate their opposition but this is about to change.

Mrs Brundtland and her cabinet colleagues intend to launch a united campaign of persussion with the Labour party as their organisational base which will stress in particular the political case for Norwegian EC membership. Ministers will argue that the country must join the EC to further the future stability of

"I believe we have only a limited period of opportunity in which to achieve an integrated European co-operation," argues Mr Thorvald Stolten burg, Norway's experienced foreign minister. "If we don't achieve that now I fear we could go back to the Europe of the 1930s. The issue is about the peace of our continent." In his opinion the govern-

ment has not been good in selling the concept of EC member-ship. But he believes confidently that there will not be a no vote, as in 1972, when Norway holds its referendum on the EC issue after the completion of entry negotiations. "[ trust the Norwegians," declares Mr Stoltenburg. Certainly Norway has not been reluctant in the recent past to play a full part in organisations that extend beyond the nation state

Norway, unlike its Nordic neighbours to the east, has believed, at least since its occupetion by the Nazis in the Second World War, on the need for collective security for its own defence. It was a founder member of Nato, and it continues to recognise that its defence can only be guaranteed through close co-operation with others.

This is why Norway is looking favourably on the idea of joining the Western European Union perhaps to begin with as an associate member. But ministers believe it would find no difficulty at all in Robert Taylor | playing a full part in the devel-





period of opportunity



Hoist: very risky to stay

pment of any common foreign and defence policy that emerges inside the EC. "The dynamism of Europe is making it very risky for us to stay out-side the BC," argues Mr Johan Jorgen Holst, Norway's defence minister for 5% years. "Since the war the country's security has been assured by being in Nato but this could be chang-ing. Membership of the EC looks like becoming all important for our own defence.'

This does not mean that Norwegian policy makers see any defence alternative to Nato emerging in the foreseeable future inside the EC. Moreover Mr Holst insists that his counwork for its defence and the US will remain the only country that could provide that.

As the only Nato member with a land border with Russia, Norway is ever conscious of its strategic position. The end of the Cold War between east and west and collapse of the Soviet Union may have European security area but the Norwegian government is still keeping a wary eye on its relations with Moscow. Russia is no longer the single largest military power in central Burope but it is in the north," explains Mr Holst. The large naval and nuclear facilities remain in the Murmansk region with access to the seas of the north.

Some policy makers in Oslo worry about some form of military takeover in Moscow which could pave the way for the creation of an ultra-nationalistic and authoritarian regime with territorial ambitions.

The situation in Russia is clearly very volatile," argues Mr Holst who points out that the chauvinistic Mr Vladimar Zhirinovsky polled over 40 per cent of the vote in the Soviet armed services dominated Kola peninsula in last summer's Russian presidential election. The peace dividend is at the level of political atmospherics rather than in a reduction in military capacities," he adds.

On the other hand, Mr Stoltenburg is confident that negotiations with Russia over its territorial boundary line with Norway through the Barent Sea will be completed shortly, after a long period of dispute that clouded relations between the two countries even during the Gorbachov era.

Ministers hope that northern Europe will remain a quiet corner of the continent but they are not taking it for granted. The level of Norway's defence spending remains relatively high, though cut back by 1 per cent from the 3 per cent annual growth achieved in real terms during the 1980s in spite of the changes in the east and the pressures on government spending due to the country's weak economy.

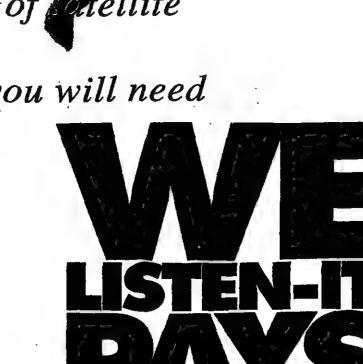
RT

Wherever there are busines strangers will meet and talk lead to partnerships.

We are small compared to the giants of cations industry, so me a better be good. Dovid vs. Goliaila syndrome.

However we at the Norwegian Telecom are proud to say that we work at the cutting edge in the field of committeeditores

In addition we offer all other services that you will need in your international work. Giragus a call of 47 2 48 71 01. We are here to be your telecommunications artner.



#### AGRICULTURE AND FISH

### Two main arguments of the anti-EC camp

sive referendum two decades Farming and fishing remain the two main arguments of the anti-EC movement in Norway. It argues that the country should remain outside the Community in spite of the fact that Nordic cousins Sweden and Finland have applied for membership. Norway's area is 324 sq kms.

Both industries are used as policy instruments to maintain a settlement distribution in remote areas of the country and both are the most subsidised Norwegian industry.

AGRICULTURE and fishing

arouse deep passion in Nor-

way. Fears about losing auton-

omy in these industries are

among the main reasons why

Norway narrowly rejected

Community in a bitterly divi-

Mrs Gro Harlem Brundtland, Norway's prime minister making a pro-market speech warned: "The Labour party has important principles to defend in the new agricultural policy that will be devised. Agricultural activites shall be spread throughout the country; and those engaged in agriculture dard of living than the rest of the population.

"We realise that others take a different view of this. Many advocate concentrating our efforts on achieving the most efficient agricultural sector possible, and letting the more vulnerable districts fend for themselves. This is unacceptable to us."

Few outsiders realise the great expanse of Norway. One way to gain a perspective is to turn a map of Norway around - reverse north and south on a pivot - and you will find, surprisingly, that the north would stretch far down into the Mediterranean reaches of

and the western coastline is over 2,000 kms long. On one hand, fishing is Norway's most international industry - out-side petroleum - with 90 per cent of the catch exported - 60 per cent to Europe. Fishing off coast and in distant icey waters has always been important to Norway which, until recent times, was one of the world's leading fishing nations.

Fishing accounts for about 7 per cent of gross domestic product. Farming, on the other hand, employs less than 7 per cent of the country's workforce and is meant to make Norway as self-sufficient as possible in food production, provide outlying rural areas with employment while matching farm incomes to those of the average blue-collar worker.

Lavish subsidies, in the range of NKr12bn of annual state transfers, have supported this policy in recent years.

Only 3 per cent to 4 per cent of Norway's land mass is cultivable, about 9,000 sq kms, and most grain is imported. Farming meets the demand for milk, ese and meat and some of this produce is exported, but generally at an economic loss. In 1990, total turnover of the 16 agriculture co-operatives was NKr34bn, a 25 per cent growth over the previous year.

The burden falls on consumers, whose outlay rose four-fold to nearly NKr9bn

About one-half of Norway's

farmers are dairy farmers and are situated in extreme outlying rural areas. About 20 per cent of Norway's municipalities have more than 25 per cent of the working force employed as farmers. But there has been on average, a reduction in the number of farms of about 3,000 a year since the 1950s.

About 60 per cent of Norway's farmers have the main part of their annual income from farming but all have sec-

The odd side of Norway's farming picture is that the country still imports about

ENERGY



Oeyangen: must bring reform process to its natural conclusion

one-half of consumption and it is the one area in which there has been no Nordic co-ordination of policy nor co-operation in production.

However, Norway's agriculture policy is about to undergo reform. Last year a white paper suggesting the direction of the reform and pinpointing measures was meant to be

was postponed by the delay in the Gatt and Uruguay Round negotiations. It will be further postponed until agreement on these two international issues

However, the minority Labour government is hell bent on presenting some sort of white paper on policy this

pointed that it will not be as far-reaching as it had intended. Earlier this year, Ms Gunhild Oeyangen, Norway's tough, no-nonsense agriculture minis-ter, told OECD delegates that bringing Norway's agriculture reform process to its natural

conclusion was necessary.

Ms Oeyangen conceeds that to achieve success in the reform process, policy will

About 50% of farmers derive most of their income from farming but all have second jobs

have to be broad. "We must not focus simply and entirely upon the economic gains to be achieved through reducing subsidies and liberalising trade, even if this is of substantial importance," she warned. Agriculture's role is likely to always remain a priority as it poholds traditions and cultural

heritage while supporting rural She told OECD delegates that agriculture was strongly decentralised, and thereby pro-

from world markets. vided an important and independent element in the development of more diversified

In a far-reaching report, the OECD urged Norway to revamp is agriculture policy to become more market oriented and less insulated. It said that the total price and subsidy assistance to Norway's agriculture sector, in relation to the

value of production, was the highest of all OECD countries. The OECD argued that Norway's agriculture policy's multiple objectives - security of food supplies, equitable farm incomes, regional development, environmental preservation and economic efficiency were hard to reconcile.

The OECD calculated that subsidies measured as the net total producer subsidy equivalent (PSE) more than doubled from NKr8 1bn to NKr17,2bn About half of total subsidies

those supported by high producer prices which are sustained by strict import barriers for most commodities - came from direct payments, includ-ing deficiency payments to shelter domestic production

The burden falls on consumers, whose support to the sec-tor rose four-fold to nearly NKr9bn. as the tax they paid on farm production more than

■ THE ENVIRONMENT

doubled to 63 per cent by 1988. A government-appointed committee urged a two-thirds reduction in support to farms and a realignment of agricuture policy to become marketoriented. In the last couple of years more than 100,000 farmers received more than 100 price support measures.

However, the report warned that in remote areas of Norway a necessary level of government support should be maintained and that measures should continue to restrict imports of agriculture products to a level that would secure the furture of Norway's farming industry to ensure adequate

food supplies. The government admitted that the report initiated an important debate over its excessive agriculture support and helped identify structural problems of the sector.

Nevertheless, Norway believes that it has special problems relating to its agriculture sector — which it calls arctic farming — and should it join the EC, would benefit from negotiating terms and condi-tions for this sector together with Finland which it says has a similar uniqueness.

Norway's potential as an agriculture producer is far from being utilised and farm operations could easily be stepped up. Norway has no shortage of produce but overproduction remains a concern of future farm policy.

Karen Fossil

1

شعرس سر

NORWAY this year overtook Britain as western Europe's biggest oil producer. Daily production exceeded 2m barrels and has remained at or slightly above this level.

More than one-half of western Rurope's remaining reserves are found on the Norwegian continental shelf (NCS). According to the Norwegian Petroleum Directorate (NPD), the energy watchdog, discovered and recoverable NCS reserves stood at 5.8bn tonnes of oil equivalent (toe) at the end of last year. Of the total, 40 per cent is said to be oil and 60 per cent gas.

The NPD estimates that at current production rates, these reserves are enough to allow oil production for the next 17 years and gas production over the next 111 years. If "enhanced petroleum recovery" technology is utilised, the NPD bellares that these time horizons could be doubled.

In addition to discovered reserves, the NPD reckous that undiscovered but likely-to befound" reserves comprise 3.5bn toe of which 30 per cent is believed to be oil and 70 per cent is thought to be gas.

Exports of oil and gas account for more than oneA global dialogue

year will account for more than 15 per cent of the gross national product (GNP). In 1991 Norway's petroleum industry employed more than

63,000 workers. Norway is ranked eighth in the world league of oil producers and is the biggest crude oil exporter outside the Organisation of Petroleum Exporting Countries (Open). Exports of natural gas meet

more than 10 per cent of western European demand and secount for 25 per cent of the Community's gas imports. Contracted gas will see annual gas sales expand to 45hn cubic metres (bcm) by 1999 from about 28 bcm today but, with the green environmental wave sweeping Europe gas exports could swell significantly higher. Gas is considered a much cleaner alternative to

coal in power generation. Last year Statell, the Norwegian state oil company, placed contracts worth more than third of Norway's total exports NKr21bn with the petroleum

Christiania Bank

Your strategic choice for Norwegian

custody services

service industry but total industry contracted expenditure was close to NKr32bn. with Norwegian companies gaining about 60 per cent of

At a time when it is argued by many that oil has lost its prime spot on the world political agenda, Norway refutes this in the promotion of what it calls "global energy policy inter-relationships". For Norway this is an important foreign policy objective, since oil continues to influence and be influenced by international

politics, it argues.

The country sees as one of its main foreign policy tasks to not only promote but also stimulate a global energy dialogue. "Within the IRA (International Energy Agency) Norway has emphasised the need to pursue a more long-term foreign policy endeavour to baild confidence and dismuntle confrontational attitudes between off-exporting and off-importing countries," says Mr Arne Walther head of the

ministry. "Long-term accurity of oil supply can be promoted by more orderly relations and rester mutual understanding between oil-exporting and oilimporting countries."

For example, when the oil price plunged below \$8 a bar-rel in 1985-86, Norway helped Opec grop up prices by implementing a 7.5 per cent self-imposed production restraint. The support was unilateral in form and limited in time.

Opec this year appealed to Norway to reinstate a production restraint policy but this time it was spurned.

During Irag's invasion of Kuwait last year, Norway within the IEA helped form a contingency plan which aimed to secure energy supplies and weaken an expected dramatic rise in oil prices. "The Gulf crisis underscored the close relationship between energy and political power and con-firmed a community of interests in avoiding excessive vol-

As a top rated leading Norwegian custodian, our dedicated and professional

staff offer you:

- QUALITY

- PERSONALIZED SERVICE

PARTNERSHIP AMONG PROFESSIONALS

Make the right move, choose

Christiania Bank as your Custodian in

Norway.

Jan Arevoll, 47-2 48 44 79 Bente Hoem, 47-2 48 44 67 Nicolai H. Knudtzon, 47-2 48 52 55

CHRISTIANIA BANK

CHRISTIANIA ILANG OCI KIEDITIKASSE

International Securities Services P.O.Box 1166 Sentrum 0107 Oslo, Norway (elex: 74646. Fax.: 47-2 48 43 63 S.W.I.F.T.-code: XIAN NO KK

atility in the oil market and in securing the supply of oil," Mr Walther says.

hosted a meeting of IPEC (Independent Petroleum Exporting Countries) and next month will host a workshop of governmental leaders, at ministerial level, in which 20 countries are expected to exchange information and policy views to promote common understanding of common

According to a report by Edinburgh-based analyst County NatWest WoodMac (CNWM) the state, through direct financial investment, owns 44 per cent of all petroleum reserves, 44 per cent of commercial reserves and 42.5 per cent of technical reserves. In addition, the state owns 28 per cent of total production for the 1992-95 period and holds 41 per cent of the total

licensed acresss. The report estimates 1992-95 average daily production at 2.128m barrels of oil, 132,000 barrels of natural gas liquids and 2.946m cubic feet of naturai gas. it says Statoil, Norsk Hydro and Saga Petroleum, the three Norwegian off com-panies, control more petrolearn reserves than the combined 10 European companies or seven US companies operating in Norway.

The Norwegian companies own 25 per cent of the commercial reserves, 25 per cent of the technical reserves, 29 per cent of total production in the period 1992-95 and hold 23 per cent of total acreage awarded, says CNWML

In keeping with these politi-cal efforts, Norway last month

mergy-related problems.

global environment.

giobal environmental debate. Norwegian government gives a much higher priority to environmental issues than most others among western market economies. Parliament recently agreed to introduce a new article into Norway's constitution which grants everybody the right to a health and sustainable environment. Such a gesture may seem rather meaningless to many people but at least it focuses national

### Given higher priority

MRS Gro Harlem Brundtland slone is less than 0.1 per cent. may have lacked the panache or effrontery of Cuba's Fidel Castro at the Earth Summit In Rio de Janeiro but the Norwegian prime minister was well received by delegates for her knowledgeable contribution to the discussion. Here at least is one western democratic leader who seems to be in tune with the feelings of the developing nations over the future of the

As the head of an international commission investigating the subject in the early 1980s she was one of the few politicians with a claim to know something about the subfect beyond the cloudy platitudes and cliches that tend to dominate too much of the It has also ensured that the

attention on a subject that has been neglected for far too long.

As a small country, Norway is only responsible for an estimated 0.1 per cent of global emissions and its total share of world greenhouse gas emisDuring the late 1980's annual emission of greenhouse gases amounted to about 2.6 tons per capita, lower than any other OECD country except for Turkey. But as this year's OECD report on Norway indicated the rate of greenhouse gas emissions was growing at a faster rate than most industrialised countries, particularly those of nitrogen oxides.

However, as the OECD study made clear: "The pattern of greenhouse gas emissions in Norway can be largely explained by the country's geographic conditions".

Poliution in Norway is caused by the industries of other countries

Carbon dioxide emissions are low because most of Norway's electricity generation comes from environmentally friendly hydro-power. But as a large producer and exporter of natrosum responsible for world carbon dioxide emissions, Norway in the words of OECD "makes it very susceptible to global policy decisions in this area". The high level of nitrogen oxides in the atmosphere is due to coastal shipping trans-port and the fishing industry. What environmental pollu-

tion there is in Norway is. caused by the industries of other countries, such as acid rain which comes from coalburning plants perticularly in Britain. Germany and eastern Europe. Only an estimated 5. per cent of the sulphur oxide deposited over Norway comes from Norwegian emissions. The extent of the damage

this has caused to Norway has been quantified recently. The pollution of inland waters which has affected fish catch levels is calculated to cost between NKr530m-NKr610m annually, 0.1 cent of the country's GDP. The annual yield of timber lost as a result of acid rain amounts to between Kr330m-NKr650m while the annual damage caused by sulphur dioxide on fixed capital totals Nkr440m.

Norway does not devote much of its resources to pollution control, at least to judge by the latest comparative OECD data which showed it amounted to 0.8 per cent of gross domestic product compared with 1.5 per cent in the

The government has committed the country to pollution reduction targets that are better than the agreed international standards. It is pledged to halve emissions of sulphur dioxide by next year from their 1980 level and reduce nitrogen dioxide emissions by 30 per cent by 1998 from a base line figure for 1986. There is a national target of stabilising carbon dioxide emissione at the 1989 level by 2000 and a rapid phase out of halons and CFC's - manmade chemicals.

Norway has agreed to reduce water pollution by 1995 with a halving in micropollutants compared with 1985 , a 70 per cent cut in cadmium, mercury, ead and dioxins and a 50 per nutrients such as nitrates and phosphates. It is closely involved in schemes to reduce pollution in neighbouring regions such as the Kola pertin sula of Russia where nickel producing plants are an envi-ronmental problem. It has been estimated that NKr300m is being spent over the next five years in total transfers for the

Kola project, Moves inside Norway to encourage better treatment of the environment in the past have been based on regulatory controls. But in last year's budget there was a switch in pol-icy to the use of the tax system. to improve the country's environment and not just raise revenues for the government by making it financially advantageous for poliuters to take action to reduce their costs. This year, the budget increased the new 1991 tax imposed on carbon dioxide emissions while the tax on mineral oil was pushed up from 65 per cent to 90 per cent and the petrol tax by 25 per cent or 12 US cents

per litre for leaded petrol. Norway's environment is likely to be improved most through international action to reduce emissions from its more industrial neighbours to the south. This ought to be a powerful argument for those Norwegians who want their courtry to join the EC.

Strangely enough, a large number of those who want to give a clean environment the top priority are hostile to the EC. But to be green in one country is an illusion as Mrs Brundtland can tell them.

Robert Taylor

SO IF SEEM IN

### LLOYD**THOMPSON**

SPECIALISTS IN ALL CLASSES OF INSURANCE AND REINSURANCE OF MARINE, NON-MARINE AND **ENERGY-RELATED RISKS** 

> Lloyd Thompson Limited Beanfort House 15 St. Botolph Street London EC3A 7LT

Telephone 071 247 2345 Fax 071 247 4488 Telex 885671 LOYTOM G Cables Lloydthompson London EC3

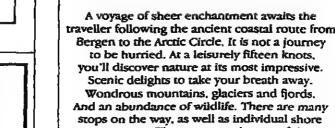


SUPPLYING THE WORLD WITH

- MANGANESE ALLOYS - HIGH PURITY PIG IRON

Tinfos Jernverk A/S, P.O. Box 103 1324 LYSAKER, Norway

Tel. 47 2 122090 Fax. 47 2 123011 Telex 21511



world lasts twelve memorable days. The experience will linger forever. For information and reservations contact any of our General Sales Agents: Bergen Line, tec.

505 Fifth Avenue New York, NY 10017

Tel: 800-323-7436

212-986-2711

Schiffahrts-Agentur GMBH Kleine Johannisstraße 10

2000 Hamburg 11 Tel: 040/37 69 30

TC Norwegian Coastal Voyages NSR Travel Norwegian State Railways Travel Bureau 21/24 Cockspur Street London SWTY 5DA Tel: 071 321 2048/9

IN 890 AD OTTAR OF SENJA

SAILED 2,500 MILES AROUND THE

WORLD'S MOST SPECTACULAR COASTLINE.

NOW YOU CAN

RELIVE THE EXPERIENCE.

excursions. The voyage to the top of the







**THOMMESSEN KREFTING & GREVE** Members of the Norwegian Bar Association

> 44/45 Chancery Lane London WC2A 1JB Telephone 071 404 4825 Telefax 071 404 1471 Telex 267506 NORLAW G

Commercial and corporate law, shipping, tax, finance, competition and intellectual property law and private clients

Scandinavian Law Alliance

Vinge

Norway

#### INDUSTRY

### Heading the right way

deputy head of the Norwegian employers federation, NHO, is highly optimist about his country's future. "Norway is in much better shape than the statistics might suggest," he

A highly articulate and persuasive champion of Norwegian mainland business, he believes the country is heading in the right direction as it becomes more market and internationally-minded.

Later this year, a study will be published on Norwegian industry, based on Professor Michael Porter's theory of competitive advantage, and it is clear already from the work done that Norway has much

A STATE OF THE STA

A Service has a

Karan Fossi

Hart farm policy.

And the same of the same

The same and the

41,000

4 4 4 4 4

1000 1000 1000

Contraction of the Contraction o

The Landstein State

er under det 2005

ALC: DESIGNATION The state of the s 27 127·20年 [1] 15·20 

The same where their

ಎಂದಿ ಬರಗಳ ಪಡೆ ಮಾಕ್ಷಮ and him in his begin

with the NESSAC B aconomic de design

en er i en en in de la com-

, a femological d 化二硫二烷 医二硫 - 22 - 25 Temperatur

· 1 (10) 22 (10) 一次の大型の変数 200 101 2012年第 the contermed of 1200 1,19979 10 128 education and 

> The second secon

> > ---

The state of the s

Robert Taylor

3 & GREVE

ASSOCIATION

. 3

11.75

---

>1 (1/2) \$ 3-742

· 加工证 为 (200元)

mark the state of the state of

We need a cultural change . . . more companies must get into exports and find partners abroad'

greater entrepreneurial potential than might have been exnected.

Our oil and gas revenues are accelerating our transformation towards a society of high technology and knowledge-based industries," argues Mr Osmundsen. "In the last few years there has been a significant change in the business climate, with a shift away from traditional welfare policies towards industrial growth."

He praises the minority Labour government for belying to stimulate the new environment and the reform in Norway's corporate taxation which came into force at the beginning of this year. This has cut the rate from 50.8 per cent to 28 per cent. The marginal rate of personal taxation has been reduced from 57 per cent to 48.8 per cent. As a proportion of gross domestic product, personal taxation is down this year to 11.4 per cent from 12.5 per cent and now lies around the OECD average.

Unlike many other western economies, Norway has a low level of tax burdens on employers pay rolls. That contribution is only 16.7 per cent, compared with 22.9 per cent as a Euro-

pean Community average. The net decline in Norway's tax revenue amounts to NKr5.6bn this year, equivalent to 1 per cent of mainland Norway's gross domestic product. As a proportion of total gross national product Norway's total taxes amount to 44.2 per cent this year which is 1.3 per cent lower than in 1991, and compare with the EC average of 39.9 per cent.

The modification in the output levels of carbon dioxide to bring it more into line with the European average is also wel-comed by Mr Osmundsen as a sign that the government recognises it must respond posttively to industry's needs.

He also points to the government's greater readiness to finance profitable infrastructure projects which make market sense, rather than meet the political demands of regional policy, its decision to increase funding for research and development, and to educational changes designed to encourage a more skilled labour force. NHO is not completely satisf

fied. It continues to worry about Norway's large public sector and industrial costs, but the outlook is more promising than a few years ago. Mr Osmundsen praises the trade unions for their responsible attitude in pay bargaining which has helped to restore some lost competitiveness to Norwegian companies, "This has been an encouraging sign. There are also signs that people are working harder," he

NHO is hopeful that Norway will benefit from its membership of the European Economic Area from January 1993. Mr Osmundsen points out that much industry is integrated into European markets and its increasing specialisation among small and medium-sized enterprises in niches such as information technology and shipping equipment should give Norwegian industry favourable opportunities.

"Of course, we do have some sizeable problems," he admits. "Too many of our companies are still too concentrated on the home market, and they have not devoted enough of their resources to manag

cerned at the knock-on effects of Norway's long and deep banking crisis. The larger companies still have no difficulties in funding their activities when necessary, but the

tougher disciplines being imposed on the banks are mak-ing it much harder for smaller enterprises to acquire neces sary capital except at exorbitantly high interest rates. This autumn the government

will unveil its proposals to abolish the country's so-called concessionary laws that inhibit foreign ownership of Norwegian industry, agriculture and property. It seems unlikely there will be complete freedom in this sensitive area, but Norway will have to adjust as part of its membership of the ERA over a two-year transition period. As Mr Osmundsen points out, foreign companies are well based in Norway. About 30 per cent of shares on the Oslo hourse are owned by foreigners and companies such as Asea Brown-Boveri, Alcatel

and Siemens have successful activities inside the country. However, Norway needs much larger flow of inward industrial investment in the coming years which is why NHO is so favourable to the country's early membership of the European Community. "We need a cultural change. declares Mr Osmundsen. "Mor companies must get into exports and find partners

The government may have helped to stimulate a more favourable climate for industry but this does not mean automatic success after a long pariod of decline and weakness. The restructuring of mainland industry has been slow and painful. Mr Osmundsen believes the challenge now facing the business community is to make a "more aggressive response". "Our industrial base is smaller now than it was a few years ago but it is also healthier."

Robert Taylor

#### ■ PROFILE: Norgeskreditt

### Good reason to celebrate

NORGESKREDITT AS, the Norwegiau private sector mortgage company, is at least one financial institution in the country that has not become a burden on the taxpayer. Indeed, it appears to have survived the prolonged crisis that has troubled the financial system ever since 1984.

In the first quarter of the year it made an operating profit of NKr26.9m and in 1991 it achieved a NKr100m operat ing profit, which represented a 15.7 per cent improvement on the previous year. "We are ranning a surplus and we always have done", says Mr Trond Wennberg, the company's managing director who nas been in charge for the past five years.

Norgeskreditt has not been spared credit losses from bad loans but by comparison with Norway's commercial banks it has emerged relatively unscathed and has not required any outside assisnace either from the state or other fluencial institutions.

Identified and estimated losses on loans totalled NKr9.3m for the first quarter of 1992 while last year losses amounted to NKr61.3m, of which just under half represented net realised

Losses on loans last year amounted to 0.23 per cent of assets and to 0.17 per cent for

Its lending business is aimed primarily at medium and long-term loans to industry and commerce against adequate security

the first three months of this year. Total defaulted loans after loss provisions amounted to a book principal amount of NKr96m at the end of last year. The aggregated principal on loans of more than 90 days in arreary totalled NKr160.8m at the end of March.

At the end of last year Norgeskreditt had assets totalling folio distributed among 3.550 customers across Norway. With a capital base of NKr1.732.8bn at the end of March and an equity ratio of 9.7 per cent it looks to be in a

and the control of th

strong financial position. Mr Wennberg is in doubt why the company has not run into the troubles familiar to so many financial institutions in Norway at the moment. "We stuck to the conservative way of running a bank," he explains. "Norgeskreditt is old

At a time when others were rushing into real estate the company held back. This meant a loss of market share but the competitive pressures did not push Norgeskreditt into a policy it did not want to

Its lending business is aimed primarily at medium and long-term loans to industry and commerce against adequate security. Norgeskreditt insists that loans have to be secured by first priority mort40 per cent of the assessed value or basis of valuation established by its board for the property for both real estate and operating assets. Loans for offices, commercial premises, the public sector and housing may be secured up to 70 per cent of the same. It is the company's policy that loans should never exceed the liquidation value. Last year 95.1 per cent (NKr18.514bn) of all gross lending was to the business and public sectors and only 4.9 per cent (NKr950m) to private housing.

In January this year Norges kreditt decided to become a limited company, an application that was accepted by the Ministry of Finance two months later. This move represents a response to the greater competitiveness resulting from the liberalisation of the Norwegian financial system. As the company explains in its prospectus to its NKr750m share offer at NKr100 per share: "A situation has been created characterised by increased competition where the ability of individual financapital on favourable terms will be one of the decisive fac-

By becoming a limited company Norgeskreditt is in a much better position to raise equity capital more efficiently. Moreover, with the arrival at the end of this year of the more stringent capital adequacy requirements under the nies of the Bosie-based Bank for International Settlements (BIS), it will be possible to fulfil them with a good margin by becoming a limited com-

tors."

"Now we are getting more aggressive," says Mr Wennberg. Norgeskreditt accounts for 22.1 per cent of the gross lendings of the country's mortsace institutions. By pursuing prudent policies when others were seduced by the frenetic atmosphere of the mid-1980s the company has the strength for expansion

At a time of so much uncertainty and pessimism it appears to have good reason for quiet calebration.



Oslo bourse: about 38 per cent of shares are owned by foreigners and companies such as Asea Brown-Boveri have successful activities inside the country

"IF I HAVE 300 IDEAS IN THE COURSE OF A YEAR, AND CAN MAKE USE OF ONE OF

THEM - I AM SATISFIED" - Alfred Nobel



Fridijof Namen's drawing of his famous exploration vessel Fram, the main engine of which was delivered by Alter in 1892

#### The Spirit of Discovery

The drawing above was made on a great pioneering voyage a century ago, in the middle of the Arctic Ocean by the famous Norwegian explorer Fridtjof Nansen.

By that time, Aker had already been making steam engines and building ships for fifty years. What's more, in our capacity as ship-builders, we had by then firmly established ourselves as a major driving force within Norwegian industry, a position we have maintained ever since.

Aker is today Norway's leading company within oil and gas technology as well as in the field of cement and building materials, an area

AND THE PARTY OF T

stantial involvement. In recent years, Aker has

where we also have a sub-

achieved a number of technological firsts in both fields, including massive steel decks and offshore concrete platforms.

Today's Norway bears little resemblance to the society from which Nansen set out to explore the Arctic

Ocean. Hand in hand with technological and material progress, a new environmental consciousness has developed. This new consciousness is reflected, for example, in our two cement production plants which are among the most energy efficient and least polluting in Europe.

Aker is constantly breaking new ground in its main areas of activity, so vital to our common future.





Dyno industrier is a proud bearer of Affred Nobel's innovative legacy. In 1865 Dyno started with the production of dynamite based on his patents, and today the corporation is an international leader in the field of commercial explosives.

Industrial chemicals and advanced plastic processing have been added to the product range, making Dyno one of Scandinavia's leading chemicals corporations.

A guiding principle for this growth has always been innovation, based on Dyno's industrial heritage. In traditional areas, Dyno sees the challenge in finding niches with potential for profits, growth and technological development. The application of new technologies has contributed to the shaping of the explosives and chemicals industries.

Alfred Nobel would have been proud.



Tollbugt. 22, P.O. Box 779 Sentrum N-0106 Oslo, Norway. Tel.: +47 2 31 70 00

azil, Canada, Chile, Denmark, Finland, Germany. Hong Kong, India, Indonesia, Italy, Japan, Malaysia, the Netherlands, New Zealand, Philippines, Portugal, Russia, Singapore, Spain, Sweden, Switzerland, Turkey, United Kingdom, United States, Zambia and Zimbabwe

4.242m (mld 1990)

THE GOOD LIFE

### live in Europe

rated the best in Europe to live in, according to a new study published by the United

After surveying 160 different countries on the basis of variables such as expected life span, economy, educational resources, the report suggests that Canada has the highest rating followed by Japan with Norway in third place. For n in the world only Sweden is better for the good life

The average Norwegian household spent just under \$29,000 in private consumption in the 1988-90 period. Spending on rent, fuel and power accounted for 28.4 per cent, for single people it was 30.8 per cent. Families with small children spent 29.6 per cent of their income on rent, fuel and power compared with 25.7 per cent in the 1986-88

A total of 19.7 per cent of household spending went on transport and communications, a fall from the 23 per cent in the earlier period, mainly due to the big drop in the number of new cars being

Food constituted 14.9 per cent of total household spending from 1988-90 with 8.6 per cent of household expenditure devoted to clothing and footwear. Beverages and tobacco accounted for 3.6 per cent of household spending, 8.0 per cent went on furniture and household equipment, 9.9 per cent on recreation and edu tion and other goods and services accounted for 8.3 per

Norwegians rank clergymen at the top of a ranking list of professional groups when it comes to credibility and high ethical standards. A recent poll suggested they scored 57 points followed by nurses with 51; doctors with 48 and policemen with 37. Advertisers are regarded as the most unreliable and dishonest group of all

men (2 points), journalists (3) and politicisms (4) come just

Five out of 10 Norwegians believe in God and life after death, but seven out of 10 do not believe in the devil or in hell. Two out of 10 pray to God at least once a day, while 38 per cent of Norwegians do not pray at all. An estimated 15 per cent of the population have contact with the church and Christian life, though seven out of 10 have great doubt and religious uncertalney.

As many as 77 per cent of Norwegians thought it was possible to be a good Christian without going to church or

The Cold War may be over but most Norwegians are in favour of a strong defence for their country. As many as 86 per cent polled recently said they were in favour of with 81 per cent in 1991. Even 82 per cent of young people aged between 15 and 19 believe this, with strong support on the far left of Norwein politics as well.

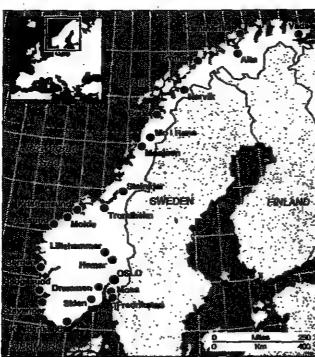
Norwegians are drinking less alcohol than they used to. There was a 2.3 per cent fall in a downward trend that began in 1988. The average consumption of spirits among all Nor-4.9 litres of pure alcohol per year. Norwegians spent \$4im on alcoholic beverages last

created in Norway over the last 19 years and 75,000 of them are in managerial positions, according to the Central Bureau of Statistics. In 1981 only 4 per cent of female workand 25 per cent of men were in position and 10 per cent of

Robert Taylor

Karen Fossli looks at the 1994 Olympics in Lillehammer

### Best place to Where to spend the winter





Compiled from data from the Squaring the circles: Juan Antonio Samaranch and his Noncegian information Service colleagues have been criticised for their elitist approach

conclusion of the 16th Winter Olympics, the French city of Albertville passed the flag of the five rings on to Lillehammer, a sleepy Norwegian town two hours' drive north of Oslo, which will host the next winter

In the best possible marketing scheme for Lillehammer that could have been devised, the Norwegians took Albert ville by storm, winning nine Olympic golds, six silvers and five bronze medale.

Their success is expected to tomists to Odlo and Lillehammer in February 1994 and, it is hoped, thereafter. Up to 100,000 people will attend the 1994 games, it is estimated.

However, controversy over the NKr13bn investment for the Lillehammer games has alongaide more important concerns such as Norway's record. high post-war unemployment and health care queues. The prospects for 1994 have lifted the spirits of many Norwegjans. But it will take time for morale to recover from the

Take Asborg, for example u single, unemployed mother of three - for whom the Lillehammer Olympics evokes only mixed feelings: "My children are very proud that Norway will host the games but with the economy the way it is I can't help but feel that the

money could be better spent. "And there are all those stories about the organis-ers . . . the elitists who are living the high life at the expense of the taxpayers. But I truly hope the Olympics will be good public relations for Norway. I have German and American friends already looking forward to Lillehammer who otherwise would never have visited Norway," Asborg says.

That is precisely what the first-time visitors will return to Norway after the games, while millions of television viewers all over the world will be inspired to visit after being won over by Norway's wholeevery day for more than two

The success of the Olympics hinges to a great extent on our success with the media side of things," one of the organisers said recently. But some Nor-wegians can't help but feel that the timing for Norway's hosting of the games is just slightly awkward.

Lord of the Rings, a book by Vyv Simson and Andrew Jennings of Granada TV's World in Action team, does little to stem the embarrassment of those who, like Asborg, are more concerned about such social problems as health care and unemployment then they are about the number of cars which roll bata Lifteinscomer on any given day.

It criticises the elitist aspect of the Olympic organisation, with particular emphasis on Mr Juan Antonio Samaranch the International Olympic Committee's president, and his inner circle. But LOOC's organisers, facing a daunting task ahead of 1994, tend not to get bogged down in criticism and controversy which they say comes with the job. "The discussion over investment and snobbery is something many of us simply have to live with I think this is a healthy and good project which puts Norway in a totally new international position," says Mr Aage Enghaug, LOOC's senior vice-president of information.

The Norwegians, admittedly have ulterior motives in stag ing the games rather than just for the sake of sport. And who can blame them? The games provide a unique opportunity to promote Norway and stimulate tourism, particularly in Hedmark and Opland, the country's two countles which do not have access to the sea.

The continental regions in the eastern part of the country have hardly profited from the growth experienced by coastal regions over the last decades. says the Olympic Triangle, a collaboration between the county boroughs and municipalities in the Lillehammer region. It believes that investment in the Olympics will not only help to develop their

Norwegian Krone Average exchange rate ....1991 \$1 = 6.4829 Latest \$1 = 6.1555 ECONOMY 107.5 105.8 Total GDP (\$bn). Real GDP growth (%). 24,941 Gross fixed investment n/a n/a 3.4 3.2 5.5 2.1 5.5 Consumer prices (% chg pa).... Unit lab costs (% change pa)... ind, wage rates (% change pa). Unemployment' (% lab force).... 15.33 Reserves minus gold (\$bn). Narrow money growth (% ps).. Broad money growth (% pa)..... Discount rate (% pa year end)... Govt bond yield (% pa avg)..... 10.5 10.68 2.21 FT-A index (% chg over year)... Budget deficit (% of GDP)... 5.07 Current account balance (\$bn).. 33,91 Exports (\$bn)., 27.22 6.69 Imports (Sbn). Trade balance (Sbn). mports **Exports** UK (% of total).

tre but will also contribute towards improving infrastructure and expanding jobs. LOOC is going to great lengths to present Norway as a

country founded on strong,

simple traditions which allow a

high standard of living without

Note: 1 Unemployment rate is measured on ILO

Source: IMF, OECD, Economist Intelligence Unit,

the excesses of materialism. Central to this image is the fact that winter sports are part of the country's national identity. Ancient petroglyphs depicting 4,000-year-old skiers from the Stone Age have been discovered and LOOC is

exploiting them to the full.
Skiing is deeply embedded in Norwegian tradition; a 12th century skier is featured on the city of Lillehammer's cost of arms. Among other cultural events, the opening and closing

will highlight Viking folklore

and old Norse mythology.

As Thor Heyerdahl, the anthropologist, put it: "Nor-way, the land of the Vikings in the far north, the country that has held her doors open to distant expeditions for more than 1,000 years, is now inviting all the people of the world to cross her boundaries in friendly rivalry" in what LOOC is calling the country's greatest-ever festival.

The Olympic facilities are already about 60 per cent-com-pleted. They will be finished for the 1993 winter season when a number of winter sports competitions will be staged to test Lillehammer's

FINANCIAL TIMES CONFERENCES

### **NORTH SEA** OIL & GAS

New Investment Challenges

6 & 7 July 1992, London

This topical conference will review North Sea activity, examine the current investment challenges facing companies operating in the North Sea and assess the outlook for the equipment and service supply industry. Speakers taking part include:

in association with NORTH SEA LETTER and EUROPEAN OFFSHORE NEWS

Dr Chris S Gibson-Smith Chief Executive, Europe BP Exploration Operating Company Limited

Mr Sam Laidlaw Managing Director Amerada Hess Limited

Mr Knut Aam President & Managing Director Phillips Petroleum Company Norway

Mr Peter D Gaffney Senior Partner Gaffney, Cline & Associates Ltd

Ms Judith Z Steinberg Chalman NOGEPA Mr Edmund A Wallis

A FINANCIAL TIMES CONFERENCE

The Rt Hon Michael Heseltine MP President of the Board of Trade Department of Trade and Industry

Executive Vice President Statoil Group Mr Chris Greentree Chief Executive

Mr Johan N Vold

LASMO pic Mr Ron Probert Managing Director, Gas Supply & Strategy British Gas pic

Mr Peter H Steen Deputy Managing Director The Danish Energy Agency

del Times Contenence Organ

myn Street, London SWIY 4UJ

Mr Graham J Hearne cae Chairman & Chief Executive Enterprise Oil pic

**NORTH SEA** 

PowerGen pic

☐ Please send me conference details Please send me details on exhibiting at the conference

	FINANCIAL TIMES CONFERENCES
--	--------------------------------

fame		
	Dept	-
Company/Organisation		
ddress		
	City	
tost Code	Caunt	_
61Th:	Fex	_
Vpe of Business		AR

### A solid partner

**Kvaerner** a.s is Norway's largest privately-owned commercial enterprise with some 60 production and sales companies operating in more than 50 countries worldwide. including the UK, USA, Japan and Germany. Total group operating revenue was NKr 18.65 billion (£1.65 million). Operating profit was NKr 1,035 million (£91,6 million)

Kvaerner has 18,700 employees - 10,000 of them outside Norway in such countries as the UK, Sweden, Finland, Gibraltar, Canada, Singapore, Spain and Brazil where Kværner has a production presence.

Kvaerner has five core business areas in which it ranks among the world leaders. These are shipbuilding; offshore design and construction; pulping technology; shipping and mechanical engineering.

Kvaerner - Europe's largest commercial shipbuilder and the fifth largest in the world in compensated gross tonnage specialises in high quality vessels - cruise liners. chemical tankers, gas carriers, refrigerated carriers, Icebreakers and catamarans. Shipbuilding accounted for 50 per cent of Kvaerner's total operating

**Kvaerner** is a proven and experienced builder of large platforms and modules for offshore oil and gas production. With its International subsideries it aims to become one of the world's leading suppliers of offshore services.

Kvaerner has a major share of the world market for wood pulping equipment and machinery for the pulp and paper industry.

Kvaerner operates the world's largest fleet of medium-sized carriers for liquefied petroleum gas. It is expanding its involvement in shipping fruit, meat and other perishables.

Kvaerner is a dominant force in world energy generation. It is a major supplier of equipment for hydropower and gas-fired power stations.

> Kvaerner is a solid partner for industry worldwide

Kyanmor #.9 P O Box 100 Skeyen, N-0212 Oslo Tel. +47 2 96 70 00 Fax +47 2 52 01 22

SECTION III

40 397

E-ports

1.5

Oll no beauteer as a

or/stillerigence line.

Commence of the Co

and sid Norse arthr

As The Berger

THE PROPERTY IN

Weige the Brid Chile

the for comb dame

the hill be done

The served have

LIK PERS SERVE

the people of the set.

Der beundere bie

THE TYPE OF THE PARTY OF THE PA

As the cramping

The Office has

Alberty about the s

proper They will be

12" the 1981 titel

White a tracke fr

NORTH CONTRACTOR ringed to test Line The Library

se with some 60 Courties working CT102 -546UB 166 : 035 m 408

ಾಟ್ ೧೮೮೮ ಕ್ರಾಡ್ 200 200 Brazil Mines

err gades, Tiess

Strategy and a 1 5 - 2:2:5E 1555 a tote: coefficia

House for official The state of the same of

India is not moving fast enough to implement much-needed economic reforms. The Bombay stock market scandal and a poor monsoon this

year will add to its problems of inflation and the balance of

payments, writes David Housego

### Chances are slipping away

announced last year by Mr. P. V. Narasimha Rao's new Congress administration made many friends of India feel that the country - which has been a slow runner among Asian nations - could be poised for a period of rapid change. But the government is now in danger of letting these opportunities alin away.

Mr Rao, the prime minister, has a clear sense of the path that India must take in the wake of the collapse of two historic corneratones of Indian economic and foreign policy -Jawaharlal Nehru's concept of economic self-sufficiency, which ran aground last year when India came close to defaulting on its international debt payments, and friendship with the Soviet Union, which fell spart with the disintegration of the Communist empire.

The prime minister is committed to making the Indian economy more internationally competitive and to achieving growth through higher exports. He sees the need for closer ties with the US, both to mobilise aid and investment and as now the only superpower with the leverage to exert pressure on India's adver-sary, Pakistan.

Mr Rao has his eyes on a comprehensive settlement with Pakistan that would cover the disputed issues of borders, Kashmir and nuclear rivalry and which could pave the way for arms reductions on both sides. He also recognises that market economics require a far larger devolution of power to the states than was palatable to most members of the Nebru

This programme of internal and external restructuring marks a substantial change of direction for a country that ploughed the same furrow for too long. But between knowing where he wants to go and getting there, the prime minister has lost his nerve.

Over recent months, he has begun to flounder politically. Uncharacteristically, he was knocked off balance by allegations that he had a hand in the cover-up of commission payments to Bofors, the Swedish arms manufacturer. Then, he made a cerious tectical blunder in treating an internal election to the Congress party's main policymaking organisation as a challenge to his power.

His short-term difficulties are likely to be exacerbated by two problems that now loom large on the horizon. The Bombay stock market scendal - in which banks and financial institutions stand to lose Re30bn through fraudulent securities dealings - threatens to paralyse the administration as allegations grow that senior ministers and civil servants were involved. It has already

resulted in a drying up of funds in the stock market, the interbank market and even

The other major problem is the growing danger that after four years of good monsoons, the rains could fail this year thus pushing up prices beyond the already high 12-13 per cant inflation rate. If the drought, already widespread in Maharashtra, Madhya Pradesh and Rajasthan, grows worse or spread unrest and violence.

An elderly, cautious patri-cian, Mr Rao sprung a surprise last year by the radical response of his government to the threat of debt default and more surprises could be in store. He then carried through an unexpectedly large 25 per cent devaluation of the rupee and extensive trade and industrial deregulation.

Mr Rao followed this up this year with a budget that made the rupes partially convertible, brought down the budget deficit to a projected 5 per cent of GDP for 1992-93 and initiated

prime minister has

reformer stems from his reluctance to confront the powerful lobbies that have long resisted

reductions in the fertiliser aubsidy because of opposition from farmers. He has put off reductions in the size of the civil service and the public sector and a halt to inflationadjusted wage increases because of union opposition. The unions have also held

out so far against privatisation and the introduction of more flexible labour practices in industry. Industry itself has success

ver the last year, the transformed what had

begun as a minority government in the parliament into one that has a de facto majority. By contrast, the Opposition - the Hindu Bharatiya Janata Party (BJP), the Janata Dal and the left - have been weakened through their own internul divisions Yet, Mr Rao's failure as a

change in India. He has postponed promised

would draw blood through the competition of foreign imports. Dr Manmohan Singh, the finance minister, announced in the budget that the maximum tariff would be reduced to 110

per cent and that tariffs would come down over the next three years to levels comparable with other developing countries. But the effect of tariffouts so far on industry has been offset by the impact of a



Will india, which has ploughed the same turrow for too long, make a substantial change of direction? The Dhoby Chais — a big public taundry — in Bombay (Photograph by Glyn Genin)

Mr Rao's reason for avoiding confrontation is that a country that is socially as fragile as India cannot afford further division and secondly that change requires a consensus. But with the government dithering, the momentum of reforms has been lost and opposition lobbies have been able to entrench themselves

more deeply. The delays are trying the patience of the IMF and the over the longer run. Already, India is piling up future bottlenecks by postponing urgently needed decisions over telecommunications, power and other infrastructure projects. The budget, equally, reflected a shortsighted tactic of sacrificing future growth to avoid present pain. The cuts in

pace of adjustment will mean a

slower growth for the econom

from reducing capital investment than current spending. future growth is the potential shortage of foreign exchange needed to finance imports hence technological change and higher productivity. With an outstanding foreign debt of \$74bn, India no longer has the access to the international commercial markets it had in the 1980s and foreign invest-

the deficit were achieved more

ment is still relatively small. its foreign exchange requirements will thus have to come from an expansion of manufacturing exports, which reflects a and a reduction in its cost levels. With exports still growing slowly, there are not as yet the signs of a change of the magni-

ndia is already experienc-ing its second year of low growth. Real GDP this year, as last, is likely to increase by only 2-3 per cent or by not much more than the growth in population. The surest way to prepare the ground for a return to the caste, communal and ethnic violence India witnessel 18 months ago would be a pro-longed period of slow or average growth.

The same caution that Mr Reo has brought to economic reform he has applied to his handling of India's foreign rela-tions. The two overlap since he feels that, until he is more comfortable at home, he cannot take risks abroad.

World Bank, and of bilateral

donors to whom India is

looking for a further \$8bn in

exceptional balance of pay-

ments financing this year. They are one of the reasons

why the sharp increase in for-

eign investment approvals -

indicating a growing interest in gaining a footbold in India – have not been followed up

by substantial inward equity

Mr Rao quickly recognised that with the collapse of the Soviet Union, India needed US support to exert pressure on Pekistan and to obtain substantial funding through the World Bank and the IMF. Presient Sadat looked to the US in Continued on Page 2

#### IN THIS SURVEY Scandal that just had to happen



Harshad Mehta (above) is Bombay's shares scandal. Richard Waters reports on a financial system ripe for

Bengal gets thumbs-down

Schools: India lags behind

Tourism targets

 plus map Labour policy:

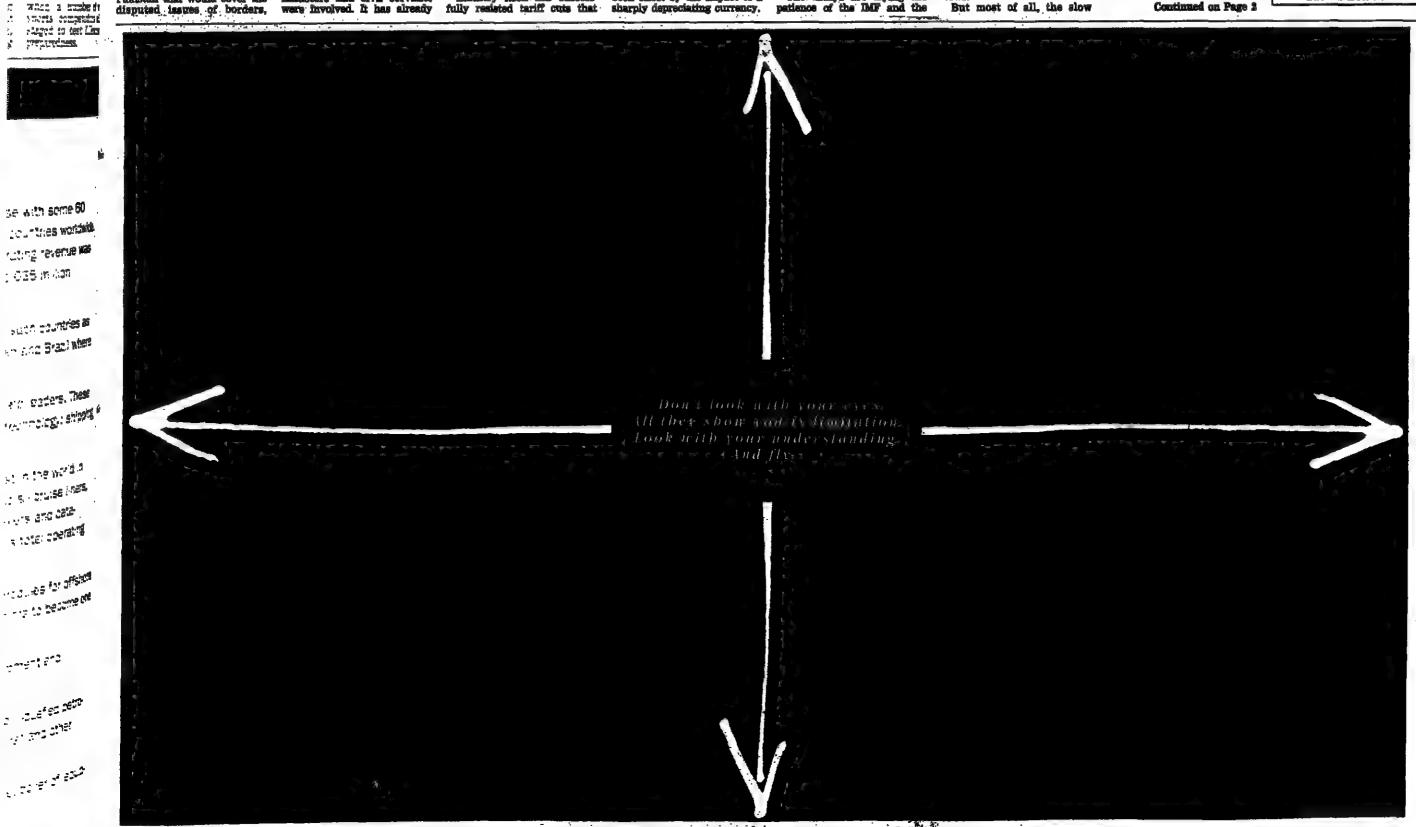
no exit - so far

of cash registers Farming: wheat traders are agog

Films: the sound

Page 18 ..Page 2 Page 3 Page 5 Page ! Page 18 Petrochemicals

Editorial production Gabriel Bowman



To most people Bajaj Auto is a two wheeler company, the largest scooter manufacturer in the world. A leader with over 6 million vehicles on the road, and adding another 850,000 vehicles every year. With two of the biggest, most sophisticated manufacturing facilities on earth. And a professional strength of more than 17,000 employees. But that's what your eyes can see. Come closer, look with your understanding. And you'll see an organisation that goes beyond the limits of its

business. Take our integrated information technology, for example. It tells us which Indian wants what. And how and where you can find him. All in a matter of minutes. Instant information that sets us free. To dream. To create. To raise our sights. That's sensitive marketing. That's vision. That's the unlimited idea of freedom. That's Bajaj Auto. WE CLOSE OUR EYES IN ORDER TO SEE Akurdi, Pune 411 035, India

KEY FACTS

■ HE OUTLOOK for the Indian economy contains one unex-pectedly bright feature and

some disquicting ones.
The most positive feature is that a year after the country came close to defaulting on its foreign debt repayments, the foreign exchange reserves had climbed by end-April to an unexpectedly high \$5.4bn equivalent to just over three

months' imports.
The leeway that this provides has principally come from once-and-for-all emergency cuts in imports and exceptional external financing from the IMF, the World Bank

The disquieting features are that inflation has remained insistently high. As against a target agreed with the IMF that inflation would fall to 9 per cent at the end of fiscal 1991-92 year in March and to 6 per cent by March 1993, the inflation rate has hovered around the 12-13 per cent mark over the last nine months.

If the drought in parts of the north is exacerbated by a bad monsoon over the coming months - current forecasts suggest well below normal rainfall - this could add seriously to the upward

pressure on prices.

Real growth in GDP is for the second year running likely to be at a low for the decade of 2-3 per cent. Growth in industrial output picked up in February - rising by 3.4 per cent as compared with 12 months before - but was zero imports and to the squeeze on the risk of South AmericanTHE ECONOMY

### Radical changes needed to achieve export growth

domestic demand caused by the tight credit policy of the Reserve Bank of India (the central bank) and thus higher interest rates.

The third disquieting feature is that there is little sign of export growth picking up at a pace necessary to meet India's import and debt repayment requirements. Exports in dollar terms actually declined a little in 1991-92 to \$18bn - mainly as a result of the collapse of the Soviet market. This year with hard currency markets still sluggish as a result of the recession - exports are unlikely to grow in dollar terms by more than 6-8 per cent as compared to the 15-17 per cent achieved in the late 1980s.

The overriding question for elements reflect the temporary difficulties of readjustment, or whether they carry the risk of the economy running aground in the quagmire of stagnant growth, unacceptably high inflation and persistent balance of payments diffic-ulties. The prospect of a bad monsoon adds to the diffic-

Mr Deepak Nayaar, the former chief economic adviser who believes that India runs



style stagilation, draws the restructuring programme - conclusion that policy should particularly if the economy is give first priority to reducing deficits and inflation. He fears that if stabilisation is combined with an ambitious

opened up to higher levels of

imports - India faces the risk of continuing depreciation of the currency, higher inflation pete among themselves for pri-

In India there is a reluctance to face up to problems until

The World Bank and the IMF share some of these doubts about the economy's short-term performance. But they are pushing for more radical change - increased labour flexibility, privatisation and major reforms in the financial tor to achieve more efficient credit allocation - as necessary to improve international competitiveness

and exports. It is disputes about the pace of these reforms - with the government agreeing over the direction but hesitant over the timing – that is holding up World Bank sectoral loans to India and further IMF low

hat India came close to default a year ago was a result of the govern-ment's failure in the 1980s to bring the budget and balance of payments deficits under control. Real GDP in the late 1980s rose by an annual average of 6 per cent. But the budget deficit rose to 80 per cent of GDP and the current account deficit in 1990-91 to 3.5 per cent of GDP.

The two budgets presented by Dr Manmohan Singh, the minister of finance, have brought the budget deficit down in line with DAF targets - to 6.5 per cent of GDP in 1991-92 and to a projected 5 per cent in the 1992-93 budget put before parliament in February.

But in practice the stabilisation programme has been less tough than these figures suggest. The 1991-1992 target was achieved with the help of accounting devices such as the postponement of fertiliser subsidy payments.

More worrying for the future, the projected reduction in the deficit this year is being achieved more by cutting capital spending (infrastructure, health, rural development) than current spending (sub-sidea, wages and public sector employment). Thus as a prop-ortion of GDP, capital spending will fall by 2.1 per cent over

while current spending will fall

by only 1.2 per cent.

The insufficiently tight rein on fiscal policy has helped fuel a faster rate of monetary expansion than anticipated and hence higher inflation. The broad measure of money supply (M3) rose last year by 19 per cent as against a central bank target of 13 per cent. Most of this came from the build-up in the foreign exchange reserves. But government borrowing from the banking system rose by 25 per cent.

Since April, it has become harder and costlier for the government to finance its deficit from the banking system. The statutory liquidity ratio (SLR) by which the banks are required to lodge a propertion of their deposits with the Reserve Bank was cut from 38.5 to 30 per cent and the government has also begun to auction treasury bills meaning it must pay a market price for its own borrowings.

 monetary policy, the impact of high interest rates had fallen
 on the private sector. Prime corporate borrowers now pay 19.7 per cent. The high cost of money together with the import curbs were the two most important factors behind the alump in industrial growth last year. After rising by an annual average of 8-9 per cent over the last few years, the growth in industrial output was flat or negative in 1991-92 as a whole.

The emergency curbs on imports - including a 200 per cent cash margin on opening a credit line - were primarily responsible for the slashing of the current account deficit in 1991-82 to \$3hn from \$8.5hn the previous year. Imports, which accounted for 9 per cent of GDP in the late 1980s and which through foreign tie-ups and technology transfers were responsible for much of the increased productivity in the economy, fell by 30 per cent to \$20.7bm (balance of payments

With the major improvement in the foreign exchange reserves, the import restrictions were lifted earlier this year. The World Bank expects that even if imports rise in dollar terms this year by 20 per cent, they will still be below the 1990-91 level and thus lower in real terms and as a proportion of GDP.

What is clear, however, is that the limiting factor on restructuring and growth in

"If anyone has deserved

success in the world of but

al this time, then your su

atents in other areas of our business in the luture".

is very richly deserve

greater impact on impro-

in India than any other el

843.6 million (1991 estimate) ....President R Venkataraman Head of State .. ..Rupee (R) Average Exchange Rate ... 1990 \$1 = Rs17.5, 1991 \$1 = Rs22.7 251.8 Total GDP (\$bn). Real GDP growth (%)...GDP per capita (\$)..... Origin of GDP (%) 31.5 Consumer prices (% change pa)... Reserves minus gold (\$bn, Dec)... 3.6 17.9 Money growth (M2, % ps)... Lending rate (% ps)..... Total external debt (\$bn). Debt service ratio (%).... Debt per capita (\$).. Current Account Balance (Sbn). Exports (\$bn). imports (\$5n). Trade Balance (\$bn). Main Trading Partners (1989, % by value)... 33.0 Urban population (% of total)...... Population growth rate (% pa).. ent mortality rate (per thousand 95.4 live births).. Adult Illiteracy (% aged 15+).... 4.9 Population per doctor ('000s)...... Life expectancy (years). " = % of population aged under 15 or over 65 Sources: IMF, World Bank, Economist Intelligence Unit

India's capacity to finance the higher imports needed to achieve faster technological change and higher rates of

productivity. In the 1960s India was able to finance imports with the help of commercial borrowings abroad. But since last year this avenue has been largely closed because of the nervousness of foreign banks about India's creditworthiness.

India also faces a larger burden of debt repayments than it did in the 1980s. With outstanding foreign debt of \$74bn - or 27 per cent higher than five years ago -repayments of interest and principal will this year account for 80 per cent of export earnings. Amortisation payments will almost double over the next few years from \$3.8bn this year to \$6bn in

Though foreign investment

- Y.M. Koh. Lucky Ltd., South Ke

The Jain team emerges as a

demanding challenges of the 21st Certury..." — S.W.O. Menzel, OBE, inb-loc Group Ltd., Aus

There is not any company

approvals have climbed sharply since the change in policies, their contribution in balance of payments terms is relatively small. By the mid-1990s direct foreign investment inflow could, on present trends, reach at most Sibn a year.

- pro-42

oy er in aren

(Eggs (Eggs) - Eggs) - Eg

. 是是他有关的

est han bendale

ocial

taci

The product of A and the following 19. [go.] [No. 419] Jakat Tar tarm

Sign organization of the 1377 88 8 1843A 5 21 共和の 無数 COLUMN TO A COMPANY Date Wilder James 🛊

EE 1 8 5 grad

g and galle am

ेंद्र ध्राप्तकार के तीन पीर

Alle Bart, with the H NELL BAR 1

EL T. B. Land COLD OF LAND

CAPET H ACL PRINTS. M

TO REPORT THE IS

te Venten

계약 TERESTAL A

33 Tel. 2001. CENTER OF FLORIDA 25 7 1/2 / C. A BOSTON **福思·雅·文学** LI THE LINE

19 1 Table 48

Last year the World Bank, the IMF and the donor nations contributed \$3.7bn in India is this year seeking exceptional financing of about \$3bn. But some donor nations including Japan are increasingly reluctant to contribute.

necessity of more structural radical changes needed to achieve much higher export growth. Without this, India could find itself heading for another balance of payments

**David Housego** 

### Chances are slipping away

Continued from Page 1 a similar way to enlist its support against Israel.

India has made some modest steps towards drawing closer to the US — including the diplomatic recognition of Israel and joint Indo-US naval exercises. Mr Rao's task has not been made any easier by the clumsiness of US diplomacy in handling disputes with India over trade, missile technology and nuclear proliferation.

Within the country, there is also a growing recognition that India - no more than Pakistan - can indefinitely defy world concern over the risks of few years ago is at least imag-nuclear rivalry. India is thus inable now.

showing more readiness to pur-sue confidence-building measures with Pakistan and to eile Vesta

There is also a recognition that any agreement with Pakis-tan over the nuclear issue would have to be part of a broader settlement. India is now signalling that it is ready for border adjustments, an open frontier and the resumption of normal trade. A peace treaty allowing both sides to make substantial reductions in defence spending and which would have been unthinkable a

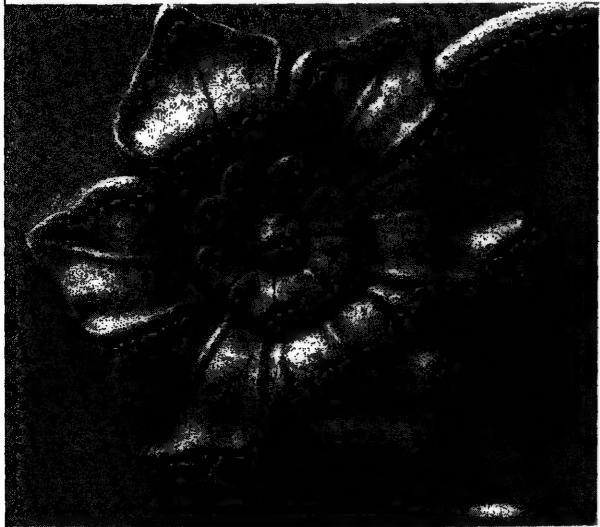
The real issue is whether the governments in Delhi and Islamabad will have the strength to overcome the lobbies in their own countries that are hostile to such detents. With Mr Rao, the hesitations have the upper hand.

S o far, the government has sidestapped the issue of devolution of power to the states. But the states themselves are becoming increasingly exasperated with a central government whose overriding powers they resent and which cannot meet their demand for resources. States are beginning to com-

vate sector, foreign investment and aid funds. The disintegration of the Soviet Union and the resurgence of ethnic and regional movements have opened their eyes and ambi-

action proves unavoidable. Myopia over macro-economic management brought India close to defaulting on its inter-national debt last year. The external support now being provided by the World Bank, the IMF and the donor nations provides India with a breathing space in which to carry out much needed structural change. The risk of not doing so is that India will drift into

IN INDIA, ATTENTION TO DETAIL LEADS To Lasting Achievement.





To do business successfully in India, you need a bank with the right contacts, an in-depth knowledge of local regulations and an insight into the workings of government.

With our wealth of experience in the subcontinent's commercial affairs, HongkongBank can arrange CONSOLIDATED HSBC GROUP ASSETS AT 21 DECEMBER

trade and project finance, and offer you a comprehensive range of banking services — in India and throughout the world.

As the principal member of the HSBC Group, HongkongBank has the support of the Group's 1,400 offices worldwide, including over 600 in Asia. All linked by advanced telecommunications systems.

To find out more, contact our India Area Management Office at 52/60 Mahatma Gandhi Road, Bombay 400 001, Tel: (22) 274921; our London

office at 99 Bishopsgate, London EC2P 2LA, Tel: (071) 638-2366; or your nearest HongkongBank

And take advantage of our unique position in India.



**Global success** and universal Our sights are set for tomorrow. A task for which we devoted our yesterdays and strive recognition. for every day. Across five continents our pursuit for excellence is reflected in our diverse range of products: Enzymes and Chemicals, Extruded & Moulded Plastics and Micro-Irrigation Systems. Today we are among the targest processors of plastic polymers in the Indian sub-continent. We pioneered the concept of Micro-Irrigation in India. Since 1978 we have maintained our lead as the world's second largest producers of Refined Papain. accredited our Group to longe associations with distinguished multinationals from U.S.A., Switzerland, Italy, U.K. and Australia. tile PVC foam sheets, window profiles have been well received in the EEC markets. The Group has planned investments at home and abroad totalling to over £ 20 million in the coming year. The horizons would broaden to cover tissue culture, liquid lertilizers, green houses, solar water heating systems and wood

Our commitment to quality is unflinching. Our hunger for growth deep-rooted. And our capacity to take palms infinite. All for which we have demonstrated rare resilience and fortitude for over 29 years.

A MEMBER OF THE JAIN GROUP OF INDUSTRIES

PROVEN. PERFORMING. PROMISING.

### Rao faces storm over market abuses

HEN PARLIABENT reconvenes next month for the mondon, there will be one issue on the agenda - the government's handling of the Bombay stock market scandal

90 \$ = 2317.5, 1891 80 W

1960

3812

15-20 pm

122.5

50.A

FER CHIEF TO SEE TO LES

3 TV. ESCOTS TO INSPERIOR

257777614 2278 de

STATE CONTRACTOR

Principle of Principle Resident Principles of Principles Resident Principles of Principles Resident Re

President Territ Bud C

上四 海田 四 福山 100 30 and 12 dags

Committee Bill

CARLEY ENDER

S IN THE Ein Bu Bur ing

COLUMN TON

And the second Colorady of the sec endered compa The Property

1 - 1 - 1 - 1 - 1 - 1 - 1 And the second second second

g Dark And Str

David =

\$1.00 a year.

Opposition leaders have already claimed that ministers are involved. They seem likely to press their demands for the resignation of Mr S. Venkitaramenan, the central bank governor, and for Dr Manmohan Singh, the finance minister, as the two men who should accept moral responsibility for the share that occurred.

But as yet, the political fall-out of the stock market scandal has still to make its full impact on political parties or public opinion. Interpreting the results of a handful of by-elections held earlier this month, a Congress party spokesman tri-umphantly claimed that their message was that "that the nation has no alternative to the Congress and the Congress has no alternative to Mr P. V.

This is the hyperbole of party political machines, Nonetheless, the claim reflects what had been a growing self-confidence within the Congress. A year ago the party would have been ridiculed if it had dared to make it.

The Congress was returned to power in 1991 as the single largest party in parliament, but it lacked an absolute majority. In the election it gathered only a handful of seats in the Hindi-speaking north - once the stronghold of its power - and the bulk of its new parliamentary member-ship came from the south and

With the assassination of Mr Rajiv Gandhi during the election campaign — and thus the and of the Nehru family's long domination of Indian politics — Congress looked a rudderless ship. Mr Narasimha Rao, 71, was a compromise choice to head the party. He seemed to

his will on it or on the government be formed. By contrast, the Hindu Bharatiya Janata Party (BJP), which surged in strength in the 1960 and 1801 elections on a platform of anti-Moslem senti-

have little chance of imposing

There is thus no longer talk of an early general election. The government faces a stormy passage over both the political fall-out from the financial sended was a stormer to the sended when the financial sended was a stormer to the sended was a stormer to

ments in the northern states

have yet to make an impact. The Janata Del and the left are

also too fragmented and too

discrientated to seek an early

Mr Rao's hesitation over taking decisions and his rejuctance to face confrontations with powerful lobbles such as the unions and the farmers have, If anything, grown since he became prime minister

ment and populist national this is that no political party rejuvenation, seemed rattling has an interest in an early election. The Congress wants to at the doors of power. It won 128 seats in the 1991 election and also consolidated its grip image, brought down inflation and until the economic reforms over state assemblies in the north. It is in power in Uttar Pradesh, Madhya Pradesh, Rajasthan and Himachal Pradhave had time to show what are hoped to be their beneficial effects. The BJP is equally unwilling to risk a poll at a time when its own popularity is waning and the BJP govern-

Many political observers thought that the combination of a weak Congress and a resurgent BJP would result in a political instability that would force an early general election. But this month's byelections - though only a pertial indicator - confirm the shift in the landscape that has taken place since last year. The Congress regained the

New Delhi constituency that Mr L. K. Advani, the BJP leader, won in the 1991 election and gained a state assembly seat in the north. It lost seats in the south - but nonetheless its performance was much bettar then the BJP which found

itself on the retreat in most areas where elections were

cial scandal and unrest over high prices and a bad mon-But this parliament could still last another two years - or even run its full

The cold calculation behind

This turnsround in Congress fortunes has mainly been due to Mr Rao. He declined to bring any of the other parties into a coalition when he came to power - preferring to seek a fresh majority in parliament on different issues and counting on divisions within the

opposition to work to his edvantage. This strategy has The Janata Dal of Mr V.P. Singh, the former prime minis-ter, has disintegrated over the

year with some of its factions now supporting Congress from the outside and some joining ft. With Mr Advani, the BJP leader, Mr Rao sought ad hac alliances to pass key reforms such as the first budget and the earlier measures of trade and industrial deregulation. But this cosy working relationthip has run into opposition from the rank and file of both parties who want a more con-frontational relationship that allows them to establish their different identities and to mark

Nonetheless, with the help of delections and windfalls such as the holding of postponed elections in Punjab, which were boycotted by the Akali (Sikh) parties, Mr Rao has a de facto majority in parliament. The Congress also benefits electorally from being per-caived as a party with a pro-

Liberalisation has its enenies - both within the party and without - but the Con-gress is now building an image as a party of change. In the past, dislikusionment with Congress as a tired institution more preoccupied with patron-age than policy played 2 large element in the erosion of its

B y contrast to the mod-est recovery Congress has been making - it still remains weak in the north the BJP has allowed its advantages to fritter away. It did itself much damage in January by its merch on Kashmir. An occasion intended to mobilise Hindu opinion behind a nationalist compaign to show that Kashmir was an integral part of the Indian union, it ended up by revealing the vulnerability of the Indian state in the face of Kashmiri national-ism. The march also broke the myth of the BJP as a success

The failure of the Kashmir march also showed up the divi-sions within the BJP leadership - a party that has prided itself on its discipline and unity. Its image received a fur-

ther blow when one of its female activists - and an MP as well - attracted large pub-licity as a result of an alleged affair with a another senior party leader. Adding to its woes, the younger generation in the party has been frus-trated that they have been given no real access to power.

The paradox in all this is that before the financial scandal broke, Mr Rao was not able to exploit more fully the growth in confidence of the Congress party and his own authority within it. As prime minister, his hesitation over taking decisions and his reluctance to face confrontations with powerful lobbies such as the unions and the farmers have, if anything, grown, He called a meeting of the

All India Congress Committee (AICC) - the party's main policymaking forum, which eets at only rare intervals at Tirupati in the south in April. The occasion was intended to endorse his own leadership over the party and to give him a freer hand in pursuing his reform pro-Small

But after the conference did just that. Mr Rao seemed to stumble and has not recovered his footing since. He took elections to the party's working



Narasimha Rao, the prime minister: thrown on the defensive

day-to-day management of the party - as a challenge to his authority. He called on the 10 elected members - including Mr Sharad Pawar, the defence minister, and Mr Arjun Singh, the natural resources minister. to resign. Both refused.

Mr Rao than took a long time to find a compromise to his party problems. He also postponed a cabinet reahuffle - in part needed to replace Mr M. lanki as foreign minister. Mr Solanki was forced to resign after handing over a letter to the Swiss authorities requesting them to go slow on investigations into the payments of commission by Bofors, the Swedish arms manufacturer, to win an Indian arms contract.

The opposition alleges that part of Mr Rao's indecisiveness and discomfort since then is that he was more aware of the has let on. It is the resurrection of the Bofors affair that makes the government even more on the defensive when faced with charges that ministers were involved in the Bom-

#### **Profile: ARJUN SINGH**

### Socialist roots of a master tactician

N THE shelf of his study at his home in New Delhi, Mr Arjun Singh, minister for human ources and a future contender for the premierally, defends the founder of the Soviet Union as a radical reformer. "As a human being, he has a right to a home". But to the visitor, the por-trait of Lenin is a signal of where Mr Arjun Singh wants to position himself in the Congress party. In contrast to Mr from the south and has become a protagonist for eco-nomic liberalism, Mr Singh is from the Hindi-speaking north and voices the party's so

among the rural poor. Mr Rao sought to silence Mr Singh's criticism of the gov-ernment's shift to pro-market policies by naming him as chairman of the committee set up to draft the economic pol-icy document presented to the party's main policy-making body – the All India Congress Committee – at its session at

roots and the anguish of its traditional electoral base

Tirupeti in April. A master tectician, Mr Singh characteristically drafted a policy platform that had the party facing two ways at once endorsing the Nehruvian socialism of its past while giving Mr Rao a free hand over liberalisation. But the statement in the document that there will be no retrenchment retraining - bears his hand. At the same time Mr Singh

used the Tirupati session to and demonstrate his credentials as his successor. He urged elections to the Congress Working Committee (CWS) which runs the day-today affairs of the party — a departure from a past in which Mrs Gandhi and her son Rajiv nominated loyalists to

the party's top jobs.
In the election that followed, Mr Singh was the candidate who won most support with 435 votes. Working hand in hand with Mr Sharad Pawar, the minister of defence, he organised a list of names that won bloc support from the northern states. Mr Rao was miffed at what he considered a challenge to his authority and asked all those who were elected to resign. Both Mr

Singh and Mr Pawar refused. After weeks of deadlock, the two ministers came up with the compromise that they would resign if Mr Rac at the same time nominated them to the committee. The prime min-

Having made his point, Mr law will take its own course." Singh now pooh-poohs any idea that he is a contender for



the post of party leader or prime minister. "Not by any chance," he says. "Don't be under a false illusion."

He addr: "What I consider of primary importance is that we have to maintain unity in the Congress party and remain solidly behind the prime min-latur."

rbane and unfullingly courteous. Mr Singh does not look the socialist politician that he was voracious reader and a prag-matist, he would probably adapt his policies to circum-

stances as prime minister.

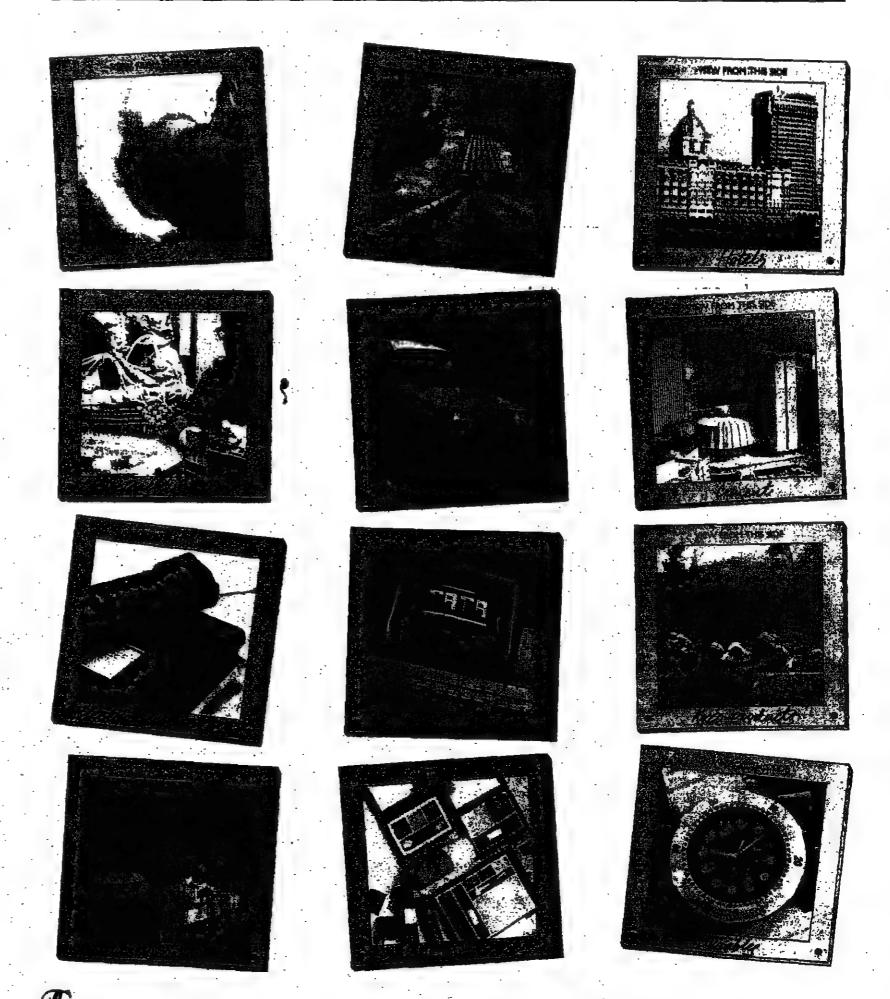
Mr Singh has responsibility
for education as minister for human resources. But he shows no sign of bending to pressure from the World Bank and the international done community to make primary

education compulsory. "To bring in compulsion does not so well," he says. A former chief minister of Madhya Pradesh — the large control indica state where the Singh also leads the wing in the Congress that favour con-frontation with the Mindu radical party. He has been at odds on this with the prime minis-ter, who believes that the Con-gress needed BJP support to pass its economic policies.

Mr Singh had to step down from the post of chief minister in 1989 after his family was implicated in a lottery scandal in the state. Now he takes a tough stilinds towards foreign banks which have overstepped the law in the Bombay stock market scandal. "The laws of the country have to be observed," he says. "If they have violated the laws -Indian or foreign banks - the

David Housego

### View India from our side.



or over 120 years, the House of Tata has pioneered industrial development in India. Today we are a highly diversified group, with a combined turnover exceeding U.S. \$5 billion. In India the name Tata stands for quality, reliability and sound business practices, reflecting India's industrial growth. ENTERPRISES

Bombay House, 24, Horni Mody Street, Bombay 400 001, India ♥ Tata Enterprises Overseas, Gotthardstrasse 3, CH-6300 Zug, Switzerland.

#### HE SCANDAL that has engulfed India's finan-cial establishment this year threatens to stop the reform of the country's financial markets in its tracks.

Centring on the Bombay interbank market, but spilling over into the stock market, the scandal is a typical product of careless financial deregulation: markets were allowed to develop faster than either regulators or market infrastructure

were able to cope with.
Mr Harshad Mehta, a young broker who won a cult following for his aggressive share buying over the past year. exploited this weakness to the

For months, the financial community had been asking where Mr Mehta raised the money to make his daring share purchases. The answer is now clear; he and other brokers succeeded in drawing Rs30bn illicitly out of the interbank market according to the Reserve Bank of India. The victims were banks which traded through Mr Mehta and other brokers, among them State Bank of India, National Housing Bank and Standard Chartered. Officials from the first two banks are among those who have been charged with fraud, along with Mr Mehta and others.

The scandal has emanated from the market for bankers' receipts - the product of a uniquely Indian blend of excessive administrative control, inadequate regulation and antiquated systems. Banks are forced to put 30 per cent (until April. 38.5 per cent) of their deposits into low-yielding government debt. This has prevented the creation of a normal

VER THE past 10

years, newspapers and

magazines in India

have given enormous publicity

to what has been called the

"middle class boom". But

Marg, India's largest market

research organisation, believes

that the real boom in con-

sumer spending will spring

numbers and the big bucks for

companies," says Mr Titoo Ahluwalia, the chairman of Marg. He says that once the

problems of distribution and

communication have been

solved, rising household

incomes and product brand

awareness will produce a

"ciuster of booms" in different

"Here are the really big

from the rural areas.

### The scandal that just had to happen

The financial system is ripe for abuse, writes Richard Waters. In recent interbank market, in which weeks, the stock market bubble has burst after a share banks deposit surplus cash purchase scandal that centred on the Bombay interbank market In its place has grown a mar-



The rush to sell on the Bombay Stock Exchange

receipts have in some cases been appallingly lax: they have been issued (and accepted) in photocopy form, with no serial number, and in some cases bearing only the signature of a junior bank official.

The Reserve Bank knew of problems similar to these. though on a smaller scale, a year ago, and tried to put the lid firmly on the market. It failed. In early 1991, the State Bank of India, the country's largest commercial bank, was dealing in the interbank market at a rate of around Rs10bn (£500m) a month. By this March, that had shot up to Rs87bn. With little external regulation or internal control,

bank officials and brokers col-

controls over the issuing of luded to suck as much as Rs30.8bn out of this overcharged market, according to the Reserve Bank,

Much of the extra bank. credit that was created in the process is thought to have ean drawn into the stock merket, helping to drive the Bombay Stock Exchange's Sensitive Index (Sensex) up from just over 1,000 early last year to a peak of 4,500 in April before the scandal broke. Share prices lost touch with

reality. The average price/earnines ratio of the market peaked at 57 at the end of April. Most observers of the market claim to be glad that the stock market bubble has burst - but they do not want to see share prices fall further from what is

still a heady level. With the Sensex standing at around 3,000, the price/earnings ratio of Indian companies averages

just over 30.

By almost any standards, the p/e still looks high. And even then, there is widespread disbelief in many of the numbers being reported by listed compa-nies. Share ramping (against the by-laws of only some of dealing (still not an offence) are publicly acknowledged to

The financial scandal that has come to light in recent weeks has given a new impetus to the overhaul of financial regulation that was already being undertaken by the Reserve Bank and the Securi-ties and Exchange Board of India. This is centred on three • The interbank market. The

Reserve Bank has agreed with banks active in the market a series of restrictions aimed at preventing a recurrence of the fraud. These include, for instance, restricting trading to government securities (in the past, banks have actively traded bonds issued by public ector companies and units in the Unit Trust of India as well). Also, banks are being encouraged to separate trading, settlement and custody activities to make it more difficult for frands to occur. The stock market. The SEBI

putting pressure on the country's stock exchanges to regulate their markets better. According to Mr G. V. Ramakrishna, SEBI president, investors often receive no contract note for their deals and so often do not know on what day their brokers have dealt or at precisely what price. There are sometimes long delays in deliv-

ery of shares or cash. SEBI is also looking over the exchanges' shoulders as they open up their markets to corporate broking firms for the first time, due within the next month. Arthur Andersen, the accounting firm, has been bired by the Bombay Stock Exchange to advise on capital adequacy rules for brokers, to replace the unlimited liability

currently imposed on partner-ships and sole traders.

The supervision of markets and the regulation of brokers is being left largely to the exchanges - with SEBI breathing down their necks. They know that if they don't do it, we'll get it done," says Mr Ramakrishna.

Banking supervision. Discussions are under way about the creation of a new board of banking supervision indepen-dent of the Reserve Bank - a recommendation contained in a official report on the financial system at the end of last year by Mr M. Narasimham, a former central bank governor. At the same time, the

Reserve Bank's own relationship with the commercial banking system has come under scrutiny. It directly owns two banks at the centre of the scandal in the securities markets, the State Bank of India and the National Housing Bank. Mr R. Janakiraman, its deputy governor - the man charged with investigating the fraud - is himself a member of the State Bank's board.

Mr Venkitaramanan denies that the Reserve Bank has any responsibility for the way these hanks have been run but he admits the position makes him uncomfortable. "There should be separation of ownership and regulation," he

While attention is currently focused on an overhaul of financial regulation, the progressive deregulation of India's capital markets has been continuing apace. Two steps taken in recent weeks indicate the direction and pace in which

things are moving.

The first was the abolition last month of the post of Controller of Capital Issues, an official whose job it had been to stipulate the price at which shares could be offered to the public and the interest rates that companies could pay on their debentures.

This had given rise to the lottery in which investors lucky enough to be allotted shares at par in a new issue were assured of a hefty paper profit once secondary trading started. Now, issues are expected to be priced at closer to their likely market price.

The second step has been the move to free up the country's government debt market, with the Reserve Bank for the first time inviting tenders for short-term bills. Interest rates on long-term government debt could also soon be set by the market, says Mr Venkitaramanan - if wholesale price inflation falls from its current level of 12.5 per cent, and the country's fiscal deficit falls towards 5 per cent. These are two very big "ifs", but at least interest rates have been moved steadily upwards in recent months to something more like a true

market level. These and other liberalising moves are now too far advanced for India to turn back to its old ways, reformers claim - adding that the securities scandal should not be allowed to prevent further development. "I don't think we should restrict capital market activity," says Mr Venkita-ramanan. "But the regulatory structures have to catch up."

David Housego on market research into consumer spending

### Where the big numbers are

india has a population of 850m and in the past consumer spending was concentrated in the urban areas. But Marg is not alone in finding scaring demand from rural and semi-rural areas. Detergent producers like Hindustan Lever and biscult manufacturers such as Britannia are experiencing far stronger sales growth outside urban India.

ket in repurchase agreements

(or "repos", known in India as "ready forwards") - arrange-

ments under which a bank

sells securities to another bank

and agrees to buy them back

up to 90 days later (or vice

versa). That way, banks can

raise short-term cash without

incurring the statutory reserve

Indian financial system is that

transfers of government securi-

ties are still entered by hand in

a ledger maintained by the

Public Debt Office. Powerful

unions have held back comput-

erisation, though the Reserve

Bank of India, the country's

central bank, says it hopes to

have automated the process by

The delays in delivery of

stock that result - and the

cartloads of paper that banks

have to pass between them-

selves when they buy or sell

securities - have prompted

banks to issue receipts to each

other, promising to hand over

securities at a later date. When

repurchase agreements are

unwound, the receipts can sim-

ply be torn up.

The system is ripe for abuse.

Banks (or brokers acting in

their name) have often created

receipts not backed by any securities holdings. Some

banks knowingly lent their

names to such deals to allow

At the same time, banks'

brokers to raise cash.

The second peculiarity of the

requirements.

this summer.

Mr Ahluwalia believes the strong growth in sales will occur in products such as agricultural inputs (implements, fertilisers, pesticides), soft products (soaps, toothpaste and detergents), consumer durables (audios, kitchen gad-gets, refrigerators, two wheelera) and pharmaceuticals. Of over-the-counter medicines, he says: "Our studies repeatedly show hig numbers in this sec-

Part of the growth stems from viliagers abandoning traditional herbal medicines. Rural incomes have grown

years because of four good monsoons, debt relief meastores for farmers and immeasing government procurement prices. This year - depending on how widespread or had the drought is . - the growth will slow down or could fall. But over the longer period, substantial increases in agricultural productivity together with brand awareness Should further boost both incomes

tion of television into the rural areas as being the major factor behind greater product awareness. Mr Ahluwalia cites a personal anecdote of a village in Gos of 87 households. Two years ago there were only two TV sets. Now there are 17. "Young kids are asking about brands and products", he says. That is where the hig boom is going to come from."

Market research presents

of India's size and diversity. A typical project involves interviewing in four languages and a nationwide survey would require 18 languages. Marg, which does public opinion polling as well as market surveys, blew its own trumpet loudly when it forecast correctly the number of seats that Congress would win in the last general election.

For market research pur-poses Marg classifies "middle ciese" in India on different criteria from those used elsewhere. On a conventional western definition of "middle class" as a household with a car, buying a house on a mort-gage and taking a holiday by the sea, the Indian middle class is tiny. But on the basis

Estimated number of users/buyers of branded products .... 540-580m Toilet soap ... Tooth pasts/powder 260-290m

COMO & YEST Cars . 200,000 Scooters, motor-cycles ... 2-3m Bicycles ..7-8m 4-5m TV sets. Source: Marg

of the segment of the population that purchases branded fast-moving consumer goods, it is very large.

Marg warns that the Indian market has pitfalls of which the foreign investor is not immediately aware. General Foods discovered this in the mid-1980s when it launched

Every one of the thousands of knots that go to make a fine Indian carpet is

a reaffirmation of love, care and generations of tradition.

Tang as a breakfast drink. It failed in India where milk is traditionally drunk in the early morning and people do not like mixing citrus with it. 17 18 miles 1950

120 S and groups maked

10 OF W.

F Charles

The state of the s

F10 7 18 44

Emilian Contraction

ويعرفني والعاران ويم

2 2 2 mg - 12 mg

38 38 C 18 18

garant a fam

12 14 14 17 W. W. C.

ong dagadaji

or carrierands

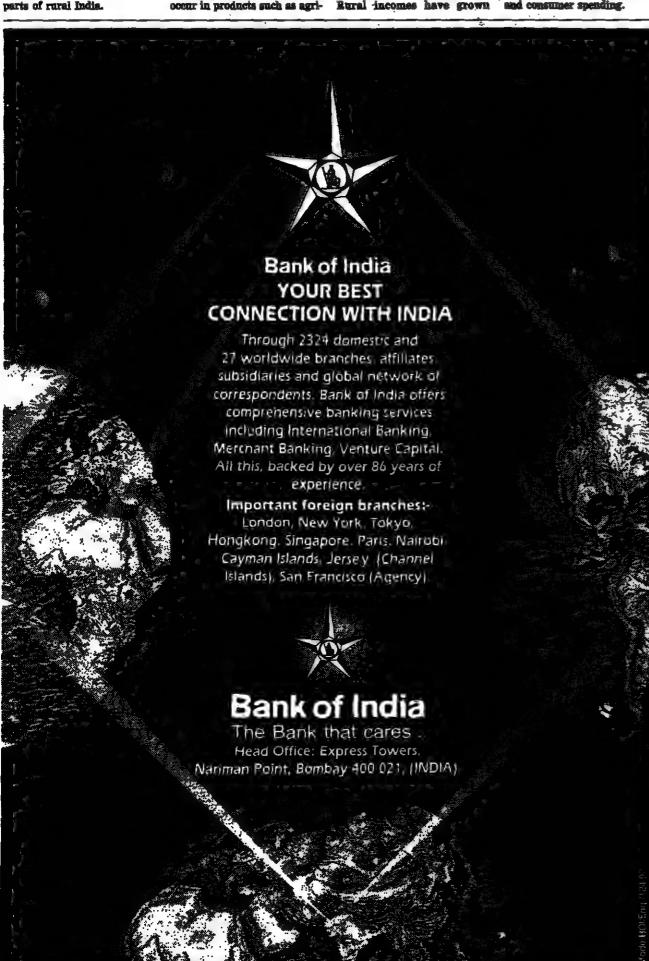
Sept to the fact that the

DATE 1277 1784 199

n mali imperi

D. 14 B. 340

Indians equally have shown no interests in deodorants. They hathe once a day, and says Marg, do not believe that "natural fluids should be suppressed." Mr Ahluwalia believes that British companies are failing to exploit British brand names which are deeply embedded in the past of rural India. "British companies are sitting on some pretty powerful properties which they are being aluggish to exploit." He says that British companies have shown a surprising lack of interest in exploring the Indian market.





Witness the magic of colours, designs and motifs woven into the warp and weft of silk, woollen and cotton carpets. These creations are expressions of meticulous care unged with the unique flavours that different regions of India impart. They are a labour of love, where rime-honoured traditions are handed down from generation to generation. Nimble fingers weave poems of beauty that were born centuries ago, and have become a filial statement of immortality. When you buy an Indian carpet you buy a tradition

CARPETS

FROM INDIA A labour of love ... at your feet



Carpet Export Promotion Council, B-2/21; Shopping Complex, Safdarjung Enclave, New Delhi - 110029

STATE AND IN LOS CHENIN PLENIN

PROBULLIANCH

EGANTANLE

Rel

Bold moves, including recapitalisation, are necessary, writes Richard Waters

Bank reform may be a slow process

The state of the s

series as par in a series as a

Secretary of a leady o

THE REAL PROPERTY.

The little

There and there has

Total in the second

2000 to 55 64 200 m

the control of the co

e to prefer by

1

Series Sing &

The state of the s

Tang as a breaking the

laired in India viene at

stadinionally drant his 67-1 DOTTER 201 PM

क्या संक्षेत्र यांचीत्र त्यांच क्

indians equally into

Presests in dealer The Sales one 1 to.

Warg. do en bellen

marieni Sitte simili be

pressed." Mr alling

tiglieres that British et

der are feller to mich.

/91 37124 Bans 700;

dropp embeddeteten

rum Inda Brien

The are comparing

benaturg budeum g

ides are being time

Trime He son all

fulliger es bate fimit

priving lack of me:

angle and the federale

inds of knots

idian carpets

e, care and

dition.

yet to become clear.

The problems engulfing the commercial banks stem from the way the country's credit system has been used as an instrument of government policy over the past two decades. Around two-thirds of all lending by banks is in effect directed by the state.

Three problems have resulted. The first is that banks have been forced to accept large blocks of lowyielding assets. To finance India's fiscal deficit. 30 per cent

S. Venkitaramanan, governor of the Reserve Bank of India. But the Bank is still some way off allowing the yield on government debt to find its own level in the market.

stantial subsidised loans to meet the social policy objectives of extending credit into rural areas and to support smaller companies. By government flat, 40 per cent of their "free" deposits (those not earmarked for government debt or the cash reserve) must go this

These subsidies will not dis-

Banks have been forced to charge a huge margin to those who do not benefit from subaldies. Not surprisingly, that has prompted better-quality borrowers to bypass the system altogether

of bank denosits must be invested in government debt (known as the statutory liquidity ratio). A further 15 per cent is held in deposits with the central bank.

Some headway has been made in reducing this burden on banks. The statutory reserve ratio fell from 38.5 per cent in April and the interest rate paid on government debt was eased by three-quarters of a percentage point to 12 per

The tax on credit has come down substantially," says Mr

HR LURE of wide lend-

make the eyes of foreign bank-

ers giint. To hear them talk,

India is likely to offer some of

the best banking opportunities

around in the coming decade,

ing margins and a fast liberalising economy

appear. "In all developing countries, there is some elesays Mr Venkitaramanan. However, the level of subsidy should come down, and it should be made more transpar-

ent, he says. The low return on many of their assets has forced banks to charge a huge margin (currently at around 6 per cent) to the small proportion of their customers who do not benefit from these subsidies. Not surprisingly, that has begun to prompt better-quality borrowtem altogether: a commercial paper market, currently with around Rs5bn of paper out-standing, has begun to

With a ceiling on bank deposit rates of 13 per cent, depositors have also begun to turn away from the banking system towards mutual funds which offer higher returns. The extent of disintermediation remains minimal, but most bankers expect it to nick up in the future.

The banks' second problem is the large volume of bad or doubtful debts they have been forced to shoulder. Establishing quotas for lending to priorcustomers has inevitably undermined the credit-assess ment process inside banks. "The input of credit was nec-

essary," says Mr G S Dahotre,

chairman of the Bank of India.

"But whether it was done on

sound principles is another

The effect has been to erods the capital base of the banks though since they are not required to disclose their nonperforming loans, or the level of provisions they have made, it remains impossible to assess their true financial condition Two years ago, the World Bank suggested that Indian banks should aim, "as a first step", for a ratio of capital to assets of 2 per cent. However, the

Reserve Bank claims that the position is not as bed as this suggests - partly because revaluations of some of their assets would bolster reserves. "We may be at 4 to 4.5 per cent on a fully adjusted basis," says Mr Venkitsramenan.

Whatever the true picture, it

is clear that a recapitalisation of the banking system will be at the end of last year, Mr M. Narasimham, a former central bank governor, suggested the creation of a new fund to take over part of the banks' bad

ordinated loans by the government. Stronger banks should raise capital from the public, Mr Narasimhem said.

The Reserve Bank has talked of setting up a new bank to take over lending to the agricultural sector, and agrees

some of their bad loans. "We may need an asset reconstruction fund," says Mr Venkitaramanan, drawing a parallel with the Resolution Trust Corporation in the US, the agency which has taken over the assets of savings and

As yet, though, it has given no clue as to how existing commercial banks could be recapivatisation has provoked backlash from militant bank unions, prompting the government to rule it out for now.

The third problem for banks is the administrative and political straitjacket in which they have been held. Virtually every aspect of their operations is centrally directed, and managers are given little freedom to manoeuvre. That has created a bureaucratic culture, and a lack of attention to credit qual-

t has also left banks saddled with large unprofitable branch networks and hefty cost bases. When it was nationalised in 1956, the State Bank of India (then called the Imperial Bank of India) had 414 branches. It now has 8,500, a reflection of government policy of extending bank branches into rural areas. Very few of these branches are computerised - a product in part of union opposition which has prevented the automation of the banking system. State Bank has at least been able to automate its central general ledger, which is more than can be said for others, including Bank of India

The problem for banks is how to bring down costs and improve service, while at the same time continuing to work within this straitjacket. The power of the unions, and the political need to maintain extensive branch networks, suggest that any progress will

'Economic reform has gained such a momentum you cannot turn it back'

### Foreign banks ready to seize opportunities

and foreign banks have a good margins are around 6 per cent. Nor do foreign banks face chance of profiting. Compared with their dunes ne of the other burdens of tic rivals, foreign banks have a domestic banks: the lack of number of advantages. They computerisation or militant are not weighed down by the unions, for instance. The need requirement to place a fixed proportion of their deposits in government debt - though to get specific approval from the authorities every time they want to open a branch is not they do have to set aside a seen by most as a severe certain amount (currently 15 restriction on basiness.

Their relative freedom means that they can devote more of their resources to commercial lending, where

er cent of deposits) for lend-

Hinrich Frese, chief executive of Degtsche Bank in India. There is only one way, which liberalisation."

Like many foreign financiers in the country, he talks enthusiastically about the long-term prospects. "Manufacturers make a mistake to disregard India." Several German companies have begun operations in India, including Hoescht, oform lies behind the corrent enthusiasm of most foreign Bayer and Siemens. So far, Deutsche is the only German bankers. "It has already bank to have set up operations sained such a momentum, you cannot turn it back," says Mr

The failure of Indian banks to provide modern hanking services for their customers (most have only a handful of computerised branches in metropolitan centres) has opened up another opportunity for foreign banks. Most bankers say there is a strong demand for better services. "What the tomer gets in Pakistan or the Gulf, he expects here,"

says Mr Frese The potential market is vast. There are fewer than 1m credit cards in issue in India. Consumer finance hardly exists.

"The only question is, who gets into the business first," says Mr Vikram Talwar, senior vice president in charge of Bank of America's Indian

Bod, along with Citibank and others, says it is making substantial efforts to gain a footbald in the market. "This is the only country outside the US where we are making a major investment in retail business," says Mr Talwar.

The bank plans to launch itself on the market with the full paraphernalia of modern retail banking - automate teller machines, home banking, credit cards and consumer loans. "Technology is going to be the key," says Mr Talwar. The general mood of optimism, however, has been badly dented by the securities candal that has shaken India in recent weeks. The fraud erupted in the market in which banks trade securities between themselves - a market which has been developed by the aggressive trading of a handful of foreign banks in

t least two of them -Standard Chartered and ANZ Grindlays - have been badly stung. Both have had to move funds into the country to bolster the liquidity of their operations as a result. Standard Chartered has launched criminal actions to. try to recover Rs9.04bn (2.163m) from brokers and oth-

through the market. According to the Reserve Bank of India, Standard paid out Re3bn without receiving any securities. It is also holding securities with a face value of Rs7.5bn issued by two small banks, neither of which has sufficient assets to pay it.

ANZ Grindlays managed to gvold direct loss in the interbank securities market, but has been tripped up by the fraud in a different way. It received cheques totalling Rathn from the National Housing Bank and paid the money into the account of Mr Harshad Michta, the broker at the centre of the scandal.

NHB says it never received.

any securities for the pay-

ments, and that ANZ had no right to put the money into Mr Mehta's account (the cheques had been made out in ANZ's name). Mr Mehta and members of his family have since been charged with fraud, while ANZ has been ordered to repay the Rs4bn to the NHB.

The fall-out from the securities scandal has made a serious dent in the reputations of both ANZ and Standard Chartered in India. It has also made more clear to all foreign banks the risks of operating in the country.

"This is a malfunctioning of the industry - not just of certain participants in the market," says Mr Frese of Deut-sche Bank. The German bank's own financial services subsidiary has also been hit by losses in the interbank market, he says, Until the market is put on a safer footing, it will remain a precarious place to

**Richard Waters** 



All of these Securities have been sold. This announcement appears as a matter of record only. The GDRs, the GDSs and the Shares have not been registered under the U.S. Securities Act of 1933 and, subject to certain exceptions, may not be offered or sold within the United States. The GDRs, the GDSs and the Shares are subject to certain restrictions on transfer including restrictions on transfers to Indian Residents and Non-Resident Indians.

### Reliance Industries Limited

(incorporated in the Republic of India with limited liability)

9,200,000 Global Depositary Shares Representing 18,400,000 Equity Shares

Price U.S. \$16.35 a Global Depositary Share

MORGAN STANLEY INTERNATIONAL

LEHMAN BROTHERS INTERNATIONAL

BARCLAYS DE ZOETE WEDD LIMITED

JAMES CAPEL & CO.

ROBERT FLEMING & CO. LIMITED

KLEINWORT BENSON LIMITED

MERRILL LYNCH INTERNATIONAL LIMITED

SWISS BANK CORPORATION

### Up to 14.17% return p.a.

Your Indian heritage entitles you to one of the highest interest rates in the world.



If you are a Non-Resident Indian in the U.K., you can invest today at the excellent rate of 14.17% and enjoy vigorous growth for 3 years.

As part of the Foreign Currency Non-Resident (FCNR) programme in India, the initial minimum deposit is \$5,000. The investment term may be 6, 12, 24 or a maximum of 36

months - as you wish. Personal and convenient services

American Express Bank Ltd., India, has the reputation and expenies to match the quality of this opportunity. We provide a convenient and personal service from an Account Manager who will liaise with you from our dedicated NRI Service Centre in London. Your Account Manager will be able to assist you by phone and post and you can rely on prompt individual attention throughout your investment

You are entitled to take advantage of this rewarding opportunity if you are:

An Indian national or non-resident foreign national of

· The spouse of an Indian citizen.

If your parents and/or grandparents were residents of

If you qualify, return the Request Form below to our FREEPOST address for an information pack.

Alternatively, call Marina Kapoor free of charge

FT ॐ

on 0800 224 225. Monday to Friday: 9 am to 5 pm.

nur Gene, America Express Back Ltd., 60 Burkingham Paleor Road, London, SWIV SRLV.		
I qualify as a Non-Resident Indian and can therefore benefit from one of ighest Interest runs in the world. Planse send me an Information Pack Application Form - INFOCK CAPITALS PLANSE)  BENEFICIAL STRUCK	1 am considering investing an amount of S	AMERICAI EXPRESS BANK

You'll love the way it cooks great-tasting healthful food 46% faster than a



DESPLAYED BY THE DESIGN STORE OF THE

On average, a Hawkins Putura pressure cooker cooks 46% faster than a microwave oven. Cooking with moist heat in a sealed pot evokes irresistible flavors from choice ingredients. Proteins and vitamins better retained. Low fat. low cholesterol diets areamed to perfection.

Thousands have written to say how much they love the Futura, its quick and easy cooking of greattasting food, its safe design. Many exclaim: "Your product works exactly as you say it will?" Hawkins has sold over 15 million pressure cookers. Furura is Underwriters Laboratories, Inc. listed and Joorg-Toog villally

amid neighbouring giants, such as Escorts and Batas, The company was launched in 1958 shortly after the township, now in the main industrial belt harder-than-steel, non-turnish, stickin Haryans, was started to resistant Satilon finish which stays rehabilitate refugees from the partition of Punjab in 1947. looking new. Fuel-efficient base Lend was cheap and available is quarter-inch thick. Automatic then. However, it has since all been enapped up by industries pressure regulation. Stay-cool anxious to start operations handles. Two capacities: 5 litre near Delhi, 16km away. Mr Ravindra Singh, finance

All inclusive price for air parcel post delivery any where in the world: US\$80 for 5 litre and US\$100 for 7 litre. Prepayment required by bank draft in favour of Hawkins Cookers Ltd. payable at Bombay India.

Trade enquiries also welcome. Write to Chairman Hawkins Cookers Ltd. P. O. Box 16083 Bombay 400 005 India.

Hawkins Futura

Doing Business in India FOX & GIBBONS. SOLICITORS 2 Old Burlington Street, London W1X 2QA

Tel: 071-439 8271 Fax: 071-734 8843 Contact: Christopher Dixon Paul Sherklan

Other offices: Dubei, Abu Dhabi Pujairah, Cairo, Muscut, Gibralta.

#### INDIA 6

K. K. Sharma on the prospects of Haryana, the north's only Congress-ruled state

### An all-round advantage

A look at Faridabad, a leading industrial township

The belt feels the strain

makes leaf springs for truck

manufacturers such as Ashok

Leyland and Telco, most are

doing well despite problems

they face in common. Shortage of space to expand is just one of them - the main highway

from New Delhi is built up on

both sides by large and small

factories, all anxious to find a

slot near Delhi. Many more are

in Faridabad itself which is

now a cluster of tall, billowing

chimneys. That is why Auto

HE ONLY Congress-ruled state in the northern Indian Hindi-speaking belt, Haryana has ambitious plans for economic development. Mr Bhajan Lal, its controversial chief minmicrowave oven ister, won the state a year ago when Mr Devi Lal, the former deputy prime minister, and his party, the Janata Dal, were trounced

Because of the Congress victory in Haryana, while the party was routed all over northern India, the state's officials expect preferential treatment for its economic development plans. These are no longer confined to agricultural growth, although it is readily conceded that Haryana is primarily an agrarian state where food grain production has made rapid strides

Haryana contributes to the national food grain stocks far more than larger states because it was one of the states where the green revolution succeeded. But Harvana has ambitions to be an

industrial state as well. Earlier this year, Mr Bhajan Lal released a state ment on its industrial policy which laid great emphasis on industrialisation as employment in agriculture had reached saturation point.

Haryana encircles the union territory of Delhi and Mr Lal thinks that this is the state's biggest advantage in its drive towards industrialisation. Indeed, one of the objectives of the statement on industrial policy is to exploit the state's "strategic advantage" of proximity to New Delhi, which officials believe to be the gateway to foreign markets.

UTO PINS India is a

medium-sized company in the old part of the

new industrial township of

Faridabad. It is doing well

director of Auto Pins India,

says he does not know how

much the company's two-acre

attract export-oriented, high-tech and electronics industries. Indeed, Haryana's industrial belt is like a noose round the capital. Most of the major industries are located in towns on New Delhi's border, such as Faridabad and Gurgaon, or a short distance away.

This has already created proble overcrowding and pollution, which the state's officials do not accept though, even in a small state like Haryana. there are schemes for "balanced regional development". These give incentives to companies to start industries in districts that have none. The 'so-called" backward areas of Haryana provide incentives such as a capital investment subsidy worth 15 per cent of the total, subject to a maximum of Rs15m, but so far there have been no

Industries are still drawn to areas lving in Delhi's periphery even though land prices are high and congestion is creating problems such as electricity shortages and transport bottlenecks. What are known as "ploneer" units will get subsidies if they come, varying from 5m to Rs1.5m and depending on size. To encourage them to go to "backward" areas, these units will qualify for additional subsidies. These are available for agro-based and food processing industries at the attractive rate of 25 per cent of investment in fixed assets (subject to a maximum of Rs3m). Similar subsidies are available for electronics units.

Officials say they have received many

Like Auto Pins India, which Pins India is unable to expand.

• Environmental effects on trade

Contraction relations with the

Indian Gaverument

Banking and capital market law

Disputes sattlement

was bought for but admits: "It

was dirt cheap, Land was avail-

The township has grown

enormously since the early

1950s. It now has a population

of more than 700,000, with 9,000

small and large factories

spread over its 4,050 acres. The

factories employ over 120,000

people but many more find

jobs in related occupations as

the township has grown in all

MAJOR INTERNATIONAL CONFERENCE

EC AND INDIA

New Trading and Investment Opportunities

A practical guide to the legal, financial and commercial issues

February 12-13, 1993 Taj Palace Inter-continental Hotel NEW DEHLI

A prestigious event for multinationals, lawyers, banks and financial institutions

Important topics by both European and Indian speakers include:

Various social occasions will allow participants to meet with each other

and with the international panel

To receive a full programme, call Sarah Avian

on +44 071-637 4383 or fax +44 071-631 3214

at 1BC Legal Studies and Services Limited

able in abundance then."

investment decisions. Haryana has several industrial estates where small and "tiny" units do a thriving business, although the driving force is the Hary-ana State Industrial Development Corporation, which plans to start five new estates in addition to small village ones to provide self-employment opportuni-

ties for the state's educated youth. The corporation has already arranged foreign collaboration, including a halogen auto-lamp project with South Korea, a disposal syringe project with technology from Britain and an automobile radiator project with Canadian belp. The state's industrial policy, in fact, provides special incentives for investment by non-resident Indians and foreign firms, citing as successful examples Maruti Udyog, the country's largest car maker, and Escorts, a big manufacturer of tractors and motor cycles.

Haryana's success in its plans for industrialisation do not depend entirely on political stability. The state has a tradition of political defection (Mr Bhaian Lal himself suffered through defections when Congress was in power six years ago). New public sector units will be limited by India's economic reforms and hoped-for handouts from the central government may not materialise.

To industrialise, Haryana must attract private investment and proximity to Delhi is at present the only attraction it offers for this. Much will depend on how successfully it deals with providing an adequate infrastruc-

sufficient for its present

anti-roll bars in collaboration

with Krupp Bruninghaus of

Germany - its management

feels that it will have to go

elsewhere if the company

The company employs 400

workers and with a turnover of

Rs115m, it is doing well. There

are many others like Auto Pins

India and all of them bemoan

the shortage of electricity. Far-

dabad's two thermal generat-

ing plants lie almost across the

road to Auto Pins India and

they lack the capacity to pro-

vide power to all of Faridabad's

We had to install a captive

sel. It is expensive to run

generating set than runs on

but it has to be switched on

whenever we have power

Power cuts are common and

nearly all companies in Farida-

bad have captive generators to allow uninterrupted operations. The local authori-

ties have plans to improve gen-

eration but the existing plants

are now old and need replace-

ment themselves, so power

shortages will remain indefi-

nitely. All complain that Fari-

dabad is losing production, or

production costs are high,

because of the lack of cheap

There will be no early easing

of the shortage although Fari-dabad is slated to have a gas-

based station (at present in the

cuts," says Mr Singh.

factories.

electricity.

Although the state boasts that every

village has electricity, the claim is belied by erratic supply. Power supply cuts sometimes last several days in the peak harvest season. Many factories have learnt not to depend on the state electricity board and have installed expensive generating sets. The government recognises this and has provided subsidies for them.

The state's roads are in an appalling state. Corruption is rampant and funds for road building are siphoned off by politicians, officials and contractors. Unfortunately, corruption is a way of life in Haryana; anything that is connected with officialdom moves only if it

Prospects in Haryana are not improved by its proximity to Punish. Violence has already spilled across the state's borders and investors hesitate to start businesses in areas close to Punjab which the government wants to develop. Fortunately, Haryana does not have a serious communal problem.

It does, however, have a caste problem, with a bewildering array of castes and sub-castes that have their interests rather than the state's, uppermost in their minds. Caste is all-pervasive and makes inroads into politics and officialdom and is responsible for vendettas that are the bane of life in Harvana.

It is intangibles like this, as are concrete factors like power shortages, that Haryana must tackle to be on the road to successful economic development.

operations - including making

The other major problem is housing. Faridabad was never meant to be its present size. A satellite town for Delhi, to which a large part of its population commutes by bus and train every day, its growth has been haphazard and its present congestion has deprived it of its planned township look. inevitably, pollution is a problem. Residential sectors across the main highway are now a coveted area while land prices

Despite the Haryana govern ment's industrial policy for Faridabad, the township's residents feel neglected and say that the authorities have failed adequately to cater for its need for amenities. In any case, Faridahad has grown almost as much as it can and further industrialisation will have to be in areas surrounding it.

K. K. Sharma

olanning stage). Labour prob lems also sometimes affect work in Auto Pins India, often because outside unions interfere; it has no problems with its own workers' union. Wage demands are the main reason even though Auto Pins India pays an average of Rs1,500 a month, which is good by Indian standards. But outside unions of transport operators are a major headache.

The Faridabad-Ballabgarh industrial belt is one of the country's biggest, with a combined turnover of Rs48bn. Large and medium companies producing goods ranging from needles to giant earth movers and smaller companies acting as ancillaries. It provides Haryana with its main industrial centre (the other being the

Ambala region).

have risen in the past few years owing to lack of space.

ec relations; leasing, hire purchase and financial services; hotels, travel and tourism; plastics processing; real estate services; notes, travel and tourism; plantes processing, rest season, plantations etc. We have a strong nationwide presence with well established operations in Bombay, Calcum, New Delhi, Madres, Bagaicre, Hyderbad, Ahmedabad, Pure, Siligurl, Darjeeling, Karpur, Guwahsti and Port Balair. Each of our businesses has an excellent record of growth and

The liberalisation of the indian economy has given a fresh impetus to out growth plans and we're poised for a major leap into the future.

We would be ideal partners for foreign companies in India. We also invite offers from Companies interested in setting up joint ventures in India offering technical and/or financial collaboration in areas related to our present activities.

A brief description of our activities will help you know us better:

CORPORATE & FINANCIAL ADVERTISING/PUBLIC RELATIONS: We have been indic's leading financial advertising agency for over two decades. We seek tie-ups for our present operations (Annual billing-Rs.500 million) as well as a pertner for our proposed joint venture for an integrated corporate communications company to serve the needs of indian companies going international and foreign companies coming to

LEASING AND FINANCIAL SERVICES: We run one of India's leading leasing companies with an uninterrupted dividend record right since

HOTEL/TRAVEL & TOURISM: We own and operate three Hotels and an IATA approved Travel Agency. We intend to enter the 'Package Tour' business in a big way and seek tie-ups with tour operators abroad to look after their interests in India. We also seek collaborations for our

PLASTICS PROCESSING: We are a leading manufacturer of stretch blow moulded PVC containers. Besides expending our present capacity, we wish to diversify into related areas like recycling of plastics, laminates for packaging etc. We welcome offers from companies and machinery manufacturers seeking partners for establishing such ventures in incide. (Offers for mineralize Supress cleants in facility manufacturers) india. (Offers for relocating European plants in India may also be

PLANTATIONS: We propose to set up a large integrated export oriented plantation for fruits/regetables/flowers with state-of-the-art packaging. We invite offers for technical/financial collaborations/marketing tie-ups.

EXPORTS: With knowledge and understanding of the Indian markets, we can help source a wide range of traditional and non-traditional items of the hest quality at the most competitive prices from India. Your enquiries

Please write to
The Director, PRESSMAN, 156, Maker Chambers VI, 14th Floor, Nariman

LOOKING AT INDIA, LOOK AT US



Dabur

London Branch: OVER 100 YEARS OF CARING, NATURALLY. 22, Ariel Way, Landon W12 68H, U.K. Tel: 081-743 0696 Fax: 081-749 7832

or ho

•Dipportunities and prespects

Practical illustration of successful

inward investment

impact of indian laws on foreign trade

a year.

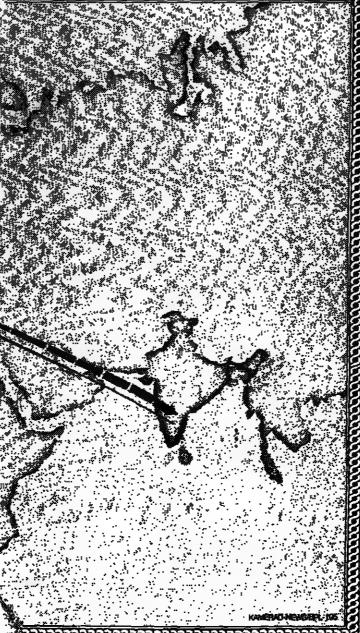
spanning Computers, Communication, mponents, Instrumentation (Industrial. Medical, Measurement), Office Automation, Consumer Electronics and Home Appliances.

Traditions. Transformations. They make an interesting subject, don't they?

For more details, contact: Vice President – Corporate Comm BPL Group

Dynamic House, 64, Church Street Bangalore 560 001, INDIA. Phone: 587787. Fax: 91-812-586971.





 Electronic Components & Materials
 Consumer Electronics • Computers, Peripherals • Telecommunication & Broadcasting • Data Communication • Software
 Office Automation Equipment • Test & Measuring Instruments
 Control Instrumentation & Industrial Electronics
 Medical Electronics • Capital Goods Minimum space booking 9 sq. mtr. and multiples thereof Covered AC space Covered non-AC space US\$ 200 per som. US\$ 150 per som. Ensure your place at ELECTRONICS INDIA'92 BOOK SPACE NOW

ELECTRONICS INDIA '92

Electronics India '92 - A key forum for the manufacturers, exporters, importers & technologists in the electronics and telecommunications field from all over the world for transfer of technology, joint collaboration, exports and imports. In Electronics India '90 over 400 exhibitors from India and 15 countries participated. 95% exhibitors wished for repeat participation. 12500 business persons and 1,00,000 general public visited the Fair.

And now India's liberalised import policy and simplified procedures will facilitate the participants from abroad to promote new ventures in the following sectors of display:

ASIA'S PREMIER ELECTRONICS &

TELECOMMUNICATION EXPO SEPT. 23 – 29, 1982 PRAGATI MAIDAN, NEW DELHI

For further details, please contact: Pragati Maidan, New Delhi-110 001 Telex : 031-61311/61022 Cable : COMEXH Fax : 91-11-3318142

India Trade Promotion Organisation (Former Trade Fair Authority of India & Trade Development Authority)

INDIA TRADE PROMOTION ORGANISATION

REPRESENTATIONS PRODUCTION-CUM-BUYBACK ANY BUSINESS ACTIVITY WITH INDIA

We are a fastgrowing organisation controlled by two CHARTERED ACCOUNTANTS; EXISTING INTERESTS in giftwares, textiles, plastics, property and tools; NETWORK in whole of INDIA.

Please contact MR BORAD at GEMINI CORPORATION NV ANTWERP BELCIUM PHONE ++ 32 3 2315761/2265911 FAX ++ 32 3 2315865

Amazing how Roots become Routes

Food for thought, definitely. BPL is a case in point. It was British technology that gave shape to the company, in 1963. Today BPL is back, captivating Britons with the elegance and engineering of their Colour Televisions. 74,000 of them sold, in less than

It's this rare passion for quality that's made BPL a \$ 300-million company. With a product range

IN PURSUIT OF PERFECTION

Businessmen still say West Bengal is not a safe investment bet

### State gets thumbs-down

nomic policies, the Marxist government in West Bengal can no longer hold New Delhi responsible for the lack of industrial investment in the

Nor can it look, as it did in the past, to federal investment to revive its industrial economy. The central government does not have the funds.

and the name of party:

tsaksplaig relate

the state and collaborate in a state of the state of the

the second in the second secon

er Chambers In 16th Folklier

IA. LOOK AT

A Rec. To september

5. 医高氯磺基基基

IICS INDIA 192

JNICATION EXPO PRACTICAL PROPERTY. CAT AND THE TAXABLE The second He was mile in the said SIDAM RE USAR Central our mist Service and a New Asset

ON FRANCE SES SESSEE AND THE PERSON NAMED IN

Company Street

STA SECTION No. of Lot

S INDIA 92 E NOW 1 : 43 tr - 13 - 13 - 13 - 1 The State of State of

" 3" " TOR TOR

22.25.28.28 22.35.28.26

According to Mr Jyoti Basu. chief minister of West Bengal, Chiese & Lead in Section of Secti "earlier, West Bengal was dis-criminated against. Businessmen were denied licences if the investment proposed was for West Bengal. But the condition has now changed with the dispensing of the licensing system. We now have to compete with other states to get private investment "

> Whatever Mr Basu's view, his colleagues in the government have yet to make a break with the past. In the Economic Review for 1991-92, the state government says: "Unless the centre invests in new industrial units, the state would be deprived of a major industrial

Compared to the state of the st The Bengal Chamber or comsures for marketing West Bengal among prospective inves-tors within and outside the country, argues that new private investment began to taper off in the mid-1960s as the state placed increasing faith in gov-ernment investment, The real value of productive capital in the state has been declining by 0.5 per cent a year since

> The major part of new investment has been claimed to rehabilitate old factory units. The consensus among smen is that West Dangal is still not a safe bet for.

Mr Basn would admit that the infrastructure needs to be improved. Per capita availability of power in West Bengal is much less than the country's average and industries are subject to unscheduled power cuts.

It is understandable that power-intensive industries feel no incentive to relocate in West Bengal Instead, the Calcutta-based Mittals went to

power supply is assured, to put up three steel plants.

Other facilities in West Bengal, such as urban infrastructure, telecommunication and transportation, also compare unfavourably with the more advanced states. Unless these drawbacks are removed quickly, the state does not stand much chance of getting

Against this background Mr Basu has reason to fear that under the new economic dis-

The drawbacks of poor urban infrastructure and communications ensure that the state does not stand much chance of fresh investment. instead, new capital could flow to more developed areas

pensation, the regional imbalance will grow and new invest-ment will tend to flow to the more developed areas.

However, it is more than efficient infrastructure that investors will demand. This year, the state has seen two major strikes - a 72-day stoppage in the jute mill industry and a strike of twice that length at the Bata shoe factory. Such long stoppages and acts of trade union "hooliganism" put the state in bad light.

Mr Basu is now trying to solve the problem by treating trade union abuses as any other law and order problem. He has also instructed the labour department "to inter vene quickly when a strike takes place." While the state will have to do a lot of promotional work and convincing before new investment starts flowing in, the industrialists will not be keen to take over the ailing units, either.

According to Mr Gouri Goenks, chairman of the Duncans group, which will be commissioning a Rsi.4bn acrylic fibre unit at Haldia in September, "it should not be difficult to run a modern plant in West Bengal, but I will not be interested in taking over a unit for the purpose of turning it around. There is no way one can rationalise labour here.' For West Bengal which abounds in "sick" industrial

tant that the government facili-tates their takeover and if there are no takers for them, their closing down,

then according to the Bengal Cham-ber. But West Bengal is still not ready for the shift of labour from sick units to new undertakings and from mature sectors to the emerging ones. Left Front constituents still swear by the public sector, but Mr Basu, who is more a pragmatist than a Marxist, knows

that he needs the private sec-

tor badly for the state's industrial revival.

In spite of the reservations of his party colleagues, he allowed Mr Rama Goenka, chairman of RPG Enterprises to take over Calcutta Electric Supply Corporation, which will now be implementing two power projects of a total capacity of 1,250MW at Budge Budge and Ralagarh.

The state government, which is facing serious resource constraints, has also decided to ask the private sector to implement the 900MW Sagardighi project. The state must have an additional 210MW capacity

a year to cope with the rising demand for power.

The resource constraint is also forcing the government to invite the private sector to manage some of its undertak ings. For example, the C. K. Birla group is to modernise the coke oven plant of Durgapur Projects and the Gauripur power station, both state units. The Birlas will be using the coke and power at their proposed steel plant in the state.

It is only now that the state is giving attention to industry, so preoccupied has it been with the restructuring of the rural economy all these years. Is the Rs32hn Haldia Petrochemicals project, the most ambitious for the state, finally about to take off? According to Mr Tarun Dutt, chairman, "since foreign exchange is no longer a problem, we hope to be able to complete the project in four years. The Ambanis, of the Reli-

ance group, had assured the chief minister that they would set up a polyester filament yarn unit at an investment of Rs4bn. However, not many other such projects are in the pipeline. Whether or not investors from outside will come to West Bengal will depend on Mr Basu's ability to make his ministers and bureaucrats respon sive to the needs of industry.

The former Harrison's and Crosfield warehouse at Fort Cochin in Kerala

Kunal Bose

#### UNIT TRUST OF INDIA

### Monolith faces pressure

MAGINE AN investment institution which raised almost enough new cash last year for it to have bought up all the new equity issued on the stock market. Its vast appetite is fed by a national network of 75,000 agents. Many of its customers believe its investment returns carry a government guarantee.

The Unit Trust of India's place at the heart of the country's investment community is unchallenged - for now. But this gargantuan group is about to come under pressure as India's potentially vast mutual fund market is opened

up to the private sector.
UTI has had a purple year even by its own standards. At the end of June 1991, it had 10m account holders, Now, it has 20m. It collected a net Rs10bn (£2bn), taking its funds under ma book value) to Rs31bn.

UTI both benefited from the dizzy rise in Indian share prices last year, and fed it. As prices rose, more investors gave their money to UTI to invest - and as UTI received more cash, it bought more shares, driving prices higher. More than half of the new money raised by UTI last year was aimed at growth (or equity) funds - some Rs5.5bn. compared with the Rs6bn or so of new equity raised on the

stock market as a whole.
"We are hungry for equity,"
says Mr S. A. Dave, UTI's genial chairman. Such buying pressure has helped to keep Indian share prices at price/ earnings multiples which seem unsustainable by the stan-dards of many markets, even after the sharp decline in the

past two months. Even before this spurt, the institutions involved in India's investment markets looked monolithic. Alongside the LIC

through a vast network of tributaries that spreads across India. Besides its 75,000 agents, the group also piggybacks on other national distribution networks, such as those of fertiliser companies. Units in UTI schemes are available at many petrol pumps, or mobile collection points in

some urban areas. The returns paid on its fixed income schemes account for much of UTI's attraction. It paid a dividend of around 16

There is concern in some quarters about implicit political control over UTI's operations. The group is owned by state-owned financial institutions. Could it be susceptible to political interference?

and GIC, UTI (which accounts for around 80 per cent of all mutual fund investments) has a firm grip on the country's capital markets.

It controls around 10 per cent of India's quoted compa-nies – a significant proportion, given Mr Dave's estimate that only around a quarter of most companies' shares are freely traded in the market. rather than being tied up in family or other long-term hands. It is also one of the handful of institutions that buys corporate debentures and underwrites equity issues.

Money flows into UTI

per cent last year, some 3 percentage points more than was available on bank deposits. Unlike banks, UTI is not weighed down by the directed credit policies which have forced banks to take on large volumes of low-yielding or non-performing loans.

It now plans to launch a money market fund, investing in corporate certificates of deposit and other short-term debt instrumente. The question for supporters

of deregulation is how to break UTI's stranglehold on the mutual fund industry. Set up in 1964, UTI was unchalnged until 1986, when some other state-owned financial groups were allowed into the market. Now, private sector mutual funds are on the horizon (the Securities and Investnents Board of India has yet to publish regulations governing how such funds are run).

UTT's powerful distribution network and track-record of paying steadily rising divilends will make it tough to beat. Mr Dave says of his agents: "They are freelancers, so they are not prohibited from doing business with others." However, whether in practice rival mutual funds can feed off the UTT's network remodule to be seen

As India's capital markets develop, other aspects of UFF's dominance could also give the reformers pause for thought. How, for instance, can the state be sure of getting the top price when selling stakes in public

only bidder of any size?
In February, stakes of up to 20 per cent in 30 state-owned companies were sold off, the first disposal of its kind. UTI bid successfully for two-thirds of the shares on offer - only to run into a political storm later over claims that the shares were sold off too cheaply. Shares in the Steel

Authority of India, the first of these companies to be listed on the stock market, began trading at around Rs200 each in May. According to one mer-chant banker involved in bidding for shares in February, they had been sold by the gov-

"It's all hindsight," says Mr Dave. "Many of the packages of shares offered by the government were not even taken up. The market grew very fast after the sale." Neverthe seems likely that politicians will experiment with other ways of selling shares in public companies next time.

UTI's power also gives rise to concern in some quarters because of the implicit political control over its operations. The group is owned by a variety of state-owned financial institutions, and its chairman is a political appointee. Could that mean its power as a lead-ing shareholder in many of India's biggest private companies is susceptible to political

"We are an investors' organisation. Government has no control over us." says Mr Dave. He points to the row that erupted earlier this year between rival factions in the senior management of Tisco, the steel company owned by the powerful Tata family. Both factions canvassed support among politicians, but neither won the backing of the politicians, he says.

However, a political estab-lishment that has grown used to controlling and directing the financial system through state-owned banks is likely to tind it difficult to allow UTI complete freedom. That is particularly true as the capital markets develop as an increasingly important source of cash

Richard Waters



How can a father run hours for help when he needs it in a few minutes?



Especially in times of emergency. His sick child is in desperate need of a doctor. The nearest telephone a mere speck on the horizon. The dosest hospital even further. A familiar situation in nural India. With its desolate vastness and primitive means of communication.

of telecommunication cables. Cables that reduce the communication gap. Cables that bring people closer. Finclex Cables Ltd. Projected as one of the top hidden champions.

India is highly dependent on PVC imports.

rated with UHDE of Germany, with a process licence from Hoechst, Findex will once again fulfil a national need with its own

But what does all this mean to you? Put oply, you will now have a wider range of plastic goods to choose from Bags, jackets, ottles, car batteries and pipes.

To further bring technology into the country, we've collaborated with M/s NSW of for winding wires. Maplan



Royle and Sons, USA for extrusion systems So, that is the story of Finoles. A Rs. 2.5 billion group that cares about India. That understands its problems, contributes to its solutions and shares in its success. Like reducing the communication gap

Finolar, Cables Ltd., 26/27, Bombey - Prince Road, Pirapri, Prince 411 018. Fax No. 0212-772239, Finolar, Pipes Ltd., MIDC, Chinchwad, Pane 411 019. Fax No. 0212-777217.

HAVENS OF

CALM AND

COMFORT,

In The

MIDST OF

INDIA'S

BUSTLING

CITIES.

BOMBAY The Taj Makal Hotel\* & The Taj Makal InterContinues

#### INDIA

David Housego sees signs of a more buoyant export-driven industry

### A turn in the tide for textiles

behind the rest of Asia over the last few decades. India's fabric and garments exporters are beginning to wake up to the opportunities that a cheaper currency and the change in economic policies are opening up to them.

"There is going to be a massive boom," says Mr Hrishi-kesh Mafatlal, head of the textiles division of the Bombay-based Mafatlal group. The group is the country's largest producer of dyed and printed fabrics and is a supplier to Marks and Spencer in

Mr Mafatlal expects exports, which accounted for 35 per cent of \$1.2bn sales last year, to contribute 50 per cent of turnover in the near future as the group doubles its rate of At Bombay Dyeing, another

of the Bombay groups that sur-vived the massive contraction of sales by the large textile mills that characterised the 1970s and the 1980s. Mr Diploar Alva, the managing director, also sees a turn in the tide. "There are expansion opportunities," he says, with the group likewise basing its investment on upgrading quality and

Dooring exports.

Arvind Mills, an Ahmedebad group and probably the most aggressive of the larger mills, has built a substantial expansion programme on the export of high quality blue demin and on cotton shirting. After Rs500m of exports last year, the group is aiming for Rs5.1bn by 1994-95, by which time it

denim producers in the world. Other signs of a more buoy-This slow rate of growth was ant export-driven industry are

a surge of new investments -particularly in the south which grows fine, long staple cotton in spinning. As a result of this, the textile machinery industry is quoting delivery dates of two to four years to provide new spinning

et this new confidence in the industry has not translated itself into the trade statistics. Notwithstanding a 24 per cent devaluation of the rupee in July last year and a continuing slide in the currency since then, India's textile exports grew by only 4.4 per cent last year to \$5.7bn. Garment exports actu-

International Finance Corpora-

of the shares

ally fell in dollar terms by 1.8 fell, there were nonetheless

most obviously due to recession in the US (accounting for 24 per cent of Indian textile exports) and in the EC (43 per cent) and to the cellings placed on Indian textile exports under the multifibre quota arrangements. Another major reason was that exports to the former Soviet Union slumped in the wake of the collapse of that may her.

But it also reflected the failure of Indian manufacturers to benefit from the devaluation themselves. "Our exporters passed on the value of the devaluation to the buyers rather than retaining it themselves," says a senior official in the Ministry of Textiles.

export earnings. The industry believes that further increas must come through exploiting India's competitive advantages, and by improvements in qual-While exports of garments ity and moving more upmarket.
With China and Pakistan,
India is one of the few countries in the world to have a substantial surplus of raw cot-

ton. Yields are high in the Puniab but still well below international levels in the south and central India. Compared with 10 years ago. there is greater emphasis on design and quality. Mr Mafatlal says that in his own group there has been a sea change in management culture". He cites a major reason for the

and account for 30 per cent of

greater emphasis on quality as being improved labour relations. "The single biggest change is in how we treat our staff and in the way we get them to participate," he says.

sharp increases in exports of handloom products (up 21 per cent in dollar terms) and of cotton yarn (up 38 per cent). India remains, however, a marginal player in the world textile trade. Its share of world fabric exports actually dropped between 1980 and 1990 from 2 to 1.1 per cent. In garments India achieved a modest increase over the decade and now accounts for 2 per cent of world trade - a proportion well below China's 8.5 per cent. But if India is a small player on the world stage, textiles are India's single largest export

The government is also more supportive to textile exporters than in the 1970s when its main preoccupation was to curb the growth of large mills and boost employment in the handloom and powerioom sectors. Textile machinery la easier to import. So are the buttons, gips and extras that

the garments industry needs. Nonetheless, Indian garment manufacturers face bureaucratic hurdles and other difficulties that put them at a disadvantage with their competitors in neighbouring Pakistan, Bangladesh or Sri Lanka. Ms Mani Mann, a garments exporter, does not see much hope of improvement: "I am cynical about liberalisation because there is so much political interference. I don't know if we will really go forward," she says. But her own order book has doubled this year which shows that some purchasers are turning to India more than



Profile: IF&LS

### Pioneer for the private sector

made much headway in India. The government's only major initiative has been to sell an average 8 per cent stake in 30 public sector companies. The government has said as well that it is prepared to sell up to 49 per cent of the shares of public sector enterprises - thus giving the private sector a minority stake but not ceding management

An institution that is, however, playing a pioneering role in familiarising India with the concept of the private sector financing traditionally public sector projects - roads, bridges, mass transit - is Infrastructure Leasing and Financial Services Limited (IF&LS).

A Bombay-based institution set up to attract private capital to projects that central or state governments do not have the unds to finance themselves, it has enough schemes under its belt to demonstrate that this is a field with immense potential. It has arranged the financing and construction of a link road

in Indore in Madhya Pradesh

between two industrial areas that will pay for itself from toll charges. It is bringing Nippon Kore, a Japanese engineering design company, to do a detailed feasibility study for a bridge and traffic system in Bombay that will equally be self-financing from toll charges. And it is negotiating for the financing and construction of an urban rail link between Hyderabad and its satellite town of Secundershad in

the south

Mr Ravi Parthasarathy, managing director, believes that a sea change has occurred over the last two years in India's acceptance of the concepts of privatisation and of private financing for infrastructure projects. Equally unthinkable two years ago would have been the contracting of a Japanese company to do engineering design for Bombay. But Mr Parthaserathy says that India does not have experience of designing the traffic system needed to accompany the proposed bridge from Worli to Sea Rock. The bridge will much shorten the journey from the sirport to

Established in 1988, IF&LS is strength needed to raise funds an independent institution from the multilateral instituwhose main shareholders are nationalised banks. But the Much of IF&LS's pioneering

work has been to get the cen-

tion (IFC), an affiliate of the tral and state governments to pass legislation making possi-ble the private financing of World Bank, holds 15 per cent It gets most of its earnings public sector projects. The profrom its investment banking, posed light transport link for leasing and securities trading Hyderabad cannot be built without an amendment to the IF&LS took what Mr Parthasarathy calls a "buffetting" India Railways Act which gives the state a monopoly over railway construction. IFLS hopes that the Hyderabad project will when its former chairman. Mr M. J. Pherwani, resigned as chairman in the wake of the financial scandal. He had also be the forerunner of other privately financed mass transit projects in major cities been chairman of the National Housing Bank which is heavily

The most high-profile project involved with Mr Harshad in which it is involved is the Mehta, the Bombay broker, in securities trading. construction of a fourth bridge in Delhi across the Yamuna. IFALS suffered no losses and The project envisages an eightwas given a "clean sheet" by lane bridge with an integrated the Reserve Bank of India (the system of flyovers and intercentral bank). But with the upheaval among heads of estate of Noida with Maharami financial institutions, it has Bagh in New Delhi. Internastill to find a chairman. The tional contractors will be asked to bid. The operators will be allowed flexibility in setting board has, however, given the go-shead for a substantial expansion by approving a Rsibn capital increase intended to give IF&LS the the toll charges themselves.



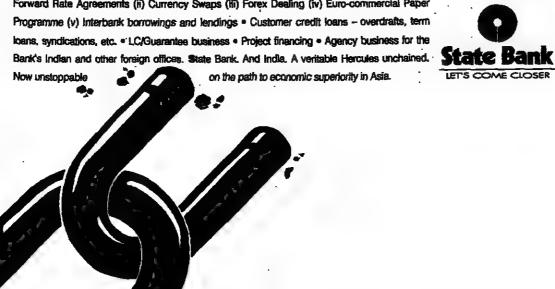
THE COTTON TEXTILES EXPORT PROMOTION COUNCIL OF INDIA: Engineering Centre. Sin foor, 9-Mathew Road, Bombay-400 004. INDIA. Telephone. 3632910 to 3632913. Teleph. 11-75466 TCIL IN, Fax. 91-22-3632914. OVERSEAS OFFICE: INDIA HOUSE, Mutelweg 49, D-6000 Frankfurt am Mair. 1, Germany. Telephoner 069-554232, 153005-0. Telephoner 069-554232, 153005-0. Telephoner 069-554232.



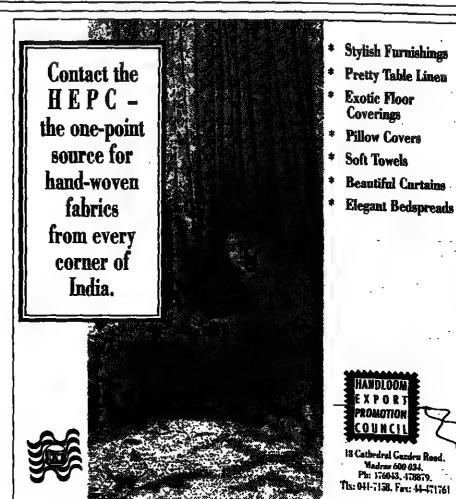
ENDEA. A country with tremendous potential for economic growth. Unshackled, Bursting the chains that hampered its economic progress. Opening its arms to the world. And ready to help anyone meeting the challenge of entering the Indian market is STATE BANK OF INDIA. With an International network of 45 offices in 30 countries. Covering all major financial centres,

spanning all time zones. So, at any given time, somewhere in the world, a State Bank office is operating. State Bank of India. One of the world's oldest banks. Born in India almost 200 years ago. Today, it is the only bank from a developing country in Asia, ranked among the top 25 Asian banks. With over 12,000 offices, assets of about US \$ 50 billion, and around one-fourth of the country's business, the State Bank Group is the leading commercial and investment banking group in India. Geographically well spread and structurally diverse network of foreign offices and the specialised offices in India for handling foreign exchange make it possible for State Benk of India to handle as much as 40% of the country's foreign trade. State Benk has an impressive range of successful operations. From agriculture to small industry to trade to corporations in the private and public sectors. Its subsidiary SBI Capital Merkets Ltd. enjoys a premier position in merchant banking. Offering multifaceted services like project counselling, issue management, credit syndication, corporate counselling, investment management, etc. State Bank is the first commercial bank in India to set up exclusive outfits for factoring services and housing finance. In fact, State Bank of India's operations are both wholesale and retail in nature. And it offers its customers a host of services. Acceptance of time and demand deposits from customers and correspondent banks . Forex Dealing . Treasury Functions: (i) Interest rate swaps -

Forward Rate Agreements (ii) Currency Swaps (iii) Forex Dealing (iv) Euro-commercial Paper on the path to economic superiority in Asia.



CONTRACT STATE BANK OFFICES AT MEN YORK • CHICAGO • LOS ANCIRES • TORONTO • PANNAM • LONDON • PANNE • PRANCETET • ANTINETY • HONG KEING • SINCIAPORE • TOXYO • CSUKA • COLOMBO • MARE • PANNA • MARIAN •





MADRAS Com

And To Relax— India's Best RESORTS







Just 12 of the 28 hotels in a group that is, quite frankly, the finest in the land.

• Its London, contact:

The Taj Group of Hotels, Tel: 0800 282699, toll free (For all hotels in The Taj The Tsi Group)
Tel: 0 800-181-123 toll free The Taj Group of Hotels. Tel: 1905908338, toli free • In Germany, contact: The Tuj Group of Hotels. Tel: 0130 2428, toll free.

THE TAJ GROUP OF HOTELS, INDIA

suade the government to allow

with foreign companies but did not enter joint ventures. Now that is changing. We are

looking for a long-term marriage, not just a technical licence." Talks are under way

with companies including Fia

Peugeot and Nissan and Mr

Doshi expects to have formed a

relationship with one of them

within three or four months.

Meanwhile he and his sor

have shown that they mean

business in revitalising the

company by persuading 3,000 of the 9,500-strong workforce to

take voluntary retirement. The

nackage and the way it was

negotiated has sparked consid-

erable admiration in Bombay,

where, as in the rest of Indian

business, it is notoriously diffi-

it to manufacture another. Previously, it collaborated

In spite of a recent decline in sales, Michael Smith finds grounds for optimism

HEN the Indian government eased con-trois on who could set up manufacturing bases in cars sector out of the liberalisation. Few were surprised.

industry is more than 40 years old, the government is still cided whether it should be viewed as an important sector with potential for providing large-scale employment and export growth, or merely as a source for luxury products for

To date, the view of Indian governments has been the latter. Cars have been seen as guzzlers of the foreign exchange needed to make and fuel them. As a result, the sector has been even more heavily regulated than others and taxes have been higher.

Production licences have been refused to countless potential manufacturers and today there are only four companies making cars. Their combined domestic sales have never risen above the 175,000 achieved in 1989-90 and only one company exports cars to any considerable extent. The carmakers together employ Those companies that have tried and failed to get in on the

1-301349 with their con-

THE THE PARTY OF T

A Thomas Co.

and apply liberally

to so and a

ं क्या है है कि है कि

The But her than the

and the same of the same of

State Charle State Page

Part of Color

Post of Bridger

Car industry has yet to prove potential

Tata is a new entrant to car manufacturing

selves that market conditions in the past two years would hardly have provided the per-

fect launch pad for entry. After a quadrupling of domestic sales between 1983 and 1990, the total fell to about 142,000 last year and there are fears that it will be below 100,000 this year.

A variety of factors accounts for the decline. The devaluation of the rupec has made component imports more expensive, and petrol price

rises and the increased cost of consumer credit has less the attractions, and possibilities, of owning a car.

More damaging still was the government's decision last year to raise excise duties on the price of cars to 60 per cent, compared to a previous 40 per cent and 6 per cent in the mid-1980s. "Cars have become truly unaffordable," says Premier Automobiles, the second largest car manufacturer. in spite of the gloom, there

are grounds for optimism in

tion, and with it increase exports, improvements in the quality of indigenous compowill all aid the industry.

The catalyst for much of the change has been Maruti Udyog, a joint venture between Suzuki of Japan and the Indian government. Prior to its emergence in its present form in 1983, consumers had to choose between Premier and Hindustan Motors, both producing 1950s models with outmoded Amid claims from its rivals

that it was given favourable treatment in tax treatment and production quotas, Maruti has slowly built up its claimed share of the market to more than 80 per cent. Exports last year reached

22,900. Although that is not expected to increase significantly this year, the target for 1995 is 50,000 to 60,000. One resson for the expected rapid growth is that the Suzuki's

its stake in the joint venture from 40 to 50 per cent.

Mr R. C. Bhargava, chairman of Maruti, says be cannot claim that the quality of the product is identical to that made in Japan, but he says it is not significantly lower. Labour costs 1.7 per cent of the total input of a car, whereas the equivalent figure for Japan is 12 per cent. "Potentially we can get the price cheaper, pro viding we can get our act together in the components industry."

Maruti's growth has already stimulated a rapid improvement in the quality of components made in India. Partly as a result of collaboration with overseas, mainly Japanese companies, component makers are increasingly turning out products which can compete in nternational markets.

The Automotive Components Manufacturers Association of India says its members

The two- and three-wheeler market seems to be benefiting from an early upturn



Maruti claims more than 60 per cent of the domestic market

increased exports last year from \$100m to \$140m and expect exports growth of 30 per

For India's components makers to become much larger players on the international market, they will need more expensive equipment which economies of scale would provide. That will only come with significantly increased domestic market share.

Like Maruti and component manufacturers. Premier and Hindustan are looking to joint

ventures for growth. Both companies are in need of revival. Premier is expected barely to make a profit in the curre year. Mr Vinod Doshi, chairman, is resentful about the accusation, common in Indian business circles, that it has

failed to satisfy the needs of

the market. Although the most recent of its two car models was first manufactured in the mid-1990s. Mr Doshi points out that Premier has been trying unsuc-

cult to shed labour. he new entrant to car manufacturing is Tata the large industrial and engineering group. Frustrated by the government's refusal to allow it to establish a carmaking collaboration with Honda in the late 1980s, the Tata subsidiary, Telco, recently started manufacture of what it claims

is the first Indian car to be

made without foreign collabo-

in spite of government restrictions on entering car manufacturing, under "broad banding" policies a company which already makes four-wheel vehicles is able to diversify into cars. Tata developed a pick-up van; the Tata estate car and three-door Sierra are modifications of

Tata plans to produce 10,000 of the cars this year and has orders for all of them already. Mr V. M. Raval, director of Telco, says interest has been shown from the UK, France and Egypt.

The present car is built on a chassis and so is higher than a standard estate car. That could encounter resistance from potential export targets. Before it begins exports, Tata intends to change that, as well as develop a petrol version of what is now an exclusively dissel car and improve the finish. Mr Raval say exports are some way off. But he believes that it will be competitive because it will be lower-priced than rival products made in other countries.

As with much of Indian car manufacturing, the promise has yet to be fulfilled

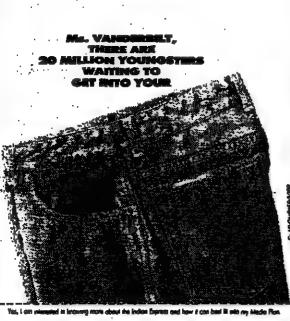
India, the world's largest market, is now open. And there's no better trans than now to icin hands with an Indian callaborator and hit your competition below the belt. Act now, it's not only in jeans that the apportunities are staggering for reputed tional brands. The boom is also evident in domestic appliances, entertain

Indian Express. Your Bridge to the Indian Consumer, Entering the Indian market is one thing. Reaching the Indian consumer is another. Here's where the Indian Express

stacs in. With its vost data bank built on a base of 2 fi million readers. And a penetration into the right levels of social strato. Ensuring your advertisements exposure to a discerning, highly literate audience. So, opt for ,

ment agus ment, computers and other consumer durable

the Indian Express. And make sure nothing Indian Express res between you and your... consumer, India's only national newspo



and on individual corporates.

**Global Perspective** 

**Indian Expertise** 

One of India's leading financial services company, DSP Financial

has a tradition of excellence that dates back to over 125 years.

The Company was promoted by D.S. Purbhoodas & Co., a pre-

eminent brokerage firm that predates the formal establishment

of the Bombay Stock Exchange. DSP today is widely respected

for its in-depth research on the Indian economy, capital market:

Fully conversant with the intricacies of the Indian financial

marketplace and well versed with international finance DSP is

ideally placed to offer you a wide variety of services. Incorporate

finance, merchant banking, project finance, money market

DSP is associated with several prestigious international institutions.

Alongwith Industrial Development Bank of India (IDBI), DSP.

has promoted Indian Investment Management Co. Ltd. (IIMCO) - an Asset Management Company with proposed equity

participation by three internationally renowned asset management

The Indian financial markets are responding to the challenge of

globalisation. As a leading provider of a full spectrum of services, DSP can help open the doors of India for you.

operations, and trade and technology services.

### A brighter trend on the roads

F A demonstration was needed of the power of a well-chosen joint venture, it was provided last year by the Indian two-wheeler sector and Honda, writes Michael Smith.

As Indian motor-cycle sales fell 9 per cent to 430,000, Hero Honda, a joint venture in which Honda has a 26 per cent stake, increased volumes by 13 per cent to become market

In scooter manufacturing, Kinetic Honda, another Honda joint venture, added 10,000 to its sales to reach 87,000, again in a shrinking market. The Indian two- and three-

wheeler market, which last year totalled 1.68m units, is dominated by six players. Bajaj Auto, Hero, Kinetic, TVS (which has a joint venture with Suzuki), LML and

Together, they account for more than 90 per cent of sales. Fortunately, the collective foom which resulted from the rely depressed market of September-January, when the market slipped by more then a quarter on the compa-

year, appears to be lifting. Monthly sales since January, are closer to last year's levels and in some cases above them. That memos that the two- and three-wheeler sector was affected later than cars and has benefited from an earlier

In India, long-term growth is assured because two-wheelers are commonly used to carry three and four people and are viewed as the poor

person's car. The problem for companies like Bajaj Auto, the market

wheelers, and Escorts, the motor-cycle market leader before last year, is the competitive threat posed by Honda

and, to a lesser extent, Suzuki. Bajaj has done well to carve out a 47 per cent share of the market for two- and threewheelers. Although that is well down from the 80 per cent it had prior to the liberalisa-tion of the industry in the early 1980s, it is a significant improvement on the 40 per cent of eight years ago.

Under the chairmanship of Mr Rahul Bajaj, the company is considered to be one of the better-run indigenous Indian ple, a relatively enlightened approach to research and

R&D is the only department in the company which does not have budget constraints. But the tank is tough. "Honda Japan spends more on R&D than our annual turnover," says Mr Bajaj. "Where does

The answer is striving hard both to increase market share

Mr Mehta does not disguise his regrets about the lack of a joint venture

further and boost exports from their current 2 per cent of production to a targeted 15 per

Indian market share increases can come from initiatives such as the introduction in 1990-91 of a 50cc moped which in its second year of production took 10 per cent of

the market. Bajaj stili claims to be theaper than most of its rivals

in most of its products. Achieving the exports target will be more difficult in the absence of dealer networks available to companies with joint ventures and doubts among potential foreign buy-ers about the quality of Indian

For similar res will struggle to increase exports which last year accounted for about 1,000 of its 120,000 motor-cycle produc-

Although Escorts has collaborations with overseas companies including Yamaha, it has no joint ventures with Jananese companies. Product development has suffered as a result and it is still developing a fuel-efficient, four-stroke model to match the one behind

Mr M. M. Mehta, Escorts vice-president, says that when it comes, in two to three years' time, it will be better than also draws comfort from a revival in demand for Raidoot motor-cycles which were behind the company's earlier

"We cannot meet the demand for Raidoots. In the mid-1980s it suffered from the Japanese competition. But we have been making constant improvements and the price has become more favourable against the Japanese because of rises in import duties."

However, Mr Mehta does not disguise his regrets about the lack of a joint venture. "If an Indian company has a joint venture, the (foreign) partner is concerned with the technology and the well-being. For example, if the yen-rupee rela-tionship slips, the collaborator will give some consideration

on the price of imports." Not surprisingly, Escorts is considering the possibilities of

### A pioneer at the new frontier

Citibank first opened a branch in India in 1902. In Calcutta, where an Indian cultural renaissance had begun to take hold.

In the Pune factory of Bajaj Auto, the market leader for two- and three-wheelers

Ninety years later, India is on the threshold of another renaissance. This time trying to recapture its past glory in trade and commerce. A past that drew to its shores some of the world's most important trading

Once again the Indian frontier beckons world business. With pioneering economic policies and a determination to match. India is adjusting to the new global realities, opening up to the world. In very imaginative ways:

• The government is relinquishing its predominance in the domestic economy and is seeking to provide a fair and transparent regulatory framework that encourages competition.

 Foreign investment is being wooed in all sectors of the economy, including power, telecom and petrochemicals. The power sector alone has attracted nearly US \$6 billion in investment from Europe and the United States.

Recent policy pronouncements have a bias towards trade. The government wants to

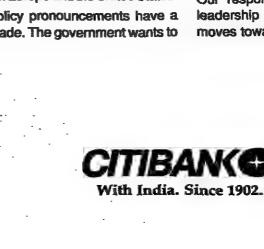
raise the level of foreign trade fivefold, to nearly 30 percent of GDP.

The new policies seek to recreate at home the success stories that Indians have written in Britain, in America, in the Middle East, in Africa, in Hong Kong and Singapore.

And Citibank is responding to the challenge. In equally imaginative ways:

- We structured innovative international financial deals including leverage finance, securitization and currency swaps.
- We are redefining the securities and investment business with a joint venture that offers packaged nonbank financial services such as underwriting, mutual funds, brokerage and investment management.
- Our software export subsidiary has emerged as one of the largest players in the field. It recently promoted a company to develop financial services information software for the domestic tariff area.

Our response is aimed at advancing the leadership of our Indian franchise as India moves towards a new and exciting future.



### Neglect of schools could hold back growth

and south-east Asia down the trail of higher economic growth, it could run into a major road block - it has one of the highest rates of illiteracy of any country in the world and one of the worst records for neglecting primary education

While east and south-east Asia made universal schooling the focus of their drive for has lagged badly behind in developing primary schools. Almost half the population aged seven and over cannot read or write. Less than 50 per cent of children between the ages of 6-14 are in school leaving a staggering 82m who are put out to work by their parents in so-called cottage industries, in the fields, or as bonded labour. Two-thirds of those who attend primary school drop out before the final

The World Bank and donor nations are now putting pressure on India to face up to the seriousness of the situation and to make universal primary

education a priority. Mr Oktay Yenel, head of the World Bank office in Delhi, says: "There is no country (other than the oil-rich countries of the Gulf) which has achieved high levels of per capita incomes and reduced poverty with a predominantly illiterate

The Bank sees low levels of literacy - worst among the poor and among women - as putting a brake on other programmes to alleviate poverty, including health education and family planning.

Diesel Engines, Pumpsels, Components

Cotton Yarn, Cotton Bags

Bulk Oroga Anthonics, Vitamins

Ph : 2874455 (10 Lines)

Tix : 1183317 ALNA IN 1184848 ALNA IN

Fex: (22) 2044821

ALL AND

All types of Handisols, Woodwork Tools, Measuring & Precision Tools, Builders Handware, Castings

Textiles & Furnishings

• Fabrics, Furnishings, Towels & Lines

Allanasons

STAR TRADENG HOUSE

Limited

Both aid agencies and diplomats in Delhi were dismayed that the February budget seemed to have dropped the emphasis on basic education that had formed a key element of the budget ented by Dr Manmohan Singh, the finance minister,

The multilateral institutions are convinced that raising funds both domestically and abroad for a mass primary education programme would be no problem. "If India had a major primary education expansion programme, I know that the World Bank would come in in a big way and I guess that many other countries would find it worthwhile," says Mr Yenel.

The aid agencies believe that there are now wellestablished and politically neutral technologies for accelerating primary school expansion. They do not believe the arguments of senior officials in Delhi who oppose compulsory education on the grounds that the rural poor prefer to send their children to work rather than to school.

"If there is good quality primary education, I am convinced that the great majority of parents would want to send their children to school," says Ms B. Watanabe, head of the United Nations Children Fund (Unicef) in

But in North India in particular, primary schools are bad. On average there is one teacher for every 58 pupils. Appointed from outside through influence of friends of family, he often has no contact with the village and turns up irregularly at the school.

"I asked parents whether they knew the teacher," Ms Watanabe says of villages she visited in Bihar where Unicef has a project. "None of them knew him," she says. Books, blackboards, and mats for pupils to sit on are all in short

supply.
India wrote the goal of achieving universal primary education into its constitution after independence. But it has remained a dream as the number of illiterates grew each year by 5m to 437m.

One of the paradoxes of the country is why its educated elite, committed to the goals of development, socialism and in one district was compulsory democracy, should have low a priority. India spends school.

less than 1 per cent of GDP on primary education — or well below that of most countries in Asia and in sharp contrast to the large resources it devotes to secondary and higher

The blunt response of Professor Myron Weiner, an American academic who has recently published a book on child labour in India, is that the fault lies with the caste

Prof Weinder sees the neglect of primary education as based on the fear by the higher castes that "excessive" and "inappropriate" education for the poor "would disrupt existing social arrangements". He explains: "Rhetoric

notwithstanding, India's policy makers have not regarded mass education as essential to India's modernisation. They have instead put resources into elite government schools, state-aided private schools and higher education."

Though universal primary education and the abolition of child labour have been official policy since independence, the government under Rajiv Gaudhi shifted the focus about BEVEN YOUR EGO.

The emphasis was put instead on improving the conditions of child labour while providing non-formal education for those who had dropped out of the school system and crash literacy courses for adults. This shift in policy was justified as reflecting the "socio-economic realities" of the country.

r Anil Bordia, the education secretary, who has presided over the change in policies, says that the best results have been achieved in the south where 25-30 districts (including the state of Kerala) have been declared literate. Two-thirds of the country will be literate by 1997-96, he claims.

He rejects Prof Weiner's analysis of India's educational problems. "He does not understand India. I think he does not know what he is talking about," says Mr Bordia. The education secretary himself does not believe compulsory primary education is the right approach to universal schooling in India. He recalls how "painful" it was for him as a young judge in Rajasthan - where education

to fine parents who begged

Mr Bordia is also suspicious of foreign interference in primary education and is opposed to the World Bank sending specialist personnel to support a large proposed primary education project in Uttar Pradesh, the northern state with one of the highest

rates of illiteracy.

He says that he has seen in Pakistan and Bangladesh "the harm which hig investments in primary education can do to a country whose culture and milieu are not particularly different from our own. focus on literacy is diverting

education and literacy) nor implementation, do we need help from abroad," he adds.

The multilateral institutions believe that literacy campaigns and non-formal education (where children attend classes after a day's work) are no substitute for mass primary education. They fear as well that the these programmes will divert resources from the more urgent task of primary

education. "My concern", says Ms Watanabe, "is that the

Unit Trust of India

The first

and the foremost.

Unit Trust of India

was established in 1964.

It is the country's largest unit trust,

managing 39 Funds.

This year the Trust added

over 10 million investors,

taking the total to 20 million.

Sales for the current year are over £ 1.7 billion.

Total investible funds at the end

of june '92 are £ 5.4 billion.

Unit Trust is also a pioneer

in floating Country Funds for India,

through the India Fund and

the India Growth Fund.

UNIT TRUST OF INDIA

400 020, Tel: 286 3767 Fex: 286 4217.

IN LONG

Part - water

A STORY

A TOWN THE STREET

बार नहां अ

3-35 3an I West Sec.

STEEL STEEL

350

ALC: U.S.

Seorgy

Mar arced

TO SA

The Comment

attention from primary education. The multilateral agencies need to maintain their campaign since primary education lacks a lobby within India. "Primary education is one of the subjects that does not have a strong national lobby," says Ms Watanabe. Mr A. B. Vajpayee, the BJP leader and a veteran parliamentarian, says he has never had a question from a constituent

over primary schooling. **David Housego** 

#### OUR WORLD, FOR THE REST OF THE WORLD **ALLANA RECORDS OVER A**

Synthetic Resins, Dyes Caster Oil — Processed & Derivatives like Denydrated Custer Oil, Hydrogenated Caster Oil.

Finished Leather, Buffalo Sole Leath

Caramic Insulators, Saals, Nozdas,

Hand Gloves, Wallets, Bells

Prestessof Foods • Mangoes, Pineappie, Gueves

 Vegetables Engineering & And Spark Plugs

CENTURY OF INTERNATIONAL, MULTI-PRODUCT TRADING ALLANA who recently earned recognition by Government of India as STAR TRADING HOUSE for meir continuous contribution towards multiple growth of belief and continue this office in Foundry Chemicals & Fluxes indian approximation interpretation in Indian export confines, their drive in Indian export confines the vest range of Indian products — processed and packed under their supervision and control

- Cereais/Grains (Bejra, Jowar) Onions, Gartic Spices (Black Pepper, Turmeric, Cardamorn, Fermal Seeds, Currin Seeds)
- Sesamum Seeds, Niger Seeds 165 Grandul Kenes
- Carner Kumels Solvent Extractions (Soyameat, Rapemeat, Rice Bran Extraction, Surface)
- Meat & Marine Products
   Frozen Meat, Frozen Mult



PERSONALISED SERVICES FROM A BUSINESSLIKE BANK

### **Bank of Baroda**

(A Government of India Undertaking)

MAIN OFFICE IN U.K. AT 31-32 KING STREET, LONDON EC2V 8EN Telephone: 071-606 8888

Other Branches in U.K.

Birmingham: 021-523 5973 Harrow: 081-863 4042 Ilford: 081-518 0607 Kilbum: 071-328 4969 Manchester: 061-236 6622 Southall: 081-574 1324

Thirnton Heath: 081-689 7747 Tooting: 081-672 5340 Wemblay: 081-903 1576 Whitechapel: 071-488 4345

MANAGING EDITOR.

MAHARAJA FEATURES P LTD.

P.O. BOX 16769, BOMBAY 400022, INDIA.

TELEPHONE/FAX: 91-22-4094776

The second secon

### **MARVELLOUS SINCE 1868**

THE WM GROUP, INDIA, ARE

THE LARGEST PRODUCERS

OF SOME OF THE FINEST

IN THE WORLD.

THE WILLIAMSON MAGOR GROUP OF TEA COMPANIES PRINCIPAL OFFICES

FOUR MANGOE LANE, CALCUTTA 700001, INDIA PHONE: 20-2391, 28-6725, 28-8114 NAMDANG HOUSE, 27, SHAKESPEARE SARANI CALCUTTA 700017, INDIA PHONE: 47-0696, 47-1726, 47-1673

Welcomgroup Sheraton HOTELS

IN INDIA,

MAKE IT SHERATON.

in all hotels. Some also have speciality restaurants like the Bukhara, Dum Pukht

BANQUET AND CONFERENCE

FACILITIES Large halfs and smaller connector mora evaluable to

यक्षा य हती.

Single/Double: \$ 110-\$ 220. State: \$ 335-\$ 595.

lelegates, Most <u>botels have poolside area</u>

\*All rates are exclusive of taxon and are subject to change without notice. Not all rues found are emitable at all times. Please out for further information.

Sheraton Hotel worldwide, or Hong Kong 852-3-739-3535, Bahrain 973-534055, Bangkok 66-2-2363535, Singapore 65-732-6000, Sheraton toll-free numbers: U.S.A. & Canada 800-325-

3535, United Kingdom 0800-353535, France 1905-9076535, Germany 0130-3535, Australia 008-073535, Japan 0120-003535, Kuwain 965-2467043, Sandi

Arabia 966-2-6534216, UAE: Aba Danisi

Or call the Marketing Manager (International), ITC-Welcongroup Hotels at New Delhi, India: Tel.: 91-11-

971-2-724043, Duhai 971-4-236043, Malaysia 800-1001.

301 01% and Fax: 91-(1-30) 2092.

RESERVATIONS CAR MAY ITT

PROPERTIES & In New Delhi,

Bombay, Madras, Bangalore and Agra. (The 7th to open in Jaipur by Winter 92).

LOCATION All hotels are conveniently

located in regard to both airports and

FEATURES Guest rooms include

suites. All feature central air-condition with individual temperature control.

Attached baths with telephone extensions. Direct-dist telephone. Closed circuit colour television and channel

music. In-house laundry, dry-cleaning and valet service. 24-hour room service.

Travel Conster, Bank, safe-deposit,

FOR BUSINESS TRAVELLERS

Bangalore by Winter 92).

Sheraton Towers available in New Delhi and Madras. (To be available in

Wekomgroup's Executive Club available in New Delhi, Bombay, Madras and

All six hotels welcome ITT Sheraton

RECREATION All botels have a

AUCLEANTING AN INSTEAD YOUR CENTER, beauty parlour and bar. Tennis, golf, polo, squash, rowing and royal borse carriage rides are available in specific

DINING/ENTERTAINMENT Indian,

Maurya Sheraton Hotel & Towers, New Delhi; SeaRock Sheraton, Bombay; Chole Sheraton, Madras; Park Sheraton Hotel & Towers, Medras; Windsor Manor Sheraton, Bangalore; Mughel Sheraton, As

ITT SHERATON. THE NATURAL CHOICE.

**EUROPEAN DEVELOPMENTS CORPORATION PLC** MAHARAJA FEATURES PLID INVITES tening Indian nationals amongst our Directors/Shareholders, we are PARTICIPATION FROM MEDIA well placed in understanding the Indian market and institutions, EDC ORGANISATIONS/NON-RESIDENT ialises in Restructuring Developing Econ INDIANS FOR SETTING UP A UK BASE FOR SERVING ETHNIC MEDIA. CONTACT: K.R. PADMANABHAN,

 Elfidency/quality progr - Cultural aw

 Training seminars For more details phone: (44) 095 381 781 tex: (44) 095 381 434

A COMPREHENSIVE STUDY £19 + £2.50 p&p FAX: (081) 458 8486

FDI IN INDIA

EURO SUISSE CORPORATION LIMITED

Young Manager native of India (speaking Hindi), working in Paris, holding the Belgian Nationality, willing to spread his experience throughout Europe, India/Asia for your company Phone: I-47.45.02.36 Vrite Box A590, Pinancial Time



PAKISTAN

MARKI &

ANCHRA

The Gate of India, Bombay, with the Taj Mahai Hotel in the backg

HE SHARP fall in the value of the rupee in recent years has helped to make India one of the cheapest countries in the world for the western tourist. The government has ambitious plans to take advantage; the tourism industry, though encouraged by the level of ministerial enthusiasm, is sceptical about the chances that these will be

<sup>1</sup>Cation

David House

ARE

ROL b

India has set lofty targets for tourism in the past - and failed to reach them. Its share of world tourism traffic has remained at 0.4 per cent over the past five years and its forelgn exchange earnings from tourism have remained at \$1.3-

Last month Mr Madhavrao Scindia, civil aviation and tourism minister announced that he wanted India's share of world tourism to rise to 1 per cent within five years. By the end of the century he wants both foreign exchange earnings and employment in the sector

currently 14m — to double. The country's lackbustre performance last year, previously designated as a year for tourism, is explained in part at least by events outside the industry's control.

The Gulf War upset the bestlaid plans of all the countries in the region and the violence surrounding the Indian general election campaign made the sub-continent less attractive still, "The tourism ministry does not have an in-house astrologer," says Mr Scindia. "If we had one he would have cancelled the year for tourism before it began."



A family of monkeys in the temple area above Mysore in Karnetaka State

One of the world's cheapest countries for western visitors is trying to do more to attract them

### Tourism targets seem not too fanciful

Mr Scindia, an effective railways minster between 1965 and 1990, is viewed as a breath of fresh air by tour operators and hoteliers, even though his reputation has been tarnished recently because of controverdes over civil aviation.

His plans for tourism include improving the quality of the infrastructure, particularly transport, increasing foreign investment and easing the vast array of government controls and bureaucracy which hold back the industry and providing financial encouragement for hotel building.

Compared with the performance of its neighbours, india's targets do not seem so fanciful. Even if it were to raise the annual number of its tourist arrivals from 1.7m to 3m or 4m, it would still not equal the 4m-plus already achieved by Singapore and Malaysia

The main advantage that those two countries have over India is their geographical position, According to Mr A.K. Gupta, joint secretary at the ministry of tourism, at least 80 per cent of those who visit countries belonging to the Association of South East Asian Nations come from

India's problem is that it is

relatively isolated from the main sources of tourism. "The foreign tourist has to make up his mind," says Mr Gopta. "India is not a country for an impromptu visit."

Nonetheless, india's infra-structural problems do not make it easy for spur-of-themoment visitors. Internal flights within India are often booked some days in advance and, while anyone with corpo rate contacts can usually arrange a late booking, that is of little use to the leisure tour-

.To help ease the congestion, the government has inaugurated an open skies policy whereby independent operators can set up airlines between the main cities. Three companies are already flying een them about 15 737s but the foreign exchange expense of setting up in the business has led to problems

for other potential entrants.

Meanwhile, progress has been made in making Indian Airlines flights more punctual and the tourism ministry says 86 per cent on trunk (metropo itan) routes are on time. More customer-friendly policies, such as warning passengers of impending delays, are being introduced

To bring more people into

the country, the government Upmarket hotel chains are already planning significant expansion. The Welcomgroup has eased rules on charter flights. Whereas an airline would previously have to wait has a Rs1.6bn development plan for the next three years six months for clearance to bring in a chartered flight, which is expected to increase by 50 per cent its capacity from arrangements can now be made within 24 hours, says the the present 2,300 rooms. Last month's government tourism ministry. It expects the number of charters to tourism plan increased from 3

MEGHALAYA

BHUTAN

increase to at least 400 in 1992-93, against a previous norm of 125. To achieve its targets, India will also need to spend far more to increase the number of its hotel rooms. There are now some 44,000 in the approved

ector, perhaps half of what is

to 5 per cent the interest subsidy available to some two- and three-star hotels, while discon-tinuing subsidies for four- and five star rated hotels. Investment in hotels and

other facilities will also be encouraged in special tourism areas where tax concessions will be made available.

This reflects a government desire to move away from the previous even-handed approach to the various

rifteen specified circuits and destinations are being identified for concentrated marketing and development. That should take some of the pres-sure off the Golden Triangle of New Delhi, Agra and Jaipur which, in peak tourism months at least, is close to full capac-

The government's decision to sell 60 per cent of its equity in 24 hotels managed by the Indian Tourism Development Corporation could also increase the supply of quality accommodation. Foreign companies are being invited to take stakes of up to 40 per cent in the hotels which will be marketed in batches of four.

TRIPLIPA

remains to be seen how interested foreign compa-nies will be in joining ventures in which the govern will still hold 40 per cent of the equity. A further deterrent is that the hotels, which com-prise one of the largest chains in the country, have staff-resident ratios twice as high as private sector hotels.

Foreign investment in private sector tourist enterpris has also been made possible through recent liberalisation. The high price of land in cities will remain a brake on development, particularly on two- to three-star hotels which are needed more urgently than pricier units.

All of these developments have encouraged the tourism industry that real change is in the offing, but grievances

The Indian Association of Tour Operators says the government's introduction of a 20 per cent tax on foreign currency payments at hotels where nightly rates exceed Rs1,200 will weaken the enthusiasm of foreign tour operators to organise trips to India.

The association also wants the government to allow more luxury cars to be imported which it says are needed for the industry.

Few in the industry are confident that the government can achieve all of its targets, but growth in tourist arrivals and foreign exchange receipts of between 10 and 15 per cent a year is considered eminently

Michael Smith

### Larsen & Toubro Group of Companies committed to quality and customer service

Larsen & Toubro Limited was established in 1938 by two Danish engineers, H. Holck-Larsen & Soren Toubro. Today, L&T is the fifth largest company in India, holding leadership position in designing, manufacturing, installing plant and equipment for vital projects - chemical, petrochemical, cement, steel, paper, power generation, food processing, packaging, construction, material processing, space research, defence....



L&T's Computer Centre, Bombay. L&T provides offshore and on-site software development services to

For more than half a century, L&T has been absorbing technology worldwide. Our host of collaborators are international leaders in their respective fields. The Company continues to look for new tie-ups in keeping with its corporate goal bringing advanced technology to India. Developing innovative capabilities and manufacturing skills. Using R&D as a response to customer needs.

The endeavour made L&T a pioneer in the manufacture of dairy equipment, hydraulic excavators, nuclear power reactors... the largest manufacturer of low tension switchgear, a major innovator of construction technology, a leading manufacturer of industrial valves....

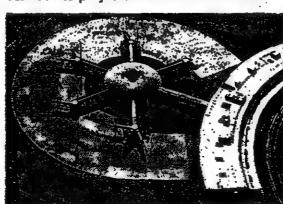


India's first hydrocracker reactor manufactured by L&T for Indian Oil Corporation Limited.

Our ever widening spectrum of activities include cement manufacture, granite, shipping, medical electronics, computer peripherals, telecommunication systems, software development services...

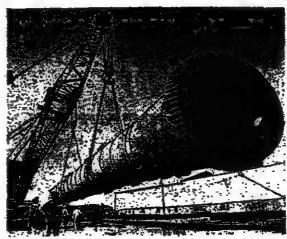
ECC, our Construction Group, offers comprehensive civil, electrical and

mechanical engineering and construction services to projects in India and abroad.



Terminal complex - Abu Dhabi Airport - constructed

L&T has three subsidiaries and two associate companies, twenty sophisticated manufacturing facilities across the country and a network of offices and service centres all over India as well as offices in Germany, U.S.A., Moscow, Malaysia....



The unifying link between them all is the dynamic drive and dedication of people people who believe that excellence is linked with a total commitment to quality and customer service.

- Products and services include:
- Earthmoving and road building equipment
- Plant and equipment for the chemical, fertilizer and food processing and material handling projects
- Switchgear and petrol dispensing pumps
- Computer peripherals and
- telecommunication equipment Medical diagnostic instruments
- Transmission lines
- Construction services Bottle closures
- Tyre curing presses and rubber processing machinery

For more details, contact:



where technology moves with time L&T House, P.O. Box 278, Bombay 400 038, India Th:: 11-73346 Fax: 91-22-262 0223

HE DIVISIONS among Indian trade unions suggest that they should be a soft target for governments wanting to force through labour law changes. The appearance is deceptive.

In a country where governments are loath to abandon the consensus tradition, union opposition has delayed the formulation of policies that would make it easier for employers to shed labour.

There are about 70,000 unions in India. And instead of one or two co-ordinating forums for all unions, common in many countries, there are at least nine - the number recognised by the Ministry of Labour - and all have different political

Indeed, one reason for the profusion of

EVERY DAY, about 25 workers turn up at a factory in Delhi where, according to management, they are paid to do nothing.

The factory's plant was long ago removed by its owner, the electronics company Weston. Rut reneated requests to the workers that they transfer to another factory or leave with compensation have been hurged down.

Mr Sunder T. Vachani, managing director, says the 25 are each paid Re3,000 (£56) a month, an average wage in Delhi for a production worker, but he adds they spend much of their time asleep. He has not approached the government for permission to make them redundant: he predicts that it would be refused.

Weston and thousands of other Indian employers have a surplus of labour, because they are bound by a plethora of rules and regulations which make the redeployment and retrenchment of workers extremely difficult, if not Impossible.

The government has sig-nalled a willingness to act, but ts encountering enormous problems in formulating a policy, both to make it easie private companies to exit and on 58 so-called sick industry units which it wants to move out of public ownership.

With the help of a \$500m loan from the World Bank, it plans to set up a National Renewal Fund to provide resources for dealing with displaced workers. But that is of limited use in a country that has no social security net to catch anyone made redundant

but has huge labour surpluses. Overstaffing is most severe m the public sector. The World Bank has identified it as one of the most serious obstacles to Indian industry's competitiveDivided they may be, but they are not a soft target, reports Michael Smith

### The key to the unions' strength

trade union centres is that many see themselves as the industrial arms of political parties. The ties are all the stronger, because many members of parliament remain union leaders after their election. The key to the unions' strength is the areas where they are organised. Among 316m workers, only about 25m, or 8 per cent, belong to unions, according to

labour ministry figures. But while their representation is almost non-existent in many areas of the unor-ganised labour sector, their penetration in the organised sector is high.

The organised sector is only 31.6m strong, against the unorganised sector's 285m, but it includes the public sector and the vast majority of India's large

employers. Industrial action, or the threat of it, can have a powerful effect there. Unions which staged a one-day strike against the that it was only afterwards that the govenument became eager to talk to them about their views on the changes.

The strength of union opposition to the referres veries. The communist-backed All India Trade Union Congress is totally opposed. Mr T. N. Siddhanta, secretary, says the previous, restricted economy has served us well. I do not say everything was done correctly, but we have

"Liberalisation is more and more expressing itself against the interests of the workers."

The Indian National Trade Union Congress (Intuc), which is allied to the Congress-I party and claims to be the largest grouping, takes a softer line, and did not participate in the strike last November. However, it opposes foreign companies' taking a stake of up to 51 per cent in

Indian enterprises. "They will press out Indian companies that are doing all right," says Mr S. N. Rao, its spokesman. And intue is certainly against a policy

of allowing the closure of sick industrial units or labour rationalisation. Mr Rao does not deny overstaffing, especially in the public sector, but he argues that that is not the fault of the workers.

But perhaps the most effective argument at the unions' disposal is that India has no social security or unemployment benefit, and employment availability is not growing.

The government has stopped recruitment for several years," says Mr Sid-dhanta. "With employment generation nil, no-one will get a job eisewhere."

Overstaffing in the public sector

### No exit, so far

ness. It estimates that there is a surplus of 250,000 to 300,000 workers in the public sector; many believe that to be an

understatement. Partly as a result, the Indian public sector includes numerous sick units whose liabilities exceed their assets. The 58 units being tackled by the government now have accumulated losses of Rs100bn and a total workforce of 470,000.

Private sector employers want an exit policy for the public sector, so that losses can be tackled, inflation rates cut and taxes reduced. But many want. a government policy to make it easier for themselves to tackle inefficient workers and lossmaking units.

In theory, provision aiready exists, through the Industrial Disputes Act, for closing down unprofitable units. However, job security and compensation arrangements are subject to more than 100 regulations, and the act confers discretionary powers of decision on states and government.

However, the laws of many states forbid closure, and states which have a more liberal regime are reluctant to assent to closures and redun-

Companies which close unilaterally, without permission, face losing plant and equipment without compensation. State governments will often take over the operations and run them at a loss, rather than see workers lose their jobs.

Many industrialists believe the success of the economic liberalisation will be jeopardised



More gainfully employed workers at another plant

unless the government formulates an exit policy. "Entrepreneurs and foreign companies will be reluctant to get into manufacturing if they feel there is no way out if they get into difficulties," says one. He is having difficulties finalising a joint venture with a Japanese company, because of the lack

Among organisations seeking a tougher approach is the Federation of Indian Chambers of Commerce. Mr V. C. Dutt, its chairman, has called on the government for employers to be able to cut back at least 1 per cent of their workforce without going through the "proper labour and legal proce-

But the government, in treading warily on formulating a policy, can cisim that the mour for reform from indus-

try is by no means universal.

Mr Tarum Das, director general of the Confederation of Indian Industry, is sceptical about the need for radical change in labour laws. Employers are already shed-ding labour and their organisations are becoming leaner." be says, "Much more needs to be done; there is overmanning across the board. But compa-nies can already do it, provided they have the consent of the

Job-shedding can be achieved even without the consent of unions. Earlier this year, union leaders at Premier Automobiles advised members to turn down an early retirement package, but about 3,000 of the 9,500 workers rejected their advice. In such circumstances, the state did not intervene: nor did it want to.

Nonetheless, Mr Vinod L. Doshi, chairman, believes an exit policy is needed. "We do not envisage it, but if for any reason demand does not pick up and we are in dire trouble, will have no means of fur-

ther reducing the workforce. Companies in other countries do not face the same con-

With the views of industrialists appearing sometimes to conflict with each other - and the political pressures surrounding the formulation of the policy so great - it is hardly surprising that there have been some confusing and often contradictory messages from senior minist

As long ago as last December, Mr Manmohan Singh, finance minster, promised an month. Six months later industry is still waiting. Other ministers and Congress-I spokes-men occasionally say that an exit policy is not under consid-

That, however, is more to do with their regret that the phrase "exit policy" was ever used, because of the emotions it arouses. Means to retrain and redeploy labour are certainly under consideration, even if some ministers insist that the plans do not include retrenchment".

in recent statements Mr P.V. Narasimba Rao, prime minister, has attempted to allay workers' fears that the government's industrial policy would not affect their interests. Implementation of the new policies would not render them jobless, he says. "Whatever we are doing, we are doing for the welfare of the

Such statements do not convince the trade union leaders, and it is difficult to see how a radical improvement in India's industrial performance can be achieved without significant change to labour laws. That, in turn, is hardly likely to work

Easing the shackles

Profile: P. S. SANGMA

final decisions. But as acting labour minister, Mr P. S. Sangma will be highly influential in the government's formulation of controversial policies to deal with sick units and their workers in the public sector, and to ease the shackles imposed on industry to deal with surplus employees, writes

Whether Smith. The deliberations are among the most difficult the government faces. In India, jobs have traditionally been viewed as the preserve of the holder for his or her working life.

The political sensitivities that surround the issues have already contributed to the departure, several months ago, of Mr P. Ramamurthi, Mr Sangma's predecessor at the labour ministry

Mr P. V. Narasimha Rao, prime minister, thought to be considering a significant reshuffle of his cabinet, took on the job himself for a short period, but then decided to appoint an acting replacement. Mr Sangma was familiar with the brief, having been labour minister in 1986-87.

Still only 44, he has wide experience in government, although below cahinet level. A lawyer by profession, he was elected to parliament in 1977 at the age of 29. When Congress I was next returned to power, in 1960, he became a deputy minister and served in that post in industry and foreign affairs before becoming minister of

Like many other government ministers, Mr Sangma returned gress I lost power. In his case he was chief minister in Maghalaya for three years before Congress I was returned to power last year. He was then appointed coal minister, a noncabinet job which he retains alongside his labour brief.

Mr Sangma visibly enjoys the cut and thrust of narlismentary debate, and can often be seen smiling when confronted with challenging questions. But his approach to his ministerial jobs is by no means adversarial.

A the lack of unity among trade unions - "there are nine trade union centres, and that makes it easier for us: we can make them fight each other" - he says he is trying to impress upon union leaders the need to work together. "It would give them more

Ithough he jokes about

bargaining power, he explains. For any honest employer, it is better to have one union than several to deal with. If the unions are united. it is better for the working

Mr Sangma says he is in favour of the unions, though on one condition: that the leadership should come from the workers themselves, and not from political parties. The government is proposing legisla-tion which would limit outsiders on union executives (including MPs) to 10 per cent of the leadership.

Although this may meet union opposition, the bigger fights will be over the publicamendments to labour laws. Mr Sangma, who chairs the tripartite committee to consider the impact of the new industrial policy on labour issues, has tried to allay the fears of unions, by telling them that the government intends to "safeguard the interest of

workers". The government would like to rationalise labour through voluntary retirement, retraining and redeployment, he says.

Mr Sangma points to agree. ments such as that recently negotiated by him in the state owned coal mines. Under this, workers have, for the first time, agreed that any new mines shall take only 30 per cent of their employees from new recruits to the industry.

The rest will come from other mines where they are viewed as surplus labour. The problem with the 58 sick units carmarked for modernisation is that their financial position is already tenuous, and some would be considered unviable in other countries.

0

Inc

SP

M. WAT A

Suitin

Mr Sangma says he hopes most of the units can be revived. "In a few cases, where there is no chance of revival. we are willing to hand them over to workers' co-operatives, and we will write off all the past losses and habilities and give them finance."

And if that does not work? "We will see later on," replies Mr Sangma. He laughs his infectious laugh, but in a way that suggests he realises tha that will be the crucial test of



And here's how Indbank can help you take advantage of new emerging opportunities.

The investment climate in India is most favourable now for the foreign investors and collaborators.

Indiank Merchant Banking Services welcomes you to India with every imaginable merchant banking service you'd need to succeed in India.

Indiank is a wholly-owned subsidiary of Indian Bank, the sixth largest commercial bank in India, with a breed of professionals experienced in every single facet of merchant banking.

Services from Indhank include counselling for non-resident Indians, mergers and acquisitions, project counselling, equity lame management, investor services and stock broking, loan syndication, treasury management, leasing and hire purchase... besides custom-made services to suit your particular need.

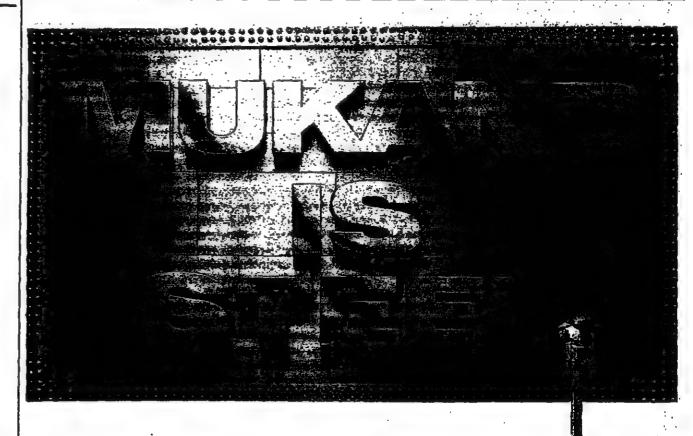
Indbank, with its vast resources in terms of infrastructure and specialist personnel, is a partner in India you can fully rely on. Get in touch with us soon.

We'll let you get the best out of business opportunities in India.

The spirit of liberalisation is sweeping India.



Mades 600 001, India, Ph. 524693, 524694, 510039. Telex: 5121-1MBS. Fax: 044-527059. posser Office: 17th Floor, Maker Toness 'P', Calle Passie, absy 400 005. India. Ph.: 2185378, 2185451, 2186943.



For over five decades, Mukand has been synonymous with steel.

Mukand is India's largest producer of the widest range of stainless and speciality steels; leads in exports of alloy steel castings; designs and builds some of India's biggest, most complex cranes and machines; helps launch her rockels; and undertakes execution of turnkey engineering projects. Making it a multi-product. multi-division, Rs. 500-crore conglomerate that knows how to make steel, engineer it and use it effectively.

In 50 years. Mukand has truly become a mastermind in steel.



MASTERMINDS IN STEED

CASTINGS SPECIALITY STEELS A MACHINE BUILDING ENGINEERING CONSTRUCTION

## Coal scuttle thrown open

OBODY is as yet talking about the privatisation of the Indian coal industry, which was nationalised two decades ago. But under the new economic order the coal industry, like any other public sector undertaking, cannot depend on the government for financing new projects. So New Delhi will have no alternative but to invite private sector participation in a number of coalmining

According to Mr S.K. Chow-dhury, chairman of Coal India Limited (CIL), those which may be thrown open to the pri-vate sector include washeries (where the ash content in coal is reduced), power plants to supply electricity to the mines, workshops for maintenance of equipment and shaft sinking and other mine development

Mains and selection in the selection in

The state of the s

to government and

The state of the s

Constitution of the last the second

The second secon Constant and an

STATE OF STA

260 LELES 2 4 PM

the rest all may be

1000 1000 100 1000 1000

A STATE OF THE RES

Control of the last E

THE REST & P. LEWIS CO.

and the comme

The same of the same of

Det 1,1000 元年 5 日本 位置等 The second of the A TO WARD DEED ter is resent organi 

And I im the wit

Mir Margara Es and

The suppose to take

1-2 A. D. 124 2012

,,基準的1995年

The second state of the second

Posts p

The coal sector's allocation for the eighth five-year plan launched in April 1992 is Rs115bn. But government budgetary support will be limited to Rs28bn. Doubt persists on whether CIL will be able to find the funds for the projects

Kunal Bose says that New Delhi has no alternative but to invite private sector participation in new projects. At the same time, the industry has a four-prong

identified in the plan. Its production target for 1996-97, the plan's final year, is 258m

Because of the strain on its resources, the government has no alternative but to invite private sector participation in as many areas as possible. A more important move under consideration is for the government to permit bulk consumers of coal such as power, steel and cement to have captive

Industries for which coal is the principal raw material would heave sighs of relief if they were allowed coalmining rights. There is a running battle between CIL and the major coal consumers over the quality and quantity of coal sup-plied. For example, there was a supply shortfall of over 6m tonnes of coal to the power sec-

'HDFC'

plan to achieve "self-reliant growth" Mr Purno Sangma, minister for coal, admits that "com-plaints regarding the size and quality of coal continue to be an area of major concern". The complaints mostly relate to the high ash content of the fuel and the presence of such mate-

rials as stone and mud.

he minister believes that joint inspection by the producer and the consumer at the loading point will largely eliminate the complaints. But to improve the quality of coal will call for the setting up of washeries close to the mines as a private initia-tive since CIL does not have the money to do the job.

A study by experts found that a 7 per cent reduction in ash content would lead to an improvement of up to 28 per cent in the calorific value of coal and a 7 per cent saving in

transport costs. CIL, which needs substantial foreign exchange to finance imports of equipment and spares, has decided to give a major thrust to the export of coal and coke. Its newly created export unit hopes that exports will reach 2m tonnes in a couple of years. In addition, Mr Chowdhury explains, it hopes for an extra Rs350 a

The single largest corporate employer in the world which no longer expects the government to take care of its loss according to its chairman, CIL achieved an improvement in the year to March 1992. The company earned a net profit of Ralbn against a loss of Rs2.53bn in 1890-01. How badly the coal business

was run in the post-nationalisation period is evident from CIL's accumulated losses of The perennial bane of CIL

has been low productivity in the underground mines and equipment problems in the opencast mines. According to Mr Sangma, in the five years to 1991-92, the wage cost per man-

The coke quenching plant at Durgapur steel plant in West Benga

shift rose by 58 per cent, while the output per manshift in the underground mines, where nearly 85 per cent of CIL's total manpower is deployed, remained stagnant at 0.58

With wage costs equal to 85 per cent of the selling price of

coal produced in the underground mines, the loss on production of 60.31m tonnes in 1991-92 is estimated at Rs10bn. However, the loss has been made good by the profits earned from production of 147.51m tonnes in the opencast

Output in the opencast mines, however, leaves considerable room for improvement. If the equipment which now remains idle for nearly 55 per cent of working hours is put to more efficient use, that would help. The poor equipment utilisation is in spite of "fairly high investment in workshops".
The challenge for CIL today

and the contract of the second second second of the contract of the second seco

is to generate enough resources to ensure "self-reliant growth". According to Mr Chowdhury, the aim is to achieve this in four ways. First, the underground mining operation which has suf-

fered because of inadequate supervision, delays in project implementation and neglect of dip development is to be thoroughly overhauled. ■ Second, in its obs

step up coal production, CIL has in the past sacrificed the quality aspect. In the past ecade, the share of superior grades in total coal production has declined from 35 to 14 per cent. The aim is to raise this to 20 per cent within three years. ■ Third, CIL has planned to liquidate coal stocks by 20m tonnes to a more manageable 27m tonnes during the current year. But CIL cannot achieve the target if the railways do not press into service sufficient numbers of wagons. There is also scope to reduce the inven-tory of stores by Rs1bn. The fourth task is to step up

the export of superior grades of coal to realise extra value, While the government has yet to show the political courage needed to close any of the uneconomic mines, it is trying to cope with the estimated 50,000 surplus workers by rede-ploying them in new coal projects and offering them an attractive voluntary retirement

However, in this CIL will need the support of state governments, some of which are run by non-Congress parties.

## is how over 600,000 Indian families spell the word 'HOME'.

Over a decade ago, HOFC ploneered the concept of housing finance in India. services industry, xital towards promoting home over 600,000 households through a branch network of 25 offices throughout the country, HDFC has established itself as financial institution is the Asian

established its own Centre for Housing Behind these efforts is our consistent commitment to customer service and tional efficiency. The basis for our demestic and international reputation. And this is just the beginning ...

Housing Development Finance Corpn, Ltd., Ramon House, 189 Backbay Racksmatton,

know the way home

#### MAKE ANY TALL CLADES. WILLIAM IS WILLY WITHE PLACING SUCH A SMALL AD.

Thirty-three of the top fifty Indian companies are our clients. We are present in virtually every area of finance. We've recorded a 100% increase in profits every year, for the last

We made history on the Bombay Stock Exchange. On the very first day that we opened, our share was quoted at 130

corporate sector.

We present all these facts for just one reason. It's important that you work with someone reliable, when you do business in a distant land.

If you're interested in business apportunities in India, we would love to



**KOTAK MARINDRA** FIRABCE LIMITED

H.O. 36-38A, 3rd Floor, Nariman Bhause, 227 Nariman Posts, Bombay 400 021, INDIA Teli 2029933 (8 lines) Past (91) 22-2027391 Telest 011-85129 KMFL-IN

#### "Doing Business in India"

For a complimentary copy of the Masons/ Trade Advisory Committee for South Asia Guide to Doing Business in India, which contains details of recent changes in foreign investment regulations in India, please contact:

Arun Singh

We offer legal and practical experience to companies looking to start up or expand business operations in the Indian Sub-Continent

- Contract advice and drafting
- Technical collaborations
- Joint venture vehicles
- Claims and disputes



30 Aylesbury Street, London EC1R 0ER Telephone 071-490 4000 Fax: 071-490 2545

Offices and associated offices in: London · Bristol · Manchester · Bras Hong Kong · Beijing · Cayman Islands ·

## Suitings for the connoisseur. Internationally.



Digiam is India's largest exporter of high quality worsted

fabrics to the fashion conscious countries of Europe.

The Suitings and the Menswear that the well dressed

people are at home in.

The world over.

For Trade Enquiries please contact Mr. Rakesh Bhargava VXL India Ltd. (Digjam Wooden Mills) 85-F Maleer Towers, Cuffe Parade, Bombay-400 005 (INDIA) Telephone: 91-22-2184640 (4 lines) Direct: 2187891 Telex: 011-82912 VXLB IN Fax: 91-22-2188365

Southern Petrochemical Industries Corporation Limited (SPIC). In a short period, we have evolved to become one of India's top north industrial conglomerates. With our Group turnover exceeding Rs.12000 million, we are among the first ten in India.

This tremendous growth is due to the well thought out diversification programmes implemented by us - both in India and abroad.

Springing from a sound base in Fertilisers, we have diversified into Seeds, Gypsum, Biogrowth Regulators, Bio-Antifeedanis, Biocides, Bio-Fertilisers, Fine Chemicals, Heavy Chemicals, Petrochemicals, Pharmaceuticals, Shipping, Electronics, Project Management Services and Engineering & Construction - all areas which have resulted in our Group setting a fast pace of growth.

Another feather in our cap is National Aromatics and Petrochemicals Corporation Limited (AROCHEM). This Rs.17000 million project co-promoted with the giant public sector enterprise - Madrus Refineries Limited (MRL), will be one of the largest aromatics projects in India.

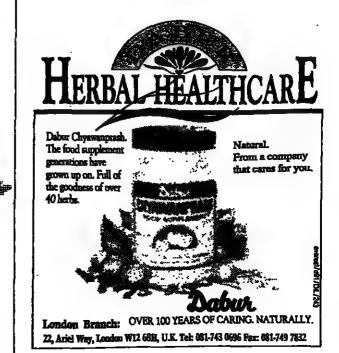
SPIC - We are justifiably proud of the feathers we

Adding another





Southern Petrochemical Industries Corporation Limited 97, Mount Road, Guindy, Madras 600 032, INDIA. Tel.: 2350245, Thr.: 041-8908 & 8921, Far 2352163.



## Small fish in a big pond

HEY are just minnows in a global pond. Yet they are not insignificant. They do not possess the financial muscle of American but they are chiselling out an international presence

Forty-five years after independence, Indian business houses are dipping their toes into unfamiliar waters. Leading the charge is RPG Enterprises, India's sixth biggest business house. The Bombaybased group is building a Rsl20m car tyre plant in Sri Lanka. It is scheduled to go into commercial production by the end of the year.

"Once full production is reached, we expect annual des to be Rs300m," says Mr Harsh Goenka, the youthful chairman of RPG Enterprises. Government-run companies are not far behind the private

sector. The Baroda-based Indian Petrochemicals Corporation Ltd (IPCL) wants to set un a \$200m. 100.000 tonnes a year acrylonitrile plant in Yambu, on the western coast of Saudi Arabia. According to Mr Hasmukh Shah, IPCL chairman, the engineering phase will commence after August". Other important projects include a Rs35bn oil refinery at Jebel Ali in Dubai by the Bombay-based Ambani group and a Rs7.4bn rayon grade pulp plant in Indonesia by the Delhi-based Thapar group. Meanwhile, a handful of Indian business houses already runs significant international operations.

Singapore-based Mr Rajan Pillai, head of a Rs12hn bread and biscuit empire, controls New Zealand's biggest biscuit company. Mr P. K. Mittal, head of the Rs13bn Calcutta-based Ispat group, runs the largest steel mill complex in Indonesia's private sector. In Malaysia, Bombay-based Mr Aditya Birla operates one of the world's largest palm oil refining plants. From Essex, Mr Vijay Mallya supervises 17 manufac turing units, spanning 18 countries, which generate revenue

of Rs18.65bn This surge of international activity among Indian business houses coincides with an awakening realisation among foreign companies of India's attractiveness as a large consumer market and as a potential manufacturing base.

There are several reasons why Indian businessmen have chosen to come out of their shells at this point of time.

First of all, Indian technology appears to be coming of age. RPG's Enterprises's Sri Lanka project is a case in point. Within India, all the six major tyre companies have been established with help from global leaders such as Dunlop, Pirelli and Intercontinental. The RPG project, how-

Are YOU looking for: BUYERS in INDIA for your Technologies, Equipment or other Quality Products? Industrial COLLABORATIONS?

OPENING up of the Indian Economy TODAY offers UNPRECEDENTED opportunities to FOREIGN companies both for SALES in the VAST Indian MARKET and participation in JOINT VENTURES. Foreign investors can now own 51% in a local

With our knowledge of India and contacts, WE offer effective professional services to make your business efforts successful.

Interested parties please contact, with full particulars, Write Box A588, Financial Times, One Southark Bridge, London SE1 9HL.

nology provided by Ceat, a RPG Enterprises run company in which the Goenka family holds a 40 per cent equity interest and Italy's Cent owns 10 per cent.

For some businessmen, the for international recognition. In India they may be powerful players, but they want to be more than just hig fish in a small pond. As Mr Mallya puts it "We want to be a large international group based in India, operating a broad spec-trum of businesses in associa-

tion with the world leaders." Mr Shah of IPCL echoes this sentiment. "While the new economic policies place a premium on export-led growth, IPCL believes that the mission is much larger in dimension. We should aim at international forays to emerge as a force to reckon with in the petrochemical industry worldwide."

Before that happens, the government will have to ease the cumbersome controls on Indian investments abroad. Aware of the bottlenecks, the government is now actively considering granting automatic clearances for Indian companies planning to invest in overseas joint ventures or whollyowned subridiaries.

Procedures for granting approvals to the appointments of Indians on the boards of overseas companies in which nvestments may also be relaxed shortly. Combined with the imminent free convertibility of the rupee, these should further stimulate Indian groups to go global.

Despite the enthusiasm of Indian businessmen, so far the dip into international waters has been rather timid. Most lean on local partners for expertise and funds. IPCL's acrylonitrile plant is being set up in collaboration with the Alujain Corporation, part of the Saudi Arabian Xenel group. Mr Pillai's Britannia Brands is a joint venture with BSN, the French food conglomerate. The Thapars are setting up their pulp plant with P.T. Risjadson Holding and investment of Indonesia.

Financially, also, most of the new ventures tend to start off small. RPG's Sri Lankan foray,

est. At Ral20m, it is a mere drop in the ocean compered to the Rs30hn which the Goenkas propose to invest on projects in India. Of this, Rs4.5bn is earmarked for expanding their Indian tyre interests.

Mr Birla's international adventures started equally bashfully. "By the late 1960s, I started feeling that south east Asia would be a good place to be in. I began with a very small textile unit. I think the initial outlay was not even Rs10m," he recalls. This 12,000spindle textile plant in Thailand became the take-off point for a multi-location, multiproduct group of 11 companies whose combined sales are currently \$730m. Within India, Mr

Birla's group sales are Ra54bn.

Desnite their export growth. until recently Indian busine houses were unable to break out of their Asian houndaries. That is rapidly changing with India's diamond merchants serting the pace. Their manufacturing outlets are in Surat and Bombay, but they buy diamonds from London and Antwerp and export them to New York and Hong Kong. Industry experts say that

three Indian dismond firms (Rosy Blue, Jayem and Vijaydiamond) tower over the rest. Not only are their sales higher (roughly \$200m each), but they differ from hundreds of run-of-the-mill diamond merchants because they operate cutting and polishing plants in several countries beside India.

Mr Dilip Mehta of Rosy Rius has factories in Belgium, Sri Lanka, Thailand and Israel esides India. Mr Vijay Shah (Vijaydiamond) has plants in the Philippines and Thailand besides offices in Bombay, Israel, Antwerp, Hong Kong and New York. Though both maintain manufacturing ties with Surat, Mr Madhu Mehta of Jayem now largely operates out of Antwerp and Thalland. Does all this point to the birth of India Inc? It is too

early to say. Nonetheless,

today's willingness of Indian business houses to look out of India and into the world's windows reveals growing confidence and maturity. Gita Piramai FOREIGN INVESTMENT

## More, but still not enough

B. K. K. Modi, the chairman of Godfrey Philips, a leading cig-scrette manufacturer, is a busy man right now. Last week he spent many hours with the top brass of Stephanel. This British company is seriously con-aldering both marketing its range of women's wear and sourcing some of its produc-Hon in India.

Next week, Mr Mod! will be doseted with Disney executives, looking at the prospect of dubbing the latter's vast repertoire of children's movies

"Since the liberalisation programme started, the number of inquiries from formenal," says Mr Modi. "It is a far czy from the time we wore out shoe leather trying to attract companies to come to

The recent international interest in India is certainly not superficial. Very soon, Indians could be crunching bowls of Kellogg's Cormilakes, washed down by cans of Coke. These global brands are just two of the 950 foreign collaborations approved by the Indian Government in the past 13

In contrast, there were just 666 approvals in 1990. According to the Indian Investment Centre, 289 projects involving foreign equity worth Rs5.34bn were approved in 1991. Figures from the Department of Industrial Development suggest that 78 per cent of this amount was approved between August and December 1991, or shortly after the first budget of the

mi government In January 1992, foreign collaborations involving Rs1.76bn were approved which is more than the whole of 1990, when there were just 194 projects involved a mere Rel. 28bn worth of foreign equity. February 1992 was eren muro remarkable. In just that one month, the figure shot up to Ral4.91bm. Foreign investment seems to be finally coming to India in a big way.

Currently, General Electric of the US is possibly the largest foreign investor, it has tied up with half a dozen Indian companies for products as diverse as refrigerators and washing machines (with God-rej), thermoplastics (with Indian Petrodesmical Corpus-tion), and industrial Corpustion), and industrial lighting (with Wipro). It has also evinced keen interest in India's ambitions energy pro-gramms and is likely to set up electric power station once the government has finalised

its power policy.
Du Pont also has major investment plans. These include a \$100m venture to manufacture polyester base film for photographic, X-ray and graphic arts application to be located at Kurkumbh, near Pone in Mahareshtra.

Meanwhile, there is a whole ost of smaller projects involving higo-profile multinationals such as Shell in petrochemicals. IBM in computers, and despite the obvious and dra-matic percentage increase in foreign investment, the actual total remains piffling in international terms. The question is: why has India failed to India's multi-layered

bureaucracy is frequently cited as a key factor. Aware of international frustration, one of the first acts of the Narato appoint a high-powered four-member foreign investment board headed by Mr A. N. Verma, a senior civil servant, to slice away at red tape. But it was unable to achieve

Right through a sweltering Indian summer, Shell's managing director, for example cooled his heels in a Delhi

Swapping horror stories is almost a favourite pastime for foreign businessmen dealing with India. In trying to understand the logic for these delays, what most India watchers forget, or neglect to take into account, is the strong nexus

But just how much of this fresh investment is due to the welcome mat spread out by Mr Manmohau Singh, the finance minister, and the much-touted "new economic policy" announced on July 34 last year? Reading between the lines, the answer is: not very

Companies like GR. Du Pont and Coca-Cola, which head the list of major investors, have long been interested in India. announced projects have been in the pipeline for the past two to four years. Even more sig-nificantly, almost all were tellor-made to sait India's fiveyear plans.

The Du Pont polyester base film project is a classic example. The Indian government was clear that foreign investment had to be high-tech, world-class and export-oriented. We centred our project around those objectives," says Mr Bob Wray, business director of Du Pont electronics. "Liberalisation only speeded

between business and politics in the country hotel, waiting for final clearances for a Re30bn naphtha cracker which Shell wants to

set up with the Material Group

outside Bombay. He waited in

Swapping such horror stories is almost a favourite pastime for foreign busines dealing with India. In trying to understand the logic for these delays, what most India watchers forget, or neglect to take into account, is the strong name between busto and politics in India. If a new venture encroaches on an existing concern, its manu ment will enviously look for ways to protect its turf. Often politicians and bureaucrats are all too ready to belp out by

stalling a rival's project. It took Pepsi-Cola over three years to set up a food process-ing and soft drink plant outside Delhi. The undertaking almost become unviable in the process. Though its profit-andloss account is nothing to write home about, the Pepel venture at least managed to get going despite the multipronged and unabashed blitz

unleashed by Parle, a local soft drinks manufacturer. A Du Pont-Thapar Groun

nylon 66 project in Goa has not been as fortunate. The polyester cartel succeeded in delaying the Rs1.96bn enterprise to the point where cost escalations rendered it financially unviable.

Another source of misgiving among potential foreign investors is India's draconian labour laws. It is almost impossible to fire workers or close down loss-making units. These are not the only trou-

ble spots. According to Mr Alan Furness, British Deputy High Commissioner in Bombay, "there is a degree of scepticism about how far government policies have really changed and what this means in practice. There are also fears about power allocations and whether other infrastructural needs will be fully met." Nonetheless, despite warped labour policies, a stubborn bureaucracy and roadblocks all along the way, India holds several advantages over neigh-bouring countries for foreign

Du Pont, for example, preferred to locate its polyester base film plant in India rather than China, Japan or the Pacific Rim countries. According to Mr Wray, "we want to globalise but there is too much competition in Japan and markets such as Korea, Taiwan and Singapore are too small. India offered more incentives then China. The clinching factor was the presence of a major local consumer for our

uroduct." So India could be one way to beat the global recession; company results for 1891-1892 have been largely ebullient. Inflation and the prospect of a poor monsoon may cut into next year's profits but with a 150m-strong middle class, India's consumer boom, which started in the late 1980s, may only marginally decelerate.

In this panorama, do the pluses outweigh the minuses in the minds of foreign investors? Recent figures certainly suggest that they do. But will India seize its rare opportunity or let it alip away?

Gita Piramai

#### Our products speak for themselves... and for us. Pioneers and leaders in professional electronics in India. Meeting the critical needs of Defence and other core sectors, for nearly four decades now. Through our equipment, systems and With an infrastructural strength of 9 factories, advanced production and quality assurance facilities, skilled workforce of 20,000 people and over 2000 engineers including 650 engineers in Research & Development. Bharat Electronics manufactures a broad spectrum of hi-tech products. The comprehensive for electronics range sold your professional needs Product range Defence communication equipment in HP, UHF, VHF microwave bands Telecommunication networks, radio, multiplexing and switching equipment and antennae Broadcast and TV transmitters and studio equipment Satcom terminals for Communication and TV Networking Radars for Defence and Meteorology Optical and opto-electronic equipment Simulators and software Semiconductors, ICs, crystals, LCDs and electron tubes - microwave, transmitting tubes, X-ray, TV & monitor tubes For more details, write to: The General Manager (Inter **Dharat Electronics Limited** 16/2 Race Course Road, Bangs Net: (812) 269897/263117/267 आस्त इलेक्ट्रॉकिंक्स PHARATELECTRONICS

# In a new India. you need an old hand.

ndia, 850 million people (the world's third largest pool of skilled manpower). Vast tracts of fertile isnd (sgriculturally, among the most productive nations). Now emerging



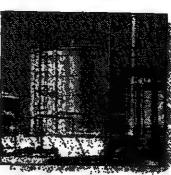
as a rapidly developing economy in Asia (with liberal government policies)... This is the land of opportunity today.

And ITC is the business house with a unique advantage in India.

ITC is the country's most progressive, multi-business, professional group. With the largest product distribution network. With a leadership position in tobacco and



cigarettes, agri-businesses, paper and board production, hotels, exports and international trade. A growing presence in marine farming and financial services. Plus active interests in packaging and printing. and information technology.



An associate of B.A.T Industries p.l.c., the ITC Group turnover

exceeds US \$ 1.5 billion. It commands the second largest market capitalisation and has an 80-year long unbroken record of progressively high dividend payments.



Now ITC's diversity and experience is available for joint venture in India, import-exp technology transfer, third country sourcing, custom farming and international financial services.

Come, invest in India. With the ITC advantage working for you.

Come, sign up India.



International Business Division Fax Nos. Headquarters, India: 022-2624467; UK: (908) 695573; USA: (201) 3791473; Dubri: (084) 55484; Singapore: 2213683.

Michael Smith on the electronics sector

## **Growth has faded**

insched by Parke 14, A Die Pout-Teiler in de Pout-Teiler in Gelt in Ge 10th anniversary of one of the most significant events in Indian television and electronics manufacturing. It was in 1982 that the

DAY JUNE 26 184

erz ench se geled pe

nd Singapore are to ge

37 Was the presence (

tajor local consumer by

So India could be many

cat the publication

285 7852 ts im 1992

ave been largely that

official and the present

WE: 2005000 FM IN

ndia's consumer home

tarred in the late 1882 t

in this parotema, 61

ni) marginally declere

hund dataeigh in in

र एक क्यांच्यं से विदेश है

And Becom Agus and

agreet that they be be-

ndia seite la me cor

nate on let at skip step!

 $x_{ij} \leq \sum_{i \in \mathcal{I}} x_i x_i x_i x_i$ 

Mark the state of the state of

The second secon

sign of India

1000011

administration of Mrs Indira Another source of making and the source of making source of making source of making and the source of making and the source of t Gandhi abandoned its traditional hostility to televisions, until then thought an unneces luxury, and encouraged their use for people to watch the Asian Games. TV manufacturing was given further impee Spots. According to tus in the run-up to the general election two years later.

The change of policy led to En Commissioner in b television becoming one of the is commonwer as the common as the common about hos in the common and what the common and what the common and what the biggest growth industries of the mid-1980s, with annual expansion of more than 20 per anged and what the cent the norm. This in turn fuelled strong growth throughout the electronics sector.

Practice. There are our are about power about power about the indice of a track with the indice of t Few manufacturers are in a mood to celebrate the anniver-Nonetheier despite boar policies, a sub-ireaucrary and teacher along the way, lath hi companies that entered the market, many have since quit or are in trouble. Three manureral advantages were and BPL - now dominate the straight field with a combined market share of more than two-thirds. facturers - Videocon, Onida De Port in They and the other remain-

the first in the ing manufactures are that has ing in a market that has the first indicate and white in ian China, Japan e ! attilic Run counting to and 4.4m black and white in IS to Mr Alse. Mr Ma 1988 to 800,000 colour sets and jobalise but there is took 3.2m monochrome sets in 1991. superitum in Japanes The electronics components sector, whose fortunes are closely linked to consumer with offered time into electronics and especially the television industry, is feeling the pressure. Although its pro-

the returns on its substantial investment are poor. Indigenisation of inputs into the electronics sector has improved significantly in the last 10 years. Whereas manufacture of colour televisions Ser same profits but to started with 90 per cent of com-

duction continues to rise.

capacity utilisation is low and

50m strong midde the ponents imported, that is down adle's consume long. to 10 per cent. However, the components industry's long-term plans for further advancement are suffering because current volumes are insufficient to justify largescale investment in facilities to produce components including

integrated circuits. That, in turn, will keep up the cost of televisions - Indian prices are among the highest

in the world, although televisions are beginning to compete in the export market - and prevent further growth in the market. Tariffs on imported raw materials and components remain high.

Television manufacturers are united in what to blame for their woes. Sales taxes, excise duties and other government imposts have risen to a level where they are 50 per cent of the total price of a colour tele-vision set. "Due to this, an be a sunrise industry has become a sunset industry in the last four years," says the Consumer Electronics and TV Manufacturers' Association

The industry believes that in spite of high poverty levels in India, the market is - high taxes aside - capable of enor-

reached a low ebb in the 1980s ing out on the TV hoom.

previously Purther advances will be

helped by the recent govern-ment liberalisation which will enable Philips to take a 51 per cent stake in the company which will also market goods under the Philips brand name. The leading indigenous com panies are also benefiting from the liberalisation which allows

Television manufacturers are united in what to blame for their woes. Sales taxes, excise duties and other government imposts are 50 per cent of the total price of a colour television set

mous growth. "There is a view that those who can afford to buy televisions have already done so," says Mr N, Vittal secretary at the government's department of electronics. "I do not agree. If China with a comparable population can produce 7m colour sets a year why should we be satisfied with 800,000?" Industry sources say that household penetration is less than 5 per cent.

With the market depresse manufacturers are concentrating on increasing exports and electronics and related products such as audio equipment video recorders and household products including washing machines and vacuum clean-

Internal forecasts by one consumer electronics group predict that Indian sales of vidso-cassette recorders and players can almost double from Rs5.5hn in 1990-1 to Rs10hn in 1994-5 and those of audio equipment will rise by a similar proportion to Rs13.71bn.

Among groups poised to take advantage is Peico Electronics and Electricals, in which Philips has a 40 per cent stake. Peico has had a chequered hisdirection and a government-en-forced late entry into television manufacturing led to it miss-However it claims 30 per

cent of Indian audio sales and is mounting a more determined attack on the television market. It held No 1 position in the black and white 14-inch market last year, against No 8 position

them to market products under the brand name of the foreign mainly Japanese companies with which they have collabo rations. Onida has tie-ups with JVC, Videocon with Toshiba and RPL with Sanyo.

Closer ties would inevitably boost quality and, with it, export potential. According to Cetma, last year's exports 200,000 colour TV sets is likely to rise to 500,000 this year. But exports alone will not solve the industry's problems.

Mr T.P.G. Nambiar, manag ing director of BPL, which exports more than 10 per cent of its output, says competition from international competitors means that the price of 14-inch televisions in the UK market has fallen from £81 to £73. "We can always sell abroad but the price is never very profitable." The incentive is that volumes are boosted and the foreign exchange earned can now be spent on importing goods to

improve production. Like other manufacturers, Mr Nambiar would prefer to see the main growth in domestic markets. For television manufacturing, if not for consumer electronics as a whole, that could be some way off.

The country's film industry is among the world's biggest, reports Gita Piramal

## Bollywood hears cash registers clink

ANT TO forget the harsh world of reality? For less than Rs10 anyone can do just that for three hours of pure entertainment at one of India's 13,000 movie halls.

With 900 films in 15 languages produced annually, the choice is wide. Some 14m tickets are sold daily. All of which makes the Indian film indus try one of the biggest in the

Although films are produced in all of India's major languages, the Bombay-based Hindi industry dominates the scene, both economically and

culturally.
Dubbed "Bollywood" by its detractors for its near-parasitic dependence on Hollywood's creativity, the popular Bindi cinems has been the sixple entertainment of the es for over seven dec Hindi films are released

nationally, while regional lan-

guage ones are released only Currently, the movie industry is in a state of breathless expectation. In the 1980s, producers lost money; in contrast the 1990s appear both bright

and profitable At theatre halls, cash registers have started clinking once again as a new generation of teenagers discovers the visual delights of the big screen. Home videos are boosting the

For theatre owners in some states, profits have also improved because of a recent minor tax change providing a modest rebate. No longer are movie theatres being converted into shopping com-plexes and office blocks.

Though few new cinema halls are opening up, some old cinemas, which had fallen into seediness, are being restored. It is widely expected that the current ratio of eight cinema seats per 1,000 population will immrove in the near future.

Moreover, the video onslaught, which had become the bane of the business during the 1980s is no longer the menace it used to be. For almost a decade, rampant piracy robbed film-makers of royalties from video cassette sales, while keeping middle class audiences out of thea-

faced a challenge from a pirate industry whose turnover was

almost equal. By the late 1980s, he things had changed. Sporadic police raids and court cases, ed with the accumulation of vast personal fortunes, encouraged the bigger video pirates to legitimise their

Film producers and video pirates signed a reluctant truce. Not only did they start financing films together, but libraries began to stock legally-made cassettes. Licen video sales looked up and today constitute about 10 per cent of total returns.

One film producer who has en particularly successful in twirling the video boom to his adventage is Mr Remanand Sagar. According to industry experts, Sagar Studios makes a clear profit of Rs800,000 on every video cassette it brings out. It keeps a tight control on production costs. Rach video is ade for roughly Rs250,000 a low figure by industry stan-

Despite the poor quality of sets and computer graphics, videos from the Sagar stable are immensely popular. The secret of Mr Segar's success? He has cashed on a resurrent Hindu wave. Elis version of the Ramayan, one of India's two great epics, brought the country to a grinding halt every nday morping when it was broadcast on the state-run

When Mr B. R. Chopra, a rival film-maker, was ch to serialise the Mahabharat, Mr Sagar shifted to the video medium. His 78-episode magnum opus on the life of Krishna (of which 10 have been produced to date) has hem marketed with finir.

Popularity brings its own problems, "We are losing at least Re30m-40m a year because of cable pirates," grumbles Mr Prem Sagar, managing director. Cable pirates, in fact, are taking over from the video pirates of yesteryear. Unauthorised cable networks in urban areas have mushroomed. For between Rs60-150 a month, they offer at least two cable channels during peak hours. Most also



offer Star TV, the new Hong Kong satellite broadcasting station and CNN.

Filming in Bangalore, Karnataka state

According to Admarg, an independent Bombay-based market research agency, in December \$1 there were 12,000 cable operators. There has been a brisk 20 per cent rise in

the cable operator fraternity. Though Star TV is an advertisement-driven free service, cable operators frequently tape popular programmes. Illegal cable screenings of Star TV programmes (which include the BBC World Service, Asia MTV and Prime Sports) as well as locally-produced entertain-

ment software, are rapidly becoming a far greater menace than the video pirates. The government has prom

ised steps to update legislation on copyright and cable TV, but progress has been tardy. Ironically, the advent of satellite channels at the same time offers the promise of an additional revenue source for film producers to wash off red

Inkstains on their profit-andloss accounts. "At some point, Star TV will have to commission Indian software," agrees Mr Shakti Samant, president of the Indian Movie Pictures

Most Indian film making is financed out of black money. "Much of this comes from the underworld. Indian mails dons want to meet the starlets and gain respectability at the same time," says Mr Rauf Ahmed. editor of Filmfare, a monthly magazine with 500,000 read-

The problem is that few ccessible for this high-risk business. With no banking or institutional finance available film producers are forced to borrow capital at usurious annual interest rates of 36-48 per cent.

Among the hundreds of film companies, just one, the Madray-based GV Films, is a

public limited concern. Film-making is possibly one of the most disorganised ways of making money. "Unlike in other parts of the world, film stars in Bombay work in up to 20 films at a time," says Mr Firoze Nadiadwala, a leading film producer and distributor. Even top directors and technicians have multiple assignments. This results in scattered shooting schedules of films.

Most films take up to two years to complete, with prohibitive cost overruns. That is why out of 900 movies produced in a year, less than 14 per cent succeed in making money. They either die stillborn or distributors refuse to take them up.
In India, films are usually

distributed region-wise through one or combination of three options. Producers receive either a minimum guarantee basis (the distributor guarantees to pay the producer a minimum amount irrespective of boxoffice collections), a flat commission or a refundable

Despite the near-certainty of losses for low-budget productions with untested directors, the glamour and glitz of Bombay's stars continue to attract nouveau-riche suckers. The industry is rarely short of

In such a scenario, the mood is more upbeat than it has been for the past three years. It's time for lights, camera, and action in Bollywood.

## JARDINE FLEMING INDIA LIMITED

(Incorporated in the British Virgin Islands)



ANNOUNCES THE OPENING OF ITS

## INDIA LIAISON OFFICE

TO PROVIDE RESEARCH ON

- The Indian Economy
- Listed Companies

India Country Funds

THROUGH AN EXCLUSIVE RESEARCH AFFILIATION



**Ouantum Financial Services Private Limited** 

Jardine Fleming India Limited c/o DBS Corporate Club Raheja Chambers Nariman Point Bombay 400 021 India.

Director: Mark Bullough Tel: (91) 22-287 0360 Fax: (91) 22-287 2646

## **Jardine Fleming**

HONG KONG ● JAPAN ● KOREA ● TAIWAN ● PHILIPPINES ● MALAYSIA INDIA ● THAILAND ● INDONESIA ● AUSTRALIA ● NEW ZEALAND

## No survey of India could be complete without a look at the 20th Century Group



opening up. And aiding the thrust is the 20th india. Services include, leasing, hire purchase, tting, merchant banking and OTC Having highest FAAA (pronounced Triple A) rating for fixed deposit and P1 + (pronounced P - one plus) for commercial paper, from Credit Rating And Information Services Of India Limited (CRISIL). Net worth terceeding INR 310 billion; Aspets over

 20th Century Venture Capital Corporation Ltd. - promoted by TOFC along with Asian Corp. Ltd. Going strong in Venture Capital. 20th Century Kinetic Finance Ltd. — one of the first companies with equity participation by the menufacturer (Firodia Group --- leading manufacturer of 2 wheelers & 4 wheelers in collaboration with Honda and Dalmier Renzt. dealers and finance company. Doing retail financing of 2 wheelers The Group --- with offices in 8 cities in India --- is looking ahead to greater achievements. With mutual funds — factoring — inve

20th Century Finance Corporation Limited

 25-26, Maller Chamber III, Narmen Point,
 400 021, India, Tel: \$1-23-3870648, Fec \$1-20-2 20TH CENTURY - THINKING AHEAD.

Though corporate sales are up, the production index has fallen

## **Industry feels worried**

HE DICHOTOMY is almost absurd. According to the Department of Economic Affairs, the index of industrial production plunged from 8.5 per cent in 1990-1991 to

-0.4 per cent in 1991-1992. Indeed, in manufacturing (as opposed to mining or power generation), the des even swifter. Here, the index fell from 9.6 per cent in 1991 to -2.4 per cent in 1992.

Yet, at the same time, end-ofyear company results unveil several islands of prosperity. An analysis of 875 major companies whose audited results have so far trickled in shows that aggregate sales rose by 21.1 per cent over last year. And the Economic Times Research Bureau reports that corporate operating and gross profit moved up by 27.1 per cent and 26.5 per cent respec-

The most outstanding company performance is that of ITC, a cigarette manufacturer. Its sales rose from Rs22.9bn last year to Rs30.17bn this year, and in the process it became India's premier company in the private sector.

Delving into the figures resolves the apparent conflict between lower production and higher corporate sales.

'If one breaks down the results for the financial year ended March 1992, one sees that the profits of the first half do not really carry through to the second half. A large part of the apparent increase in sales actually reflects inflation and

Top private sector companies						
innik	Company	Year unit	Sales (Rebn)	Major products		
1.	rrc	March 1002	30.17	Cigarettes		
ġ.	Tisco	Merch 1992	28.95	· Steel		
5.	Telco	March 1991	26,01	Trucks		
4.	Hellenum industries	March 1992	-22,74	Textiles, petrochemicals		
5.	Hindusten Lever	December 1991	17.76	Soaps, detergents		
6.	L and T	Murch 1962	17.86	Engineering		
7.	Greater indicateles	March 1992 .	14.71	Textiles, coment		
8,	ACC	March 1992	14.51	Cement		
Е,	Balal Auto	Merch 1992	12.79	Two-wheelers		
10.	Ashok Leyland	March 1992	10.31	Trucks		
11.	Mehindra and Mehindra	- March 1991	10.02	Jeeps		

not higher production, says Mr Rahul Bajaj, chairman of

monsoon, turnoil in the bank-ing sector, high interest rates and tight credit head a list of negative factors that causes

scattered and independent traders. By giving hig compa-nies between three to six also play a vital role in financ-ing the companies from whom they buy goods.

Apart from their regular

Companies dependent on imported raw materials have been badly hit. With 60 cents of every export dollar being converted at free market rates, imports have become 15 to 20 per cent more expensive. A hidden subsidy has vanished overnight

business activity, these traders norn in Indian boardrooms. are heavy investors, if small in scale individually. The recent The mood is definitely one of uncertainty and anxiety. For large companies, and stock exchange crash after the particularly consumer-oriented Harshad Mehta scandal has hit them hard. In a knee-jerk reaction, many have been forced to

ing factor of all is a fundamental change taking place in disreduce their regular trading tribution patterns.
In India, goods have traditionally been distributed across the country by small, volume, resulting in a Catch-22 situation: Companies meanwhile have been double-

chean source of finance dried. up but sales have dropped to miamabla lavela.

Will the traders recover? And if so, how quickly? Or should companies evolve new distribution patterns to fill the vacuum? Most companies are adopting a wait-and-ses approach before taking more radical steps. If orders start rickling in, if the monsoon is not as had as predicted, and if sales pick up, the old system may survive. The ifs are many and the cost of restructuring

The next few years will be difficult for India's corporate cantains for other ressons sine. India is gradually but inevitably switching from a seller's market to a buyer's one. Facing real competition both local and international, for the first time is not a happy prospect for industrialists pempered by decades of protection. What is the point of reform if it

iank 991		Beles Rebri	740k 1890	Rabn Rabn
1.	Tath	120,33	1	100.94
	B. KA. V. Birla	53.88	2	44.33
2. 3.	Thager	24.43	6 6	17.24
4	Baini	22.95	4 1	20.47
ж.	Ambani	22, 15	1 3 1	29,17
K	APO Enterprises	19.78	8	19.37
ž.	Maliya	17.14	8	14.95
8.	Q. F. C. K. Birle	16.56	10	14,22
K -	Cirtabria	16.44	7 (	15.03
10.	Mathhadra	15.18	1 11	13.12
11.	G. N. Modi	14.99	9	14.40
12.	Arvind Mulatini	13.03	12	11.77
13	Nanda	12.79	15	10.12
14.	L. NS. K. Sirie	11.81		
18.	Godrei	10.73	15	9.52
16.	K. K. Birta	10.65	14	9.59 -
17.	Hibduja	10.23	20	7.50
18.	Welstand	9.41	18	8.47
19.	TVE	6.71	-	
20.	M. P. Birla	8.43	19	8,00

sums up the attitude of the year's partial decontrol of steel prices, Mukand, a leading Bombay-based mini-steel company, wanted to build a Rs46hn steel plant to produce im are dependent on imported raw materials have been badly hit tonnes a year. Today, Mr Rajesh Shah, Mukand's chief

by the government's policy on the partial convertibility of the rupes. With 60 cents of every executive, admits: "We are export dollar now being having a close second look at converted at free market rates instead of the government's In such circumstances, the official rates, imports have fortunes of India's hig business houses may resemble a wild game of snakes and ladders. become 15 to 20 per cent more expensive. A hidden subsidy has vanished overnight.

Meanwhile, the high cost of money, combined with the demise of monopoly profits, is scaring off capital investment. More and more companies are re-examining the viability of

musicality.

Moreover, a

their expansion plans. One key industry at a vulnerable turning point is the steel sector. Moves to loosen government shackles so as to boost total capacity have been over-cautious and largely inef-

For example, before last

## Dahur Amla Hair Oil. The herbal way to long, kustrous hair. Nourishes gently. Naturally. From a company that cares OVER 100 YEARS OF CARING, NATURALLY, 22, Ariel Way, London W12 784, U.K. Tel : 081-7430696, Fax : 081-7437832.

200 74.85

Profile: IFB INDUSTRIES

## Master of fine blanking branches out

HE Marxist-ruled West Bengal has the dubious distinction of having the largest number of antiquated engineering units of all the Indian states. But in West Bengal is also located IFB Industries, which exports around 80 per cent of its production of fine blanked components used in automobiles, mainly to hard

CULTONCY AIREM. Fine blanking calls for the application of highly sophisticated technology. The surprising thing about IFB is that 12 years ago when Mr Bijon Nag, a first generation entrepreneur, chose Calcutta, the biggest city in West Bengal, for investment, a substantial flight

taking place. Though he would not admit

it, the fact that Mr Nag is a relation of Mr Jyoti Basu, chief minister of West Bengal for the last 15 years, might well have clinched the issue for him. In any case, IFB is one of the rare cases in West Bengal which has not been visited by industrial unrest since it started operations. Political connections have certainly helped.

Even so, as the company's business grew, IFB realised it would be too risky to put all its eggs in a Calcutta basket. In the last few years, it has set up bigger plants in Bangalore and

for the production of electric motors in collaboration with Siemens of Germany will also be in Bangalore. Only recently, the IFB-backed \$4m joint ven-

be exported to Europe and the Having mastered the fine blanking technology, the com-pany has decided to create more than one production base

When it diversified into white goods, industry watchers thought IFS had made its first wrong move. It had no experience in marketing consumer goods. But the technical tie-up with Booch Siemens has gone a long way to ensure its success

has started production at According to Mr Nag, the fine blanked components to be produced at the Wrexham plant will, besides reducing the

of the Wrexhem plant will be expanded in the next couple of years, a decision has already been taken to have similar units in Czechoslovakia and

The success of IFB is largely attributable to its technical and financial collaboration with Heinrich Schmid AG of Switzerland. The Swiss company has also pertnered IFB in the Wreahem venture.

Mr Nag admits that the association with Heinrich Schmid has helped IFB in roping in Electrolux Autoliv of Sweden and Rentrop Hubbert & Wag-ner of West Germany as collabornions for the manufacture of automotive safety belts and car sent reclining systems, respec-tively. Like fine blanked components, these are largely for

fied into the white goods busiwatchers thought IFB had made its first wrong move. The Indian market for white goods is worth more than Rs20bn. But much bigger companies than IFB with strong marketing networks were already in the field. IFB did not have any experience in marketing consumer goods. It had to start

Organised by

CONFEDERATION OF INDIAN INDUSTRY

The technical tie-up with Bosch Siemens for the manufacture of washing machines has gone a long way in ensuring the success of IFB's diversification. The washing machine plant in Goa has a capacity to produce 125,000 units a year.

According to Mr Nag, IFB will be going all out to develop an export market for washing machines. The company will he making some more white goods, including electric ovens, dish washers and refrigerators.

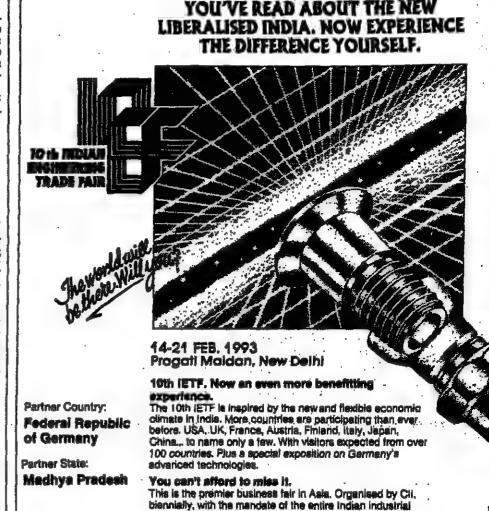
The likely source of technology is Beech and Moulinez of France. IFB, which hopes to earn a profit of over Rs140m on a turnover of Rs730m in the year to June 1992 is to grow at a rate of 35 to 40 per cent in the next five years, according to Mr R. N. Sen, executive director. Turnover of IFB group of

companies is about Rs1.25bn. Recognising the risks involved in the white goods business, IFB diversified by taking over two moribund tea estates in West Bengal.

IFB has made these planta-tions reasonably profitable in the past three years by replanting and by using scientific agricultural practices. In the next five years, IFB's tee production will treble to over 2m kg, according to Mr Nag.

A group company called IFB Agro Industries, engaged in the production of extra neutral alcohol and liquor is drawing up plans to make a number of alcohol-based chemicals. The IFS group being already in the financial services business, it is well placed, according to Mr Nag, to take advantage of the liberalisation policy and offer a

how of hew mervices Fairly well established in leasing and hire purchase, IFB has decided to float a mutual fund — the private sector is now allowed to operate such funds. It will also provide venture capital and engage in merchant banking. Raising resources to finance new proresources to finance new projects is not a problem for IFB,



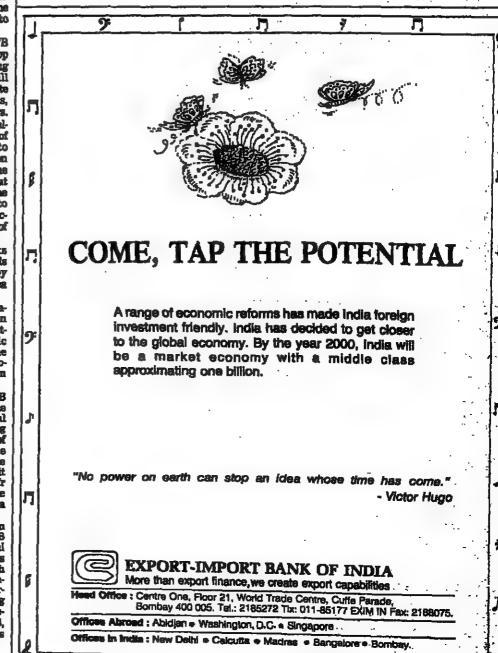
community behind it. Consider the immense opportunities

promising business to be had — this side of the globs.

To miss the 10th IETF will be to miss out on some of the most

For further information contact TRADE FAIR DEPT. 23-26, Institutional Area, Lock Road, New Debt. 170 005, India. Hotline for reservations: (81-11) 4829536, 4825535 Phone: (81-11) 4824520, 4826164, 4829994 (4 Lines) Fax. (81-11) 4833168/4826149

open to you, in today's scenario.



## **International Quality** Bolts and Nuts from GKW



Guest Keen Williams is the largest manufacturer of bolts and nuts in India. Associate of GKNple UK, the well-known group of engineering companies, GKW has a tradition of quality going back 50 years. The Bolt and Nut Division of

GKW is located near Calcuits and has been supplying high quality Mild Steel and High Tensile bolts ers in India and abroad. GKW bolts and nuts are exported to some of the largest trading houses in UK, USA, Germany, Australia and other countries and are accepted

With a size range of 6 mms ('\d'') to 24 mm (1") diameter, the Division manufactures to Indian, British, American and DIN specifications and is equipped with a battery of modern machines including high speed Nedachroef and National Bolt Makers, Waterbury Farrel Cold Nut Formers and Hatebox Hot Nut Formers. These manufacturing facilities are backed by a well

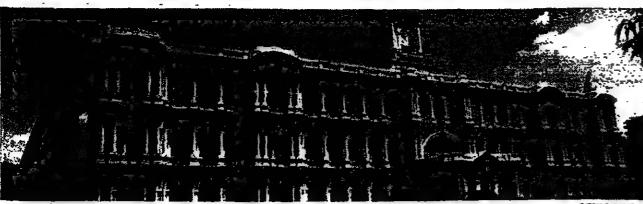
equipped tool room and laboratory The entire range of bolts is cold forged, while nuts are cold formed upto 12 mm (1/4") and hat forged to her sises upto 30 mm (1 1/4") In addition to the Cold Forged

Forgod bolts from 20 ann  $\binom{q_{q}}{q}$  to 36 mm  $\binom{1^{q}_{q}}{q}$  up to 600 mm length for special applications. for special applications. Bolts and auts can be supplied

GKW has the shility to deliver arge volumes of bolts and auto.

Registered Office; SA Shakespeare Sarani Calentia 700 071 Phone (053)22 2385/2386 Faz (053)22 9747

INDIA 17



The Ripon building in Madras



INDIA needs foreign investment to reduce its acute power shortage. Senior Indian officials on a recent tour abroad invited foreign private compa-nies to invest in the power industry. "The response was overwhelming. Some 17 companies and groups have made investment proposals," says Mr S. Rajagopal, secretary to the Department of Power.

The team brought back pro posals worth \$4hn for eight projects that will involve generation of 4.700MW of power while other companies have made inquiries for six projects worth \$2.3bm. If all goes well, work on the first projects will start by the end of the year. The picture is of Tata Elec-tric's thermal power station at

#### SINGHANIA & CO Advocates & Solicitors

E To 21/6006 to the

OW EXPERIENCE YOURSELF.

7 797 616

il particolo (

3 - 2 - 2 - 2 - 2 - 2 - 2

4 17 TOTAL SE

PERMITTED TERM

Control of the face

TENTIAL

8 TES! TEST

15 52 555 - 52 8 5 585

- 1- (1-11)

B-92 Himsiaya House, 23 Kasturba Gandhi Marg. New Delhi 110 001, India Fax: (11) 331 0970/331 4413 Pelex: 61373/62662

also at Bombey, Calcutta, Madras, Bangalore, Hyderabad. Legal services including foreign collaborations, utonal commercial arbitration, intellectual property laws and procedures in India.

For further information please call D C Singhania in New Delhi.

AMHURST BROWN COLOMBOTTI Solicitors

2 Duke Street, St James's, Tel: 071 9SU 2366 Fax: 071 930 2250 Teliox: 261857 AMBRON also at Wersay, Milen, Madrid. For further information please call Peter Smithson or Munawar Aichter in London.

Old established firm of Chartered Accountants with strong connections in India can assist foreign companies wishing to take advantage of the attractive business opportunities in India. We can also structure arrangements in a tax-efficient way through our financial services company.

Please call or write to: U. Sahai F.C.A. or J.M. Scarborough F.C.A. Crichton Associates - Chartered Accountants P.O. Box 218, Equity & Law House, St. Helier, Jersey, Channel Islands. Tel: 44 534 74622 - Fax: 44 534 27349.

#### SETTING UP IN UK?

<u>list tax, immigration and Investment advice,</u> write for a free booklet; Subbash Thakrar, Partos Blackstone Franks & Co Chartered Accountants House, 26-34 Old Street, London B Tel: 071 250 3800 Fax: 071 250 1403

PETROCHEMICALS

## A blue chip may emerge

HE SECOND phase of privatising Indian Petrochemicals Corporation few profit-making companies, is scheduled for later this year. In the first phase the government sold 20 per cent of its Rel.86bn equity to mutual funds; now New Delhi will cut its stake to 51 per cent.

blue chip with sales of nearly Rs20bn last year, operates a hydrocarbon cracker at Baroda, its headquarters in the western state of Gujarat. It has a second cracker and downstream petrochemical units located near Bombay. The com-pany is now building the third cracker at Gandhar, also in

Gujarat,

A Rs48.75bn (1938m) investent is planned over the next five years on modernisation and expension, with Rs34.75hn at Gandhar. The cash-strapped government has given notice that IPCL should raise all the money on its own. Mr Hash-mukh Shah, chairman, says IPCL has not relied on budgetary support for years and does not wish to do so now.

Last December, the govern-ment sold to mutual funds through bids 20 per cent of the equity at IPCL and several other state enterprises to mop up Rs30bn and narrow the bud-

tration is under pressure from the IMF and World Bank to quicken the pace of economic reforms and cut the budget support to state enterprises. New Delhi is to bring the budget deficit down to 5 per cent of GDP this year from 6.5 per cent

The funds required for the new facilities that IPCL is to build are far greater than the company ever attempted to mobilise in the past, Innovative financing methods are

Mr Shah wants these plans to be in place before he retires at the end of the year. Nearly Re20bn will come from internal resources and the remainder is to be raised through equity, supplier's credits and comme cigl loans oversess.

B ut India's securities market scandal has soured immediate prospects for companies wanting to tap the overseas capital mar-ket. Mr Shitin Desai of DSP Financial Consultants says a local issue will have to precede the overseas flotation.

The primary capital market ties scam. The convertible stock of Mangalore Refinery, a ioint sector company, was oversubscribed nearly five times at the end of May.

Petrochemical shares are fancied by local investors. The Rs10 shares of Nocil, a joint venture of Mafatlal Group and Shell, are quoted at Rs2,100 on Bombay Stock Exchange. Analysts attribute this high price to the track record of management, attractive earnings per share and expectations of nture performance.

Mr Shah says the market val-ues the IPCL shares at 10-15 times their par value. The shares were traded unofficially at Rs700 in March at the height of the stock market boom. The government, which sold IPCL equity to mutual funds at the low price of Rs70 per share in the first phase of divestment, is determined to get a proper price in the second phase through a public offer.

But the stumbling block is IPCL's pour performance last year. Earnings per share plunged to Rsl.45 from Rs4.81 three years ago. The Bombay petrochemical complex was shut for the best part of the year after an explosion in an mcillary plant. Mr Shah has to convince

investors the future is rosy. He projects the earnings per share to jump to Rs8.9 this year but will level off later as the com-pany intends to double its equity to Rs4bn in five years. Sales are to double to Re43hn in five years from Rs20bn.

He claims these are conser vative projections, making allowance for a moderate rise in profits as the government reduces import tariffs by half to nearly 50 per cent over the next three years and exposes Indian petrochemical compa-Meanwhile, IPCL is exposing its staff to the international market by seeking to establish a joint venture in Saudi Arabia it is to build a Rashn engineering plastics plant with General Electric of the US at Baroda and improve IPCL prof-

R. C. Murthy



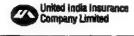
think you are not a part of this picture...

Look again. Economic liberalisation is fast transforming India into a land of promise and opportunity. General Insurance Corporation of India (GIC) together with its four subsidiaries is the vital catalyst in this renewed resurgence. GIC has over two decades of experience of serving the complex needs of Indian trade and Industry. Over the years GIC's services have been broad based to cover almost every productive sector of the economy. The wingspan is breathtaking from agribusinesses, heavy industries, personal insurances and rural covers to massive projects in oil, energy and space, besides offering insurance protection for imports and exports of goods and services. With a strong capital base of Rs.17670 mm (US\$684 mm) and annual premium turnover of over Rs.34000 mm (US\$1250 mm), a countrywide organisational network of 4,184 offices and skilled manpower of 80,000 employees, GIC and its subsidiary companies strive to serve clientele insurance needs in a competitive manner offering risk management advices. GIC's international operations are carried out through a fully owned subsidiary company at Singapore, joint venture companies in Malaysia and Kenyu and representative offices in 31 countries. GIC also offers a Single Window for international reinsurance business. If you are planning to be a part of the Indian sunrise scenario, you can rely on GIC to extend a comprehensive umbrella of protection to cover your every need.

General Insurance Corporation of India In the service of the Nation







## A Premier Financial Institution in the Developing World

Industrial Development Bank of India, set up in 1964, is a key player in India's industrial transformation. Through its innovative policies and operations and nation-wide presence and coverage of assistance, IDBI has brought about directional changes in the flow of industrial credit, helped capital formation and contributed to india's industrial development through support to new entrepreneurs, new technologies and ventures, its new thrust on competitiveness, total quality management and customised finance will help the Indian Industry turn a new leaf. As a forward looking DR, IDBI is equipped to face the emerging challenges.

**A Profile** 

US S CAPITAL AND ASSETS (As at end-March 1992) Million 241 Paid-up capital 560 Reserves and Reserve Fund 8959 Total Assets Profits during 1991-92

Chairman: Mr. S. S. Nadkami **Managing Director:** Mr. S. H. Khan

#### industrial Development Bank of India toping India - through industrial Finance

IDBI Tower, Cuffe Parade, Bombay 400 005. Tel.Nos.:218 9111, 218 9121. 🖁

Telex: 118-2193. 118-4812 Fax: 218 0411, 218 8137.

Change the power equation in Asia S&S Power exports to countries like Russia, Oman. Jordan, Cyprus, Malaysia, Sri Lanka, Indonesia, etc. Soon to operate a Joint Venture Company in Malaysia for the manufacture of Medium Voltage Switchgeer. Places high emphasis on R&D, TQM and HRD. And is committed to ISO 9000 standards. Add the technological and qualitative strengths of S&S Power to the cost-effective operating environment in India. You will

Take into account the 25000 MW of power to be added to the Indian power grid by 1995 and the projected demand of

84000 MW by 2000 AD, include the Indian government's

fiberalised policy. Witness the tremendous growth in the

Now, forge an 'affiance' with S&S Power.

power sector in Asia and the opportunities in erstwhile USSR,

S&S Power is the fastest growing independent company in

the fastest growing power sector. The turnover has increased

S&S Power is the largest manufacturer of Disconnectors up

Commends a significant market share in the Vacuum and SF6

Medium Voltage Switchgear segment. Has made increasing

arrive at a strategic formula. Use it to after the power equation

to 400 KV with know-how to produce the 800 KV range.

inroads in the LT market with MCBs and Fuses.

Associate companies have a strong presence in

the Railway signating and braking, Telecom and

Process Control business.

S&S POWER SWITCHGEAR LIMITED

Porur, Madras - 600 116, India. Thr. (41) - 26076 SSPS IN, Fax: (44) 2341078.

BRIAN McKEAN, EPS (UK) LTD., Woodley House, Woodley Street, Ruddington, Nottingham; MG11 6EP, England, Tel: (0602) 841144. Fax: (0602) 456020.

The government's food policy is blamed for depleted food stocks

## Farmers seek fairer deal

abroad for foodgrains, reviving memories of the "ship-to-mouth" days 30 years ago when emergency imports had to be made from the US.

The situation is clearly not so bad now, but that the to import 1m tonnes of wheat after attaining surpluses for the past 20 years must raise wrong with Indian agriculture and the green revolution.

It also raises questions about India's food policy, a related issue, and whether the farmers are getting a fair deal at a time when they are organising passive docility. Do farmers get the right incentives? The government has raised at which official agencies buy grain from the markets) progressively by more than Rs100m over the past four

Despite this, the depleted food stocks have not been replenished this year. Wheat stocks stand at the level of around 11m tonnes after the procurement season is virtually at an end. Official agencies will clearly not buy enough to meet the target of 9.5m tonnes of wheat from the farmers, simply because the latter are getting more than the minimum support price (or the procurement price) from private traders.

Traders have offered stiff competition to the official agencies. They are believed to be hoarding their purchases (as also are rich farmers, who have not brought all their surplus wheat to the market) because they expect shortages to occur in the near future and

Such speculation is possible because the food policy has not been recast to cope with the shortages. Belatedly, the government offered a "bonus" of Rs25 a quintal above the minimum support price when wheat to the official agencies. This still does not match the prices offered by private traders and hence the poor procurement that will fail to make up depleted stocks.



ources in Punjab and Haryana,

where easy availability of

minor irrigation schemes has gone a long way towards better

use of fertilisers and high-

yielding varieties of seeds, the

basis of the green revolution.
At the same time, it must be emphasised that the current

crisis should not detract from

the undoubted progress that

Indian agriculture has made.

Even in a bad monsoon year — and this year will probably

record another poor rainfall

season and cause fresh

problems of food management - a minimum potential has

been built up and this is

population is growing faster -

and the farmer is getting wiser

- and production in good

monsoon years is not sufficient

any longer to make up the shortfall in bad years.

which three successive

governments have promised but failed to produce. Political pressures are behind this since

the farmers, after all, are an

important vote-bank. The

policy will have to secure a bottor deal for the farmers and

the government's economic

reforms do not provide one, at

Fertiliser prices have been

raised and are to be reised

further as the subsidy on

more serious by the lack

of an agriculture policy,

growing every year. Unfortunately,

Much of the farmers' resistance to the government's policies have come from the northwestern states of Punjab, Haryana and western Uttar Pradesh. This is where the green revolution took root and enabled the country to raise total foodgrain production from a low 82m tonnes in

ven this impressive growth in production is now not enough. Foodgrain production has increased at an average of 1.7 per cent a year while the population is rising at around 2.2 per cent. Far from providing surpluses for export, as the government had hoped for, present production is not enough for the

Last year, the monsoon arrived a month late and this upset sowing and harvesting plans in the northwestern states. The fall in production that followed underlines the fact that Indian egriculture, for all the progress the green revolution has made, is still dependent on timely and ample rains, particularly during the

Only a third of India's arable area is irrigated. This raises questions about irrigation policy and whether dependence on large projects was the right answer. Far more has been achieved by successful exploitation of ground water res-

Electricity charges are to be more. All this cannot be spelt out in the policy for political reasons, especially when the farmers are organising themselves and seeking that the rural masses should be treated as "equal citizens".

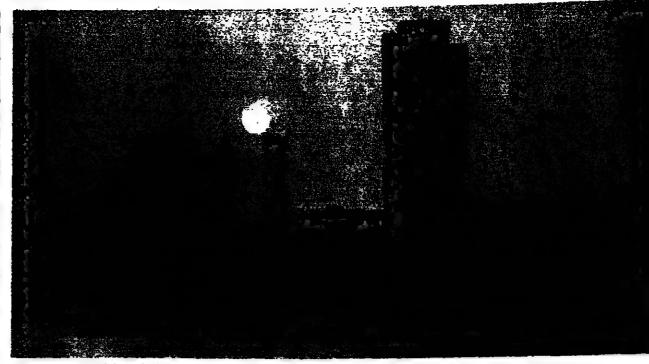
At present, they believe they are not and clearly the terms of trade operate in favour of urban dwellers.

As the farmers have discovered, if they hold out against the they believe, pay them a much lower price than is their due, they can win better prices. The expected fall in production next year because a good monsoon is not expected - are working in their favour.

Farmers' leaders point out that in the last five years, only 21.3 per cent of total development expenditure was development, irrigation and special area programmes. Even if social services are included, not more than 24 per cent of the total went to improve the lot of the farmers, who constitute nearly 80 per cent of the population. They also point out that between 1970-71 and 1988-89, production of wheat went up by 71.4 per cent but the support price of wheat compared to wholesale prices of all commodities went down by 44.7 per cent,

The result was that the real income per hectare of wheat growers went down in spits of the substantial increase in

Farmers believe that the resent crisis, which they are doubtedly exploiting, caused by madequate availability of foodgrains, is not due to any deficiency in agricultural practices or the laxiness of the farmers but because of flawed price and trade policies. Unless farmers are thought of as human beings and not as machines, production will continue to fall behind the growth of population. Unfortunately, the economic reforms have nothing to say



Bombay's commercial district (Photograph by Glyn Genin)

K. K. Sharma on life in a sleepy market town

## Why the wheat traders are agog

in Sohna, a small town in the Gurgaon district of Haryena, lies dormant for most of the year. But for two worths in the animum when the kharif (summer) crop comes to the market and in May and June when the rabi (winter) crop is sold, the ramshackle marketplace hums with activity.

This year, the market's artis (middle-men) are agog at the change in its sales pattern. In previous years, whenever wheat was brought to the market, all but the superior "desi" varieties were automatically bought by the Food Corporation of India, the government's when tractors were busy bringing in trolley-loads of ordinary wheat which the corporation would normally have bought for official stocks, its small office in the market was

"They (the officials) have little to do. They know they can-not compete with the traders this year," said an arti. plex business, and it takes the

lead. As the wheat executes down to the comented floor, once the sides of the trolley d, the arti's employees start to get busy. Wome grain carefully to separate it from the cluff. It is an elabodee that is done own ually by throwing the wheat into the air on tray-like sifters, so that the grain separates

Gradually, a big pile of the cleaned wheat builds up with the small mound of chaff besides it. This operation takes three or four hours. Then, a small group of traders arti's stall to another, carefully studying the quality of the grain by sniffing it, pour-ing fistfulls from one hand to another and even tasting it.

They see whether the grain full grain heaps fetch the high-Then they start hidding and, in an kind of imprompts auc-tion that follows, the price slowly rises while its farmerowner stands by anxiously.

pal, a farmer who owns seven acres in the village of Indri, sold his grain to the official agencies at the minimum support price. "Some farmers grow deal wheat and the traders came only for this superior quality. This year, they are buying everything," he says.

The bids started at well above the support price at Re330 a quintal and in a mat-ter of minutes had reached Re380, "This is best price I have ever got," says Dharampai, beaming with satisfaction. He is happy to have brought his wheat to the market rather than walt for it to ties. "Many farmers are holding

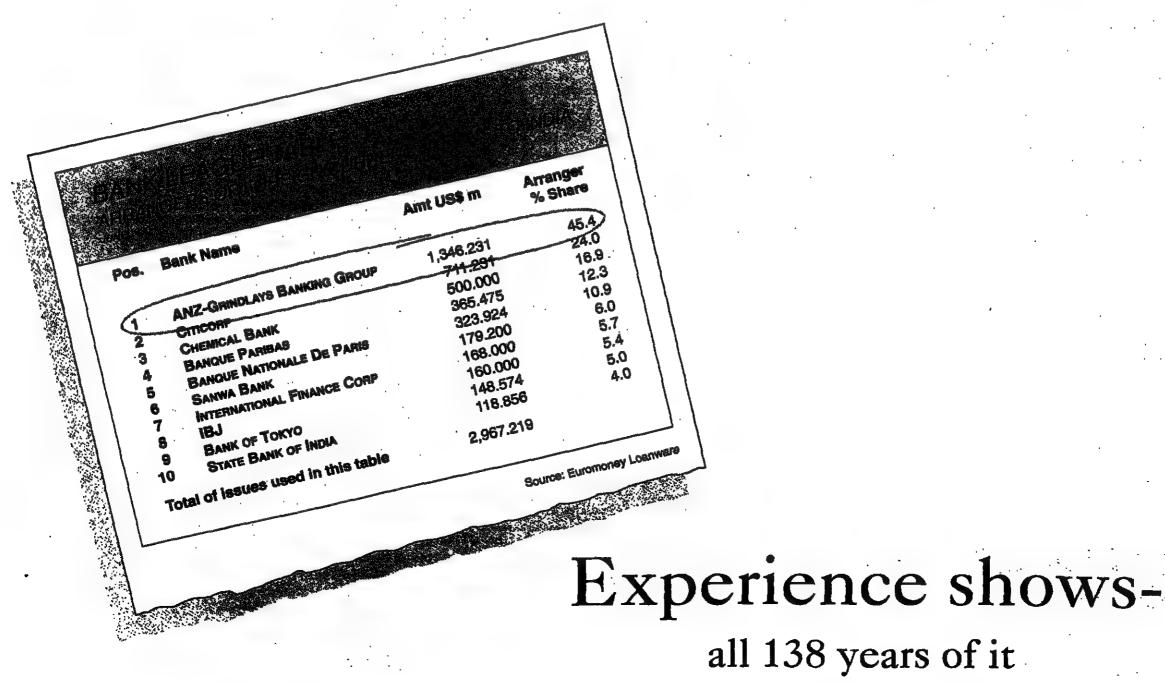
on to their wheat. I have to sell now because I must repay my debts," says Dharampal. The richer farmers, he says, can afford to wait for the price to rise in two or three months his wheat was hervested.

The wheat crop in Sohna has been a good one, says Dharam-pal. The winter rain, unlike the monsoon, did not play tru-ant and, besides, he has a working tube-well to provide

iser in small quantities since it is expensive (he does not know why fertiliser prices have gone up, although he is aware of the "subsidy" on it).

ahortages because, he says, the harvest has been as good as in the past two years. Dharampal does not know why he is getting such a good price for his wheat. He speaks of "God's grace" and looks to the heavens in gratitude. He is not the farmers and traders, though he has heard of Mahen-dra Singh Tikait, the militant farmers' leader in Uttar Pradesh, who is fighting for a hetter deal for his community.

Militancy has not reached sleepy Sohna. The arti is also puzzled at the change this year as, he says, the traders used to buy only the desi variety or damaged grain that the official agencies would not touch. The farmers have got a good price this year. The govern-ment is now picking up dis-eased wheat only, and not too much of that."



all 138 years of it



This makes The Boarder Lieuseng - Investment Funds - Non-Resident Deposits - Foreign Exchange Advisory Services - Advisory Services for Joint Venture

India through the branches of



**FINANCIAL TIMES** COMPANIES & MARKETS

OTHE FINANCIAL TIMES LIMITED 1992

Friday June 26 1992



#### INSIDE

#### Midland shareholders back Hongkong offer

Hongkong Bank yesterday won overwhelming acceptance from Midland shareholders for its 23.6on (\$6.6on) takeover offer, giving it a total of 63.68 per cent of the British clearer's share capital. The prospect of a significant block of Midland shares lying outside Hongkong Bank's control seems to have been excluded. Page 26

Italy's financial watershed



The departure of Mr Guido Roberto Vitale as managing director of Euromobiliare, the Milan merchant bank he founded in 1973, points to a watershed in Italian finance. His decision follows Monday's resignation by Mr Renato Preti (left) as managing director of Sviluppo, another chant bank which thrived in the strong corporate finance markets of the late 1980s. Page 22

Ghana chaiks up market hopes With blackboard and chalk, and a public trading floor laid out like a classroom, Ghana's nascent stock exchange is laying the founda-tions of what its officials hope will be one of

Africa's most promising emerging markets. These ambitions may appear incongruous against the market's C31bn (\$77m) capitalisation from 15 listed companies, but the government is committed to selling off more than 330 state-owned companies; and private compa-nies are increasingly looking at raising money through new issues. Back Page

Toyota at a crossroads



Dissension in the boardroom is not a standard canon of Japanese man agement practice. Yet subtle signs are emerg-ing that Toyota Motor, Japan's most profitable company and its biggest carmaker, is locked in debate over which direc tion to turn the steering wheel in the face of the steep downturn in the car market. Pege 21

Taste grows for Chilean wine Globe-troiting foreign vintners have been

increasingly eyeing Chile's central valleys and a recent survey by the Wine Spectator found the country to be the most popular destination among foreign investors in the business. They are lyred by land values that are a fraction of those in the Napa Valley or Bordeaux, the virtual absence of vine peats and a climate that is ideal for viticulture. Page 36

44 24 37

TSB returns to profit



debt charge and tight control over costs control over costs enabled TSB, the UK's sixth largest banking group, to return to the black in the six months to April 30, with pre-tax profits of £92m (\$170.2m). Page 20

Market Statistics

Base lending rates Benchmark Govt bonds FT-A indices FT-A world indices Back FT/ISMA lat bond avo Financial lutures
Foreign exchanges
London recent issues
London share service

Managed fund service Money markets New int. bood issues World commodity prices World stock rakt indices UK dividends amounced

Companies in this issue BP America **BPB** industries Banco de Progreso **Burton Group** Charles Jourdan Chiltern Radio **Ercros** 

Feedback

28 Liberty Marks and Spencer Midiand Bank 37, Misawa Homes 25 Opel 21 Prospect Industries 28 Bichemoni 21 Robert Bosch 27 Rothmans Inti 20 S Wales Electricity 22 Scantronic Soundinace Southern Electricity Studdard Sekers TSB Gartmore Value inve General Milis Tesco Toyota Trizac Wellcome

Chief price changes yesterday 578 680 800 921 315 - 20 - 25 - 32 - 48 318 - 18 **Palis** Delta Air Lines 53% - % 19½ - 4½ 9½ - ¼ 20¼ - 6¼ - 210 - 20

Amber Cay Brown & Tawso Brown Shipley 175 751 272 362 45 1222 454 435 Pioloy (J) Microfiles Rep Oliver Group

## **Opel falls** 19% and sees further drop

By Andrew Fisher in Frankfurt

OPEL, the German subsidiary of General Motors of the US, expects a further drop in profits during 1992 after a 19 per cent fall in net income last year to DML.Ibn (\$687m), Mr Gail Gunderson, finance director, said. This year's earnings decline

will reflect the shift in business away from Opel's domestic market - where the post-unification boom in car sales has tailed off to export markets where margins are lower, he added. However, turnover in 1991 rose 14 per cent to DM27bn.

One factor that held down profits was the model switch from the Kadett to the new Astra famfly car which caused production to fall 5 per cent to 995,000 units. Model start-up costs were also DM300m higher than in 1990. Opel also had to write off

DM450m of the value of its investment in Seab, the Swedish car company in which General Motors took a 50 per cent stake and management control in 1989. In addition, Opel added to its pension reserves and bore an initial DM125m loss through the acquisition of its east German site in Eisenach where its new car plant will open in September.
To meet rising demand in Germany last year, Opel imported

in the UK and Spain, a move which also eroded profits. Thus its total unit sales rose 6 per cent to 1.2m cars, with a 27 per cent jump in Germany to 758,000 and a 16.5 per cent fall abroad to

This year, however, almost half of Opel's vehicles will be sold in export markets, compared with 38 per cent in 1991.

"We are selling more cars at lower profit outside [Germany] and fewer cars at higher prices inside," Mr Gunderson said. Mr Louis Hughes, the chief executive who has just been appointed president of General

Motors Europe, said Opel's out-put in the first five months of 1992 had risen by 3.3 per cent to 590,000 cars.

The target for the full year was more than I.Im cars, a rise of 12 per cent, reflecting higher production capacity for the new

He stressed the need to bring down costs and raise productivity at Opel, saying the negative factors on the German industrial scene had reached "a dangerous

However, he gave no further details of Opel's talks with unions to reduce labour, especially at its main Rüsselsheim

## Lasmo in \$200m assets disposal

By Roland Rudd in London

LASMO, the UK oil exploration and production group, said yes-terday that planned US property disposals worth at least \$200m would more than offset the reduction in the amount raised from the flotation of Ultramar Corporation.

The flotation of the North American oil refining business owned by Lasmo was expected to take place last night before dealing closed on the New York Stock Exchange.

Goldman Sachs, the US investment bank handling the flotation, has lowered the price range of the 33m shares on offer to between \$15 and \$17.

This would raise between \$495m and \$561 instead of the \$660m Lasmo originally hoped to

Mr Norman Davidson Kelly. Lasmo's director for corporate development, said the shortfall would be more than made up by planned property disposals. Ultramar's oil and gas business

is valued at more than \$100m by Lasmo. A further \$100m could be realised from selling Ultramar's US property interests.

The property disposals, expected either later this year or early next year, would be via trade

"It may have to sell one or two things it did not intend to sell," said one of Lasmo's advisers, but the main thing is that it is selling the North-American oil refining business immediately." Lesmo's oil and gas business which are based in Louisiana. produce 10,000 tons of oil a day.

Ultramar has properties in California and the Kast Coast. Mr Davidson Kelly said: "We are very pleased that within six months of acquiring Ultremar we have been able to sell its refining business and concentrate our

resources on exploration and pro-Lasmo's disposal of the North American downstream assets, earmarked since it took over Ultramar, was expected to go to a single buyer. However, lack of interest from potential buyers

forced the company to seek a flo-In the wake of the aborted flo-tation of GPA, Lasmo shares have fallen because of nervousness about international public offers. The shares yesterday firmed 2p to close at 176p.

However, Goldman Sachs, which acted as US lead manger in the GPA planned flotation, said it was confident that the Ultramar flotation would not be tainted by GPA, which it described as a "one-off situation".

## **UK** merchant bank to complete break-up

BROWN SHIPLEY, the small UK merchant banking group, is to be broken up after making a pre-tax loss of £27.1m (\$50.13m) in the year to March 31. The group's holding company will now con-sist of stockbroking and investment management businesses with a net asset value of £17.3m. Its banking subsidiary has been sold for £1 to Kredietbank Luxembourgeoise, Brown Ship ley's main shareholder, while Leasing Management Services.

the group's other main business, has been sold to Woodchester Investments for £5.9m in cash. The sales complete a process begun in May when Brown Shipley sold its insurance broking operations to Holmwoods Group for £30m in cash and £3m in paper and its offshore operations to Standard Bank Investment Corporation of South Africa for

Shareholders will be asked to approve the sale of the insurance group at an extraordinary general meeting on July 13. But the stock exchange allowed the sales of the bank and its leasing subsidiary to go ahead without a meeting because of KBL's position as Brown Shipley's main

Mr William Dacombe, who took over as chairman and chief exec-

utive in November last year, said yesterday the decision to break up the group was forced on it after its two main businesses. leasing and banking, fell into

Leasing Management Services, the group's leasing subsidiary, was hit by lease terminations which produced a loss of £15m last year, while the bank's corporate lending book notched up provisions of £14.7m.

The two combined to drive Brown Shipley, which made a loss of £5.5m in 1990/91, into an unsustainable pre-tax loss of £28.6m in the year to March 31

At the start of 1991, the group had a total balance sheet of £1.66bn. A year later it was down to £749m. Yesterday the group had a pro forma balance sheet of

Mr Dacombe said yesterday the group was undercapitalised and ad to dispose of its subsidiaries. "If we did not have this capital problem we would not be selling things off," Mr Dacombe said. The four stockbroking businesses of the group were all in profit last year.

The banking group had net ssets of £10.4m at the end of March, but made a loss of £32.5m last year. The terms of the sale allow KBL to continue to use the



to ensure a continued hold on his

lifetime's ambition - the chair of

Horton joined the company

straight from university in 1957

- at roughly the same time as his arch-rival, Mr David Simon. It

was Mr Simon who yesterday car-ried off the chief executive's title.

Throughout his career, Mr Hor-

ton tackled and succeeded in

some extremely difficult jobs. His

already abrasive style was given

further edge during his period at

the head of BP's North American

operations. When he first arrived

in Cleveland in 1986, at what was

the headquarters of Standard Oil

of Ohio, Mr Horton called a big meeting of senior staff and told

them that times were hard and

that some would lose their jobs.





#### Ian Hargreaves on the upheaval at British Petroleum

#### From his earliest days as a senior British Petroleum Sometimes manager, Mr Bob Horton talked tough and acted tougher. His tenures in charge, first of oil tankers, chemicals and then Standard Oil of Ohio, BP's bigtoughness is gest US investment, all involved not enough ambitious reshapings, loud communication and fewer jobs. Yesterday Mr Horton found that toughness was not enough

pany which cultivates and prizes ambition, Mr Horton was seen as pushy and insensitive.

In judging Mr Horton's tenure at BP, it is impossible to avoid these questions of personality, because Mr Horton made them an issue. As someone who had spent more than three decades inside one of the most bureaucratic industrial corporations in the world, Mr Horton came to the top job in 1990 with a revolutionary manifesto in hand.

Project 1990 contained his proposals to transform a sluggish, committee-driven corporate system into one capable of discovering and releasing the entrepreneurial talents of BP's managers what he called "the corporate equivalent of perestroiks and aspost". His aim was to shake a culture born in the happy alliance of British imperial greatness

He then drastically changed the senior management, bringing on younger and more vigorous men, a Horton hallmark throughand the handsome fortunes of the out his career. In spite of these extensive sackings, Mr Horton oil industry in most of the four was respected and even liked by many of the old Standard men decades which followed the war. There were many, both inside and outside the company, who agreed that this was indeed the at least those who survived the necessary and urgent focus of BP. It had spent its way foolishly His straight talking, his uncon-cealed ambition and determina-

into copper, coal and some other tion to shake a moribund organisation back into life appealed to non-oil businesses in the 1970s, the American sense of what a big until Mr Horton's predecessor Sir Peter Walters had, with Mr Horcompany chairman should be like. Mr Horton was also assiduton's close support, forced BP to ous in cultivating civic leaders. The BP Mr Horton inherited in showing that under new manage ment Standard would be a "good 1990 was built around oil exploration, oil refining, chemicals and He was clever too in cultivatanimal feeds. Since then BP has

ing the investment community, with frequent visits to Wall indicated its willingness to sell the feeds business and would probably, in the unlikely eventuabrasive good humour were well ality of there being a bidder, pull received. On his return to the back in chemicals too. UK, however, these qualities But essentially, Mr Horton was ish colleagues. Even in a com-

able to take the view that the big sectoral adjustments had been

was a company capable of responding more sharply and flexibly to the marketing challenges in downstream oil and chemicals and executives more capable of delivering that most elusive but indispensable of oil company assets: the ability to

As it has turned out, all of this has taken place against the back-ground of weak demand, anaemic oll prices and high real interest rates. These were particularly onerous because BF's debt has risen steeply - partly because, just before Mr Horton took over, it bought back shares which the Kuwait Investment Office had acquired in 1987 when the UK government's sale of its BP stake coincided with the stock market

It has been against this trying background that Horton has launched Project 1990 and tried to make it work.

roject 1990 was spurred by a questionnaire sent to 150 top managers in 1989 and later to 4,000 lower-level employees. It revealed widespread ignorance of BP's strategy and some flerce criticism of the multi-tiered committee and review system, which many felt institutionalised sino in a dameo way. BP head office alone had 86 committees. Horton told his colleagues: "You have one principal task - remove them! If in doubt, eliminate."

The executive power of the old divisional managing directors was to be shorn away and the corporate centre scaled back from 540 people to 380.
All of this was accompanied by

a proclamation of values, such as

"openness, care, teamwork, empowerment and trust". Sceptics charged that Horton had merely swallowed the avant garde manager's dictionary. Others argued that he was bringing the latest business school thinking to bear on the toughest kind of management problem.

It was an expensive programme - thought to have cost more than £20m (\$38m) - with its myriad of workshops, communications and training programmes and transformed view of "human resource" management in the company. The theory was that information would flow, managers would feel compelled to "own" problems and be "empowered" to do something about them.

Inevitably, an attack on corporate baronies, revised job descrip-tions and job losses produced resistance and bitterness. This reflected itself in an outbreak of samizdat anti-Horton satire within the company.

Last December, the FT profiled

Mr Horton in his new office in BP's splendidly refurbished headquarters. Before long, photocopies of the article, with completely rewritten text, were circulating. "The centrepiece is a huge chair," it said, "raised on a stepped platform. Horton greets me and motions me to a seat on one of the lowers steps. 'I designed it myself. It's modelled on Napoleon's throne."

Before that, an un-named senior executive had expressed doubts about whether Mr Horton himself could live by the value system he had proclaimed. "Do we really think Bob is going to stop second-guessing his top col-leagues? That's the only way all this change will work.

Or to quote another executive "The character of the man is to direct strongly - he instinctively wants to be seen as hands-on. But he also wants to be seen as an innovative leader. The word from the palace revo-

lutionaries yesterday was that the Project 1990 and the trek towards a new culture continues. BP has decided that Horton was part of the problem, not part of

## Wellcome 330m share offer valued at £3bn

Street, where his openness and

were less welcomed among Brit-

By Maggie Urry in London

WELLCOME Trust, the medical charity, indicated vesterday it would sell 330m shares in Wellcome, the drug company, in next month's international tender offer. At the closing share price of 914p, up 1p, the offer would be

worth £3bn (\$5.6bn). The prospectus, published yes-terday, said the group expected pre-tax profits and earnings per share for the year to August 31 to be "significantly higher than in the 1991 financial year". Analysts are forecasting profits of £500m to £510m and earnings of about 36p per share. In 1991 pre-tax profits were £402.9m and earnings per share were 29.30.

Mr Lawrence Banks, head of corporate finance at Robert Fleming, the merchant bank co-ordinating the global offer, said the 330m figure was "conservative" and he felt "very confident we have excess demand". He did not expect to decrease the issue size Mr Roger Gibbs, chairman of the trust, said strong interest had been shown in the shares.

The provisional allocation of shares gives 165m to the UK market, 80m to the US, 25m to Japan and the remainder to be spread around the rest of the world. Within the UK portion, £180mworth of shares is being earmarked for the public offer. The company today starts pre-

sentations to investors in 29 cities. The official tender process starts on July 6 and is expected to close on July 24. The UK public offer will close on July 21. The tender price and basis of allocafions should be announced on July 27 with dealings in the shares suspended for the first 11/2 hours of that trading day. Brown Shipley name if it choses. | Lex. Page 18; Details, Page 27

## INTELLIGENT INVESTMENT WHEN CHOOSING AN INVESTMENT ALWAYS LOOK OUT FOR NUMBER 1

	2 <sub>YRS</sub>	3 <sub>YRS</sub>	4 <sub>YRS</sub>	5 <sub>YRS</sub>	6 <sub>YRS</sub>	7 <sub>YRS</sub>
١.	<b>1</b> st					

has been ranked consistently in the top quartile of similar funds, as shown above.(1) It's an impressive result right across the

board. In fact, since its launch in 1985 the Fund has produced a Sterling return, net of all charges, of 137% A performance record that is a direct result of our successful macroeconomic investment approach which

To find out more about the Global Equity Fund please call Jamie Kilpatrick on 0481 712176 or return the coupon today.

**GLOBAL EQUITY FUND** 

enables us to identify the world's most

	n, Guernsey, Channel	blands. Tel: 048	Guinness Plight House, P.O Box 250, 712176 Pane 0481 712065 obal Equity Fund.	
	MANAGE			

<sup>(1)</sup> Source Micropal, offer to offer, grass income reinvested to 22:652

Source Micropal, offer to bid gross income reinvested. 1285 - 226.92 Past performance is not necessarily a guide to the future. The value of this investment and the income from it may fall as well as rise and is not guaranteed. This advertisement has been issued with the approval of Gumnes. Flight Global Asset Management Limited, a member of IMRO and Lautro and investment advaser to Guinness Right Global Strategy Fund Limited - a Guernsey A1 Authorised Collective Investment Scheme and UK Recognised Collective Investment Scheme under Section 87 of the UK Financial Services Act 1886 - of which this fund is a sub-fund.

#### INTERNATIONAL COMPANIES AND FINANCE

## as cost-cutting continues

ROBERT BOSCH, the German automotive components, teleing group, is continuing its cost-cutting and productivity drive in the face of intensifying world competition, although the slide in profits has been checked, said Mr Marcus Bierich, the chief executive.

He reported a 3.5 per cent drop in net profits last year to DM540m (\$338m), with turnover nearly 6 per cent higher at DM33.6bn. This followed a steeper decline of almost 10 per cent in earnings to DM560m

Mr Bierich said that turnover had improved by 5.4 per

five months of 1992, with the percentage rise for the full year likely to be about the same as last year. But this forecast was laden with "considerable uncertainties" in view of the worldwide political and economic situation.

The sharp drop in profits that had begun in 1990 was halted in the course of 1991, he said. But customers were still putting pressure on prices this has been especially true on the motor components side able to pass on its higher labour costs to purchasers of its products.

Some 4,000 jobs were shed last year within the Bosch group, which employed 177,000 people at the end of 1991.

Excluding the additions from decline was 8,000. A further 1,500 jobs had gone so far this year through non-replacement of those leaving and early

Mr Bierich said that the latest wage deal in the engineering industry would raise domestic labour costs per hour by an average 5.5 per cent a year. Since competition was too tough to allow more than ity would have to rise at this rate to maintain profits and enable Bosch to remain inde-

This meant no overall rise in group employment and further iob cuts in sectors with weak

## Bosch checks profits slide | Champion surfaces for Eurotunnel investors

William Dawkins looks at the campaign to protect the interests of small shareholders

UROTUNNEL'S small shareholders are starting to get restive for the first time since the Channel tunnel builder and operator was floated on the stock market nearly five years

A shareholders' action group made its debut yesterday at Eurotunnel's annual meeting in Paris, the first stage in a campaign to ensure they do not get sidelined in any compromise deal with the constructors on cost over-runs. The action group is headed

by Mr Christian Cambier, a voluble former banker who is founder and president of Pri-gest, a small Parisian fund management group. He claims to have gathered support, over the two weeks since he founded the action group, from about 1,000 out of Eurotunnel's 500,000 mainly small shareholders. They represent about 1 per cent of the equity capital, he

Mr Cambier was not out to make waves yesterday, simply to draw attention to small shareholders' interests. "We are preparing our defences because we fear that the small shareholders could one day become the hostages in the bat-

could alter Eurotunnel's fore-EUROTUNNEL yesterday said shareholders would get their first dividend soon after cast of a profit before the end the end of the decade, throwing uncertainty over earlier

"In the current state of things, the payment of the first dividend will come as soon as possible after the first profits, on condition that our agreements with the banks allow it." he said.

The tunnel is due to open in autumn next year, but will not be able to provide a full

all the way and we know it will be profitable. We don't want the contractors to run off with everything at the last minute,"

He suspects that it might be in TML's interests to drive down the Eurotunnel share price before such an offer, to help the contractors get the largest possible percentage stake in Eurotunnel for their

his, at least, is how Mr Cambier interprets last month's controversial remarks by Mr Martin Bouygues, chairman of the Bouygues construction group, that he could not exclude Euro-

A sharp fall in Eurotunnel's share price followed, triggering an inquiry by the Commission des Operations de Bourse, the market watchdog. Bouygues

rail service until summer 1994.

Technically, Eurotunnel is in breach of its bank cove-

nants because of the rise in

the project's cost, from £4.8bn

in 1987 to more than £8bn. So

it can only go on drawing cash

so long as the banks give

waivers to the covenant. The

present waiver will keep the

project going through August and September, said Mr Bén-

had no comment yesterday. Eurotunnel says it will agree to no rights issue or paper settlement with TML without consulting an extraordinary general meeting first. Mr André Bénard, its French co-chairman assured shareholders yesterday that their interests

would be protected. Nevertheless, said Mr Cambier: "I want to collect maximum proxy powers for a possible fight at the extraordinary general meeting, which I expect either in the autumn or next spring . . . Eurotunnel is

its 223 banks and the 10 contractors. I just want to make sure that we get the opportunity to buy the new shares on the same day and at the same price as everyone else."

A 15 3

es p

e has approached big French institutional investors, like the insurance groups UAP, AGF and AXA to join the group. They have been sympathetic, but have not yet joined impeded, believes Mr Cambier, by the fact that they aiready have large investments in the French construction compa-

Mr Cambier has taken up the flag partly on behalf of the clients - whose £100m he has under management - who are Eurotunnel investors. He also has a healthy sense of wariness over the problems small shareholders have faced in Paris in recent years.

Before setting up Prigest 10 years ago, he was a fund manager with Compagnie Finan-cière Edmond de Rothschild, so Mr Cambier has been in the Paris market for long enough to see several examples of small shareholders being given

## TSB turns in £92m at halfway

By David Barchard in London

A SHARP REDUCTION in bad debt charge and tight control over costs enabled TSB, the UK's sixth largest banking group, to return to the black in the six months to April 30, with pre-tax profits of £92m

(\$173m). Sir Nicholas Goodison, TSB chairman, said the results were not surprising but showed the bank was reaping the rewards of its restructuring operations since the late 1980s.

"The TSB group is now in much better shape after the hard work of the last three years," Sir Nicholas said, announcing that the interim dividend would be maintained

A year ago, TSB incurred a pre-tax loss of £150m after bad debt provisions of £422m, fol-

of Sweden's leading commer-

cial banks, has negotiated a

\$400m 12-year subordinated

bond issue on the US money market which is designed to

strengthen its capital base.

writes Robert Taylor in Stock-

lowing problems in the corporate lending book of Hill Samuel, its merchant bank subsid-

Although the result was relatively encouraging when compared with last year's losses,

TSB's operating profit was down from £372m to £257m. City analysts said the results were in line with expectations and suggested that TSB's core retail banking businesses were faring reasonably well in spite

of poor market conditions. Hill Samuel's bad debt charge was £46m, down from £346m a year ago. The merchant bank cut its loss to £54m

The group charge for bad debts was also down, falling to £165m from £422m. These included a £37m charge for losses at Mortgage Express, the TSB mortgage company shut

Handelsbanken in US bond issue

Merrill Lynch along with Leh-

man Brothers and Morgan

said this was the first time that

the bank had negotiated a sin-

gle bond issue in the American

Mr Arne Martensson, chief executive at Handelsbanken

Stanley.

The bond issue was placed market but this reflected the

down last year. Without this charge, provisions on losses in retail banking would have been flat.

The recession was blamed for a fall in profits at the group's principal businesses, TSB Retail Banking made £121m, down from £128m, and TSB Insurance made 249m,

down from 258m. During the half-year, TSB picked up £1.4bn of higher interest deposits. Total assets were down from £27.3bn a year ago to £25.6bn. Net interest income was barely changed at £487m while other income rose to £434m from £400m.

Ita riak asset ratio has risen from 10.6 per cent in April last year to 12.6 per cent. Net assets per share were up from 109p to 114p. Earnings per share were 3.87p (loss of 7.7p). Lex, Page 18

of Handelsbanken's financial

strength.
Although hit by credit losses

like the rest of Sweden's com-mercial banks, Handelsbanken

remains in a much stronger

position than its competitors.

Operating profits for the first

## Ercros closer to receivership

By Tom Burns in Medrid

ERCROS, the debt-burdened Spanish chemical conglomerate which is controlled by the Kuwait Investment Office (KIO), edged closer to receiver-ship yesterday as negotiations broke down over the sale of a majority stake in its fertiliser subsidiary to Presport McMoran of the US.

Sources close to Ercros said the KIO, which owns 40 per cent of Ercros, was unwilling to offer Freeport guarantees to cover future losses by the sub-gidlary, Fesa-Enferse. A final decision over the guarantees is expected from KiO sarly next

The fertiliser company posted losses of Ptal3.6bn (\$138m) and is responsible for half of Ercos' Ptass.lbn consolidated debt. A joint fertilisar

and the New Orleans-based commodify company is seen as the only way of averting Spain's biggest corporate

forecasts of a pay-out in the year 2000, writes William

Mr André Bénard, the

French co-chairman, warned the annual meeting that cost

over-runs, changes in revenue

forecasts and interest rates

tle against Eurotunnel and the

contractors," he explained in

Transmanche Link (TML),

the Franco-British consortium

of construction companies, has

said it is prepared to accept

Eurotunnel shares or other

kinds of paper in part settle-ment of the more than £1bn of

extra payments it is seeking.

What worries Mr Cambier is

that small shareholders might

get no rights or reduced rights

to subscribe to new shares

issued in a Eurotunnel capital

increase to pay off the

contractors. Small investors

could see their holdings seri-

ously diluted as a result, he

Negotiations for Freeport's acquisition of a 51 per cent stake in Fesa-Enfersa opened last month at the instigation of Mr Javier de la Rosa, the Barcelons financier who was RIO's chief Spanish executive until

three weeks ago. However, the deal, which was for an unspecified amount, ran aground after Mr de la Rosa severed his executive links with KIO and a new management team was appointed that was wary of pumping new funds into Spanish

If the deal is agreed, under the salvage plan the Bercelona financier, who controls a 20 per cent stake in Ercros, would inject Pta10bn into the con-

giomerate; Spain's publicly-owned bank, Banco Exterior, which is Ercros' main creditor, would lead debt renegotiations; and KIO would be expected to provide a further Pta25bn in capitalisation.

Telefonica de Espana, the Spanish telecommunications group which also owns and operates telephone networks in Argenting and Chile, is interested in acquiring a stake in Uruguay's state-owned Antel telephone company when it is privatised, a Telefonica executive said in Montevideo, Reuter

The Uruguayan government intends to sell off 80 per cent of the company to foreign and local investors. It has not yet organised a tender for the sale of Antel stock because there is a poil on July 5 calling for a referendum on the privatisa-

## March family buys up shares to merge banks

SPAIN's March family has been forced to buy out minority shareholders in its invest-ment bank Banco de Progreso before merging it with Banco Urquijo, the medium-sized retail bank that it also

The developments follow the failure of negotiations for the sale of Banco de Progreso to La Caixa, the Barcelona-based savings bank.

Madrid's stock market commission yesterday suspended trading in Progreso following an announcement that Corporacion Alba, the March family holding which owns 40 per cent of Progreso's equity, was offering Pta2,700 per Progreso

The price represents a 12.5 per cent premium and valwork at Pta20.1bn (\$205m).

La Caixa, Spain's biggest financial institution, had signed a letter of intent to acquire Progreso a month ago. The savings bank had aimed to move into corporate banking through the purchase, but it is understood to have objected to the concentration of Progreso's loans and to the price set by the March family.

The decision to merge Progreso with Banco Urquijo that has been suddenly forced on the family involves a potentially messy partnership between two distinctly different institutions. Originally, the March family had hoped to boost Banco Urquijo, whose profits dropped by 20 per cent ast year to Pta3.7bn, with funds from the sale of

## One thing about being a global leader: it minimizes the problem of foreign competition.

When you operate in 90 countries around the world, you basically redefine the whole concept of foreign

too fast, precise, dangerous, remote, boring or labour-intensive for people to tackle. This solves a myriad of

Our avionics equipment is on virtually every aircraft in the western world. And we have the largest installed



competition. And when you're the market leader in your industry, you're better able to cope with the competition you do face.

That's Honeywell's situation as we face the 1990s. And it's one reason we believe Honeywell is poised for continued growth throughout this decade.

You see, besides being a leader in the world's industrialized nations, we're also ready for the developing markets of Eastern Europe and the Far East. The result of strong footholds we've established through 60 years of international business.

We got to this position by concentrating on one business. Controls. Sophisticated ones for homes, buildings, industry and aviation.

Specifically, Honeywell controls and systems perform tasks that are

\* Share prices can fall as well as rise.

pressing contemporary problems for our customers. Such as maximizing the efficient use of energy and materials while simultaneously minimizing waste and pollution. We also help people be more productive and increase their safety and comfort.

Today Honeywell controls are in 60 million American homes and 40 million homes in Europe.



base of distributed industrial process control systems in the world. How is this reflected in sales?

Last year, measured on a comparable basis, sales increased in each of our three businesses. All in a soft global economy.

Therein lies yet another strength of our broad market presence: we have the ability to remain competitive throughout economic cycles.

We believe that's one reason our stock price has gained value year on year since 1989. See for yourself on the graph.\*

Better still, write to us for complete information today. Honeywell Investor Relations, Honeywell Europe, Ave. du Bourget, 3, 1140 Brussels, Belgium. Or give us a call, (322) 728-22-76.

Honeywell

## KORAM BANK **NEGOTIABLE FLOATING RATE**

CERTIFICATES OF DEPOSIT MATURING JUNE 93/94

Holders of Certificates of Deposit of the above issue are hereby notified that for the next interest period from June 29, 1992 to December 29, 1992 the following information is relevant.

1. Applicable

nterest rate 2. Interest payable on next interest

payment date Next interest payment date

Agent **BA Asia Limited**  : 4.5% per annum

: US\$11,437.50 per US\$500,000.00 nominal

June 26, 1992

: December 29, 1992

## U.S. \$200,000,000 Hydro-Québec

Floating Rate Notes, Series FY, Due July 2002

Interest Period

24th January 1992 24th July 1992

Interest Amount per U.S. \$10,000 Note due 24th July 1992

U.S. \$240.12



Credit Suisse First Boston Limited

Currency Fax - FREE 2 week Irial rom Chart Analysis Ltd

REAL-TIME EUROPEAN AND U.S. STOCK MARKET DATA AND ANALYSIS AT REALISTIC PRICES

\* ALSO FUTURES \* OPTIONS \* BONDS \* FX AND NEWS \* CALL • LONDON 71-329-3377 — FRANKFURT 49-69-639125 WORLD STOCKMARKETS. WHERE NEXT?





Norway's Elkem Group — a leader in metals and alloys for the world's steel, foundry, aluminium. chemical and electronics industries — had sales in 1991 of NOK 7,814 million compared to NOK 8,008 million in 1990. The company showed a loss from operations of NOK 209 million, against a loss of NOK 35 million for the year before. The ordinary net result per share was a loss of NOK 39.

Elkem experienced weak markets for all of its main products throughout the year and is carrying out restructuring measures according to plan to strengthen its competitiveness. During 1991, Elkem sold its 50 per-cent share in Alcoa Nederland Holding B.V. and acted as a driving force in the establishment of a Nordic steel company.

Elkem's businesses are now organized into seven customer-oriented market divisions with global business responsibility combined in three business groups: Ferroalloys, Aluminium and Materials. With its energy and technology base, its international marketing network and its emphasis on quality, Elkem is helping its customers increase their long-term efficiency and market responsiveness.

9401 Ca	ve a copy of Bhom's 1991 Amusi Report, complete this compon as to: Elkem s/s, Corporate Communications Dept., P.O. Box 4282, N o, Norway.	d t,
Nimbe		
Address		_
	■ Elkem	i.

RESOLUTION - OF -

FROBISHER FUND LIMITED

PASSED the 18th day of June, 1992 duly convened and held at Cedar House, 41 Cedar Avenue, Hamilton Bermuda on the 18th day of June, 1992 the following resolution was duly

to set FRIDAY, 10TH JULY, 1992 as the final date for the red order to place the Company into Members' Vol John D. Campbell

Past performance cannot be relied upon as a guide to future performance.

Helping You Control Your World

#### INTERNATIONAL COMPANIES AND FINANCE

## Misawa advances results after shares plummet

By Emiko Terazono io Tokyo

IDAY IUNE 26 IM

The second of th

Comments of the second of the

Common co

A STATE OF THE STA

The state of the s

The state of the s

A STATE OF THE PARTY OF THE PAR

buys up

e banks

12 May 1

Constant of the second of the

Contract of the second

200 E R

The second second second second

KAM

The second of th

The second secon

 $z_{ij}(z_{ij}) = z_{ij}^{2}(z_{ij}^{2})$ A STORY TO STATE OF THE STATE O

and The Committee COLUMN OF NORTH

The second second

Printed the State of the State of

Contract for all dis-

 $\{\frac{1}{2^{n+1}}, \frac{1}{2^{n+1}}, \frac{1}{2^n}, \frac{1}{2^n}, \frac{1}{2^n}, \frac{1}{2^n}, \frac{1}{2^n}, \frac{1}{2^n}\}$ 

 $\frac{1}{1+\alpha_{1}} = \frac{1}{1+\alpha_{1}} \frac{1}{1+\alpha_{2}} \frac{1}{1+\alpha_{2}$ 

and verses Design

A section of the second

N. 22. 505

The second secon

 $\frac{1}{1+\frac{1}{2}} \frac{1}{1+\frac{1}{2}} \frac{1}{1+\frac{1}{$ 

The second secon

Carlo Balan

A Richard Street Street Street

11.00

10: 02: 1

MISAWA Homes, the Japanese house builder, yesterday announced its consolidated results a day early following a plunge in its stock price after rumours of financial problems. Jitters over Japan's property-

related companies have been souring investor sentiment. Last week, rumours of prob-lems at Daikyo, the leading condominium builder, sent the stock plunging, and the Tokyo market with it.

Misawa, following Daikyo's example last Thursday, yester-day denied rumours that it faced financial difficulties stemming from deteriorating business at its resort and golf development subsidiaries. However, the announce-

ments were far from reassuring. Mr Bernard Siman, property analyst at Jardine Fleming in Tokyo, said: "Assurances are not enough to calm worries; the only way to convince investors is real disclosure,'

Misawa's stock price fell by its daily limit of Y210 to Y940. The share price of Daikyo, although recovering from its all-time low, remains 27 per cent lower than 10 days ago.

A FURTHER weakening of the

South African economy,

years, has caused Malbak, the

industrial holding company in

the Gencor group, to lower its

earnings forecast for the year

When its interim figures

were published in April, Mai-

bak said it was on track to

achieve its target earnings of

117 cents per share. Now, how-

ever, the company says it

expects earnings to be about 10

per cent lower, at 105 cents a

The announcement confirms

already in recession for three

By Philip Gawith

to August.

The prices reflect worries over problems at Japanese propertyrelated companies, notorious

for shuffling their books. Many investors are still shocked by last year's failure of Maruko, a company specialising in one-room anartments and listed on the Tokyo Stock Exchange. Following market rumours of bankruptcy last summer. Maruko announced a restructuring plan. However, it

went under a few days later. Misawa's consolidated pretax profits for the year to March plunged 38.6 per cent to Y12.7bn (\$1bn) on a 0.7 per cent rise in sales to Y473.2bn. On a consolidated basis, the company's short-term borrowings rose 34.4 per cent to Y234.7bn during the year, and interest payments increased by

34.8 per cent to Y15.5bn. After-tax profits plunged 94.8 per cent to Y236m, due to a Y1.1bn extraordinary loss on redemptions of its convertible

Daikyo, despite denials of severe financial problems, is no better off. The company carries 1,800 units in completed inventories, and at the end of last March, held Y214.8bn in short term borrowings and Y431.7bn in long term debt.

worse results than the market

has been anticipating.

the financial year-end.

on a turnover of R5.3bn.

will pursue it." Hong Kong analysts esti-Malbak lowers earnings mate that Dickson has net cash reserves of around SHK400m. On Monday, the forecast by 10 per cent company will report its results for the year to March 31. Anathe view of analysis that comlysts are expecting net profits of between HK\$265m and panies with year-ends this summer are likely to produce

> previous year. Dickson Concepts is a niche Mr Grant Thomas, executive chairman, said the earnings forecast was the result of a marked deterioration in business conditions with no likelihood of improvement before Malbak has a strong con-sumer orientation with large interests in packaging and

paper, food and pharmaceuticals. In the six months to the end of February, the group lifted attributable earnings by 29 per cent to R152m (\$54,20m) another financial partner.

#### HK retailer abandons bid for French shoemaker

By Simon Holberton in Hong Kong and Rawsthorn in Paris

DICKSON Concepts, the up-market Hong Kong retailer, will pursue its strategy of buy-ing high-quality international brands despite its withdrawal yesterday from a HK\$235m (US\$30.39m) rescue bid for Charles Jourdan, one of France's leading shoemakers.

Dickson agreed terms in April to acquire Jourdan, which has for several years been in financial difficulty, from Birsina Holding, a private Swiss company. Announc ing the move, Mr Dickson Poon, the chairman, said the decision had been taken after completing a close examination of Charles Jourdan's financial position.

Mr Dickson Poon, chairman said his company had come to the decision that proceeding with the bid was not in the best interests of his sharehold ers. He said confidentiality agreements precluded him from giving detailed reasons

for his withdrawnl. "Our objectives are clearly stated and we have no plans to alter them," said Mr Poon. "We will not buy for the sake of buying, but if and when the right opportunity arises we

HK\$290m. This compares with earnings of HK\$243m in the

retailer of luxury products. It has an exclusive licence to retail the products of S.T. Dupont in Hong Kong and Japan. Last October, the group acquired Harvey Nichols, the luxury London department store from the embattled Burton Group, for £53.7m

(US009.54m) Jourdan, known worldwide for its classic women's shoes, said yesterday it had "no immediate plans" to look for

But there are signs of dissension over its high-volume strategy, reports Steven Butler

Toyota keeps to its tried and tested formula:

ISSENSION in the boardroom is not stan-dard Japanese management practice. Yet subtle signs are emerging that Toyota Motor, Japan's most profitable company as well as its biggest carmaker, is locked in debate over which direction to turn

the steering wheel.
Toyota is trying to decide what implications to draw from the current steep down-turn in the vehicle market. Is it simply a cyclical decline from which Toyota and rest of the industry will recover in due course? Or rather, is it the sign of changing times, which will require Toyota to lower its long-term growth expectations, lengthen product cycles, reduce the number of models on sale, raise prices and profits, and stop expanding so

Depending on who you talk to at Toyota these days, you could get a very different answer.

aggressively overseas?

The road that Toyota eventually chooses matters a lot to the rest of the vehicle industry. With 41 per cent of the domes tic Japanese market, and \$13bn in the bank, it is the world's richest vehicle company. This year's expected 30 per cent decline in pre-tax profits is, by itself, unimportant in the longer term because Toyota has the resources to carry on with a low-margin, high-volume strategy for a very long time. Competitors like Nissan Motor, number two in Japan,

growth in sales, may have a tough time realising this goal unless Toyota gives them some breathing space.

The prospect of a turn away from growth strategies has been discussed widely in the Japanese media. Yes, there have been a lot of

articles about this recently," concedes Mr Soichiro Toyoda, president of Toyota, with a slightly dismissive air, as though Toyota need not overly concern itself with the latest fad preoccupying the press. "By now, I have more than 30 years experience in vehicles, and it is not the case that the

industry only goes up," he

says. "It is normal for business

to be good and then to be bad. Even though it is bad now, it will improve. Therefore, there is room for hope for the world's automobile industry." Translated, this sphinx-like pronouncement means that Mr Toyoda does not believe the recession marks the end of an era of rapid growth for the Jap-

anese companies. It is simply

one more economic cycle to be

ridden out, A more junior director at Tovota, however, sees the situation somewhat differently, and says Toyota must adapt to longer-term expectations of lower growth and improve the

quality of its profits. "The strategy must be to shift toward quality, to empha-sise quality," he says. This does not mean, however, just selling more luxury cars. "I don't think we will be one-sidedly focusing on the



Not for turning? Mr Soichiro Toyoda, Toyota president

upper end of the market." Rather, according to this director, Toyota will have to do what many critics of the company are demanding: raise margins by cutting down on the variety of optional equipment it offers to its customers and pulling out of low-volume niche markets by reducing the

number of models available. "The product cycle will be getting longer," he says. "All the manufacturers will be moving in this direction."

Mr Toyoda, however, sees things somewhat differently. Because Toyota's customers are demanding new models and because Toyota must introduce new technology to meet safety and environmental standards, he says lengthening the model cycle beyond the current four-year standard will he different

He says: "Because of the two factors - the wishes of customers and the hopes of society - our technicians are unable to relax. There is a feeling that we are too exhausted and wouldn't it be nice to lengthen the model cycle, but it is difficult because not all of us agree on this."

It is, of course, natural in a company the size of Toyota that its leaders would not all see the future the same way, and there is no suggestion that Toyota is in disarray. Mr Stephen Usher, analyst at Klein-wort Benson, nonetheless sees evidence of indecision, and of a split in the company's directors between an old guard that does not wish to change its ways, and younger executives who believe that Toyota has reached a turning point.
He says: "They are like the

bully on the block who won't back down, but doesn't want to fight any more."

& Mr Usher sees it, the A Japanese carmakers will have to spend enormous amounts of capital in the years ahead to develop a new generation of more efficient, environmentally-friendly

The question is where that money will come from. In years past, when the stock market was booming, Japanese

companies could raise capital for next to nothing, 1 per cent or less. Now they are having to pay 7 per cent to borrow money (and Toyota just raised \$1bn at these rates).

"Developing the next generation of vehicles will require much higher internal cashflow," he says. This will have to come from higher prices and profit margins, longer model cycles, and fewer, better-tar-geted product offerings.

The logic of this argument is obvious to all of Toyota's Japanese competitors, who are to one degree or another heavily in debt.

Only Toyota has the luxury of being able to postpone decision day by running down the enormous pile of cash it has accumulated. For a company as successful as Toyota, whose engineering and management practices are imitated all over the world, it is difficult to imagine that it would fritter away all that it has worked so hard to accumulate.

On the other hand, perhaps Mr Toyoda is right after all, for Toyota if not for the whole industry. Baring Securities has calculated Toyota's return on assets as averaging 10.16 per cent from 1988 to 1991, compared to 3.3 per cent for Nissan and 7.02 per cent for Honda.

While the ratios are lower today, perhaps Toyota's higher profitability will in the end enable it to generate the cash it needs without a change in strategy. And if the competition has to sweat in the mean-

## BHP results expected to reflect Australia's depressed economy

By Bruce Jacques in Sydney

which are openly saying they want higher profits rather than

THE Australian financial markets are likely to be presented with a microcosm of their depressed economy later today when the country's biggest company, BHP, reports its results for the year to

Analysts expect the company, with interests extending through the funda-mental economic sectors of steel, minerals and petroleum, will report its lowest earnings since 1987.

Rarnings estimates range widely, but are generally between A\$800m (US\$600m) and A\$900m, a big fall on the previous year's record A\$1.4bn net prof-

BZW Australia analysts are at the lower end of the scale, forecasting a bottom line of A\$812m, while SBC Dominguez Barry is forecasting A\$882m. Any result in this range would bring to an end a run which has seen BHP's earnings almost double since 1987.

Many believe that growth was hit by the shock to management of an attempt by the late Australian entrepreneur, Mr Robert Holmes à Court, to wrest control of the company.

The attempt was only beaten off by a marriage of convenience between BHP and the Foster's Brewing group, then Kiders IXL, and headed by another Australian in the entrepreneur class, Mr

Ironically, as it announces its results, BHP is negotiating to take virtual con-trol over Foster's, having placed the brewing group's leading shareholder, Mr Elliott's International Brewing Investments (IBI), in receivership.

BHP is still negotiating to buy out a syndicate of banks which has priorranking security over A\$1.2bn owed by IBI, and there were suggestions last night of a significant development today.

BHP's minerals division is expected to be its 1991-92 earnings mainstay, having contributed A\$505.8m of the A\$688m profit the company reported for the nine months to February.

The overall nine-month result

reflected a dip of nearly 40 per cent, with the steel division reporting a 43 per cent earnings fall to A\$134m and petroleum off 41 per cent at A\$305m. The minerals division restricted its earnings fall to 23 per cent.

The depressed Australian economy has forced BHP to sell its growing steel output into lower yield export markets. .. Steel exports rose almost 23 per cent to 2.42m tonnes in the latest year, with domestic despatches falling 8 per cent to 3.17m tonnes.

But BHP's coal and iron ore output ran at near record levels, although prices for these commodities have failen. Petroleum products production was mixed and affected by lower prices.

#### INSPECTORATE INTERNATIONAL FINANCE N.V.

now called

ADIA FINANCIAL SERVICES (CURAÇÃO) N.V.

(a company incorporated under the laws of the Netherlands Antilles)

#### NOTICE OF A MEETING

of the holders of the

## Outstanding U.S.\$75,000,000, 31/2 per cent. Guaranteed Bonds due 1993

(the "Bondholders" and the "Bonds" respectively) guaranteed by ADIA S.A. (the "Guarantor")

NOTICE IS HEREBY GIVEN that a Meeting of the Bondholders convened by the Guarantor will be held at the offices of Swiss Bank Corporation at Bärengasse 16, 8001 Zürich on 20th July, 1992 at 2.15 p.m. (Zürich time) for the purpose of considering and, if thought fit, passing the Resolution set out below which will be proposed as an Extraordinary Resolution in accordance with the provisions of the Principal Fiscal and Warrant Agency Agreement (the "Principal Fiscal and Warrant Agency Agreement") dated 3rd December, 1986 made between the issuer, inspectorate international Ltd., Swiss Bank Corporation as Fiscal Agent (the "Fiscal Agent") and the paying agents named therein ended and as supplemented by a First Supplemental Flacal and Warrant Agency Agreement and a Second Supplemental Fiscal and Warranty Agreement (together with the Principal Fiscal and Warrant Agency Agreement, the "Fiscal and Warrant Agency Agreement") each dated 2nd November, 1989 and made between the Issuer, the Guarantor, Inspectorate International Ltd. and the

#### Other agents named therein pursuant to which the Bonds were issued. RESOLUTION

THAT this Meeting of the holders of the outstanding U.S.\$75,000,000 31/s per cent. Guaranteed Bonds due 1993 of ADIA Financial Services (Curação) N.V. (previously known as inspectorate international Finance N.V.) (the "Bonds" and the "Issuer" respectively) guaranteed by ADIA S.A. (the

(1) Approves the amendment of the Terms and Conditions of the Bonds (as set out in the Fisca) and Warrant Agency Agreement) by the deletion of Condition 9 and the substitution thereof with the

\*9 Events of Default

(i) there is failure to make payment of any principal when due or failure for more than seven days after the due date in the payment of any interest in respect of any Bond; of

(ii) the Issuer or the Guarantor fails to comply with any other terms of the Bonds or the Guarantee and such failure (unless it is not capable of being cured) continues unremedied for 30 days after written notice thereof shall have been given to the issuer and/or the Guarantor as the case may be at the specified office of the Fiscal Agent, by the holder of any Bond; or (ill) any indebtedness for borrowed money of the issuer, the Guarantor or any of the Subsidiaries

becomes, or is declared, due and payable prior to its scheduled maturity as a result of a default thereunder or any such indebtedness for borrowed money or interest thereon is not paid when due or within any applicable grace period therefor or any guarantee or indemnity given by the issuer, the Guarantor or any of the Subsidiaries in respect of any borrowed money is not honoured when due and called upon or within any applicable grace period therefor; or (jv) a resolution is passed or an order of a court of competent jurisdiction is made that the issuer, the

Guarantor or any Principal Subsidiary be wound up or dissolved except (a) in the case of a Principal Subsidiary (I) the undertaking, business and assets of such Principal Subsidiary are transferred or otherwise vested in the issuer, the Guarantor or another Subsidiary or (II) a voluntary winding up or dissolution of a Principal Subsidiary where there are surplus assets in such Principal Subsidiary attributable to the issuer, the Guarantor and/or any other Subsidiary and such surplus assets are distributable to the Isauer, the Guarantor and/or such Subsidiary, or (b) in any case, as have been previously approved by a meeting of the Bondholders; or

(v) an encumbrancer takes possession or a receiver is appointed of the whole or any substantial part of the assets or undertaking of the Issuer, the Guarantor or any Principal Subsidiery and is not peld out in full or discharged within seven days; or

(vi) a distress, execution or other process is levied or enforced upon or sued out against the whole or any substantial part of the property of the issuer or the Guarantor or any Principal Subsidiery and is not discharged within 30 days thereof; or

(vii) the Issuer or the Guarantor or any Principal Subsidiary stops payment or (otherwise than for the two) the issuer or the Guerantor or any rinnershall business rather payment or (otherwise than a purposes referred to in the exceptions to sub-paragraph (iv) of this Condition) causes or three to case to carry on business or is unable to pay its debts as they fall due; or

(vili) proceedings are initiated against the Issuer or the Guarantor or any Principal Subsidiary under

any applicable bankruptcy, insolvency, composition or other similar laws and such proceedings are not discharged or staved within a pariod of 30 days; or

(ix) the issuer or the Guarantor or any Principal Subsidiary initiates or consents to proceedings relating to itself under any applicable bankruptcy, insolvency, composition or other similar laws or makes a conveyance or essignment for the benefit of, or enters into any composition with, its

than the holder of this Bond may by written notice to the issuer at the specified office of the Fiscal Agent, declare the principal of and all interest accrued on this Bond to the date of payment to be

forthwith due and psyable and the same shall become immediately due and psyable, unless prior to the time when such written notice is received all such defaults shall have been cured.

As used herein "Subsidiary" means a company more than 50 per cent. of the outstanding votis stock or share capital of which is owned, directly or indirectly by the Guarantor land, for this purpose voting stock" means stock or shares having voting power for the election of directors, managers or

"Principal Subsidiary" at any time means any Subsidiary:-

(a) whose turnover attributable to the Guarantor represents at least 10 per cent, of the consolidated turnover of the Guarantor and the Subsidiaries attributable to the Guarantor; or (b) whose profit before taxation attributable to the Guarantor represents at least 10 per cent. of the sted profit before taxation of the Guarantor and the Subsidiaries attributable to the

(c) whose gross assets, excluding assets arising from transactions with the Guarantor or any oth Subsidiary and which assets would be eliminated in the consolidated accounts of the Guarantor, attributable to the Guarantor exceed 10 per cent. of the consolidated gross assets of the Guarantor and the Subsidiaries attributable to the Guarantor; all as calculated by reference to the then latest audited accounts (consolidated in the case of a

Subsidiary which itself has Subsidiaries) of such Subsidiary and the then latest audited consolidated accounts of the Guarantor and the Subsidiaries PROVIDED THAT no Subsidiary, which is acquired by the Guarantor or any Subsidiary and would upon acquisition be a Principal Subsidiary in accordance with paragraph (a), (b) or (c) above, shall be a Principal Subsidiary for a period of three

Any report by the auditors of the Guarantor for the purposes of this definition and the provision erein in respect of a company with Subsidiaries shall be based on the convent figures as shown in the relevant audited accounts: A report by the auditors of the Guarantor that in their opinion (making such adjustments (if any) as

they shell deem appropriate) a Subsidiary is or is not or was or was not at any particular time or during any particular period a Principal Subsidiary shall, in the absence of manifest error, be conclusive and binding on all parties hereto and on Bondholders.

(2) Sanctions every abrogation, modification, compromise or arrangement in respect of the rights of the holders of the Bonds and the holders of the Coupons appertaining to the Bonds against the laster and the Guarantor involved in or resulting from the modifications referred to in paragraph (1) of this

(3) In order to give effect to the modifications referred to in paragraph (1), forthwith authoris Bank Corporation (the "Fiscal Agent") to execute a Third Supplemental Fiscal and Warran Agreement in the form of the draft produced to this Meeting and for the purposes of idea ntal Fiscal and Warrant Agenc signed by the Chairman thereof with such amendments (if any) thereto as may be agreed between the Issuer, the Guerantor and the Fiscal Agent." The Guarantor has accordingly convened a Meeting of the Bondholders by the above Notice to

est their approval by Extraordinary Resolution to the amendment to the Terms and Conditions of the Bonds referred to above. The attention of Bondholders is particularly drawn to the quorum required for the Meeting and for an adjourned Meeting which is set out in paragraph 2 of "Voting and Quorum" below.

> FISCAL AGENT Swinz Bunk Corpor

Copies of the Fiscel and Werrant Agency Agreement (including the Terms and Conditions of the Bonds) and the draft Third Supplemental Fiscal and Warrant Agency Agreement referred to in the Resolution set out above (and of certain other relevant documents) will be available for inspection by Bondholders at the specified offices of the Paying Agents set out below.

## **VOTING AND OUORUM**

1. A Bondholder wishing to attend and vote at the Meeting in person must produce at the Meeting either the Bond(s), or a valid voting certificate or valid voting certificates leaved by a Paying Agent relative to the Bond(s), in respect of which he wishes to vote.

A Bondholder not wishing to attend and vote at the Meeting in person may either deliver his Bond(s) or voting certificate(s) to the person whom he wishes to attend on his behalf or give a voting instruction (on a voting instruction form obtainable from the specified offices of the Paying Agents set out below) instructing a Paying Agent to appoint a proxy to attend and vote at the Meeting in popurdence with his trigrund

Sonds may be deposited with any Paying Agent or (to the satisfaction of such Paying Agent) held to its order or under its control by Codel S.A. or Morgan Guaranty Trust Company of New York, Brussels Office, as Operator of the Euroclear System or any other person approved by it, for the purpose of obtaining voting certificates or giving voting instructions until the time being 48 hours before the time appointed for holding the Meeting (or, if applicable, any adjourned such Meeting), but not thereafter. Bonds so deposited or held will be released at the conclusion of the Meeting (or, if applicable, any adjourned such Meeting) or upon surrender of the voting certificate(s) or, not less n 48 hours before the time for which the Meeting (or, if applicable, any adjourned such Meeting) is convened, the voting instruction receipt(s) issued in respect thereof.

2. The quorum required at the Meeting for the passing of the Resolution is two or more persons present holding outstanding Bonds or voting certificates or being proxies and holding or representing in the aggregate more than one twentieth of the principal amount of the Bonds for the time being outstanding. If a quorum is not present at the Meeting, the Meeting will be adjourned and the Resolution will be considered at an adjourned Meeting (notice of which adjourned Meeting will be given to the Bondholders). The quorum at such an adjourned Meeting will be two or more persons present holding outstanding Bonds or voting certificates or being proxies (whatever the principal mount of the Bonds so held or represented by them).

3. Every question submitted to the Meeting will be decided in the first instance by a show of hands and in the case of an equality of votes the chairman shall both on a show of hands and on a poli have ing vote in addition to the vote or votes (if any) to which he may be entitled as the holder of a Bond or voting certificate or being a proxy.

4. At the Meeting unless (before or on the declaration of the result of the show of hands) a poll is demanded by the chairman or by one or more persons holding one or more outstanding Bonds or voting certificates or being proxies and holding or representing not less than one-fiftieth part of the principal amount of the Bonds then outstanding, a declaration by the chairman that a resolution has been carried by a particular majority or lost or not carried by any perticular majority shall be

5. On a show of hands every person who is present and produces a Bond or voting certificate or is 5. On a show of nance every person who is present and produces a Bond of Young certificate of sea a proxy shall have one vote in respect of each U.S.\$5,000 principal amount of Bonds so produced or represented by the voting certificate so produced or in respect of which he is a proxy. Without prejudice to the obligations of the proxies named in any block voting instruction, any such person who is entitled to more than one vote need not use all his votes or cest all the votes to which he is entitled in the same way.

6. The required vote to pass the Resolution as an Extraordinary Resolution, is a majority consist of not less than 75 per cent, of the votes cast at the Meeting. If the Resolution is so pa be binding on all the Bondholders, whether present or not at the Meeting and upon all the holders of the coupons appertaining to the Bonds (the "Couponholders") and each of the Bondholders and Couponholders shall be bound to give effect to the Resolution accordingly.

Swins Rank Corporation I High Tamber Street

PAYING AGENTS Swiss Bank Corporation (Connels) 207 Ousen's Cory West Suite 780

ternationale à Luxes 2 Boulevard Royal

This Notice is given by: ADIA S.A. 4 Place Chauderon, 1000 Lausanne Dated 26th June, 1992

## INTERNATIONAL COMPANIES AND CAPITAL MARKETS

## Trizec cuts payout after drop in interim profits

TRIZEC. North America's biggest publicly-traded property developer, has cut its divi-dend as part of efforts to shore up the real estate arm of the vast business empire controlled by Toronto's Broniman family.

Trizec's decision to cut its semi-annual dividend, from 18 Canadian cents to 12 cents a share, comes on the heels of a C\$275m (US\$229m) privatelyplaced equity issue earlier this month. In addition, its 67 per cent-owned subsidiary. Bramalea, last week announced that it was suspending dividends and seeking to restructure its

Trizec and Bramales have combined long-term borrow-ings of C\$14.6bn, which is about C\$1bn more than the debt of ailing developer Olymity stake in Trizec. Calgary-based Trizec reported earnings of C\$12m. equal to a loss of 1.4 cents a share, for the six months to

April 30, down from C\$31.8m. or 7.9 cents a share, a year earlier. Rental revenues rose slightly to C\$694m from C\$685m. The figures include consolidation of loss-making Bramalea. Cash-flow from operations

tumbled to C\$72.8m from C\$114.5m, due to interest payments on recently-completed developments. The interest bill for the six months rose to 1320m from CS20m.

Trizec controls over 300 income-producing properties, with space roughly 25 times that of London's Canary Wharf. The company said that ings had risen slightly in the

past six months to 90 per cent. Occupancies in US shopping centres had also improved to But Mr Kevin Benson, presi-

dent, sald no significant recov-ery was likely until 1993. Trizec's recent share issue, which diluted its equity by almost 40 per cent, underlines the difficulty which North American property developers are experiencing in raising

The shares were issued at C\$4.50 each, which marked a 20-year low in Trizec's share

Trizec's controlling shareholder, Carena, contributed C\$50m towards the issue. Nonetheless, outsiders are interpeting the issue as a sign that the Bronfmans' top managers would prefer Trizec and problems by themselves

## Gulf Canada halts dividends

By Bernard Simon

OLYMPIA & York has lost a significant source of income with a decision by its 75 per cent owned subsidiary, Gulf Canada Resources, to suspend common share dividends.

Gulf paid a dividend of 40 cents a share last year, which translated into payments of C\$46m (US\$38.3m) to O&Y: Gulf continues to pay divi-

**General Mills** 

**NEW ISSUE** 

lifts earnings

By Nikki Telt

dends, however, on its preferred shares. O&Y owns 62 per cent of the preferreds, and its income from this source was C\$34m in 1991.

The halt in common dividends is designed to help Gulf pay down debt and to maintain investments in Russia, Indonesia and western Canada. The company said yesterday that it was one of two western oil companies which Russia has

Gulf said removal of the tax allows it to step up production of the KomiArcticOil joint venture in Siberia, in which it has a 25 per cent interest.

in another move to generate cash. Gulf is buying the 55 per cent it does not already own of Beaufinco Equipment, which operates an Arctic oil drilling

## KKR agrees to invest

GENERAL Mills, the US cereals and restaurant group, reported after-tax profits of \$495.6m in the year to and-May. compared with \$472.7m in the previous 12 months. in the final three months, net profit was \$93.1m, com-

pared with \$90.9m previously. Both final-quarter and full-year figures for 1992 are scored after a \$10m charge, relating to a potential lease adjustment eing negotiated with R.H. Macy, the bankrupt US department store group. est US food service operator.

## Richemont registers steady growth

By Philip Gawith

DESPITE lower tobacco profits from Australia and a difficult year for luxury goods, the Swiss-based Richemont group, controlled by the Rupert family in South Africa, recorded an 11 per cent rise in earnings in the year to March.

Sales rose by 4 per cent to 23.1bn while pre-tax profits advanced by a similar margin to £620m (£1,15bn). Attributable profits, before extraordinary items, were 11.3 per cent higher at £197.3m. Earnings per depositary unit rose 11.3 per cent to £343.60, while dividends per unit are being increased by 11.1 per cent to

The company also plans to subdivide the Richemont units in the ratio of 10 to 1 to bring them to a level more compara-ble with the shares of other leading companies on the Swiss stock exchanges.

Richemont has large interests in tobacco and luxury goods. Companies and brand names which form part of the group include Rothmans, Dunhill, Cartier Monde, Mont Blanc pens and Piaget

Richemont is a highly sought after share in Johan nesburg, because of its hard currency earnings, its market capitalisation of about R19.2bn (\$6.36bn) is the highest of any industrial company on the Johannesburg Stock Exchange. It is trading on a price/earnings multiple of 23.2 and a dividend yield of 0.7.

Tobacco operating profits from subsidiaries rose by 15.4m to £367m, due largely to improved profitability in Canada, Germany and Poland.

Meanwhile, operating profits on the luxury goods side rose to £314.6m from £306.1m. Costs savings helped boost Cartier's profits by 7.6 per cent to 163.6m. Sales at Dunhill were 10.6 per cent higher at £230.4m due to the purchase of a substantial interest in Affred Dunbill's Japanese distributor. Dunkill operating profits were marginally higher

医线点点

25th Juge, 1992

## Midland makes its mark on Milan

Haig Simonian on Euromobiliare's planned management changes

THE departure of Mr Guido Roberto Vitale as I managing director of Euromobiliare, the Milan merchant bank he founded in 1973, points to a watershed in Italian Illania.

Mr Vitale is not stepping down until October, and there-after will remain on the board. But, combined with Monday's resignation by Mr Renato Preti as managing director of Svi-luppo, another entrepreneurial merchant bank which thrived in the strong corporate finance

markets of the late 1980s, it suggests the end of an era. Mr Vitale's decision probably rests on a mixture of personal and institutional factors, heightened after the UK's Midland Bank, which already owned 49 per cent of Euromobi liare, assumed control of a further 5 per cent last year, giving it a decisive majority.

Closer integration into the Midland network may have been inevitable, even without the recent raft of problems which have confronted Euromohiliare.

Mergers and acquisitions operations have been increas-ingly dovetailed with Midland Montagu, the investment banking arm of the UK institution. Euromobiliare managers now

Venezuela to

\$1.5bn of debt

By Joseph Mann in Caracee

VENEZUELA plans to stretch

the maturities on a portion of

non-restructured external debt

from two to four years by issu-

It is to restructure up to

\$1.5bn of obligations maturing

restructure

ing new bonds.

commute regularly between the City of London and Milan. But Midland's concern with Euromobiliare has undoubtedly grown, following its collapse in profitability. The bank reported a group loss of L978m for 1991 and passed its dividend, compared with net earnings of L9.5bn (\$8.09m)

in 1990. The causes were diverse. income from equity trading slumped, owing to plunging volumes on the stock market, while Euromohiliare also made heavy write-downs on its own portfolios as a result of falling share prices. Meanwhile, staff costs had accelerated following

steady expansion. But among other factors was a L5.5bn write-down of the bank's position on its holding in VM Motori, the motors group for which it arranged a management buy-out in 1989. To cap it all, Euromobiliare suffered L3.5bn net foreign exchange losses.

utting costs through job losses and avoiding the same mistakes again are part of Midland's new recipe. Mr Sencar Toker, Midland Montagn's director for Europe who will now chair Euromobiliare's executive committee.

BP of America, citing the

impact of recession, said it

plans to cut its US operating

costs by \$125m by eliminating 600 to 700 jobs in its corporate

headquarters staff and refining

The job cuts, to be felt

largely in the Cleveland, Ohio,

region, where BP of America is

based, were presented as part of the British energy group's

programme of seeking \$750m of

The new US cuts, which

include the near halving of BP

of America's Cleveland-based

corporate headquarters staff of

610 people, mirror the UK head

office job reductions announced in April. At that time, BP said it was

eliminating 700 of the 1,450

jobs from its head office at

and marketing divisions.

cost reductions.

**BP** America to axe 600

jobs in cost-cutting move



Guido Vitale: stepping down in October

points to retrenchment The bank will concentrate on the three core businesses of fund management, corporate finance and securities trading. Illustrating its priorities, Euro-mobiliare is paying L30bn to buy a Florence-based fund manager with around L1,000bn

But Mr Vitale's decision and the changes at Euromobiliare also reflect wider factors. Bankers say Mr Vitale may have been losing steam after almost 20 years at the company. And Euromobiliare's

Britannic House in London.

Beyond the 250 to 300 job

cuts at it Cleveland headquar-

ters, BP of America also plans

to eliminate between 375 and

500 refining and marketing jobs from its BP Oil and BP

Chemicals divisions in the US.

The US job cuts come less

than three weeks after BP of

America said it was planning

to dispose of assets in Florida

and California, including more

than 300 petrol stations and

two distribution terminals.

That decision marked a turn-

round in BP's US strategy of

building up its west coast net-work of filling stations.

Last month, BP raised \$314m by selling off its 56.94 per cant

After the new job cuts, BP of

America will still have nearly

35,000 employees. Its 1991 turn-over was 19.3bn (\$17.2bn).

shareholding in BP Canada.

image has suffered recently from staff defections and its association with L'Indipendente, the newspaper it helped to launch last year.

The management changes come as Italian merchant banking undergoes a wider transformation, Economic recession has caused a drop in corporate finance and M&A business. The market has become more competitive as some of the world's top investment banks have moved into Milan in the 1990s.

Some bankers think houses like Euromobiliare, which made their name with audacious corporate finance deals on the back of Italy's economic boom in the 1980s, will have to

With fewer mandates and more competition, the presence of Midland - plus the Hong-kong and Shanghai Bank with its wider international links, may have become more

important. That has been true at Sviluppo, whose founder, Mr Francesco Micheli, sold control to the Dutch ING banking and insurance group last

With the Mr Vitale's gradual retreat, it appears to be the case at Euromobiliare, too.

#### Lotus warns of earnings below expectations

By Karen Zagor a New York

LOTUS Development, the US personal computers software publisher best known for its spreadsheet programs, yesterday warned that its secondquarter results would disappoint Wall Street.

Although the company expects earnings per share to rise by at least 40 per cent to between 30 and 40 cents for the quarter to June 30, the results are significantly lower than 4 the 45 cents analysts had expected.

The stock market reacted to the news by marking Lotus's shares \$4% lower to \$19% in active morning trading.

In 1991, second-quarter net income was \$9.1m or 21 cents a share on revenues of \$186.4m.

## \$300m in TW Holdings

This announcement appears as a matter of record only.

JAFCO

Japan Associated Finance Co., Ltd. (Incorporated with limited liability in Japan)

U.S.\$200,000,000

4½ per cent. Convertible Bonds 1999

ISSUE PRICE 100 PER CENT.

By Nikki Talt in New York

KOHLBERG Kravis Roberts (KKR), the New York-based leveraged buy-out specialist, has agreed to make a \$300m equity investment in TW Holdings as part of a recapitalisation at the restaurant and food

services group.

If the deal, which is still subject to some conditions, goes ahead, KKR would end up by a 47.2 per cent stake in the company, recently described by one analyst as the fourth-larg-

The South Carolina-based company was subject to a leveraged buy-out bid in the late 1980s. In 1990 and 1991, it made operating profits of \$238.3m and \$224.6m respectively on annual sales of around \$1.4bn. But interest charges on its substantial debts, meant after-tax losses of \$67.8m in 1990 and \$67.6m in

Under the proposed recapitalisation, KRR would purchase 100m newly-issued

#### in 1992-93, out of a total of \$5bn in non-restructured public sector external debt. This includes commercial paper issued to cover Venezuelan military purchases and non-guaranteed credits on

exports to Venezuela. Mr Pedro Rosas, finance minister, said the government planned to issue Republic of Venezuela bonds with maturities of up to four years to cover the refinancing. They may be in US dollars; other hard currencies or Venezuelan bolivars.

## Redemption Notice

¥9,000,000,000 ¥ 8,000,000,000

LAC LEMAN

on 731 16 04 Fax 731 94 81 or Patricia Surridge in London on 071 873 3426.

FT SURVEYS

# thoroughbred <u>from a great</u> stable.

In the race to confirm international securities trades around the world, brokers and fund managers need a sophisticated animal. One that is reliable, secure and swift. One that offers a real time trade confirmation system operating nationally and internationally. TRAX is that animal. From the recognised authority in the international securities market, TRAX has the pedigree to make you a winner every time. 15 MA INTERNATIONAL SECURITIES MARKET ASSOCIATION LTD Dockleads London E14 9NQ Tel: (44-71) 538 5656 Fax: (44-71) 538 4902

Currencies • Bonds Energy • Metals & Hants 5023 9EH Tel: 0962 879764 Oil Markets

Perot & the Markets - Boom or Crash

FT-SE 100 Where next?

CAL Futures Ltd 162 Queen Victoria Street Landon EC4V 483 Tel: 071-329 3030

The Prudential Insurance Company of America U.S. \$500,000,000 Collateralized Mortgage Obligations Series 1986-1

For the period 25th June, 1992 to 27th July, 1992 the Bonds will carry an Interest Rate of 4.3875% per annum with an Interest Amount of U.S. \$46.95 per U.S. \$50,000 (the original Principal Amount) Bond, payable on 27th July, 1992. The Principal Amount of the Bonds ourstanding is expected to be 24.078809236% the original Principal Amount of the Bonds, or U.S. \$12,039,40 per Bond until the sixty seventh Payment Date.

A Bankers Trust Company, London

Agent Bank

Baring Brothers & Co., Limited

**Credit Suisse First Boston Limited** Robert Fleming & Co. Limited Kleinwort Benson Limited **Morgan Stanley International Smith New Court Securities Limited UBS Phillips & Drew Securities Limited** 

Nomura International Cazenove & Co. Dresdner Bank Goldman Sachs International Limited **KOKUSAI** Europe Limited Sanyo International Limited **Swiss Bank Corporation** S.G. Warburg Securities

## Financial Times Annual Report Service



Investor AB is Sweden's largest industry in a single company. Investor AB is Sweden's largest industrial holding company with total assets of approximately SKr 20 billion. Investor AB has two areas of operationss—industrial holdings and industrial operations. Industrial holdings consist primarily of strategic shareholdings in Astra, STORA, Incentive, ASEA, SKF, Atlass Copeo, Ericason and Electrolux. Industrial operations consist of the subsidiary Sash-Scania Group, which comprises Scania Truck & Buses, Sash Aircraft, Sash-Scania Combitech, Sash-Scania Finance and Sash Automobile, owned jointly with General Motors. In the last ten years, Investor AB's net worth has increased by more than 20 per cent per year. Investor AB

A Comment of the Comm

A TE No I TOWN A STATE OF THE PARTY OF THE PAR

Lotus warm earnings belo expectations

Ey Karen Zagor :n New York

TI'S Desertions. TANKE OF STREET Comments of the same 1. 1.2. Can 2. A THE PROPERTY. 21 3 <u>22 5 22</u> 10 142 B

Tell Carper

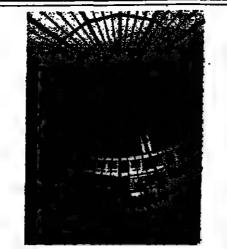
ar in Selvate pa Challes and the 7. 425.524 The second section of the

34.15 750 000, 2005 100 NOTE 18 120E

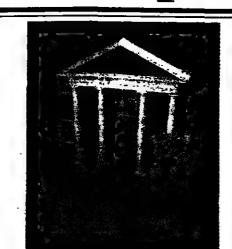
११०० १७००क व्याप्यतिके

on that diffe and

e apina ini. Pan



Electrowatt Electrowatt Ltd is a Swiss holding company of a group of international com-panies active in the fields of energy, industry and services. These companies have established significant or leading positions in their markets: power gen-eration and distribution – security and building automation systems, electronic components - engineering and general contracting. Consolidated group sales have increased by 56% to Sfr. 4.5 billion over the past 5 years. During the same period the consolidated net income has risen by 73% to Sfr. 209 million and return on equity by 120% to 11.2%, 61% of sales are generated outside Switzerland, primarily in the EC.



O'Brien Environmental Energy O'Brien Environmental Energy is a worldwide developer and owner of combined heat and power and other alternative fuel projects which generate energy sold under long- term contract to industrial users and the mains. The company currently has operational projects producing nearly 400 megawans and a further backlog under development. The company's activities are supported by locations in the US and UK. The 1991 Annual Report details O'Brien's environmentally driven significant growth ( three year growth rate averaging 40%) and strong market potential.



Essilor of corrective lenses, frames, contact lenses, and optical instruments. It is highly globalized, with sixteen production plants worldwide, over sixty compenies in all of the major world markets, and 71 per cent of turnover derived from international operations.



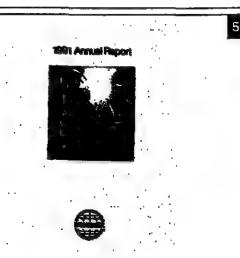
Saga Petroleum a.s. Saga Petroleum 2.5.
In 1991, Saga Petroleum a.s. had a tumover of NOK 4.6 billion and a profit before year-end adjustments of NOK 777 million. The company's combined oil and gas reserves amount to 143 million tonnes of oil equivalent making Saga one of the world's largest independent upstream companies in terms of reserves. Saga has interests in the Oseberg, Guilfaiss, Statford, Heimdal and Murchison fields which are in production and is the operator of the Snorre, Tordis, Vigdis and Midgard fields on the Norwegian shelf. Saga intends to further arrengthen its position on the Norwegian shelf while also gradually increasing his activities abroad.



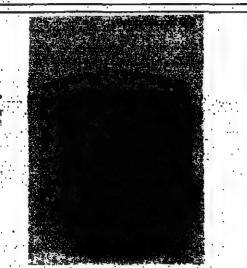
Today, PLM is one of the ten largest peckaging companies in Europe with 14 production units in seven countries. PLM's invoiced sales during 1991 amounted to SEK 6,172 million, of which 77 per cent was outside Sweden. PLM employs 6,338 people. The 1991 financial year was a good year for PLM. The trend of improved results established over the past few years condinued. Barnings after financial items stand at almost balf a billion SEK. This can only be inserpreted as confirmation that the strategy to concentrate the operations primarily on beverage ours and glass packaging is correct. PLM's ambition is to strengthen its position in the European market.



Fortis /N.V. AMEY FORUS /N. V. A.VIE V
Forths is an international insurance and banking group, formed on 12 December 1990 when its two parent companies, AG Group in Belgium and N.V. AMEV in the Netherlands, combined their operational scrivities. The group's operations are widely spread, both geographically and in terms of products. Fortis companies are active in insurance, banking and other financial services in Europe, the United States, Australia and South East Asia. Since its creation, Fortis has resolutely pursued a strategy which sims to secure a leading position in the markets in which it operates, through growth in both business volume and profits. The Fortis Group Report and the N.V. AMEV Amusi Report, both of which you will receive, give you comprehensive information.

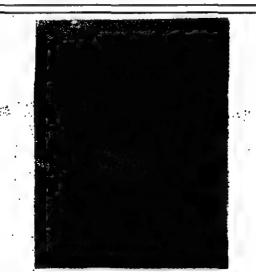


Deminex DEMINEX - Deutsche Erdölversorgungsgesellschaft is Germany's leading international E&P company with oil and gas interests inter alia in the North Sea, the Americas as well as in the Middle and Far East. In 1991, DEMINEX's worldwide oil production totalled some 50 million barrels and gas sales doubled to over 35 BCF. The Group's revenues rose to DM 2.0 billion. The company, which e.g. participates with sig-nificant interests in the development of the Snorre and Scott fields in the North Sea, is also operator of the first consortium of Western oil companies with exploration and production rights in Albania.

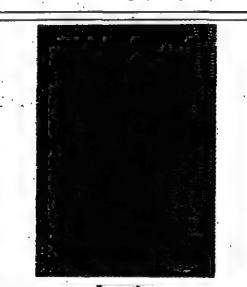


Pernod Ricard Leader worldwide in sails-flavoured drinks, largest apirits producer and distributor in continental Europe, leading French producer of init drinks, cidera and grape judge, world's number one manufacturer of fruit preparations for food industry. industry.

1991 Key figures
Sales net of sales and excise tax: PF 15.2 billion
Net income, Group share: FF 956 million
10.762 employees
Production units: 91 units including 49 outside France
Chief Executive Officer: Patrick Ricard



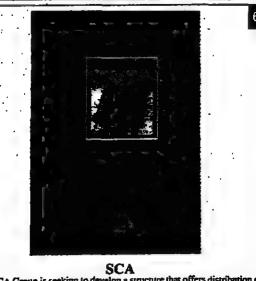
AG Armeno Mines and Minerals Inc. AG Armeno Mines and Minerals Inc. is a Canadian-based junior mining company, dedicated to the development of quality world class mining projects. Armeno's Ecuadorian San Bartolome mining complex is recently completed and ready for the commercial production of gold/allver/lead/zinc. With solid fundamentals and diversified interests, Armeno is a junior resource company which has the potential to rapidly develop into a major.



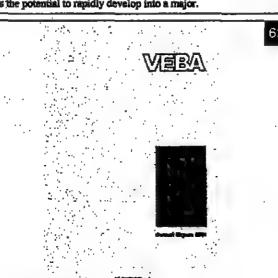
Incentive is a new large Swedish industrial group formed through the divi-sion of the ASEA Group. Incentive has a turnover of SEK 14-billion, 14,000 employees and 200 companies all over the world. Incentive is active in these business areas: "Materials Handling " Transportation " Construction & Buvironment - Process Industries - Imaging Technology - Power - Other Operations. These areas include world known companies such as Hasselblad, Otrefors, Hägglunds, Gerphyttan and Munters. Incentive also has important shareholdings in ASEA, Electrolux and ESAB.



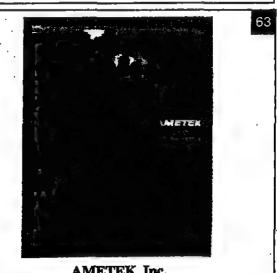
In 1991, AGF achieved FF 55.3 billion in pramium income (up 20.2% from the previous year) and net earnings of FF 2.69 billion (constant as compared to 1990). AGF is present in over 38 countries through a network of branches, agencies, subsidiaries and associated companies. In 1991, AGF's international extivities represented 38% of premium income. The Group employs 22,000 people throughout the world. Business in France is generated through 1,500 general agencies, located throughout the country, and via the largest life-insurance sales network in Europe. Chairman of the Board: Michel ALBERT, General Munagers: Jean-Daniel LE FRANC and Yves MANSION.



The SCA Group is seeking to develop a structure that offers distribution of risks from an earnings growth and financial standpoint while also reducing the Group's dependence on highly cyclical and capital-intensive bulk products. The strong expansion of the Group in recent years through the Hygiene and Packaging business groups should be viewed primarily in the light of this effort to achieve a better spread of risk. These business groups are much less dependent on agraral exponents conditions.



VEBA stands for energy, chemicals, oil, and trading / transportation / services. The capital of VEBA is held by 540,000 shareholders. The Group has been given powerful new impents by the Western European Single Market and the emancipation of Eastern Europe. VEBA continued the paners of growth



AMETEK, Inc. itable in today's global markets? AMETEK focused on maintaining its market position as a top quality producer of instruments, electric motors and engineered materials, but profitability lagged. Now, recent results indicate management's been moving in the right direction: with tightly-paced Return



Euroc is one of Europe's large mannfacturers and distributors of mineral-based construction materials, and one of the world's big cement enterprises through Scancern, a 50-50 partnership with Aker (Norway), with operations in Europe ( Castle Cement in the U.K.), the U.S. and Africa. Other core prod-ucts include precast concrete products, ready-mixed concrete and aggregates, facing brick, brick roof tile and plasterboard. Important growth markets are the U.K., Germany and the Benefux countries. Euroc's earnings declined to SEK 151 million (1990:560), mainly due to lower demand, stiffer price com-

less dependent on general economic conditions. In 1991, net earnings after financial items amounted to SEK 1,225 M. Earnings per share were SEK 5.27.	matched the favourable level achieved the previous year. The earnings per share increased to DM 29,00.	on Assets goals met at most operations, 4 1st quarter 92 up 31% while market shar		petition and restructuring costs. Risk-bearing capital improved 4 percentage units and cash flow is expected to remain positive even if earnings will decline further in 1992.
The Financial Times Annual Report Service	is appearing on 23, 24, 25, 26 June 1992.			
Please send me these Annual Reports: Tick box	xes 🗸 This service is free to read	ders of the Financial Times	PLEASE USE BLOCK CAPT	~ <i>(</i>
49 🔲 Investor AB 53 🗀 Saga Petrol	eum a.s. 57 🔲 Pernod Ricard 61 🕻	□ SCA	Title : 1	InitialSurname
50 Electrowatt 54 PLM		J VEBA	· .	
51 OBrien Environmental 55 OF Fortis /N.V.		AMETEK, Inc.	Company Name	
52 🗖 Essilor 56 🗖 Deminex	60 ☐ AGF 64 [	Euroc	Address	
Please indicate whether these reports are fo	or business or personal use:		(Mick par-4+1000000000000000000000000000000000000	City
For business use  For personal use	☐ Both		Postcode	Country
Which one of these best describes your jol	o title or position ?	:		ish to receive further mailings from the Financial Times
Chairman / President Chief Exec	utive /Managing Director	e- President 🔲 Fund /	Investment Manager	☐ Head of Department ☐ Other
Mail to: FT Annual Report Service, Dept	4000, Westmead House, 123 Westmead Roa	d, Sutton, Surrey, SM1 4	IJH. United Kingdon	n to reach us no later than 30 September.

Brazilian telecom

group gains OTC

listing in US

By Bill Hinchberger In Sac Punio

THE Brazilian government

said yesterday it would allow

the trading of American depos-itary receipts in Telebras, the state-owned telecommunica-

tions holding company, on the

US over-the-counter market.

The move allows the com-

pany to take advantage of

exemptions under US Securi-

ties and Exchange Commission

rules and therefore avoid full

US-style corporate disclosure.

But it would not permit the

company to launch an offering

The announcement reduced

uncertainty caused by the can-cellation this month of a

planned \$1.3bn ADR placement

by Telebras. The official expla-

with a negative affect on priva-

tisation plans.

of shares on the US market.

## Gilts move higher as trading remains buoyant

By Sara Webb in London and Patrick Harverson n New York

UK government bonds gained more than a quarter of a point as the market remained buoyant in the wake of Wednesday's successful auction of long-dated stock.

#### COVERNMENT RUNDS

The Bank of England sold £2.75bn of 9 per cent Treasury stock due 2012 on Wednesday in its largest-ever gilt auction. Long-dated gilt issues underperformed in the run-up to the auction because of concern about the large amount of stock due to go on sale.

However, dealers said that with the auction no longer overhanging the long end of the market, longer-dated issues are likely to stage a rally, recouping some of the losses

made in the wake of the Dan-ish referendum on the Maas-tricht Treaty and ahead of the auction itself.

Dealers warned that the market will be looking ahead to this weekend's EC meeting in Lisbon for further developments on European economic and monetary union.

The Liffe gilt futures con-tract opened at 97.26 and reached a high of 98.00 before slipping back to 97.28. In the cash market, the benchmark 11% per cent gilt due 2003/07 rose from 115% to trade at 116% by late afternoon.

■ GERMAN government bonds slipped back yesterday after rumours circulated that there may be a new 10-year Federal bond issue next month. The bund futures contract opened at 87.70 and fell from its high

of 87.77 to close at 87.63. News that inflation in the western German state of Baden-Wuerttemberg rose 0.3

per cent in the month to mid-June, giving a 4.2 per cent year-on-year increase, had lit-tle impact on the bund market, dealers said, even though this represents a slowdown compared with a 4.4 per cent yearon-year rise in May.

Dealers noted steady buying of Belgian government debt by investors switching into the D-Mark bloc, leading to a further tightening in the yield spread over Germany and France. In the last week, 10-year Belgian-German yield spreads have narrowed from 95 axis points to 87 basis points.

■ US Treasury prices rose yesterday morning in response to news of an unexpected increase in weekly jobless claims. By midday the benchmark 30-year government bond was up if at 1024, yielding 7.8 per cent. The two-year note was up is at 100%, yielding 4.92

modest decline in claims, and boosted hopes that the Federal Reserve might cut interest rates to stimulate the flagging economic recovery.
The Fed's key policy-making Open Market Committee meets next Tuesday and Wednesday to review monetary policy, and bond investors hope that a string of recent bearish economic data will persuade the

FOMC to sanction a policy

sparked by the Labor Department's announcement that in the week ended June 13 initial

claims for state unemployment insurance rose 16,000. The fig-

ures surprised the market, which had been expecting a

■ JAPANESE government bonds rallied early yesterday, helped by a strong yen and firmness in US Treasury bonds overnight. However, profit-taking late in the session left bond prices only marginally higher

At first sight, it appears

illogical that investors are pre-

pared to pay more for EIB or

		Couper	Red	Price	Change	Yield	<b>₩eek</b> #go	Mont
AUSTRAL	JA	10.000	10/02	108.2005	+0.492	8.77	8.51	9.0
BELGHUM		9.000	06/01	100.4000	H0.050	6.43	8.93	8.7
CANADA	-	8,500	8482	102,4500	+0.850	8.43	8.14	8.4
DENMAR	K	9.000	11/00	99.5000	+0.300	9.07	9.13	8.7
FRANCE	ETAN	8.500	11/02	96.0117 97.8900	+0.074	9.01 8.79	9.03 8.78	8.7 8.5
GERMAN	Y	8.600	01/02	99.6500	-0.100	8.04	7.96	7.9
TALY		12.000	05/02	85.6400	+0.050	13,19t	13.26	12.6
IAPAN	No 119 No 129	4.800 6.400	08/99	96.0400 108.0057	+0.173	5.59 5.30	5.61 6.39	5.7 5.5
NETHER.	ANDS	6.290	02/02	69,4000	-0.046	6.33	6.26	8.2
SPAIN		f1.30g	01/02	96,9000	-0.200	11.46	11.62	10.8
ik Gilti		-10.000 -0.730 19.000	11/98 08/02 10/03	102-22 103-17 99-22	+05/32 +10/32 +18/32	9.23 9.20 9.03	9.18 9.17 9.05	9.1 8.9 8.8
W TREA	BURY	7.500	05/02	102-11	+07/32	7.16	7.18	7,4

SCU (French Gov) 8.500 03/02 96.6900 -0.210 8.96 8.95 8.62

The yield on the benchmark No 129 JGB moved from its opening of 5.32 per cent to reach 5.285 per cent, but ended the day at 5.315 per cent after

launched the largest deal by a UK building society outside the

sterling sector. The \$300m

three-year deal via UBS

Phillips & Drew was consid-

ered rather aggressively priced, but met buying interest from both retail and institu-

The deal benefited from

renewed interest in the dollar

sector among European inves-

tors, based partly on growing expectations that the dollar is

In the Canadian dollar mar-

ket, a C\$200m deal for an arm

of Deutsche Bank also met

firm demand. The deal closed

at 99.45, slightly above its reof-fer price of 99.40.

tional investors.

set to firm.

MARKET STATISTICS

TRADITIONAL OPTIONS

First Deslings
 Last Dealings
 Last Declaration

substantial profit-taking. The futures contract climbed from 102.66 to a high of 102.85 but closed at 102.58 after heavy

Nex at 12.5 per cent pay

#### MAS agrees \$170m loan to fund expansion

By Kleran Cooke in Kuala Lumpiir

MALAYSIA Airlines System (MAS) has agreed a three-year \$179m syndicated loan facility with 27 international banks to help finance its expansion pro-

The loan, arranged by the Overseas-Chinese Banking Corp (OCBC); Wardleys and Indosuez Asia, will be used to part finance the acquisition of more than 70 new air-

This month MAS announced it would be making a one-forone rights issue at the end of the year, designed to raise more than \$700m.

MAS has rapidly expanded its fleet and route network in recent years, but has seen profits slide. In the year to March 31 1992, pre-tax profits fell to M\$119.5m (US\$47.6m) from M\$205.5m the previous

This week the Malaysian government approved an MAS request for air fare rises of between 15 and 20 per cent on domestic routes. They have been frozen for the past 10

some expectation that the government might decide to sell its subsidiaries separately instead of disposing of the holding company in one move. Telebras shares have fallen 45 per cent this month, although they rebounded modestly in

privatisation of Telebras, and

morning trading yesterday.

Telebras weighs heavily on
the Sao Paulo Stock Exchange (Bovespa), representing about a third of the Bovespa index and generally accounting for half of daily trading.

The privatisation method was not discussed at the Wednesday meeting between government and Telebras officials that reached the decision on the ADRs, said Mr Roberto Wright, head of Telebras's division of capital market control. Mr Wright said that the step

nation was that a large issue into the secondary market might erode the share price, opens a precedent" and would make it easier to secure an exchange listing and an offer-ing of shares in the future. However, the cancellation led to speculation about the

## Citibank censured after \* cancelled bonds appear

in New York

US REGULATORS yesterday consured Citibank and ordered it to improve controls on the handling and destruction of cancelled bond certificates after some certificates the US banking group thought it had destroyed six years ago turned

up recently.

Although most of the cancelled bonds were never exchanged for money, Wall Street broking house Smith Barney was deceived last November into paying out \$6.2m on a transaction involving the certificates and a

Liechtenstein hank. Smith Barney has since filed a lawsuit against Citibank, and against the Liechtenstein bank, a financial clearing house and Dow Chemical, whose cancelled bonds it said it unknowingly bought. Citibank, says the suit is

LIEUE MOUNTY OPTIONS

without merit. It claims that the certificates presented to Smith Barney had been perforated to declare them invalid, and were therefore clearly can-

The controversy over the cer tificates dates back to 1986, when Citibank used an outside company to dispose of an unusually large volume of cancelled certificates that had

been in storage.
Although Citibank was assured at the time that all of the certificates had been destroyed, some found their way to Europe, where last year they were fraudulently presented for transfer or offered as possible collateral for loans.

Citibank said that since 1987 its own personnel had destroyed cancelled certificates on bank premises. Citibank also said yesterday that it believed it had no "material financial exposure" to any of

SYTHE MA

## CBOT moves closer to UK

By Tracy Corrigan

recognition

THE Chicago Board of Trade moved a step closer to recognition as an overseas investment exchange in the UK yesterday, when the Office of Fair Trading published its report on the CBOT's application.

The CBOT, one of the three partners behind Globez, the screen-based futures trading system launched yesterday, needs to be recognised before its products can be traded on the Globex system in the UK. Its futures and options on 10year US Treasury notes can be traded on terminals in New York, Chicago and Paris, but not London.

The report by the OFT concindes that none of the roles of the CBOT poses significant competition issues in the futures and options market.
Under the Financial Services

Act, the Treasury - which took over the role from the Department of Trade and industry on June 7 — has to seek the advice from the OFT, prior to authorisation. The PSA also requires the Treasury to take account of investor protection issues

## EIB deal has parity with French state issues

By Tracy Corrigan

THE European Investment Bank yesterday became the first borrower to raise funds in the Euro-French franc bond market at the same level as the French government. The bank's FFr2bn five-year deal was priced to offer the same yield as the 8% per cent French government OAT due

#### INTERNATIONAL BONDS

Dealers said the bank could have sold bonds at a yield below French government bonds. The FFr2bn issue launched by Crédit Commercial de France sold out rapidly, helped by strong demand in both France and Italy. By the end of the day, the spread had tightened to 8 basis points below the OAT issue.

Demand for KIB paper is typically stronger than for other names because the agency's bonds are tax-exempt in both Italy and Austria. Italian investors in particular are enthusiastic buyers of the name and took about a quarter of this

1, 5 %

But the pricing of the deal reflects extremely tight spreads of French Franc Eurobonds generally. For an issue of 9% per cent bonds due 1997 by Société Nationale des Chemins de Fer Français, the French railway, is currently trading at a yield of 10 basis points below the comparable

Dealers said buying of the new RIB deal was fuelled by expectations of further tightening. A FFr3hn issue of 8% per cent bonds due 2002, launced by the EIB in January at 22 basis points above the 10-year OAT, has tightened to basis points below the

French agency paper than for bonds issued by the French vernment, the best credit in the French market. Dealers say the anomaly is due in part to expectations of heavy supply in the French Treasury market, fuelled by last week's announcement of an exchange programme of old

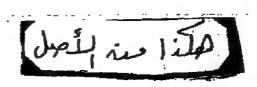
bonds for new OATs. In addition, some investors prefer to hold Eurobonds, which are in bearer form, rather than book-entry govern-

In the dollar market, the Halifax Building Society

NEW INTERNATIONAL BOND ISSUES						
Serrower	Amount m.	Coupon %	Price	Makelly	Feet	Book rezer
Halifex 6.8.(a)† AB Spintab(b)†	300 100	5.76 7.5	100.915 100.915	1995 1997		SUPS Phils Drew SUP Morgan Secs.
CAMADIAN DOLLARS Dautsche Fin.Neth.(a)†	200	7.75	101.025	1998	1.075/1.02	5 Dend Sk. Cep. Mins
Morgan Stanley(c)#	100	(a)	100	1995	(c)	Morgan Stanley Int.
FRENCH FRANCE Europeen Inv.Sk.(a)†	· :	8.875	99.50	1997	25bp	CCF · ·
GUILDERS NMB Postbank(e)f	400	8.625	100.86	2002		MMB Postbank Grp.
**Private placement. % with existing \$300m steel Libor. Fees undisclosed.	Journehout-1 4.92, Monut	oeliebie, ci fe	madi unde	r Matini darogi	rakmente. Co	ts. a) Non-celiable, b) Fungit upon pays 0.625% over 3-mon reafter.

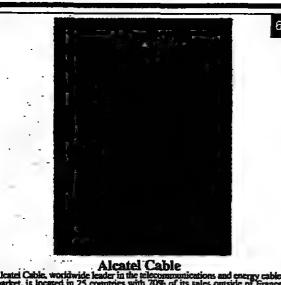
#### RISES AND FALLS YESTERDAY Listed are the intest international bonds for which there is an ade OTHER STRADENTS SAYERSCHE VERENS INT 7 94 LP COPENHAGEN TEL 8 5/8 % LP COPENHAGEN TEL 8 5/8 % LP WORLD BANK 8 % LP WORLD BANK 10 1/8 % LP WORLD BANK 11 1/8 % LP WORLD BANK 10 1/8 % LP WORLD BANK 10 1/8 % LP WORLD BANK 11 1/8 % LP WORLD BANK 11 1/8 % LP WORLD BANK 10 1/8 % LP WORLD BANK 10 1/8 % LP WORLD BANK 11 1/8 % LP WORLD BANK 10 1/8 % LP WORLD BANK 10 1/8 % LP WORLD BANK 10 1/8 % LP WORLD BANK 11 1/8 % LP WORLD BANK 11 1/8 % LP WORLD BANK 10 1/8 % LP WORLD BANK 11 1/8 % LP WORLD BANK 10 1/8 262 113 26 39 55 ABN 9 1/8 94 ALBERTA PROVINCE 9 3/8 95 AUSTRIA 8 1/2 00 BANK OF TOKYO 8 3/8 96 DB 9 1/4 97 ELEC DE FRANCE 9 98 EURO CHED CARD 151 9 94 EUROFINIA 9 1/4 96 EUROFINIA 9 1/4 96 FRANCARO 7 7/8 97 FUNISHE ELYDET 9 1/8 95 FUNIS CAPITAL 9 3/4 97 GEN GLEE CAPITAL 9 3/4 97 LONDON RECENT ISSUES EQUITIES GEN ELEC CAPITAL 9 3/8 96 GMAC 9 1/8 96 GMAC 9 1/8 96 GMAC 9 1/8 96 IBM WITL FIN 7 3/4 94 IBM WITL FIN 7 3/4 94 IBM WITL FIN 7 7/8 97 IMTER ANI ER DEV 7 5/6 96 JAPAN GEV BK 8 94 JAPAN GEV BK 8 95 JAPAN GEV BK 8 97 JAPAN GEV BK 8 10 3/4 95 WIFPOR TEL 8 TEL 9 3/8 99 JEN GEV END STER KONTROLLBANK 8 1/2 01 DETER KONTROLLBANK 8 1/2 01 DETER KONTROLLBANK 8 1/2 01 DETER KONTROLLBANK 8 1/2 01 UEBEC FROV 9 98 SAINSGURY 9 1/8 98 SAINSGURY 9 1/8 98 F3.75 - 13.7 F3.75 - 4 F3.75 - 4 FIXED INTEREST STOCKS DEUTSCHE MARK STRAUSHTS ARM AMRO 8 1/2 % AUSTRIA 6 3/4 % AUSTRIA 6 3/4 % DEUTSCHE FINANCE 7 1/2 % EIS 6 1/4 % EIS PAN 917- 1.0425 917- 1.0425 917- 1.0425 917- 1.917917- 1 \$400 350 158 200 158 2 59 1 59 1001-0 1021-77 1071-28 150 120 1904;0 1004;0 1994 594,0 FP. FP. FP. FP. RIGHTS OFFERS Paki - UP. Date Topic Topic Topic Topic Topic Topic +56 Com. | Price YEN STRAIGHTS AUSTRIA 4 3/4 94 CREDIT FORCIER 3 1/4 94 DEMMARY 75 ER 4 5/8 94 ELEC DE FRANCE 5 5/8 96 FIRLAND 6 3/4 96 NATER AMERICA DE 7/1/4 00 RAMSAI ELEE PIWA 4 5/8 94 HUPPON TEL A TEL 5 7/8 96 NORWAY 5 1/8 95 SWC 6 3/4 00 SWEDEN 5 5/8 95 WORD BANK 6 3/4 00

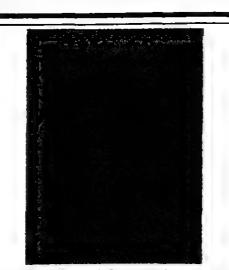
3 TESTERDAT	
Rises Falls Same 67 3 12 10 3 2	CALLS PATES CALLS PATES CALLS PATES
271 262 906 156 113 526 13 26 49	Qualitation   Aud Oct Juns And Oct Juns   Qualitation   Peop New
0 0 9	700 3½ 30 30 67 67 72 700 17 40 52 35 42 47
22 39 79 25 . 55 51	35 14 4 6 5 6 8 800 9 27 44 68 72 77
574 501 1,636	Strit. Alreadys 364 25 26 43 2 8 12 (**Mal) 460 24 34 44 10 20 24 (**Ph) 160 9 14 18 91; 13 16 (**Ph) 366 11 26 22 9 16 21 500 64; 13 29 34 43 47
	Smitt Bee- (236) 260 34 95 14 34 43 47 (78) 80 64 11 15 84 11 12
	(*GP*) 900 17 46 75 75 92 97 Mildland Dr. 420 90 64 - 8 15 -
ent issues	Beets
	8.P. 240 91 36 20 5 11 14 Sestors Suc 260 15 20 26 10 14 18 Renters 1100 84 125 155 39 54 65 1793) 280 3 8 121 182 24 26 (272) 280 5 11 17 25 28 27 (1130) 1150 57 97 130 62 77 88 British Sand 60 12 13 15 11 4 5
Occided the Siet Times Gross P/E Price - Sie Cor'd Treatments	000 50 55 74 80 3 77 <sub>2</sub> 15 (259) 600 10 24 35 44 48 51
Seb Seb 3	(*281) 240, 3 61, 12 21, 23 24, Preser 170, 25, 16 - 5 7
22 4 Hd - 52 -	C-8 Wine 900 92 65 74 4 10 15 (*279) 100 6 10 12 11 12 14 14 16 (*270) 250 12 32 44 21 30 35 (*380) 200 17 21 25 3 6 8 (*380) 32 52 45 6 16 23 (*212) 220 6 10 10 14 14 17 5000 10 15 14 16 3 4 1 6
Sers 165 -1 ROL 20 3.3 IA.4	Com. Union 460 46 53 65 13 10 12 (175) 160 36 37 43 47 27 30 5 16 20 (187) 90 6 65 10 7 90 11
	Short 20 21 % 43 75 15 21 M25 13 15 12 15 18 4 . 0 11 17210 220 · 9 14 18 17 21 25
117 1 13.5 13.5 13.5 13.5 13.5 13.5 13.5 13	[1.6 6. 460 28 36 45 15 32 35 100 10 10 10 10 10 10 10 10 10 10 10 10
	Grand Mint. 450 25 30 - 5 15 - (125) 15 21 23 5 8 9% Vasi Resht 45 6 7 8 3% 4% 5
	Prodestal 240 17 23 29 6 11 13 Wellcame 900 72 100 120 34 50 43
	(*122) 1290 21 46 77 36 46 75 R.1.2. 660 29 46 60 19 29 36 EURB FT-SE DURK (*2557)
EST STOCKS	15miles 90 30 38 50 11 21 25 Soul & New 420 37 43 55 8 14 17 CALLS
Statis, Price + dr	Laterate: 280 22 30 34 3 6 11 (C278) 260 25 32 30 4 75 9 Aug 178 196 49 44 27 15 6 (C278) 280 11 19 27 11 15 17 500 197 198 117 67 62 60 25 15 (C218) 220 6 18 23 6 17 18 (C278) 280 11 19 27 11 15 17 500 197 198 117 67 62 60 25 15 (C218) 280 17 7 118 28 18
	Land Schar 398 21 35 46 51, 76 32 (424) 450 5 14 19 40 43 45 Aug
t Walter, V.zr (Not 2nd Prif 100 (97) 12p 14 just 2nd Rose-Curn Care Prif 2007 (10 55 p 10 11 5 km Prif 100 (10 5 km) 100 p mercial Union 6 kpr. Care brid Pri 100 km p 100 km Prif 10 km Prif 10 10 57 p 10 km Prif 10 km Prif 10 57 p	(*339) 346 9 36 27 36 32 36 34 10 17 35 65 105 149 196
G Receivery Zeed Dily Per Ly 579   -12	den 16 20 an fil 15 10
	C4627 500 3 15 24 40 42 44 (2021 300 6 14 19 24 27 30 Sadi Tests, 466 45 53 61 15 75 95
	Servines 100 5 13 16 6 99 13 Austral 35 8 99 11 29 49 51 CALS
FFERS	45 3 5 7 8½ 10 11 Avg 201 L57 117 B2 51 29 15 6 Sep 218 177 138 104 74 50 34 20 Oct 234 194 154 129 32
Stack Circles Price + 6r	(756) 360 12 22 28 25 29 35 PHTS
ton to	[ 7952] 390 25 12 17 30 33 35 Blue Circle 213 22 28 Aug 11 18 27 41 16 98 142 192   Undersor 980 60 99 105 4 14 20 (*224) 272 11 18 - 21 21 - 50 18 24 37 54 74 105 145 195
Common for TS, URS 35pm 35pm 35pm 35pm 35pm 35pm 35pm 35pm	British Gas 240 13½ 17½ 21½ B 15 17½ Dec 1 34 - 56 - 95 - 160 - 170 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
S Rimge  atics, 4 Dividious race gold or projekte on part of capital, and yield o Earnings based on prefilmmary figures, o on prefilms year's carriage, a Ea-divident, F Dividious.	Brit Ame 200 42 59 58 8 18 26 transp. 200 22 11 47 11 48 17 Ellip FT-SE Chib Add Date 2 345
S Range   A grad   Like of Developed range goald or progradio on part of capital,   and yield, o Earthings based on prefinements figures, to  an prefine year's commune. It is divided to, F Divident  1992-479. It Divident and yield based on prospectic or  rident, cover and pie based on latest, assumal servatings. Of  still marks, the 1991-479. It Privileges and yield based on  process, assumabled dividently, cover and pie ratio based on  younger, and based on the still pie ratio based on   y Officera to makes of confidency characters. A "right", I  steel securities market. A based to contextion with	286 27 30 39 27 40 43 30 50 50 50 50 50 50 50 50 50 50 50 50 50
Office to spides of ordinary starts as a "rights". T start securities made.      It securities made.	TRADITIONAL OPTION 3-month call rates
	II NEUUSTRIALS   Charter Cons. 37
-	Aster (BSR) 3 Burchunnel 2 Lloyds Bank 2 TSB 1112 BP 18
	BCC
L OPTIONS	Silve Circle 26 Gen Accident 38 NatWest Bank 26 Victors 15 Premier Cons 24
Gails in: ASDA, BT Part/Pd., Fiscon, LASMO, Owners Abroad,	Brit Aerospece 26 Grand Met 38 RHM 18 Brit Land 18
Remers and Rexmore. Puts in: Bodyshop, Dolphia Pack.,FRFC, Union Discount.	BT 25 Hanson 18 Rainers 3 MEPC 26 RTZ 47
AMENIA DESCRIPTION	The state of the s



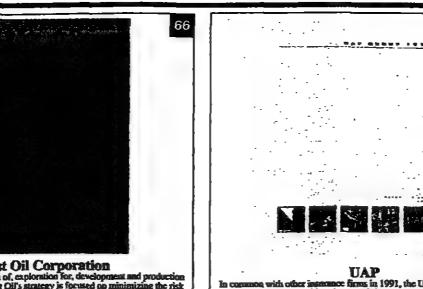
- AFA (STEDIES) () 12 1 YEAR 27 2 area a babb

## Financial Times Annual Report Service



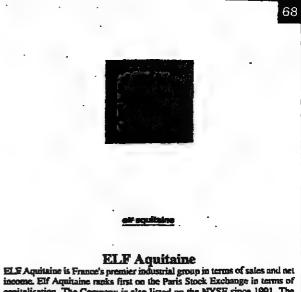


**Forest Oil Corporation** Forest Oil Corporation
is engaged in the acquisition of, exploration for, development and production
of oil and natural gas. Forest Oil's strategy is focused on minimizing the risk
inherent in the search for hydrocarbons by acquisition and exploitation of
existing producing properties. The Company conducts a modest exploration
program, which is funded principally through farmout mechanisms. The
Company's principal reserves and producing properties are located offshore
Louisiana, and in Texas, Wyoming, Oklahoma and Afberta, Canada. Forest
Oil owns working interests in approximately 82,000 leasehold acres and
238,000 net undeveloped acres both on- and offshore in the United States
and in Canada. (NASDAQ; FOIL)



UAP
In cusumon with other incommon firms in 1991, the UAP Group was affected by deteriorating conditions in non-life immunoc and adverse conditions in the financial and property markets. In addition Group act profit for 1991 fell by 10.7% partly due to the allocation of provisions equivalent to 5% of Banque Worms property risks and partly due to UAP's contribution to the indemnity final for victims of AIDS contaminated blood transfusion.

The UAP Group has met these challenges with active management and continues to renew its product range, decentralise responsibility and coverage its position of attempth in Europe.



capitalisation. The Company is also listed on the NYSE since 1991. The Group is one of the ten largest oil companies worldwide. It is also very active, in chemicals and has carved out a solid position in the health sector. FF 200.7 billion FF 9.8 hillion

The above figures are extracted from the Annual Report



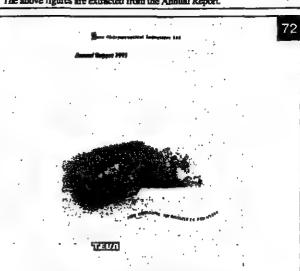
Cyprus Minerals Company Cyprus Minerala Company, with \$2 billion in assets, is a major U.S. producer of copper, coal, molybdenum, lithium, and tale. It also produces gold, tron ore, and gipe. The strong balance sheet is characterized by debt of only 15 percent. Shareholders have received an 18.6 percent compounded return on their Cyprus Investment during the lest five years.



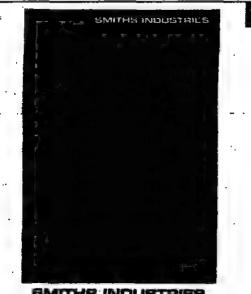
Chargeurs is a diversified industrial group which operates in textiles (Prouvost, Hart, Otegui...) and entertainment ( 25kyB.Pathé...). It also operates in automobile transportation (Walon), leisure cruises (Paquet) and protective surfacing (Novacel). The group is one of France's leading international companies, with over 12,000 employees worldwide.



mus considerer or the some crima. PEARSUN owns most of its businesses off-right, but also makes investments in complementary businesses. PEARSON concentrates on business sectors where its own emphasis on quality is a com-petitive advanage, where it can market its products internationally, and where it can attract and motivate talented people. FINANCIAL TIMES "ROYAL DOULTON-LAKESIDE-ADDISON-WESLEY"-LAZARD-PENGUIN-CAMCO-LONGMAN-WESTMINSTER PRESS-TUSSAUDS GROUP.



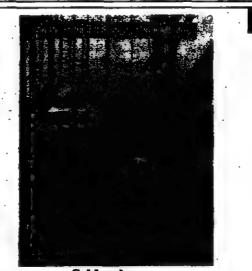
Teva Pharmaceutical Industries Ltd. Teva Pharmaceutical Industries Ltd. is Israel's largest pharmaceutical Company and among Israel's ten largest industrial companies. Teva manufactures and distributes ethical and generic drugs, fine chemicals for the pharmaceutical industry, hospital supplies, and veterinary products. Manufacturing facilities are located in Israel, Western Europe and the United States. Almost 50 percent of Teva's sales are generated outside of Israel, most of it in the U.S. Teva's shares are traded in Israel and on NASDAQ (symbol: TEVIY), with the majority held by non-Israelis.



**SMITHS INDUSTRIES** 



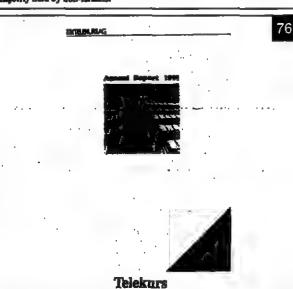
facturing, a strong presence outside the United States, and an AAA credit rating. In 1991, more than 30 percent of sales again came from products new within the last five years. During the year, 3M celebrated its 40th year of successful international operations. 3M has companies in 57 countries and man-



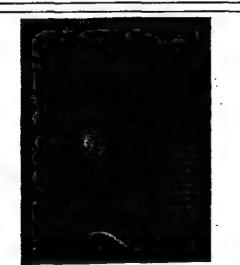
Schlumberger Schlumberger is an international company which provides technical services and products to enhance customer efficiency in two main areas: Olifield Services comprises the complete range of techniques for locating, evaluating and extracting oil and gas reserves. Measurement & Systems designs, intensfectures and distributes products, systems and services to belp customers manage energy resources and shorten design and production cycles. In 100 countries, 54,000 employees of 90 nationalities form a unique bland. (Smillions) 1991 1990 1989

Operating revenue 6,145 5,306 4,685

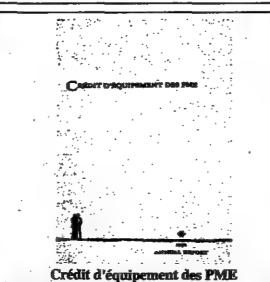
Net income 815 570 441



TELEKURS, based in Zurich, Switzerland, and with subsidiaries in all major financial centers of the world, offers a broad and varied spectrum of services for financial information distribution at the leading edge of technology. TELEXURS has at its disposal the world's most comprehensive securities database. With its services there is almost instant access to all relevant financial data from anywhere in the world. TELEKURS expanded its business in 1991; turnover rose to Sfr 355 million, the cash flow increased to Sfr 63.8

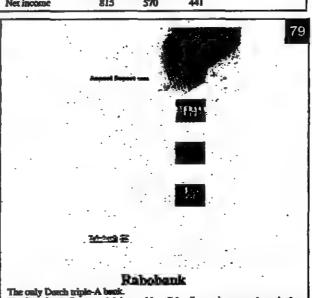


Reebok International Ltd. Recbok International Ltd., headquartered in Stoughton, MA, is a leading designer and marketer of active lifestyle and performance products, including footwear and apparel. The Company's operat-



Crédit d'équipement des PME

The CEPME group finances the development of small and medium sized businesses through a complete range of products: medium and long term loans, property and equipment leasing, equity investment, short term overthaft lending and corporate finance advice. With around 300 account managers split between the fifteen regional centres and forty one offices the CEPME is





The core activity of OGF, a member of the Lyonnaise des Enux-Dumez group, is the provision of funeral services to local authorities and private individuals. Its main subsidiary is PFG (Pompes Funebres Générales). From its original bases in France, OGF/PFG has developed internationally. First in Europe: Belgium, Switzerland, Italy and Great Britain. In this last country. older of Plantsbrook Group (ex-PHKI). can funeral service market. Secondly, in the Key results for 1991: Net Sales 2,797.9MF

Divisions and the Apparel Products Group (ind Weebok). Sales for 1991 totalled appropriate Exchange: NYSE (symbol: RBK).	including Ellesse USA financing pro- oximately \$2.7 billion. in 1992, with	ghout France. Over 120,000 businesses currently be vided by the CEPME. The CEPME has seen continue a 54 percent growth in net profits and in excess of 20 ed.	d progress ) billion of	corporate secures (1979) and clean con- rans more than 45 offices in the USA Europe. In Europe, Rabobank can of commiss and a network of 15,000 or Globally Rabobank specializes in food	A, Latin America, Asia, Australia and ffer its clients 29 own footholds in 10 alets of its strategic alliance partners.	П	the Group is the major shareho OGF/PFG holds 9% of the Europe Par East (Singapore) and in Africa. Consolidated net income 115.5M
_	nual Report Service is appeari	ng on 23, 24, 25, 26 June 1992.				_	
Please send me these Ann	ual Reports: Tick boxes	This service is j	free to reader	s of the Financial Times	PLEASE USE BLOCK CA	PIT	ALS
65 Alcatel Cable	69 Cyprus Minerals	73  Smiths Industries		Reebok International	Title	. In	itialSurnar
66 Forest Oil Corporation	70 Chargeurs	74  3M 75  Schlumberger		CEPME Rabobank	Company Name		

57 UAP 58 ELF Aquitaine	70 Chargeurs 71 Pearson 72 Teva Pharmaceutical	74 ☐ 3M 75 ☐ Schlumberger 76 ☐ Telekurs	78  CEPME 79  Rabobank 80  OGF		company Name		
Please indicate whether the						City	
For business use			·.	1	Postcode	Country	
Which one of these best de	scribes your job title or po	sition?	·. ·		Please tick here if you do not. wi	sh to receive further mailings from the Fina	ncial Times 🗍
Chairman / President  Mail to: FT Annual Report	Chief Executive /Mana	nging Director Director Director West	rector / Vice- President mead Road, Sutton, Sur	Fund / In rey, SM1 4J	vestment Manager H. United Kingdon	Head of Department to reach us no later than 3	Other  September.

#### COMPANY NEWS: UK

to £37.8m

but bullish

By Richard Gouriey

on prospects

PLASTERBOARD manufac-

turers can look forward to a

sustained recovery after three

disastrous years in which

prices fell by more than 50 per cent in real terms, BPB Indus-

tries, Europe's largest pro-

The company was announc-

ing a 51 per cent fall in profits

the UK and Canada and the

Pre-tax profits fell from

277.8m to £37.8m on sales

down 10 per cent at £1.02bn. Earnings halved to 6p but the

company is recommending an increased final dividend of

7.25p, up from 7p, giving an unchanged total of 11.25p.

Mr John Maxwell, finance

director and chief executive

designate, said the growing

evidence of price recovery jus-

"Competition has focused on

market development, product range, product quality and

customer service instead of

even higher discounts to gain

sales," Mr Maxwell said of the

European Gypsum market. Operating profitability dur-

ing the year had benefited

from cost savings in the gyp-

The savings are likely to improve BPB's competitive

position against its main Euro-

pean rivals, Knauf and Lafarge

Plaster and plasterboard sales volumes increased in

mainland Europe, especially in Germany, but the loss of sales

sum and the paper divisions.

ducer said yesterday.

due to the severe recess

low plasterboard prices

## Hongkong Bank wins 64% of Midland

By David Barchard in London and Simon Holberton in Hong Kong

HONGKONG and Shanghai Banking Corporation yesterday won overwhelming acceptance from Midland Bank shareholders for its £3.6bn takeover offer, giving it a total of 63.58 per cent of the British clearer's share capital.

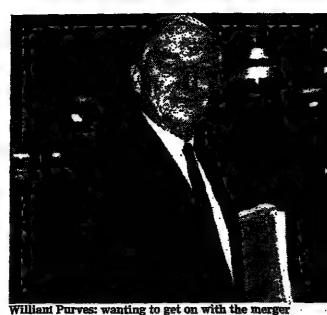
Counting was still proceeding last night and the final level of acceptance will be announced this morning. The merger will be declared unconditional in every respect on July 10.

The prospect of a significant block of Midland shares lying outside Hongkong Bank's control seems to have been excluded. Mr Derek Netherton, director of Schroders, the merchant bank advising Hongkong Bank, said that he knew of no institutional shareholder which had rejected the offer.

The merger creates a new global banking group with assets of £145bn, among the world's ten largest banks and well ahead of any other British

Within an hour of the victory announcement Mr William Purves, Hongkong Bank chair-man, told the Financial Times that he intended to proceed with the merging of the two possible. "People in Midland and my group want to get on with it."

Top managers at the two banks are to meet in 10 days' time at a venue outside London to take key decisions on the practical steps involved in



expected the bulk of the

merger to be accomplished with a year, much of it in the first six mouths.

He cited the consolidation of the treasury operations of the two banks as an urgent priority. Operations in London, New York and Tokyo had to be brought together "as soon as

London would be the headquarters of the new, enlarged treasury which would also take responsibility for handling the group's top corporate customers, he said. The treasury would trade under the Midland name but be headed by Mr Bernard Asher, Hongkong Bank's most senior executive in London.

Mr Purves said however that the merger would be "a part-

nership of key people in key areas". These people would come from both banks. There are many challenges

shead and we will get down to them now that the uncertainty has been removed." Preliminary figures last night showed that Midland shareholders owning some

351.3m shares, or 44.5 per cent, had accepted the offer, with half of them electing to take the 60p cash alternative instead of the bonds. Midland shares rose 24p to finish at 454p last night.

• The steering committee of the FT-SE 100 index is considering when exactly to replace Midland in the index with Hongkong Bank's shares. It is believed the change will not be made for about two weeks.

in the UK and Canada more than offset these barrenss. Included in the 50 per cent profit fall was a net 27.6m exceptional charge relating to 27.1m of redundancy costs and 24.1m additional depreciation provided on surplus plant which was only partly offset by a £3.6m profit on the sale of

thursholdings. In the previous year, BPB benefited from a £10.2m net exceptional gain after receiving insurance proceeds in excess of net book value which offset redundancy costs of

#### Profits surge at Southern Electric and South Wales Electricity **BPB** halved First price cut wins approval

By Juliet Sychrava

SOUTH WALES Electricity will drop electricity prices by up to 2 per cent from January, after cutting more than 450 jobs - around 15 per cent of its present workforce - and reducing costs by about £4m.

The announcement, which makes the Cardiff-based regional electricity company the first to cut electricity prices since privatisation two years ago, won approval from the Department of Trade and

Industry.
"I believe these reductions demonstrate that the benefits coming of privatisation are coming through," said Mr Tim Eggar, the energy minister.

The cuts, which mean about £1.50 to £2 off the average £80 to £90 quarterly electricity bill. were possible because South Wales had cut costs by 6 per cent, the company said at its annual meeting yesterday. That was the highest cut so far from any regional company. South Wales, which is the

smallest of the 12 regional companies, did not rule out another tariff out in future. Southern Electric, which also announced its annual results yesterday, faced ques-

tions from the City as to why it had not rewarded customers with a similar move. because Southern only cut 3.7 per cent or £8.5m from its costs, but gave shareholders a dividend of 16.66p, up 15.3 per cent, compared with South

Southern Electric's pre-tax profit of £168.3m for the year ending March 1992, up 57 per cent on last year's pro forma figure, also looked high compared with the 28 per cent increase in South Wales' figure, to £72.5m.

Wales' 14.8 per cent increase to

Southern's earnings per share rose by 51 per cent to 47.8p and South Wales' by 26 per cent to 50.3p.

But the companies' underlying profit growth - excluding exceptional items and distortions - was closer. Southern Electric's profit grew by an underlying 30 per cent, and South Wales' by 23 per cent. This came almost entirely from the core distribution business, although sales were depresse Southern Electric sold a modest 2,2 per cent more electricity, and sales in South Wales were stagnant.

Growth came from cost cutting, and higher tariffs, which gave South Wales a £70.4m operating profit in the core business, compared with £47.5m the previous year.

Southern Electric's core busi-

ness made an operating profit of £172.5m, a rise of 34 per

Both companies incurred exceptional charges as they restructured their retail operations and shed jobs in the main business - £11.2m for South Wales and £8.5m for Southern Electric.

However, while Southern merged its retail operations with Eastern's in April 1992, South Wales sold its business to South Western Electricity, shedding 355 jobs.

Southern's retail business showed a £3.3m loss, and is not expected to break even until the year ending March

Contracting was loss-making for both companies. Southern lost £2.6m on the business, and South Wales about £1m. Both companies plan to take more costs out of the core busi-

ness, though Southern gave a firmer target of 500 more jobs to go or 6.3 per cent of the workforce next year. However, South Wales is targeting a 1 per cent cut in costs overall while South Wales is

cent real cut. Turnover for the smaller South Wales Electricity amounted to £590m (567m) while Southern Electric

forecasting a dramatic 5 per

ing yesterday slips in future scarcely matters. The company's price cut will please the City even if it is a temporary sop to the regulator, and the company's cost cutting was tangible enough. And while Southern's promise of "critical mass" from its retail merger made South Wales' decision to ditch the whole lossmaking outfit look happily straightforward and likely to keep Welsh Water from making more predatory moves on the company. Southern - with its seven new businesses and new retail venture - inevitably looks somewhat uncertain by comparison even though the company has a strong management record. That uncertainty casts a shadow over the company's hefty dividend rise, which the

Whether or not the halo South

Wales was strategically wear-

company implied would be a one-off. Analysts forecast pretax profit of between £170m and £200m for Southern Electric, and £85m to £95m for South Wales. That puts the companies on a prospective p/e of 6.5 to 7.7 for Southern, and 6.6 to 8.3 for South Wales. A dividend of between 18p and 18.7p is forecast for Southern, and 21.2p to 21.8p for South

SORK

## Caledonia Invs declines to £34.7m

By Roland Rudd

CALEDONIA Investments, in which the Cayzer family holds 46.2 per cent of the shares, saw pre-tax profits decline to \$34.7m (£35.3m) for the year to

Mr Peter Buckley, chief executive, said the company was affected by falling interest rates as it switched from British & Commonwealth Holdings

preference shares and cash deposits to other investments. Profits from trading activities rose to £6.9m (£1m), due to higher input from Amber Industrial Holdings, in which

Caledonia holds 75 per cent. However, this increase was offset by a fall in investment income to £18.6m (£23.2m) and net interest receivable from

Caledonia is proposing to purchase up to 10 per cent of its share capital at 355p a share - a small premium to Wednesday's closing price. The shares yesterday rose by 23p to 362p. Earnings per share fell from

25p to 24.1p. An increased final dividend of 9.6p, takes the total for the year to 14.4p (13.5p).

## WALES

The FT proposes to publish this survey on September 16 1992,

from its print centres in Tokyo, New York, Frankfurt, Roubaix and London. It will be read by senior businessmen and government officials in 160 countries world wide. It will also be of particular interest to the 130,000 directors and managers in the UK. who read the weekday FT. If you wish to reach this important audience with your services, expertise or products whilst maintaining a high profile in connection with Wales, call

Clive Radford on 0272 292565 Fax 0272 225974 Merchant House, Wapping Road, Bristol BS1 4RU

Data source: BM RC Businessman Survey 1990

**FT SURVEYS** 



## SOUTHERN ELECTRIC

"A challenging year in which we met our objectives for growth and took the Company forward with higher standards of customer service and the development of our key unregulated activities, generation, retailing and contracting into separate businesses."

Duncan Ross, Chairman

\*pro forma

	•	
	roup Results ear to 31/3/92 (HCA)	Group Results Year to 31/3/91 (HCA)
Turnover	£1,750.6m	£1,546.0m
Profit before tax	£166.3m	£139.6m
Profit after tax	£129.0m	£107.8m
Earnings per share	47.80p	31.64p*
Proposed total dividend per share (net)	16.66p	14.45p*

#### Highlights of the Report

- Profit before tax up by 19.1% to £166.3 million.
- Earnings per share increased to 47.80p.
- Continuing growth as units distributed increased by 2.2%. Commercial sector increased by 5.2%.
- Operating costs down by 3.7% with manpower down by 2.7%.



MFI FURNITURE GROUP PLC

Shares in MFI, the UK's leading furniture retailer and manufacturer. are to be offered to the public next month in connection with MFI's proposed flotation on the London Stock Exchange.

The offer price is expected to be announced on Thursday 2 July 1992.

PUBLIC APPLICATION FORMS

WILL APPEAR IN THIS NEWSPAPER.

Whether or not the k
Wales and stranged
Wales and stranged
Society material sign
Society sign

Water from making to be

STATE OF THE PARTY OF THE PARTY

a victor market of the control of th

The second secon

South Wales, The Par

South lies

and Loadon.

ing countries

Margareta and

to recent the

i mainteinie

## Price increases behind rise at Yorkshire Water

YORKSHIRE Water yesterday announced an 8.6 per cent rise in profits and said its non-regulated, or enterprise; business performed well.

Pre-tax profits advanced from £114.1m to £123.9m in the year to March 31, in line with expectations. The rise was mainly due to average price rises of 13 per cent, although increased borrowings for capital expenditure led to an interest charge for the first time.

Turnover was up 13.4 per cent to £441.2m. This follows a 13.7 per cent increase to £2195m at the interim stage, when profits were 11.7 per cent higher at £64.1m.

Turnover in the core water and sewerage business increased by 12 per cent to which include the environmental and property arms, doubled profits after financing costs of

Operating expenses increased 11.8 per cent and included a larger-than-expected £5.5m provision for a land slip at a sewage treatment works near Rudderdield There were also £4m of reor-

ganisation provisions, £2m for additional water pumping to areas of low supply and £300,000 of compensation for customers affected by a poten-tial cryptosporidiosis outbreak in Shaffield. Capital expenditure in the regulated business increased 16

per cent to £290m. Depreciation rose 4.4 per cent to £44.4m while infrastructure renewals were up 8.3 per cent to £66.5m. Earnings improved by 10.3 per cent to 57.6p (52.2p). A final dividend of 13p (11.8p) makes a total of 19.5p (17.7p), a 10.2 per

Who said water companies are risk free? Despite the predictability of profit and price increases. Yorkshire's results show how a land slip and other problems can dent profits, even if the numbers are relatively small. Although core business results were as expected, there were encouraging signs from the non-core side. This year should be even better, benefiting from perhaps £1m of property profits for the first time, although unregulated profits are still some way from 10 per cent of the total. Forecast profits for this year of £141m put the shares on a multiple of 7 times, following yesterday's 7p rise to 462p. Given the company's regulator-friendly image, the shares could go higher as dust from the water compa-

nies' reporting season begins

## Liberty's fraternity seeks to limit equality

Peter Pearse reports on the challenge to the existing order at the famous retailer

ODAY'S extraordinary meeting at Liberty will, at one level, be devoted to the vexed questions of equality and fraternity.

There is little equality in Liberty's share structure, though it looks as if the fraternity uniting the many stakes held by the descendants of the founder and his wife will remain solid enough to see off the issue. At least this

In October Mr Brian Myerson, through Concerto Capital Corporation, his family investment vehicle, bought the bulk of his 15 per cent stake in the retailing and wholesaling group. He proposed exploiting the Liberty name more fully and generally invigorating the

The board referred him to the Stewart-Liberty family, the shareholder group he would need as a partner to implement his changes. Rebuffed by the family, he proposed a £20m rights issue and the appointment of a new chief executive in place of Mr Harry Weblin, who is also chairman.

changed and the agenda before Mr Myerson's requisitioned meeting is his scheme to enfranchise the non-voting shares, "no more, no less". Of Liberty's shares 70 per cent are voting and the balance non-

Mr Myerson says that the institutions he has seen agree with enfranchisement as a principle and that the exercise has forced Liberty to renew dormant contact with its non-family investors. "The institutions accept that our calcula-tions are fair," he says, adding ment of understanding and

some sympathy among certain Stewart-Liberty members". Liberty says that Mr Myer-son's scheme is fundamentally flawed and would disadvantage the holders of the non-voting stock. It adds that it is not essentially opposed to enfran-chisement, but wants to be able to choose the time and the

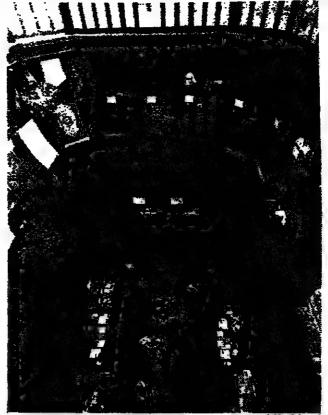
Mr Myerson says enfran-chisement would lead to more non-executive directors. Mr Anthony Blackmore, the only one at present, was elected 22 years ago and is part of the Stewart-Liberty family.

"They need help round the boardroom table, there isn't the depth there," says Mr Myerson. The board dismisses the non-executive question as irrelevant and says it is always on the look-out for non-executives who can make a contribu-

Mr Weblin says that customers have given him "quite a towsing over Mr Myerson's proposals and both he and Mr John Pugh, Liberty finance director, are confident that they will be voted down. proxies are looking OK," Mr Pugh said last night.

The meeting will be the lat-est shareholder skirmish in a 10-month saga, which has thrown the perceived reputations of the protagonists into sharp relief.

On one side there is the hide bound and cosy Englishness of the 117-year-old upmarket fashion retailing name, which "is muddling along". Based in its Tudor-style and neo-classical West End store, it is an "underperforming" company that is long on tradition, but shorter on business acumen and drive. On the other, there is the barbarian at the gates, Mr



Liberty's West End store: disputed plans for expansion

Myerson, the arrogant young colonial interloper with a beady eye for the main chance, looking to put another respected UK institution into play, as he had with Aqua-

Neither reputation is wholly

recently been hit hard by the recession, the Gulf war, the VAT increase and the impact

of the Uniform Business Rate. in the year to February 1, the group suffered a 21 per cent decline in pre-tax profits to 25.66m, with the retailing side tumbling 62 per cent to £823,000.

Three stores were closed in the US when the leases expired, leaving one, that is only accessible through another shop, and the company no longer has a European

Co venture in 1989 and the short-lived idea for a store in Lyon Mr Myerson maintains that for a company with a brand as unique and valuable as Liberty, it has negligible internationally.

The board suggests that closing the loss-making US stores was a sign of good, not poor, management and that licensing is, at the moment, the best way to progress across the

Atlantic It points to the lack of success of virtually all cross-bor-der expansion in retailing, both into and out of the UK. It plans organic growth in the UK, opening more shops, creating more space in the Regent Street flagship store and push-ing the Muji joint venture

It is also true that a ball Mr Myerson started rolling forced the Aquascutum board into the arms of a Japanese white knight and that he did emerge about com richer.

He acknowledges he is not a retailer, rather an investor, though he says he has been immersed in the sector for four years now. He stresses the need to have stores overseas to carry the brand, thereby reinforcing the wholesaling side. "Otherwise Liberty will dwindle into a small property and wholesaling busine

He would open 10 stores in Europe over five years.

Mr Myerson insists that the meeting is "only round one", that he is "not in a hurry and has inevitability on his side". The Liberty board wants to get back to running the business and the Stewart-Liberty family will reveal its wishes today.

## Wellcome chief emphasises strengths in £3bn shares sale

MR JOHN Robb, chief executive of Wellcome, said yesterday he would emphasise five of the drug group's strengths to potential buyers of the £3bn worth of shares that the Wellcome Trust is planning

These strengths included the group's dominance of the growing anti-viral drug market; its promising research and development pipeline and its emphasis on sales and marketing. He also pointed to Wellcome's strong volume growth in sales, limiting the effect of pricing pressures on drugs; and the group's ability to increase mar-

UK investors are expected to take half the shares in the international offer next month. Of this, retail investors are expected to take £180m of international book-building

weekday FT.\*

shares, although Mr Lawrence Banks, head of corporate finance at Robert Fleming, the bank organising the sale, said yesterday that retail demand was hard to estimate. So far more than 250,000 people had rung the Wellcome share infor-

Wellcome has about 23,000 individuals on its sharsholder register, of which 10,000 are

More than 80 regional stockbrokers are prepared to apply on behalf of private investors, who can also participate via application forms. Existing Wellcoms sharsholders with addresses in the UK will receive a special application form giving them priority for up to 25,000 worth of shares.

Retail investors have to offer to buy shares at the tender price being fixed through the

YORKSHIRE & HUMBERSIDE

July 24 1992.

It will be of particular interest to the 130,000

directors and managers in the UK who read the

If you want to reach this important audience, call

Hugh Westmacott

Tel: 0532 454969

Fax: 0532 423516

Permanent House,

The Headrow.

Leeds, LS1 8DF

Data source:\* BMRC Businessman Survey 1990

The FT proposes to publish this survey on

process. However, the tender price will not be announced until a few days after the public offer closes. Applicants must specify the value of shares they wish to buy, rather than the number. Applications must be for a minimum of

The maximum number shares that could be sold is 417m. The sale of 330m shares would reduce the trust's stake from 73.5 per cent to 35.1 per cent. The trust can increase the issue and Fleming has the option to sell a further 15 per cent of the final size. If the maximum number of 417m were sold, the trust would be left with a 25 per cent stake, which it says it would retain as

a long term investment. The trust will be paying total commissions of between 8% and 3% per cent of the value of

## Doubled sales in Poland help Rothmans advance by 4.2%

ROTHMANS International, the cigarette and luxury goods company, yesterday reported a 4.2 per cent increase in profits despite a price cutting war in Australia, one of its most important markets.

The main boost to growth came from a doubling of sales in Poland coupled with higher prices in Canada and cost cutting in Germany. Pre-tax profits rose from 2542.5m to 2565.2m on sales of

£2.4bn (£2.3bn), Karnings per share rose 9.2 per cent to 85.7p and the company is to pay a final dividend of 13p, up 11.1 per cent, giving a total of 20.5p, up 10.8 per cent on the year. The company is also splitting its ordinary "B" shares, which are traded in London, into two

appeal to investors. The Australian operation was badly bit by the price war and the operating result was

struck after a higher-than-ex-pected £28.7m rationalisation cost in Europe and Australia. Cash balances increased by 255m to 2770m but investment income fell from £65.4m to 258.5m as a result of lower

nverage interest rates. The luxury goods interests, which are mainly a controlling interest in Dunhill holdings, were hit by recession. But sales increased by 11 per cent to 2230m largely due to the purchase of substantial interests in Alfred Dunhill's Japanese distributor. Operating profits rose from 255.1m to

During the year the tax rate fell from 36.8 per cent to 35.2

COMMENT

A good week for eigarette makers. Fast in the tracks of Wednesday's US Supreme in an attempt to widen their Court judgment on smokers' lawsuits, that appears to limit their avenues of attack, Roth-

mans yesterday demonstrated the industry's old cash generating magic, Allowing for a price war in Australia and reorganisation costs, which were higher than expected, cigarettes showed a 10 per cent increase. Luxury goods through Cartier and Dunhill particularly, were also ahead of expectations. Rothmans is, however, sitting on a £770m cash mountain that it still does not appear to know how to use, even though some of this pile is controlled by associates. Perhigher dividend, but this argument has cut little ice with the South African Rupert family since it took control by buying Philip Morris's stake in 1989. With the legal threats in abey-ance, if not entirely despatched, the shares are looking on the cheap side based on a forecast of £805m of profits this

#### BPB inde . Chiltern Radio Electra Inv .... Hardys & Hanson ....int Kalemazoo ......fin Prospect Inds ... Rothmans ...... Scantronic ..... Soundtracs 5 .

DIVIDENDS ANNOUNCED

Dividends shown pence per share not except where otherwise stated, t'On increased capital. \$USM stock. ‡ For 8 months. ‡‡Adjusted for subdivision of shares.

APPOINTMENTS ADVERTISING appears every Wednesday & Thursday (UK)

& Friday

(in the International Edition only.)

## RICHEMONT

RESULTS FOR THE YEAR ENDED 31 MARCH 1992

During a period in which many companies have found tradingconditions difficult we are pleased to report to Unitholders further satisfactory progress in sales, profits and dividends.

Financial Highlights	for t	he year ( 1992	nde	d 31 Mai 1991	rch 1992
Ner Sales Revenue	£	3108.3m	£	2988.3m	+ 4.0%
Profit before Taxation	E	620.1m	£	596.1m	+ 4.0%
Profit sttribumble		•			
to Unitholders	E	197.3m .	£	177.3m	+11.3%
. Earnings per Unit	£	343.60	£	308.70	+11.3%
Dividends per Unit	£	56.25	£	50.625	+11.1%

Operating profit amounted to £ 584.2 million, an increase of 5.0% compared to the prior year. Of this, tobacco operations generated £ 367.0 million, an increase of 4.4% over last year. while operating profits from the Group's luxury goods activities increased by 4.1% to £ 214.6 million.

Overall, profit attributable to unitholders and earnings per unit increased by 11.3% to £ 197.3 million and £ 343.60 respectively.

The Board of Directors has proposed an increase of 11.1% in the dividend payable to unitholders to £ 56.25 per unit based on the number of Richemont units in issue prior to the 10 for 1 sub-division of units to be proposed at the forthcoming Annual General Meeting.

Richemont is a Swiss-based company which operates in the fields of tobacco products and luxury goods. Richemont's tobacco interests are held through Rothmans International p.l.c. Its interests in the luxury goods industry are held through its controlling interests in Cartier Monde SA, including Cartier, Piaget and Baume & Mercier, and Dunhill Holdings PLC, including Alfred Dunhill, Montblanc and Chloé.

Copies of the annual report of Richemont may be obtained from:

Compagnie Financière Richemont AG Rigistrasse 2 6300 Zug, Switzerland Telephone: (042) 22 33 22 Telefax: (042) 21 71 38

Richemont International Limited 15 Hill Street London W1X 7FB Telephone: (071) 499 2539 Telefax: (071) 491 0524

## Aberdeen Steak cuts losses

ABERDEEN Steak Houses Group, the restaurants opera-tor, reported reduced pre-tax losses of £422,000 in the 1991 year, compared with £3.27m. However the trading profit on continuing activities fell from

£2.37m to £934,000. Mr A Salih, chairman, said that against the background of the recession, the second-half had increased business, but not

enough to make up for the heavy losses at the beginning of the year. Sales for continuing activities were currently ahead of

Total turnover fell 17 per cent to £13.3m (£16m). The figure of £14m (£12.2m) for continuing activities was 12 per cent down.

Losses per share were 2.60

#### Stoddard Sekers advances 30%

Stoddard Sekers achieved a 30 per cent profits increase in what the company termed "a most testing period." On sales up 7 per cent at \$46.1m (£48m) the pre-tax figure advanced from £2.51m to

£3.26m in the year to March 31.

The company makes Wilton and Axminster carpets and fab-

rics. Mr Hugh Laughland, the chairman, said the widely-predicted rise in consumer confidence had failed to materialise. Demand remained low and the current year had started disap-

NEWS DIGEST

The final dividend of 1.875p (1.95p) makes an increased total of 2.625p (2.5p) payable from earnings per share of 3.8p

The year ended with shareholders' funds at £19.4m (£18.5m) borrowings of £330,000 (£590,000) and gearing at 1.7 per

#### Electra Inv asset value declines

Net asset value per share at Electra Investment Trust declined to 285.84p at the end of the six months to March 31, against 304.53p at September 30

Net assets of £469m (£502m) included interests in Electra Kingsway valued at £10m.

The trust adopted a cautious stance and made few investments during the first half. It has however raised the interim dividend to 3.3p (3.2p). Attributable profit increased to 26.46m (£6.18m).

#### Soundtracs falls to £175,000

Soundtracs, the USM-quoted professional audio equipment specialist, announced a £20,000 drop in pre-tax profits to £175,000 in the six months to

## BOARD MEETINGS to tallowing temperate have needed board meetings to the Stock Engle sch meetings are usually held for the ose of considering dividends. Otticial is

dame, e pur- ndice- er the national	Baroon Clyde Blowers Fyfies N & G Duel Trust Sedgelck Group	June 30 July 3 June 30 July & Aug. 18
lment	Adam & Hervey	June 29 June 30
nergy. Nove,	Colonialon	June 29 July 29 July 1

Turnover advanced to £1,72m (£1.57m) but the company said that the continuing recession and depressed sales in Japan and the US resulted in even

year, or earnings of 94p, which

gives a prospective multiple below 11.

more competitive prices. The interim dividend is being held at 0.85p, payable from earnings of 1.17p (1.29p)

#### Kenwood offering 1.2 oversubscribed

The public offering of shares in Kenwood, the kitchen appli-ances company which will begin trading on the market next week, was 1.2 subscribed when it closed on Wednesday. Applications up to 1,000

shares will be satisfied in full,

as will applications from

employees.
Applicants who asked for more than 1,000 shares, however, will be scaled down to about 78.4 per cent of the amount they requested.

#### Feedback tumbles £0.37m into the red

Feedback, the USM-quoted designer and maker of com-puter peripheral, technical education and electronic test equipment, fell £366,200 into the red in the year to March 31, against profits of £57,500 previ-

Directors said that this first-ever loss reflected trading conditions and was in part due to the low turnover at Feedback Inc and the costs of integrating source computer systems into Feedback Data.

There had been considerable reorganisation and rationalisa-tion throughout the group. On turnover down at £9.13m (£9.61m) there was an operating loss of £275,100 (£328,600 profit). Losses per share emerged at 3.37p (0.17p earnings) and there is no dividend.

RAND MINES LIMITED



PAYMENT OF COUPON NO. 100

With reference to the Company's Internal report and dividend notice advertised in the press on 18th May 1992, the following information is published for the guidance of holders of stars warrants to bearer. The fividend was declared in South African currency and in accordance with the conditions of payment of the dividend, payment from the offices of the Secretaries of the Company in the United Kingdom will be made in United Kingdom currency at the telegraphic transfer rate of exchange between Johannesburg and London which ruled on \$200 June 1992.

Payment will be made against coupon no. 108, on or after 3rd July 1982 in U.E. currency at Barclays Bank P.L.C., Stock Exchange Services Department, Ground Floor, 188 Fenchurch Street, London 5C3P 3HP, or in French currency at Credit Lyomais, 19 Boulevard des Italiens, 75002

Coupons must be left for at least four days for examination and may be presented any weekstay (Saturdays excepted) between the hours of 10.00

presented any weekday (Sammaya ambanes) between an and 3.00 pm.

Republic of South Africa non-resident shareholders' as will be deducted at the rate of 15 per cent. United Kingdom income tax will also be deducted from coupons presented for payment at the Stock Exchange Services Department of Barclays Benk FLC, unless coupons are accompanied by Inland Revenue non-residence declaration forms. Where such declaration are made the test amount of the dividend is as follows:

	South African Currency per Share - Cents	U.K. Currency equivalent per Share - Pence
Amount of dividend declared	100.0	19.14168
South African representation shareholders' tax at 15%	15.0	2.87125
	85.0	16.27043
Less: U.K. Income Tax at 10%		1.91417
		14.35626

SECRETARIES OF THE COMPANY IN THE UNITED EINCIDOM

NOTE: The Company has been asked by the Commissioners of Inland

Revenue to state:
Under the double taxation agreement between the United Kingdom and the Republic of South Africa, the South Africa non-resident shareholders' tax applicable to the dividend is allowable as a credit against the United Engdom tax payable in respect of the dividend. The deduction of tax at the reduced rate of 10% instead of at the basic rate of 25% represents an

## CUTTING COSTS TO **CUSTOMERS**

- Pre-tax profit up by 28% from £56.5 million to £72.5 million, after £11.2 million restructuring costs.
- Group operating costs reduced by 6% in real terms.
- Customers to benefit from new tariff reductions of up to 2% announced today.
- Group restructured and delivering improved service to customers.
- Substantial progress on new computer systems for customer service.
- Retail operations disposed of.
- New acquisition, BEI Lighting, performing well.

<b>Financial</b>	highlights f	or the	year to	31 N	/larch	1992

	1992	1991	
Turnover Profit before tax Earnings per share	£590.2m £72.5m 50.3p	£567.2m £56.5m* 40.0p*	+ 4.1% + 28.3% + 25.7%
Recommended dividend per share:			
Pull year	19.4p	16.9p*	+ 14.8% .
•	•	*pr	ro forma basis

66South Wales Electricity made exceptional progress in its second year as a privatised company. In real terms, Group costs were down by 6% and costs in the Distribution business by 8%.

The successful restructuring of the company is now delivering improved service to all our customers.

Our tariff reductions, announced today, will mean that this winter's electricity prices will be lower than last year's for 40% or more of our customers.99

Copies of the 1991/1992 Report and Accounts will be posted to shareholders in August. For a copy please write to The Company Secretary, South Wales Electricity plc, St Mellons, Cardiff CF3 9XW.

> Preliminary Announcement of Results for the year ended 31 March 1992



"... satisfying our customers, our shareholders and our regulators"

- Main charges again held below permitted maximum Record investment of £290m to improve services
- Efficiency initiatives continued
- Profit before tax increased by 8.6%
- Real dividend growth maintained

#### Final Dividend per Share 13.0p

Summary of	Preliminary Res	sults
	1992	1991
Profit before rax Earnings per share Dividends	£123.9m 57.6 p	£114.1m 52.2 p
-interim -final Regulated investment	6.5 p 13.0 p 19.5 p £290m	5.9 p 11.8 p 17.7 p 47250m

Copies of the Annual Report and Accounts will be posted to shareholders in early July. If you would like a copy please write to: The Company Secretary, Yorkshire Water plc, 2 The Embankment, Sovereign Street, Leeds LS1 4BG.

#### HORTHERN ROCK BUILDING SOCIETY

£100,000,000 Flooring Rate Notes 1994 In accordance with the

provisions of the Notes, notice is hereby given that, for the two month period 24th June, 1992. to 24th August, 1992 the Notes will bear interest at the cate will bear interest at the cate of 101/s per cent. per annum. Coupon No. 1 will therefore be payable on 24th August, 1992 at £1,718.75 per coupon from Notes of £100,000 nominal and £171.88 per coupon from Notes of £10,000 nominal.

S.G. Warburg & Co. Ltd.

STATE BANK OF INDIA U.S.\$100,000,000

Floating Rate Notes due 1997

For the six months, 24 June 1992 to 24 December 1992 the Notes will bear interest at 5.25% p.a. with a Coupon amount of US\$266.88 per US\$10,000 Note payable on 24 December 1992.

Agent Bank: Lloyds Bank Plc



## COMPANY NEWS: UK

## Halifax in search for new chief executive

By David Barchard

HALIFAX, the largest UK building society with assets of £58bn, has approached a firm of headhunters to help it select its next chief executive. Mr Jim Birrell, the present

chief executive, retires in August next year on his sixti-eth birthday. Though an internal candidate has not been ruled out to succeed him, it is understood that Mr Jon Foulds, the Halifax chairman, believes that an outsider is banking markets in the late

The two strongest internal candidates are Mr David Gilchrist, the group general manager, and Mr Mike Whitehouse, the operations director who is in charge of the day to day running of the building society's core business.

Mr Foulds is believed to be planning a much more radical shake-up of the society and the upper echelons of its manage-

He is thought to favour a

banker or an industrialist as the next head of the

His moves have revived spec ulation that Halifax may be reviewing a board decision in June 1988 to remain mutually owned and not to follow Abbey National with a stock market

Dotetion At the time, most of Halifax's senior management were believed to favour the flotaa majority of the directors

## Difficult trading keeps Brown & Tawse loss little changed at £1m

There were exceptional losses

of £184,000 from rationalisa-

tions, net of a £614,000 excep-

tional gam on a pension cost

Brown & Tawse Plant, a dis-

tributor of rock breakers, is

being closed, leading to excep-

The company further reduced employees from 1,423 to 1,235. Stocks fell by £6m to

222.5m while net borrowings

fell to £16.1m (£19.5m), taking

gearing down to 35 per cent (42

Mr Black announced the

appointment of Richard Wilson

as chief executive, following

the resignation of Mr Keith

Rae last year. Mr Wilson,

chairman, GKN Building Ser-

The loss per share deterio-

against 2429m, but the result last time included £8m of turn-

over from Alarm Parts, since

Mr Christopher Brookes, the

increased market share. The

been helped by the completion

of a rationalisation pro-

trading profits had been strong

in the first quarter and that

the full-year performance

should be enhanced by the con-

tribution of recently-released

products, including those from

the new Arrowhead sensor

The directors are recom-

mending an unchanged final dividend of 2,185p, which holds

the total at 2.975. Barnings per

There was an extraordinary credit of £1,03m (£2,45m).

Greenwich Resources, the UK

gold mining company, reported

a pre-tax loss of £558,000 for the

six months to end-March

against a restated loss of

£39,000 in the comparable

Of the loss £380,000 related to

exceptional costs arising from

the restructuring of United

share fell to 2.18p (3.83p).

Greenwich Res

£558,000 in loss

to £422,000 (£1.79m).

Tawse in October.

tional provisions of £425,000.

BROWN & Tawse, the steel and pipes distributor, yester-day announced a second successive year of losses and cut

The company reported pre-tax losses of £975,000 in the year to March 31, a slight improvement from losses of £1.17m a year ago.

But operating profits fell from £4.13m to £1.36m and Mr Gil Black, chairman, said trading remains difficult.
The proposed final dividend

is being cut to 1.85p (2.85p) to make a total of 4.7p (5.7p). The shares fell 5p to 61p.

Turnover fell to 2139.4m (2166.1m) as the company's main construction and industrial markets were affected by

This followed a decline at the interim stage when turnover fell to 272.3m (290.8m) and a

a retained loss (£2.08m). (22.17m profit). Losses from bad debts increased to £1.2m (£730,000).

Mr Wilson's departure from GKN to join Brown & Tawse would appear brave. He is joinng a company which despite two years of thorough cost cutting has failed to make a profit after interest costs since 1990. Although many of the woes can be blamed on recession, the company's heavy exposure to construction suggests recov-

ery is far from imminent. With most of the obvious costs taken out, Mr Wilson will presumably be looking a little deeper, perhaps to find a cheaper way to run the company's distribution network and reduce operating costs.

Forecasts for this year sugest another small loss or perhaps break even. The dividend yield is now close to 10 per cent, suggesting another cut

DISPOSAL of loss-making subsidiaries and over-capacity in the printing sector held back the profits of Kalamazoo, the computer services and

printed systems group. Pre-tax surplus for the eight months ended March were £611,000 against £3.66m in its last full financial year, to July

Kalamazoo

held back to

eight months

£0.6m for

By Paul Cheeseright, Midlands Correspondent

o Date

1991, or £2.8m for the eight months to March 1991. Kalamazoo is changing its financial year end to March. It last reported in March on the six months to last January and the updating of the accounts by two months reflects little

The computer services business, which accounts for 68 per cent of group business, continued to grow with a seven per cent increase in tev enue from one 8-month period

to the next. But the printed systems business saw most of its profits wiped out by the recession manifest in the over-capacity of the printing industry and

decline in repeat orders.
The sale of US and New Zea land subsidiaries took £1.2m out of operating profits.

"The group has negligible gearing and although there will be restructuring costs as we reposition our printed dent of profit growth in the coming year," said Mr Peter Harrop, the chairman.

Earnings per share for the eight months to last March

were nil. The final dividend is 0.875p a share, making a total for the eight months of 1.4p. Pay-ments for 1990/1991 were 2p.

## **Prospect** makes £10m purchase

PROSPECT INDUSTRIES, the specialist engineer is paying \$10.1m for Davenport Holdings, which builds water cooling towers. Hull-based Prospect also reported pre-tax losses of 2737,000 for the six months to March 31, compared with prof-

its of £112,000. Davenport, which is Prospect's fourth acquisition in the past year, had pre-tax profits of £1.9m on turnover of £11m in 1991. Net assets at March 31 were £4.5m including net cash

The consideration, being paid in three parts, will be satisfied by shares or a combination of shares and loan notes at the option of Prospect.

Prospect blamed its fall into

losses on the seasonality of its Dunn purchase which was included in the interim results for the first time. However every subsidiary, apart from Airmatic, the smallest company in the group, showed improved results.

Group turnover for the six months was 214.7m (£5m). Losses per share were 0.47p (0.11p earnings). The interim dividend has been increased to 0.25p (0.1p) reflecting directors

#### Scantronic Holdings reduced to £2.54m

Scantronic Holdings, the alarms and signalling equipment group, announced lower pre-tax profits of £2.54m for the year to March 31. Last time

Turnover was £36.1m,

they were £3.22m.

Goldfields Corporation, redundancy costs and provisions.

Operating income, which comprises the net income due to the group from the Paddington Mine in Australia and the pilot processing plant in Vene-zuela, fell from £182,000 to 274,000. The operating loss grew to £577,000 (£105,000). Net interest receivable

chairman, said that minimum declined from £68,000 to £19,000 growth in overall demand had and after tax of £81,000 been experienced but Scan-tronic had benefited from (£152,000) losses per share were 0.9p (0.3p). Greenwich reported pre-tax north American activities had

profits of £108,000 from operating income of £581,000 for the Booker sells

Whitworth's arm Booker, the food distribution. agribusiness and prepared foods group, has sold its Whi-tworth's Produce group of companies to its management for

Operating profits feil from £3.74m - which included The transaction has been underwritten by 31, the invest-2317,000 from Alarm Parts - to £2.96m. The pre-tax figure was ment capital group, and the senior debt has been arranged after a fall in interest charged

by Midland Bank. The businesses concerned consist of four potato and vegetable pre-packing and process-ing businesses employing 500 staff at 10 sites in the UK and

#### Chiltern Radio in red to tune of £179,000

Chiltern Radio yesterday reported a reduced pre-tax loss of £179,000, bearing out its warning that it would be tmable to break even in its seasonally difficult first half.

The deficit in the comparable period was £234,000, but for the whole of 1990-91 the result was a profit of £114,000. Sales in the first half to

March 31 rose to £2.55m (£1.73m), but the comparable figure included only three months contribution from newly-acquired stations Galaxy Radio and Severn Sound.

Losses per share declined to

1.9p (2.5p). The company has focused its efforts on attracting advertising from smaller companies and has seen evidence of an improvement in sales. It will also continue its efforts to gain

mother licence. The directors have decided that it would not be prudent to pay an interim dividend.

#### Hardys & Hansons declines 8%

Hardys & Hansons, the Nottingham-based brewer, reported an 8 per cent fall in pre-tax profits from £3.45m to 23.16m in the 26 weeks to April

1500 (SAN)

經濟組入的實

HIM ANDE

WHANK M. H

-- 5 19 FT, WY

F. SOLDINGS (

E RANDINSTA

STREET, STREET

ر برود: المرود المر

ERMANN KE

The result was after a halving of dividend income and net interest receivable to £488.000

(2974,000). Turnover improved to £14.3m (213.4m). Directors said that on a like-for-like basis, excluding recently-purchased public houses, sales had been down in line with the market, but the additional pubs had helped to increase trading profits by 8

Although earnings per share declined to 8.479p (9.183p) the interim dividend is stepped up from 2.68p to 2.6p.

#### Gartmore Value asset value falls

Gartmore Value Investments had a net asset value of 27.4p at April 30 against 35.5p a year earlier. At June 24 the value

was 21.4p. Pre-tax profits for the year were unchanged at £2.9m. Earnings per share emerged at 3.81p (4.18p) and the fourth interim dividend, already declared, is held at 1.5p for a total of 4.275p (4.2p).

CORRECTION TO THE NOTICE **PUBLISHED ON FRIDAY 19/06/92** 

International Depositary Receipts evidencing Beneficial certificates representing 1,000 Units (and 100 Units)

Notice is hereby given to the IDR-holders that the remvestment shall be made on August 28, and not August 23 as previously announced.

Depositary: Morgan Guaranty Trust Company of New York 35 Avenue Des Arts, 1040 Brussels





BERKELEY FUTURES LTD. 15 PARK ROAD, LONDONAWY 6XM OR TEL: C. DE ROEPER ON 671-224 8489

ARROW VENTURES N.V. NOTICE OF REPURCHASE OF SHARES

parthese up to 1,345,019 of the Company's 4,994,534 quastending states of one U.S. act per value each (the "offer") at the May 31, 1992 Not Asset Value per Share of \$13.55 (the "Purchase Price"). If at least 1,845,019 of the Company's stages are valid. tendered, the total cash paid by the Company for all the repreciseed shares will b \$25,000,007. The effic is upon to all holders of shares of the Company registered in the Register of Shantholders of the Company at 12 moon on June 26, 1992 (the "Reco

if you desire to accept this offer, you should lodge with Caribbe Company N.V. at John B. Gozsiraweg 6, P.O. Box 3889, Willen Netherlands Austin. Company. Said share certificates must be received by Caribbean on or before 12 noon (local time) on July 29, 1992. If more than 1,345,019 shares are validly tendered by the shareholders, Arrow Ventures N.V. thall repurchase 1,845,019 on a pro rate bas according to the aggregate masher of shares walkly tendened by each shareholder. Inwer than 1,845,019 shares am validly tendened by the simple

N.V. shall repeathese all shares tendered.

N.Y. stath reputchese all shares tomorou.

The repurchase price payable by the Company in respect of such up will be paid by check drawn on the Company and made payable to ye posted at your risk to your address together with a second for your shared. Angust 6, 1992, with the balance of your share cartificates to follow. ald ascertain from your professional edvisors the co

cepting this offer under the relevant laws of the jurisdiction to which you are subj

## oil refinery development

S FRIDAY IUNE 34

Kalamazo

held back

£0.6m for

eight mont

Sy Paul Cheserist

Disposal of lower substitution of the profits of the computer services. Pre-tax surplus from months of the substitution of the substitut

The computer serior rees, which accounts to per cent of group his continued to green his seven per cent increase to the cent increase to the cent increase in the cent increase in the cent increase in the cent increase in the cent increase increas

But the prime in

business saw meet of in this wiped out by the formal to the owner. Of the principle including industrials in repeat order.

The sale of US and business and submitted in repeat order.

and seis laries took t

Gut of operates and a

Per September 6

we reposition out at

SARCETE DIRECTES DE QUI

dent of profe grad he coming year, and he history the character

Francisco de Span F.

Es Crai divised by

3 52227 Taking a house

Cight Months of Las

ments for 1993 1991 to:

OF HICE

Law of the control of

And the second s

The director area 

The second of the second

Mare mit

to the deri

AMEC ENGINEERING DE been awarded a major Euro-pean refinery project valued at over £55m by Nerefco, a joint venture between BP and Tex-

The contract, involving engineering, procurement and construction management is at Nerefco's Europoort refinery in

the Netherlands.

Work will involve a major revamp of the fluidised catalytic cracking unit (FCCU), a new MTBE plant (unleaded petrol) with an output of 65,000 metric tonnes per annum and reinstrumentation of the crack-ing complex by installation of a distributed control system. AMEC Engineering will also be responsible for undertaking the maintenance shutdown of the FCCU, which is planned for

the last quarter of 1993. All engineering and procurement activities will be executed from Amec Engineering's London office with support for key site activities from AMEC Engineering BV's offices in Schiedam, close to

The project is of strategic importance to Nereico in upgrading its Europeort facility. It follows on from front end engineering design previ-ously undertaken by AMEC Engineering at Europoort and a number of other FCCU revamp projects handled by the company over the last four

AMEC Engineering and AMEC Engineering BV are both members of the process and energy business sector of AMEC, the international engi-

## **Materials** handling system

ACCO SYSTEMS, pert of the materials handling group of FKI has won a power-and-free conveyor contract worth in excess of US\$12m (£6.59m) from one of the largest North American automotive manufacturers for a paint shop system which will incorporate over three miles of conveyor, advanced electronic controls and dozens of specialised robotic devices.

## £65m Dutch Frankfurt headquarters

BOVIS, the wholly-owned German subsidiary of Bovis International, in joint venture with Lahmeyer International, has been awarded a project management contract for the construction of the new Commerzbank Tower (pictured right) which will be located in Frankfuri's financial district.

The 54-storey Commerzbank Tower, providing 47,000 sq metres of office space, will be the headquarters of one of Ger-many's leading banks and a landmark on the skyline of Frankfurt.

Bovis management systems and hands-on high rise expertime will lead the construction of the structure, designed by Sir Norman Foster. The facade design will incorporate large apertures every three floors, occuring on alternate elevations proceeding up the build-

They will serve as open air gardens and the project is already known locally as "The Gardens in the Sky". Pre-construction work on the US\$360m (£194.6m) project has now begun with completion scheduled for late 1996.



CONTRACTS

## Storing oil products in Zimbabwe

KVAKENER ENERGY, part of key contract to build the stor-Norway's Kvaerner group, has won a contract worth about NKr90m (£8m) for electro-mechanical work on a new rock cavern store for all products in

The order has been placed by Swedish construction contractor Skanska International Civil

Engineering, which has a turn-

age facility. Kvaerner Energy will primarily be involved in design and procurement at its Oslo headquarters, plus installation of piping, pumps, electrical equipment and instrumenta-

tion on site in Zimbabwe.

side Harare to provide an emergency reserve of petrol, diesel and aviation fuel. Kvaerner Energy's contract extends over a three-year period with installation due to begin in Zimbabwe during the first half of 1993. The store is due to be completed and delivered to the The oil storage facility will be blasted out of the rock out-National Oil Company of Zim-

## neering, construction and Greater Cairo wastewater scheme development group.

An important operations and maintenance contract for the world's largest urban sewerage scheme, the Greater Cairo wastewater scheme, has been won by BIWATER and its Egyptian

joint venture partner. The £3.7m contract has been awarded to the joint venture between Biwater, a supplier and operator in the international water industry, and an Egyptian engineering com-pany, ENGINEERING CON-SULTANTS GROUP.

Biwater Operations (BOL), based at Dorking, Surrey, will be responsible for the three wastewater pumping stations

serving the massive scheme. These stations - Ameria, Kossous and Khalag - are designed to transfer about 30 cu metres per second from the city to the treatment plants situated north of Cairo, towards the Maditerranean.

The contract is for two years and will involve BOL in the full operations and maintenance of the pumping stations, while at the same time transferring operating technology to local operators so that progressively they take over running the plant by 1994.

The Greater Cairo wastewa-

wastewater from the Egyptian capital, the world's fourth largest city and one of the most densely populated. Its wastewater system has

been unable to cope with the pressure from Cairo's growing population and it has regularly overflowed threatening the population with waterborne demics. The first phase of the Cairo

scheme was opened earlier this year after seven years of construction by British, American and Egyptian engineers. British government aid has helped ter scheme is a £2,000m project fund some of the project.

## Mobile telephone systems for Brazil

**Dairy foods production** 

Copper refinery in Utah

LM ENICSSON was awarded its first two contracts for cellu-lar mobile telephone systems in Brazil in the beginning of

The total value for the two contracts is over US\$20m

The first contract is for a complete network for 4,000 subscribers in Porto Alegre in the

company for Shanghai THE RAST ASIATIC COM hai on a joint venture basis, PANY, the Danish industrialisseriles Hilary Barnes. The plant will produce 7,000 tonnes of children's products a

ation fund for developing countries, and Shanghai's XIN AN DAIRY, have signed an agree-ment to set up a dairy foods production company in Shang-

RTZ's wholly-owned subs

idiary, Kennecott Corporation,

has awarded contracts for engi-

neering and construction man-

venture partner Davy McKee, was awarded the engineering and construction managemen contract for the new Kennecott

year, starting in 1994, and the

investment will cost DKr140m

state of Rio Grande do Sul. It

The second contract is for a

cellular network for 3,500 sub-scribers in Londrina, the state

of Parana, to be put in opera-

These are cellular systems

based on the American analog

tion in November

agement of its new US\$880m (£480m) smelter and refinery The facility will be built just modernisation to FLUOR DANeast of the existing smelter near Salt Lake City, Utah, US. IEL of Irvine, California, DAVY MCKEE CORPORATION of Sun Kennecott currently exports Francisco, California, and BECHTEL CORPORATION, 40 per cent of its copper con-centrate. The new smelter will also of San Francisco, Califallow the company to process all of its concentrates at the Fluor Daniel, with its joint

ABB Traction is acting as

months after the signing of the

## Seoul City subway plan

ABS TRACTION of Sweden systems for a further 200-300 has received an order for the delivery of the AC propulsion systems for 366 cars for a new subcontractor to the South Korean company Hyundai Pre-cision & Industries, the prime subway line, Seoul City Line 5, being built by the Seoul Metropolitan Government, MG. The contractor. The delivery time order is valued at approxifor the first propulsion systems will be extremely short, only 14

mately SKr700m (266.3m). ABB also has an option on the supply of propulsion

tractors, has been awarded a

film contract to marble a large

Olympic Hotel in Barcelone.

Retailing project in Spain AYALA ARBOTT & BUTTERS, ing a classical sweeping stair-Taylor Woodrow's Suffolk-based specialist interior concase, four circular columns (each 7 metres high, 1.3 metres

retail centre attached to the The 10-week contract calls for Ayala Abbott & Butters to marble 3,500 sq metres of the Sogo department store, includ-

tonnes), all the shop fronts, patterned floors and dropped It was awarded by Circle Industries on behalf of Sogo and Travelstead, its US part-

in diameter and weighing 7.5

ROTHSCHILDS INTERNATIONAL MONEY FUNDS

#### Investing in currency - worldwide

With assets of over US\$1 billion it is no surprise that corporate and private investors are showing a lot of interest in our International Money Funds. As world leaders in the management of international currency funds, Rothschilds offer you the opportunity to earn wholesale interest rates on sterling and seventeen other currencies. There is no minimum investment and funds can be

withdrawn at short notice. Either call us on +44 481 713713 or fill in the form for



ROTHSCHILD ASSET MANAGEMENT

The Robustillé Money Funds are Guernacy A.I mahariped and UK Recognises
Collective Insurances Schemes. The return on all currencies and the value of your investment will with international internat and exchange rates.



#### James Capel & Co. Limited

James Capel's Investment Management Division is pleased to announce its agreement to provide investment services to clients of Motta & Co., Milan.

James Capel & Co. Limited James Capel House 6 Been Marks London

Motta & Co. Via Bigli, 7 30121 Milmo Italy

James Capel & Co. Limited is a member of SPA und

#### A COLDERN STATE Hardys & Hass declines 8°

Moregy & Hazarda

1 8/14/201992 15

医乳腺性 经净额 等

 $(M_{\tilde{q}_{1}}, \frac{1}{1+\alpha}) = (M_{\tilde{q}_{1}}, \frac{1}{1+\alpha}) =$ というない ない は 神経 質

"你与二本学。

The second second second

The second of th

أتتفاقنا ويتراجين

Cartmore Value

अन्तर रसीए विकि  $\sigma_{i}(\tau) = r_{i} = (1 + \epsilon)^{-\frac{1}{2} \sigma_{i}^{2}} \frac{d^{\sigma_{i}}}{d^{\sigma_{i}}}$ 

STATE OF SHIELD

25 6 100

has sold its entire shareholding in

KABELWERK OBERSPREE GmbH. Berlin

**BICC HOLDINGS GmbH** 

BICC plc London.

Tremendanstalt in this transaction.

Mergers & Acquisitions

TEXTILGRUPPE HOF Hof/Saale

has acquired the entire share capital in

PIRAIKI PATRAIKI TEXTIL GmbH

PIRAIKI PATRAIKI COTTON MANUFACTURING Co., Inc.

a holding company of

PIRAIKI PATRAIKI VAN DELDEN TEXTIL AG.

The undersigned acted as financial advisor to the Textilgruppe Hof in this transaction.

> BAYERISCHE VEREINSBANK Mergers & Acquisitions

The Administrators of

ROBERT MAXWELL Holdings Ltd.

GROPPERA RADIO AG

a subsidiary of

The undersigned acted as financial advisor to the Administrators of the Maxwell-Group in this transaction.



the London Septh Burbange.

The TREUHANDANSTALT Berlin

KABELWERK KOPENICK GmbH, Berlin KABELWERK SCHONOW GmbH, Schonow ASLID KABELWERKE GmhH, Borlin

a 100% subsidiary of

The undersigned acted as financial advisor to the

BAYERISCHE VEREINSBANK

have sold the share capital of

MAXWELL SZINES NYOMDA KFT and MAGYAR HIRLAP RT Budapest

JÜRG MARQUARD HOLDING AG

BAYERISCHE VEREINSBANK Mergers & Acquisitions The Administrators of

ROBERT MAXWELL Group plc

have sold 50% of their share capital of-

BERLINER VERLAGS-Gruppe

GRUNER + JAHR AG & Co.

The undersigned acted as financial advisor to the Administrators of the Maxwell-Group in this transaction.

> BAYERISCHE VEREINSBANK Mergers & Acquisitions

TREUHANDANSTALT

has sold its entire shareholding in

REISS ZEICHENTECHNIK GmbH i. G. Bad Liebenwerds

to the . hareholder of

WICHMANN KG Berlin.

The undersigned acted as financial advisor to the Treuhandanstalt in this transaction.

> BAYERISCHE VEREINSBANK Mergers & Acquisitions

KARL JOH Gummiwarenfabrik GmbH

has a new majority shareholder.

The undersigned acted as financial advisor to Karl Joh GmbH in this transaction.

> BAYERISCHE VEREINSBANK Mergers & Acquisitions

The Administrators of

ROBERT MAXWELL Group pic

have sold the entire assets and liabilities of

RUSHWARE MICROHANDELS GmbH

to a group of investors including the management and the

THOMAS J.C. MATZEN GmbH

The undersigned acted as financial advisor to the Administrators of the Maxwell-Group in this transaction.

> BAYERISCHE VEREINSBANK Mergers & Acquisitions

TREUHANDANSTALT

has sold its entire shareholding in

VOGTLÄNDISCHES KABELWERK GmbH Planen

to the sturebolder of

XAVER BECHTHOLD GmbH Rottweil-Bühlingen.

The undersigned acted as financial advisor to the Treuhandanstalt in this transaction.

BAYERISCHE VEREINSBANK

Mergers & Acquisitions

## RECRUITMENT

JOBS: Top managers' concern to surround themselves with dependable satellites can come in handy

HE main-board director interviewing you for the key job in his domain looks at his watch. Although you feel you have put yourself across adequately, you clearly haven't scored a triumph. Moreover the big-company post is so attractive that, being a touch surprised to have got on the short-list, you are sure there'll be other contenders whose qualifications are stronger.

Now, with the director about to close the proceedings, it is make-or-break. You have time to speak only one more sentence. What is it to be?

Well, the strict truth is that if the Jobs column really knew the answer, it would be too rich to bother raising the question. But there is one formula which I suspect might well turn the trick in the circumstances outlined. It is to say matter-of-factly during the parting handshake: "By the way, I'd like you to know that if I'm appointed, my first loyalty will always be to you personally.

The suggested ploy originates with Professor Jeffrey Pfeffer, of Stanford Business School in the US, whose book Managing with Power\* was discussed in this

\*Harvard Business School Press, (ISBN 0-87584-314-X) \$24.95.

As I said then, it is the best guide to organisational politicking that

luck has yet brought me. Among the many aspects of the craft the author covers is the politics of recruiting. And one of the points he makes about that particular branch is: Although we often like to think of the hiring and promotion process as based primarily on merit, ambitious managers understand quite well the necessity of ensuring that the organization is liberally salted with people obliged to them."

Indeed, recognition of that necessity was apparently a key principle behind the post-war rise of the finance division of General Motors to rule over the whole organisation. Called the principle of promotion of the unobvious choice, it entailed "promoting someone who was not yet regarded as a contender for the post. Doing so not only puts 'your man' in position, but it earns for you his undying loyalty because he owes his cororate life to you." True, as the professor says,

such blatantly political devices

are rarely acknowledged openly. Nevertheless the advantage of being surrounded by personally loyal satellites is no doubt prized by many if not most high-ranked managers, in big outfits at least

So despite having not myself tested the interview-ending formula (I've stumbled across it too late in life to do so), my guess is that it might come in handy for job-seekers in the sort of make-orpreak position described. If any of them cares to try it, I'll be eager to learn of the result.

£84,670

Typical gross pay of chiel executives

mused by Their typical

pay as a

NOW, while we're discussing the ambitions of high-flying managers, to the table below which sheds light on which of the so-called functions of business carries most kudos in different countries. The figures are drawn from the latest cross-Europe survey by the Wyatt management consultancy's branch in Brussels.

For each of the 10 countries covered, the table ranks the directors in charge of the various functional departments by the money value that companies

£118,830

of the ranking is the gross pay received in cash-salary plus bonuses and so on - of a typical chief executive, which is indicated at the top in italics. The gross cash pay of the different directors is then shown as a percentage of the relevant chief executive's figure.

As may be seen, there seem to be considerable variances from land to land in the differential chiefs enjoy over the generality of the managers one notch below.

283,224

Midg D-P

Pare 45

287,413

E84,946

HOW DEPARTMENTAL DIRECTORS' PECKING-ORDERS DIFFER BETWEEN COUNTRIES

£103,603

Pers 56 Male 50 D-P 48

tion, Wyatt, 273 Avenue de Tervuren (Box 4), Brussels 1150, Belgiam; tel (02) 771 99 10, fax (02) 762 37 43. 2510

2104,098

Pers 65

Mate 57 D-P 55

highest value on departmental directors as a whole, and France the lowest-in line with other evidence that despite its famous revolution, the democratic spirit is less potent there than in most

other western countries. Where the separate functions are concerned, the French are like the British and Irish in giving pride of place to the heads of finance. But the production director comes top in four cases - Switzerland, Germany, the

\$24,000

Netherlands and Belgium. Italy prefers the director of research and development, Spain the data-processing chief, and Sweden the director of materials. The high price set on personal loyalty

Finally, to the job of spear-heading an international spirits-distiller's business growth in the former Soviet Union. The post is offered through headhunter Alan Rundle (Rundle Brownsword, 17 London End, Beaconsfield, Buckinghamshire HP9 2HN; tel 0494 676264, fax 0494 670283) who may not name the employer. He therefore promises to abide by applicant's requests not to be named to his client at

this stage. While already exporting brands to the Commonwealth of Independent States, the company wants a country manager to run its business there and greatly

increase market share. Candidates need success in managing overseas consumerbrands marketing operations for well known companies. Russian speakers preferred. Base probably

Salary negotiable around the UK equivalent of £45,000, plus generous expatriate perks.

Michael Dixon

Executive - Merchant Banking c £33,000 + benefits

We have mandates from a number of major merchant basis to recruit at Executive level. They are looking for quality candidates to join their expanding Investment Banking beams, specifically within Capital Markets and Project/Structured

Bc aged 24-27. oe from a Top Tier Bank.

These are the qualities necessary to forgo a successful curver within lavoursent Banking.

Mergers and Acquisitions To £32,000 + benefits

How hadly do you want to succeed? A unique opportunity has arisen for a lively entrepreneurial individual to join this highly successful M&A team within a prestigious US Bank. The successful incumbes: will enjoy a "basels on role" with exposure to mainstream M&A transactions where they can demonstrate their obvious commercial awareness and

Aged 25-29 you should possess stimping scademics and be ACA qualified with up to 18 months pgs ideally within the corporate finance division. In addition, candidates who can demonstrate specific corporate frames transaction exposure will be equally well regarded. Fluency in one or more European languages would be adventageous.

Please contact Zoli Ide and David Williams on (971) 583 0073 (day) or (071) 582 1472 (evenings and weekends) or send your C.V. in complete confidence to: 16 - 18 New Bridge Street, London EC4V 6AU. Or

**BADENOCH & CLARK** 

## Senior **Foreign Exchange Dealer**

£100,504

Scotland

The Royal Bank of Scotland is one of the UK's leading financial services groups and Scotland's largest clearing bank. The growth of our Treasury & Capital Markets division in Scotland has created the need for a talented Senior Foreign Exchange Dealer who will play a leading role in our inter-

The ideal candidate will already have established, during the past three years, an impressive record trading major currencies in the London inter-bank market, be competitive by nature, and looking for further opportunities to demonstrate their flair and leadership capabilities.

The position offers a very competitive salary and a full range of banking benefits. To apply, please send your c.v. to Steve Barningham, Personnel Manager, The Royal Bank of Scotland plc, Regent's House, PO Box 348, 42 Islington High Street, London N1 8XL, closing date for applications Friday 10th July 1992.

Committed to Equal Opportunities. W



The Royal Bank of Scotland

WHERE PEOPLE MATTER.

## TT GROUP PLC REQUIRES A DIVISIONAL CHIEF EXECUTIVE

E64,766

Sales 74 Pdcn 72

Parts

Eng

Due to the imminent retirement of one of our existing Divisional Chief Executives, the TT Group PLC are seeking a suitable replacement.

The successful candidate will have experience in manufacturing, be numerate and prepared to take a straightforward approach to business generally, and above all willing to adapt to the operating culture of our small head office team.

Our Divisional Chief Executives need to be able to work closely with their Divisional Finance Directors who are jointly responsible for the trading performance and financial control of the operating companies within

Interested applicants should send a comprehensive curriculum vitae (including remuneration details) to:-

> John Newman, TT Group PLC, Clive House, 12-18 Queens Road, Weybridge, Surrey KT 13 9XB

## **Bond Dealers**

Banque Générale du Luxembourg is one of the longest established banks in Luxembourg. Our strong national base and international orientation have made us one of the largest banks in the Grand-Duchy. More than 1.800 employees and a balance sheet total of almost Luf 600 billion testify to

We are a primary dealer in Belgian government bonds ("OLOS") and a market maker in ECUS. In addition to these two currencies our major markets are Luxembourg francs, Deutsche Marks and Dutch guilders.

In order to reinforce our trading and sales teams we are looking to recruit for the following positions in Luxembourg.

> Senior bond trader/dealer (ref FT/MF1/0692) Senior bond sales person (ref FT/MF2/0692)

The successful applicants will have several years experience in the bond markets and should combine a good education and good analytical skills with a substantial knowledge of the market. A knowledge of a minimum of one foreign language is required (French, German or Dutch).

Competitive packages will be offered to candidates with the appropriate

Please send your curriculum vitae enclosing copies of examination, certificates and a recent photograph quoting the appropriate reference to



Personnel Department 27, avenue Monterey L-2951 Lotembourg

GLOBAL EQUITY AND EQUITY DERIVATIVE

U.K. EQUITY SALE

'or Buther details on them and other Global Equity and Espaig Derivative sales, tracing or passent idge Appointments, 232 Shoredikth High Street, London El GFJ

#### LAC LEMAN

In Europe 92% of the profes-sional investment constitutive in Energy
stonal investment continuing
regularly read the FT.
If you would like to promote your company's involvement in this region to this important Mgel Bleknell or Sintone Egli in on 731 16 04 Fax 731 94 81
Substanting The Professional Introduction
Company Workshold 1991 (MPG bell)

FT SURVEYS

PRIVATE CLIENT **OPPORTUNITIES** 

Middle East

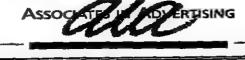
A leading US global financial services firm seeks a Senior This sales position involves servicing substantial individuals and family groups, together with medium-sized institutions and small corporations in the Middle East with particular emphasis on Soudi Arabia and Bahrain.

The work will involve marketing and selling all of the firm's. financial products specifically Equity, Fixed Income, Foreign Exchange, Corporate Finance and other inve

The successful candidate will be a registered representative with a degree in finance or economics and a mi years' securities sales experience in Saudi Arabia, Bahrain, Qatar, Kuwait, Oman and the United Arab Emirates. Experience in selling sophisticated financial instrume high net-worth Middle Eastern investors is essential. By definition, this position requires an individual with longstanding client relationships and a captive client base, ideally gained while working for at least three years in the Middle East. The successful candidate must have demonstrated

This position offers a very competitive compensation and benefits package together with excellent career prospects. Please write, in confidence, with full cv and stating in your covering letter any companies to which your application may not be forwarded, to: T G West (Ref 532), Associates in Advertising, 5 St John's Lane, London EC1M 4BH.

revenue exceeding US\$1.5 million per annum.





INVESTMENT JOURNALIST AND FEATURE WRITER

The job involves writing articles of varying length on a wide variety of financial subjects for a weekly publication. Applicants need a good understanding of how financial markets and companies work. But we are also looking for somebody with the ability to explain complex subjects clearly to a lay audience, without oversimplifying.

Our ideal candidate would have spent a few years in the City, probably in investment analysis or fund management, and have written some articles for publication.

Please send a CV and a brief letter explaining how your

Investors Chronicle Greystoke Place, Fetter Lane Landon ECAA 1ND.

# AAA-BANK IN FRANKFURT.

We want to grow our Capital markets business and expand our reach to institutional investors nationally and internationally. If you have established contacts in the major European fixed income markets, are bilingual (German and English) and are familiar with products and offerings in both DM and ECU, we want to talk to you. We offer a fully competitive employment package with both salary and commission. Please contact Ronald Siebel, head of capital markets at Bayerische Vereinsbank AG, 6000 Frankfurt/Main. Bleidenstrasse 12, Telephone (69) 2998-9520.

BAYERISCHE VEREINSBANK

**SOVIET UNION** Current consultant for 3 years to 3 CIS Covernment clients and

prior 10 years US-Canada-US6R siness experience seeks to nsultant or employee Respond by fax in USA: 916 891 0754

Or write box A1878 Pinancial Times, One Southwark Bridge London SE1 9HL

#### CAREER CHANGE - 1992

A NEW JOB? A NEW CAREER? For over 12 years our experienced professionals have worked suc-with SENIOR EXECUTIVES to enhance and develop their car-

ective PARTNERSHIP PROGRAMME sign

Mainland

Zz Suffolk Screet, Birmingham B1 11.S.

Tel: 021-643 2924 (24 hr) Fac: 021-643 -2771

PROL

, OPPOR

Sim SW

ES FRIDAY JUNE.

The second of th

UIRESA

**ECUTIVE** 

Missing Divisional Cha

e in manufacturing L

er epproach winder

t parating culture die

in there elessly with the

. Domaible für the train

CANT COMPANY WIL

and the state of t

 $\{\omega_{i,j} \mid j \in \mathbb{N}^{\frac{n-1}{2}} \mathbb{N}^{\frac{n}{2}}$ 

11 Carlo 18 APR

Service Addition

44 F. E. 499.

this replacement

Michael Di

#### KOHLER GROUP

(US leader in plumbing products) and parent company of JACOB DELAFON

is looking for its

#### PRESIDENT-EUROPE

President - Europe, located in Paris and reporting to the VP International, his responsibilities are the following:

- Managing the group's operations within the plumbing products field in Europe.
- Achieving growth and profitability targets.
- Achieving strategic objectives through internal growth and new business development. To fill this challenging position, we are looking for a high profile candidate with the following qualifications:
- 10 years of experience as a General Manager with proven track record, preferably in the plumbing products field of multi-divisional or multi-subsidiary foreign companies,
- strategy, marketing and industrial experience is also highly desirable,
- customer-driven orientation,
- bilingual English -- French

Send application to Box A1879, Financial Times, One Southwark Bridge, London SE1 9HL.

#### FINANCIAL JOURNALISTS

Investment Dealers' Digest, a leading provider of publishing and database products to the worldwide financial community is seeking financial journalists for our new, London based magazine.

We will be interviewing candidates at various experience levels during the week 6-9 July. Successful candidates should have a demonstrated ability to report on U.K. and Continental mergers and acquisitions, privatizations and corporate

This will be an exciting opportunity to participate in the creation of a new publication.

Please submit C.V., cover letter and salary requirements to:

Investment Dealers' Digest

13-17 Epworth Street London EC2A 4DL (candidates may also fax resume to: 071 608 3514)

## North America Fund Manager

investment management houses in the U.K. with a sound long-term performance record.

As a result of the increase in funds under management and a desire to expand its coverage, the North American department wishes to recruit a junior member to join the team. Applicants will be in their early to mid 20s and possess a good university degree and/or professional qualification and preferably will have gained some experience with a financial institution. An ability to generate ideas and to communicate intelligently, both orally and in writing, is paramount.

The remuneration and benefits package proposed are commensurate with the quality of the individual being sought.

In the first instance, please send a curriculum vitae in confidence to: Caroline Dancy, Foreign & Colonial Management Limited, Exchange House, Primrose Street, London EC2A 2NY.

Foreign D. Colonial

## pensions <u>benefits</u>

London SW1  $c. \pm 45,000 + car + benefits$ 



**YANKEE** 

**PRODUCTS** 

**OPPORTUNITY** 

A leading US global financial services firm seeks a "Yankee" Product Manager to be based in Loodon.

soliciting, structuring, marketing, negotiating and

Market of European issues.

The successful candidate will assume responsibility for

closing private and public issuances of boods in the US

This is a position with excellent career prospects for the

which have been spent specialising in Yankee Products.

successful candidate, who will be an MBA graduate

with a minimum of five years' investment banking

experience, ideally gained in the US, at least two of

This high profile position carries with it a level of

individual with a proven track record in this field.

application may not be forwarded, to: T G West

Please write, in confidence, with full cv and stating in your covering letter any companies to which your

(Ref. 533). Associates in Advertising, 5 St John's Lane,

Good Presentations help companies sell-

But who sells good presentations?

Is high finance a let-down? The Square Mile Just too square? If you're naturally entrepreneurial and keen to make more of your sales and marketing skills, sell yourself to the Presentation Company.

At The Presentation Company we specialise in helping companies with their business presentations by developing strategies and designing visual support to ensure that companies meet their various objectives.

We're a small ream - but growing (ast, as companies begin to enjoy the benefits of professional presentation techniques. To get our message across to even more organisations - both on the phone and face-to-face - we'now need to strengthen our New Business Team.

This job is ideal for confident, articulate and persistent professionals who will enjoy pitching for, and whiming, large blue chip accounts, ideally a graduate with at least 1 year's commercial experience, you must be London-based, ambitious and committed to playing a vital role in a fun and hard-working group with big expansion plans throughout Europe.

Please write to Richard Pakenham, enclosing a C.V., at The Presentation Company, 85 Clerkenwell Road, London RC18 SAR.

responsibility that can only be entrusted to an

Compensation and benefits are excellent.

One of the UK's largest enterprises, B-A-T Industries has worldwide interests in financial services and tobacco. The Group, which includes Eagle Star, Allied Dunbar and BATCo, has a substantial revenue of over £16 billion and has a market capitalisation of over £11 billion.

We are seeking a high calibre Manager to advise the Group on all aspects of pensions and deferred compensation schemes

## <u>manager</u>

share schemes both in the UK and internationally. You will ssess all-round expertise in the field of pensions and ferred benefit plans, both through funded and unfunded schemes. You will also be required to review the Group's sured employee benefits policies through multinationally pooled contracts. You will play a major part in the establishment and management of the Group's Employee Share Participation and Option Schemes which are in the process of being extended internationally and will be required to advise the Boards of parent and subsidiary companies on these and other schemes as necessary.

As this is an advisory role, detailed calculation expertise is not essential, sithough numeracy is important, as are excellent Interpersonal and leadership skills, independence and the ability to work as part of a team.

This excellent career opportunity carries an attractive salary and significant benefits including car, non-contributory pension scheme and BUPA.

Please write with full cv to: Mark Parker, Personnel Manager. B-A-T Industries pic, Windsor House, 50 Victoria Street,

#### Elcon Securities is one of Norway's leading investment banking firms with operations within interest instruments, equities, den products, corporate finance and portfolio management. Eleon Securities holds a substantial market share of equities trades at Oslo SENIOR EQUITY SALESMAN

Over the past years Gloon Securities has built up a strong reputation for high quality research. As part of our continued expansion plans we want to increase our international olient base by recruiting an programmed senior equity salesmen/broker to our well established emm in Oslo.

The successful candidate must have a proven track record in selling Nonvegen/Scandinavian equities to an established institutional client ase. All our analysis is produced in English. Working knowledge of a condinavian language is therefore not a requirement.

An executive position with the firm will be considered offered to a candidate with exceptional strong qualifications. The remuneration package is competitive and negotiable.

For further information in strict confidence contact Ove Gusevik of

John Hanteland on +479-33 02 40 (Evenings and weekends +479-56

Q(1 25)L rested applicants should send a detailed CV to Elcon Securities

P.O. Box 153 Sentrum 0102 Osio Norway.

#### CORPORATE SALES

Trust Bank in the City is seeking a Corporate Sales Manager with at least S tience of relationship management in a leading capacity in a Japanese at Pormally trained in credit analysis, the appointes will be expected to and write (heart Japanese and also be familiar with Japanese business

Please apply in strict confidence to: Mr. H. Ande JAC Recruitment 3rd Pleas, Dennies House, Frederick's Place, Old Jewry, London HC2R SAB

## CONSULTANTS - INVESTMENT BANKING & TREASURY

DC Gardour & Co Ltd is one of the leading international training conislicing in the provision of high quality training programs

To continue with our growth and exhance our reputation for quality we are looking for onals to join our investment Banking & Treasury team be

Repenting to the Divisional Director, you will develop, deliver and market train courses to a wide range of personnel from the financial industry. This will require travel both in the UK and oversom. Although pert of a cohesive term you must be self motivated and able to work under persons.

The ideal candidate will have a varied background in capital m aclading line experience in the dealing room in either a sales or a trading for Exposure to a broad range of on and off balance know promose and understanding of derivative instruments will be an asset. Strong analytical skills, it understanding of derivative instruments will be an asset. the board range of on and off balance sheet products and an in-depth ability to absorb and use new technical information quickly, and good permation/communication skills are requirements of the job. case write enclosing a commot C.V. and stating salary requires

Me Jane Hoster, Director, DC Gestiner & Co Ltd., 5 Harbour Exchange Squeen,

#### EUROPEAN ECONOMIST

analyst with good writing skills and 2-5 years of experience (preferably in an investment bank or other financial institution). The ideal candidate will have a sound grasp of economic analysis and some knowledge of central bank operations in the money markets. He/she will be able to respond to market developments clearly and concisely under pressure. All enquiries will be held in

> David Hewitt Wrightson Associates 3 Garden Walk, London EC2A 3EQ Tel: 071 739 9037

RECRUITMENT CONSULTANTS GROUP 3 London Will Buildings, Landon Will, London ECZM SPJ

Tel: 071-588 3588 or 071-588 3576 Telex No. 887374 Fax No. D7 1-256 8501

Challenging two year assignment - immediate availability desirable.

#### SECURED LENDING SPECIALIST PROPERTY REALISATION

CITY

CJRA

circa £35,000 LONDON BASED BANK, PART OF MAJOR INTERNATIONAL FINANCIAL SERVICES GROUP

We invite applications from bankers or other suitably qualified professionals with strong secured lending experience or other relevant property exposure. Reporting to the head of a corporate recoveries unit you, as the selected candidate, will be responsible for managing a number of realisation situations with the objective to maximise the recovery to the bank of non-performing assets. It is essential that you have the experience and capability to 'hit the ground running', personally dealing with solicitors, receivers, legal documentation and client negotiation. The other key task will be the sale or realisation of assets held as security. It is therefore essential that you should have an understanding of how the commercial and residential property markets operate. You will need to have a strong and direct personality, be used to hard work under pressure without supervision and to have good verbal and written communication skills. Salary will be circa £35,000. Applications in strict confidence under reference SLS 24288/FT will be forwarded to our client. If there are companies to whom you do not wish your application to be sent, these should be listed in a covering letter and the envelope marked to the attention of the Security Manager: CJRA. Closing date 8th July 1992.

## **MOODY'S INVESTORS SERVICE** London - New York

Moody's Investors Service, the international credit rating agency, has built a worldwide reputation for its credit analysis. Moody's provides investors with opinions on relative default risk. This in turn assists issuers in accessing a range of capital and money markets.

#### Senior Industry Analyst

The agency is currently recruiting a European national to follow an international portfolio of industrial companies. The position calls for a high calibre individual, probably educated to MBA or Masters Degree level, with experience of analysing industrial companies (construction, manufacturing and transportation preferred). Candidates should be fluent in English and at least one other European language (Spanish preferred). Bank credit training, regulatory, accounting or other relevant industry experience would be a plus.

This senior appointment has individual accountability and involves analysing the credit risk of, and generating opinions on, European industrial companies. Candidates should be able to work effectively at senior management level, and to write clear, concise, analytic reports for investors. This position will be based in London with an initial training period in new York of approximately one year. We offer an attractive compensation package commensurate with qualifications and experience

Please reply to John Diaz, V.P. Associate Director - Issuers, Moody's Investors Service Ltd., 51 Eastcheap, London EC3M 1LB

#### FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

vous faire part d'un accord LES ECHOS

le quotidien de l'économie le plus important en France. Une annonce dans la rubrique "Offres d'Emploi Internationalme"dans le FINANCIAL TIMES et LES

ECHOS augmentera de l'açon substantielle l'impact de votre message sur les cadres dirigeants en Europe. Chaque semaine les annonces paraîtront dans les Echos le

mardi et dans le Financial Times le mercredi (le vendredi dans l'Edition Internationale du Financial Times).Pour de

STEPHANIE COX-FREEMAN 071 873 4027

Stockbroking

and Poland

Our client is the UK stockbroking subsidiary of a substantial European bank. As part of a planned business development, aspects of research are to be bought "in-house" commencing from the filling of this new position.

The requirement is for a young (25 plus) analyst with experience gained with a reputable stockbroker or securities division of a bank. Candidates must be able to prepare lucid, accurate daily analyses and reports for fund managers, and

Kidsons Impey Search & Selection Limited 29 Pall Mall, London SW1Y 5LP Telephone: 071-321 0336 Fax: 071-976 1116 UK, France, Germany, Italy, Czechoslovakia, Austria, Hungary

KIDSONS TAIDLY Seach & Maryline Limited

for an energetic contributor. Please forward a full curriculum vitae quoting reference number

synopses and digests for both

internal and external use. Flair and

imagination are useful attributes as

is commercial acumen. Salary and benefits are to some extent open to

discussion and prospects are bright

## FINTECH ASSET MANAGEMENT Ltd.

JUNIOR FOREIGN EXCHANGE DEALER NIGHT DESK

The rapid expansion of our organization and introduction of a 24 Hour Trading Desk has created an opportunity for a Foreign Exchange Dealer.

The Candidate will assume responsibility for establishing and monitoring ositions based on our proprietary trading systems.

Please send your C.V. to: Mr. Donald R. Lewis Managing Director Fintech Asset Manage 14 High Street

Berkshire SLA 1LD

**Appointments Advertising** appears every Wednesday and Thursday and Friday (International Editon)

## SALESMAN/TRADER

We seek a mature salesman with experience in trading illiquid bonds or in loan asset sales to join our secondary market trading team.

Operating in a rapidly expanding market, the candidate will have a tremendous opportunity as rewards will reflect performance.

Please send a CV indicating daytime telephone number to Box A1880, Financial Times, One Southwark Bridge, London SE1 9HL.

Commence of the second

RESOURCE MOBILISATION OFFICER

will be acknowledged.

with 5 yrs. of experience in international finance. The incumbent will be an active participant in the borrowing function of the institution. Candidate must be knowledgeable of Int'l capital markets, bond issues, derivatives, and funding activities in general. Fluency in English required.

We offer an attractive salary and benefits package as well as relocation assistance if necessary Pie sand your resume to:

cation assistance if necessary. Pts. send your resume to:
Stop E0507 HUR-GV, Washington D.C.20577.
Only applications which best match the requirements of the position

An International organisation, which provides development financing for the Latin American region, has an opening in Washington D.C. for a

The strictest confidence. Pleasa contact:

THE RECENT spate of spectacular corporate failures has prompted investors, creditors and commentators to look for scapegoats. Depending on the nature of one's vested interests, it is possible to blame management, the institutions, market condi-

tions or the regulatory system. Increasingly, however, it has been found convenient to blame the auditor. Auditors are, in turn, quick to point out that allegations of their cul-pability are merely a manifestation of the "expectation gap".

The expectation gap is a popular professional cliche. It has been defined as the difference between what auditors do and what the public assumes they do or thinks they ought to do. The narrowing of the gap is clearly the principal motivation behind the Auditing Practices Board's (APB) current proposals for the future development of auditing. These include plans for the revision

of existing audit reporting practice.
The APB has isolated three key public misconceptions. First, misunderstandings of audited financial statements, such as assuming that they carry some element of guarantee that the entity concerned will continue in existence. Second, misunderstandings as to the type and extent of work undertaken by auditors, such as assuming that auditors prepare the financial statements on which they report. Third, misunderstandings about the level of assurance provided by auditors, assuming, for example, that an unqualified audit report provides absolute assurance that no fraud has

tions, the APB is suggesting that the form of the audit report be expanded to include descriptions of the respective responsibilities of auditors and directors regarding financial state-

ments. A similar approach has been recommended by the Cadbury report.

That the public misconceptions cited by the APB and Cadbury exist is undeniable. Whether or not they are best dealt with through the APB's proposals for an expanded audit report is a different matter. Most of the efforts by the accounting profession to narrow the expectation gap are inevitably flawed because the true nature of the gap has not been fully

Up to now, whenever the question is addressed, discussion tends to focus on issues such as fraud, going con-cern and the responsibility of directors for the preparation of the

What is seldom addressed is the distinction between the two main components of the expectation gap namely the financial reporting component and the auditing component. In my view, this differentiation needs to be clearly made in order to make sensible judgments as to the way in which the various elements of the expectation gap should be addressed.

The financial reporting component of the gap comprises those elements which relate to the purpose, nature and meaning of financial statements. The auditing component relates to the role and responsibility of the auditor in auditing and reporting on those financial statements.

The financial reporting gap includes the misconception that a balance sheet gives an indication of the value of a company. More important, there appears to be a general lack of appre-ciation of the extent to which the figares presented in a company's financial statements are based on judgments and estimates.

Furthermore, because of the wide range of alternative accounting cotions available to directors under existing accounting rules, similar transactions can be reported in the accounts in different ways depending on where the directors wish to be on the spectrum between aggressiveness

The criticism already levelled at auditors over the financial reporting expectation gap is wholly unjustifiable

reporting. The auditors are unlikely to be in a position to do otherwise than to state in their report that the accounts give a "true and fair view" It would seem that at present the APB is placing an unrealistic onus and impractical hope on the audit report as a means of narrowing both components of the expectation gap. This is because the principal elements of the gap lie not in the words in the audit report, but in the financial statements on which the auditor is reporting. Or, putting it another way, they lie in the basis of preparation and presentation of the financial statements and not in the method by which the financial statements are audited or reported on by the auditor. While it is undeniable that the

audit-related elements of the expecta-

importance compared with the finan-cial reporting related elements. If the accounting, legislative and regulatory rameworks under which the financial statements are being prepared are inadequate, then it will make little difference whether the audit report

runs to two paragraphs or two pages. The narrowing of the gap requires a multi-pronged attack with the co-operation of the Accounting Standards Board (ASB), the Stock Exchange and the Department of Trade and Industry, as well as the APB. The expansion of the audit report is an important aspect of this process - but it is only one aspect and should not be dealt with in isola-

Perhaps a good starting point would be to provide an authoritative expla-nation of the meaning of "true and fair", which has become a piece of Ill-understood jargon. This is an issue which lawyers and accountants have been grappling with for many years, which perhaps indicates that it is a significant element of the expectation gap that needs to be addressed as a first step in the bridging process.

Auditors are an easy target when things go wrong. However, at present there is a strong danger that they will simply find themselves assuming responsibility for legal and regulatory shortcomings not of their making.

The form of accounts whose authentication is the auditor's responsibility is dictated by law. To blame the audifor limitations in the wider environment of financial reporting which at present he can do nothing about. Unquestionably the public is enti-

tied to reassurance over the various

not the place to pursue these issues. It is not only inappropriate but poten-tially misleading for an audit report to deal with the nature of financial statements. Moreover, as media com-ment has demonstrated, the result is to exacerbate the expectation gap.

To bridge both the financial reporting and the auditing components of the expectation gap will require much more than defensive, if well-intentioned, proposals from members of the auditing profession. The ASB, the Stock Exchange and the DTI, in addition to the APS, have a part to play in ensuring that a thorough, on going reform of financial reporting proce-dures is immediately set in train.

The expansion of the audit report will be an important aspect of this process, but only one of a number of much-needed improvements. Merely to make audit reports more compendi ous just because the DTL ASB, Stock Exchange and institutional investors are reluctant to face up to their responsibilities will solve nothing.

in fact, such a step may well widen the expectation gap rather than bridge it. The criticism already lev-elled at auditors over the financial reporting expectation gap - an area for which they have little or no control - is wholly unjustifiable. It is time that the profession dropped its air of apologetic defensiveness. The fault lies in the wider environment of financial reporting, its redress is a

Allister Wilson is a technical partner with Ernst & Young and is co-author of the firm's book "UK GAAP - Generally Accepted Accounting Practice in

## **FINANCE** DIRECTOR

distributor based in the West Midlands, has an immediate vacancy for a Finance Director

Applications are invited from qualified chartered accountants with appropriate financial management experience, particularly in inventory costing and credit control As well as assuming full responsibility for the finance function the function of the finance function the function of the finance function the function of the function function, the person appointed will, as part of a small senior management team, also be expected to contribute to the profitable running of the business.

The remuneration package to be offered will reflect the seniority and importance of

Rada

To apply, please write with your CV to Peter Phillips, Rada Recruitment Communications Ltd., 195 Euston Road, London NW1 2BN - stating on a separate sheet any companies to whom you do not wish your application to be forwarded. All replies will be acknowledged.

## FINANCIAL ACCOUNTANT

Required for head office of International Licensing Group based at St Peter Port, Guernsey, a financial accountant for a 6 month assignment to project manage the reorganisation of the Group structure. Candidates must be qualified chartered accountants, with post qualification commercial experience, proferably project management experience and/or audit manager experience. Remuneration will be based on an agreed per diem rate. Subsistence costs together with return flights to UK at weekends will be met. A sound grasp of statutory financial accounting, aptitude for innovation, an imaginative approach to work together with self-motivation and an ability to manage a multi-faceted programme are securial ingredients for a successful candidate.

Please roply to Box No. A1882, Financial Times, One Southwark Bridge, London SE 19HL

**ACCOUNTANCY APPOINTMENTS** 

## Finance Controller

North West £45,000-£50,000 + bonus + car

Our client, the leading retailer in its sector within the UK, continues to increase its market share through an expanding network of high street outlets processing upwards of half a million transactions weekly.

\* As a key member of the management team. the Controller, reporting to the Finance Director, will take responsibility for the company's accounting operations comprising in excess of 100 staff. In continuing to encourage change throughout the business, a major challenge will be the forging of closer links with field operations to both improve the quality and appropriateness of the management information provided, and to identify and implement ways to streamline activities within the finance function to develop tight cost and financial

■ Candidates should be qualified accountants aged 35-45 with demonstrable experience of managing sizeable (50+) staff numbers and have worked in a substantial, high volume service/retail environment.

The appointee will have the appropriate interpersonal skills to motivate their staff as well as the required credibility and stature to relate to senior managers and the Board.

This is a career move offering excellent opportunities within a major UK organisation. Please send your curriculum vitae, together with current remuneration details, quoting reference 482 to Ernst & Young Corporate Resources, Becket

**II ERNST & YOUNG** 

We're single-minded, we've resisted mergers and acquisitions, we're fiercely independent, and committed to Corporate Finance.

VENTURE CAPITAL SPECIALISTS

Apart from that, we're open to change.

We are supremely confident in our strengths. Remaining open to change and creating it for our own and our clients' benefit - is possibly one of our greatest.

Unlike others, our structure encourages a culture where your original ideas will be welcomed. After all, any move which helps us to become the best firm in the profession, is key to our future success.

A Chartered Accountant of exceptional calibre, you should have at least 5 years' post-qualification experience. In addition, you'll need thorough knowledge of the sourcing of venture and development capital, and the ability to establish firm local contacts.

Knowing your clients' husiness as well as your own, you'll be fully aware of the business and human implications of any deal you make - a quality present in every member of our national Corporate

Although immediate opportunities exist at management, and possibly Partnership, level in both Crawley and Cambridge, we are confident about our future growth and would like to hear from professionals based anywhere in the U.K.

Your first move is to send personal and career details to Mel Smaje, Director of Human Resources, Robson Rhodes, 186 City Road, London ECIV 2NU.

ROBSON RHODES

**Chartered Accountants** 

## FINANCE MANAGER

c£35,000 + Car + Financial Sector Benefits Bletchley, Bucks

Within Abbey National, one of the UK's most successful firencial at, Financial and Insurance Services (FIS) takes responsibility for general insurance needs, ng property and risk insurance. It is an important profit centre and high 'calibre financial 'control is

You will have two key objectives. Firstly, you will be responsible for Group and Regulatory Requirements are met. Secondly, you will provide FIS management information to senior management and to the Board. You will also be expected to contribute to the strategic growth plans of the general insurance function, and will report to the Managing Director of the Division.

A Chartered Accountant, able to demonstrate a creative and analytical

mation systems. Ideally you will also have a facility for computer-based modelling, together with staff management skills. A general insurance background would

An excellent package includes negotiable salary, car, subsidised morrgage, pension scheme and BUPA.

To apply, contact Lorraine Darriba in our Personnel Department on 0908 342279, or write to her at Abbey National Plc, Buckingham House, Buckingham Road, Bletchley, Milton Keynes MK3 5LD.

The classing date for applications, which are invited from all sections of the community, is 10th July 1992.



c£55,000 + Substantial Bonus Potential + Benefits

Investment

Business Support:

A genuine business management position for an experienced manager who can make a significant impact on the operational efficiency of this leading derivatives group. The Bank is at the forefront of product technology and has an outstanding record of profitability and sound risk management. The operating environment is demanding and offers the latitude and autonomy to implement change. The prospects for career development are excellent.

Thead a team of 35 people with 3 direct reports ng maximum effectiveness and efficiency of

Build a strong support with the marketeers, traders and enior infrastructure managers, constantly looking to improve business efficiency and the levels of client

development, assessing and implementing necessary technological change and the related tax, compliance

> London 071-973 0889 Manchester 061-437 0375

Selector Europe

THE QUALIFICATIONS

■ A high calibre graduate, aged 30 and over, with a broad knowledge of financial products and exposure to investment banking operations and systems. Likely to be a qualified professional in a similar role, or a consultant

to the financial sector (management or systems). ■ Demonstrable people and process management skills with an appende for change, an eye for detail and a strong sense of direction.

Recellent communication skills with the stature and confidence to interact with the trading floor. Tenacious,

resilient with a hands-on approach to resolving business issues.

## FINANCE MANAGER



**GROUP FINANCE DIRECTOR** 

£40,000 - £45,000 plus bonus (20% tax rate) GROWING RETAIL SOFTWARE AND PROPERTY GROUP IN THE CHANNEL ISLANDS AND UK MAINLAND We invite applications from Chartered Accountants, aged 38-48, who must have had broad commercial experience with full responsibility for managing the finance function. Ideally, this should include a practical knowledge of software house operations in the financial services sector. Reporting to and working closely with the Chairman and Managing Director, the selected candidate will play a major role, as part of the management team, for the formulation and accomplishment of the Group's objectives, particularly as they relate to financial control and planning, M.I.S. an expital expenditure, as well as making a major contribution to the strategic direction of this diversified Group. Essential qualities must include sound commercial judgement and the ability to operate persuasively and effectively both in a 'hands-on' and advisory capacity. Systems development experience will be required. Initial sales negotiable £40,000 - £45,000, plus profit bonus, plus car, non-contributory pension. BUPA and assistance with removal expenses if necessary. Applications, in strict confidence, under reference GFD220/FT to the Managing Dector: ALPS.

A demandin position - opportunity to play a key role in the Group's further development with potential excellent promotion prospects.



ack:on ledged

CCOUNTANT

and the second Car

V. Comment of the Com

in the first to the same

20 CT 130 CM

The Later of the l

Contraction and the

the second with the passed of a

Control of the second second

THE PART A WARD TRAIL

The state of

The state of the s

ne continue popularies

A Commence of the second

- - 12.30- 25.1 Car.

 $\Phi_{ij}^{(i)}(\overline{\mathbf{x}_{i+1}},\overline{\mathbf{x}_{i+1}}) = \sum_{i=1}^{n-1} c_{i+1}$ 

100

The state of

married will 4 may late

Alaman Hose Langua Mose

- - 180 July

IONAL

on management To mement marge. The

In Whiters is

WELL IN SECTION THE PARTY OF

of Parking

destruction in the state of

200001

#### FINANCIAL DIRECTOR - AIRCRAFT ENGINEERING

£35,000 - £42,000

EPANDING SUCCESSFUL INTERNATIONAL AIRCRAFT ENGINEERING COMPANY Applications at invited from qualified Accountants (ACA/ACCA), aged 30-45, with at least 5 years' practical accounting exprence in a major aircraft or heavy engineering company using advanced accounting and costing methods, ideal at, or just below, Board level. Working closely with the Group Financial Director, the successful candidate will responsible to the Managing Director for the full financial control of this expanding subsidiary. The widely-drawn le will include in-depth analysis of performance and investigation of anomalies, contract negotiation and review, a ongoing development of all accounting and costing systems and advising on business development poposals and projects. The selected candidate will have a technical as well as commercial approach, an inquiring mind and the persuasive communication and negotiation skills, in addition to the tenacity to achieve result initial salary negotiable £35,000-£42,000 plus car, contributory pension, free life assurance, free family BUPA ubsidised airline family travel and assistance with relocation expenses, if necessary. Applications in strict confides under reference FDAE221/FT to the Managing Director: ALPS.



## (2) Kimberly-Clark

## perations Analysis, Strategic Planning and Business Support

onbridge...

berly-Clark Corporation, with worldwide sales of pst \$7 billion in 1991, is a major manufacturer of a range of fibre-based products for personal, business industrial uses. Well known global trademarks tlude Kleenex®, Kotex®, New Freedom® and nwipes. The Corporation was established in the BA in 1872 and now operates in 150 countries with nufacturing plants in 20.

The Corporation's European operations, which are immised within four major business sectors, are key to growth plans. Due to an internal promotion, a vecancy has arisen to lead the Operational Analysis and Control nction in one of the four sectors, the Personal Care

Analysis and Control and responsible for leading a ream of business and financial analysis and mill finance personnel, the successful candidate will integrate with the businesses as a key player, ensuring that growth is well directed, profitable and controlled. This will be achieved by involvement in the

c £45,000 + Bonus + Car

formulation and implementation of sound business plans, systems and policies which support operation, marketing and sales in addition to the financial function. Travel to other European operations will be an integral part of the

This is an exacting position and the candidate we seek must be exceptional. Prerequisite to the appointment are: demonstrable business acumen, a thorough understanding of business finance, including manage and cost accounting, treasury exposure and capital investment analysis and excellent managerial, leadership and interpersonal skills, gained in an FMCG

Probably aged 35-45 and either qualified accountance or vitte quoting reference 601, to Diane Forrester ACA, Michael Page Executive Selection Division, Page House, 39-41 Parker Street, London WC2B 5LH.

Registered Trademark of Kimberly-Clark.
Kimberly-Clark is an equal opportunities employer.

Michael Page Finance

Specialists in Financial Recruitment tol Windsor St Albans Leatherhead Bir

## International Finance Manager

West End

Our client is a commercially aggressive Group of business services companies, with an extensive International network of integrated subsidiaries operating in highly competitive niche markets. A high profile track record of organic and acquisitive growth has achieved annual revenues in excess of £1bn and a strong profit performance.

Based at the Group's small headquarters in the West End, this role will provide a comprehensive financial/commercial interface between the Main Board and the fully autonomous, decentralised operational management. The brief will be essentially project driven, but will focus on the key issues of financial analysis, interpretation of results, profit improvement, commercial planning and business development. Critical to

c £55,000 + Bonus + Car

success will be the ability to develop strong working relationships with entrepreneurial, nonfinancial managers, on an international basis. Candidates, aged up to 35, should be graduate, qualified accountants who can demonstrate above average intellect, superb interpersonal skills, accelerated career development to date and definitive future development potential. A successful track record in well managed, international FMCG or service based businesses would be preferred.

Interested applicants should forward a comprehensive curriculum vitae, quoting ref: 2656, to Alan Dickinson FCMA, Executive Division, Michael Page Finance,

Page House, 39-41 Parker Street, London WC2B 5LH.

Michael Page Finance

Specialists in Financial Recruitment London Bristol Windsor St Albans Leatherhead Bi Nottingham Manchester Leeds Glasgow & Worldwide

FINANCIAL CONTROLLER (ACA/ACCA) up to £55,000 pa plus b. bens.

k is looking to recruit an Accountant with a min ence in product accounting covering fixed income and equity truments. You should be assertive and tactful with excellen migement skills whilst linising with trading & sales executives. Densted as Vice-President, you will report directly to New York on the opment & profitability of various divisions within the Global Market stjore. Age: 30-40 years.

Please contact Kenneth Kenn at CFL (Rec Cons) Tel: 071-628 6663. Pax: 071-628 1700.

QUALIFIED (ACA, ACMA) COMPANY ACCOUNTANT

For small but successful manufacturer of display products. For management information and general

management responsibilities. Salary £24K. CV to: Siegel & Stockman Ltd 2 Old Street

London ECIV 9AA

هكذا منة لِلْصِل

## **BUSINESS ANALYST**

c. £.30K + fe car & benefits

Safeway Stores plc, part of the Argyll Group, is a rapidly growing and highly successful leading food retailer with 1991/92 Group sales of £5 billion and profit before tax of £364.5 million. Over the last four years Safeway has more than trebled its sales and increased its profits fivefold.

Reporting to the Head of Management Accounting, you will take full responsibility for the management and development of financial information for specialist departments. This high profile role will assist senior management to focus on net profitability, evaluate commercial performance and the viability of future projects.

You will also be expected to enhance new financial systems to meet current and future needs against a background of emerging technology and organisational change.

The successful candidate will need to display a high degree of flexibility. astuteness and commercial vision. You will have been qualified for ar least two years preferably from a fast moving organisation.

An attractive salary is backed by a range of company benefits as well as the opportunity to progress within this highly successful and forward thinking

Please apply directly to Frances McCutcheon at Robert Half, Freepost, Princess Beatrice House, Victoria Street, Windsor. Berks SL4 1YY. Tel: 0753 857777, or evenings on 0344 886662. Alternatively, fax your details on 0753 841676.



SAFEWAY

Price Waterhouse



EXECUTIVE SELECTION

## Finance & Administration Director (designate)

Motor Industry

c.£40,000 plus bonus & benefits Canary Islands

This leading Tenerife vehicle importer/distributorship is part of a British group also operating in the UK and continental Europe.

Responsible for a team of fifteen, the scope of the role is very wide incorporating financial and management reporting, treasury, project appraisal and general

company secretarial type issues.
Your main focus will be to reorganise and develop the finance and IT functions to ensure quality and timely financial/management reporting, and by working alongside the Managing Director (to whom this position reports), contribute fully towards the overall management of the business - taking a leading role in the development and implementation of strategic plans.

To be credible in this role, you will be a qualified accountant who has previously worked in a group and possess at least a working knowledge of Spanish (although proven fluency in Italian/ Portuguese or a demonstrable facility for languages may be acceptable). IT/spreadsheet literacy plus a hands-on, down to earth and flexible work style are also vital.

A background in the motor sector, FX/Treasury/cash management skills and previous overseas work experience where there was a requirement to work in another language would all be ideal. The nature and location of this

position will suit a versatile selfstarter; persuasive and relatively hands on by temperament; tough but positive and open minded; and with proven leadership skills. In return, Tenerife offers an attractive quality of life. There will be an opportunity for the preferred candidate (and spouse) to visit the island prior to any employment

Write in confidence to Hamish Davidson enclosing a full CV and salary details, quoting reference H/1269/FT. Alternatively, contact him on 071 939 6312. Executive Selection Price Waterhouse Management Consultants Milton Gate 1 Moor Lane London EC2Y 9PB Fax: 071 638 1358

## **Finance Director**

AVON

Package to £40,000 (including PRP) + Car

Our client is a subsidiary of a diverse £200m turnover UK Group with operations in the UK and Europe. The company is a niche market leader in the specialist manufacturing industry supplying products to blue chip clients throughout Europe. Following a sustained period of profitability, a challenging opportunity has arisen for a high calibre individual to forn the management team.

Reporting to the Managing Director and with a functional responsibility to group, key responsibilities.

- . Production and interpretation of management information, budgett and long
- term plans. Development and implementation of a full
- will include:
- integrated management information

man-management and interpersonal skills, coupled with the maturity and commercial acumen to influence at board level are essential pre-requisites. In return the company offers an attractive package and excellent career opportunities based on For further information please write to Karan Paisse at Michael Page Finance, 29 St Augustine's

Compilation of financial and statutory

information for group reporting purposes.

Interested applicants will be graduate qualified

accountants, probably aged 35-45, with a proven

track record in a manufacturing business. Strong

. Full involvement in the strategic decision making

Parade, Bristol BS1 4UL, enclosing a comprehensive curriculum vitae. Please quote reference KP01.

Michael Page Finance

Specialists in Financial Recruitment n Bristol Windsor St Albans Leatherhead B

APPOINTMENTS ADVERTISING

nears every Wednesday & Thursday & Friday

For further informati

Richard Jones on 071-873 3460 Teresa Keane on

Alison Prin on 071-873 3607 Philip Wrigley on 071-873 3351

Financial Analyst

Package to £30,000 + benefits

We are a leading firm of international property consultants with three principal offices in the United Kingdom and an expanding group of cizied offices and compar

THE POSITION

Additional member of the Finance team to provide Preparation and presentation of reports to Board

- Graduate Chartered Accountant with our

- Aged 24-26, with first time passes in a Big Stx firm, pled with proven analytical and computer modi is, commercial awareness and the drive to suc

City

55 Old Broad Street, London EC2M 1LF

#### THE THOMSON CORPORATION FINANCIAL DIRECTORS

The Thomson Corporation is one of the world's leading publishers and leisure travel companies with total annual sales of £3 billion and more than 45,000 employees, based mainly in the U.K. and North America. Two of its well known U.K. based publishing companies are seeking to recruit new Finance Directors, in both cases replacing the current job holders who are moving to new challenges within the Group.



£50,000 PACKAGE + CAR LONDON

Sweet & Maxwell is one of the UK's leading legal publishers, a major player in the £200M UK and EC Market. The comprehensive product range includes almost 1000 book titles as well as a major programme of loose leaf, journal and law report publishing. Reporting to the Managing Director, the role is essentially hands-on, controlling the finance function, directing the production of timely accounts, strategic plans, forecasts and the provision of advice on business

issues. Emphasis is also placed upon the enhancement of control and costing systems A qualified accountant with significant Financial Director experience, you will be highly PC literate and possess solid product costing and financial management exposure in a publishing or manufacturing environment, where emphasis is upon tight financial controls. Energy and vitality are essential coupled with the skill to liaise effectively with other members of the business team.

FINANCIAL

CONTROLLER

High profile

commercial role

c.£35k + bonus + car

S.W. London/Surrey borders

NFER-NELSON is the U.K.'s leading provider of testing, assessment, management publications and services, for the educational, business and healthcare markets. The requirement is for a talented individual to report to the Managing Director and contribute to the continual profitable growth of the company through successful, innovative financial management. Key areas include advising on strategic and business issues, the development and management of the MIS function, overseeing the financial aspects of marketing, publishing and production strategy, short and long term planning and the establishment of financial objectives.

£40,000 PACKAGE + CAR

WINDSOR

Qualified and in your early to mid thirties, you will already be a successful financial manager, possessing excellent communications skills and the willingness to play a hands-on role where necessary. A key requirement for this position is a solid understanding of management

Please forward a comprehensive C.V. to David Chorley, adviser to the client, indicating either or both positions for which you are applying. Alternatively fax your details to him on 0444 416002.

PLEASE NOTE THAT ALL APPLICATIONS WILL BE FORWARDED TO HEATHYIELD HARGREAVES

HEATHFIELD HARGREAVES

Our client is a major name in the UK fineg sector. Part of an international blue-chip organisation, the company has ambitious plans for continued

This position is commercially oriented and high profile, incorporating continual communication and interpretation of financial and brand performance to the Board in support of tactical and strategic decision-

Its importance is considerable. The role is responsible for overall coordination of the business planning process and formulation of credit control

The ideal candidate will be a high achiever in his or her late 20s to 30s, a qualified ACCA, ACMA or ACA with at least three years' hands-on experience in a highly commercial environment. Astute in business, you will have the interpersonal and communications skills to liaise with both senior collesgues and customers. You will also have proven management skills to carry a substantial workload and to develop the Management Accounting and Credit Coutrol teams for which you will be responsible.

Your rewards will be substantial. As a key driving force in the business planning process, your contribution merits a salary around £35,000pa plus performance related bonus and comprehensive benefits including a quality company car. For an ambitious, achievement oriented individual, the career prospects are excellent.

In the first instance, please write enclosing a full cv to Steve Gardner, Stafford Long & Fartners Recruitment Limited, 12 -14 Whitfield Street, London W1P 5RD. Tel: 071-255-3200. Please quote reference 5498.



Cantonese Speakers Attractive salary packages

Our Hong Kong practice, established in 1972, has grown rapidly and profitably. We have a significant presence in Asia and the Pacific region and recently we were one of the first two professional firms to set up a joint venture accounting practice in Beijing. Well positioned to service our multinational client base, we continue to expand by investment in quality.

Tax Division

We are seeking newly or recently qualified accountants who wish to specialise in Tax. This is a growing and exciting area of our practice which will develop your business and management skills. Full training will be given in Hong Kong, U.S. and Chinese Taxes. Opportunities exist in our Hong Kong, Beijing and Shanghai offices.

Audit and Business Advisory Division We are seeking candidates from Senior to Manager level to be based in Hong Kong. Candidates will gain considerable financial consultancy and business advisory experience which

will include strategic planning; productivity reviews; financial

feasibility studies and corporate recovery services. Experience in these areas will be gained across a wide range of industries.

Suitable candidates should be qualified ACAs and fluent in Cantonese. A knowledge of Mandarin would be destrable. For both areas of specialisation, we provide outstanding training which takes place on a local and international level. Career opportunities are excellent for candidates who have strong interpersonal skills and leadership qualities. A proven track record is essential.

To find out more about these positions, please telephone or write to:

Carmel Mallon Arthur Andersen 1 Surrey Street London WCZR 2PS Tel: 071-438 5814

## MAJOR US INVESTMENT BANK

## **Equities Product Controller**

City

sales, continues to grow in terms of product base, business volumes and profitability. Sustained expansion and internal promotions have created the need to recruit a commercially minded professional to head the firm's European equity and

equity derivative product controller's team Reporting to the overall Equities Division Controller and managing a team of four, you will be responsible for the reporting and analysis of P&L, position and risk in respect of the firm's equities trading and sales activities. This will involve extensive contact with the front office and close liaison with senior management in London, Continental Europe and New York.

c.£40,000 + car + bonusOur client, a leading force in international securities trading and A graduate aged 26-31, you will be creative, energetic, highly sales, continues to grow in terms of product base, business numerate and will have a sharp, analytical brain. Solid accounting skills and a strong control mentality are essential as is financial product knowledge, preferably of equities and

> A strong man-manager, you will be able to lead and develop a team, increasing its effectiveness. You will understand settlement and systems issues, will have the maturity and credibility to deal with management at all levels and will thrive in a dynamic, results-orientated environment.

Career prospects are superb within this expanding organisation.

Interested candidates should write to Janet Bullock at BBM Associates Ltd (Consultants in Recruitment) at 76 Walling Street,
London EC4M 9BJ. Alternatively use our confidential fax line on 071-248 2814. All applications will be treated in the strictest confidence.

76, Watling Street, London EC4M 9BI



Tel: 071-248 3653 Fax: 071-248 2814

financial times europe's Business Newspaper STEPHANIE COX-FREEMAN 071 873 4027

The Financial Times will be publishing the final examination results of the candidates that have qualified to join the Fellowship of the Institute of Actuaries on Friday 10th July 1992.

To advertise career opportunities in the insurance and pension industries please call Richard Jones on 071-873-3460

## **BUSINESS AUDITOR**

Our client is a major service PLC with a Innover in excess of \$1 billion With a trend of rising profits, the Company has embarked on a period of reorganisation and change, including major capital investment in new technology and development of new businesses. Future strategy is to further enhance profitability and service quality.

Following the appointment of an Internal Andit Manager, the Compan oow seeks a Senior Internal Auditor who will assist in setting up and developing the Department, which review both financial and operational functions. A highly visible and commercial role, the emphasis is on identifying pragmatic solutions, increasing efficiency, improving antrols and making recommendations to Executive Management,

Applicants, aged 27-35, must be Chartered accountants either currently Apparams, agent 27-35, must be considered Anolit Exportment of a large PLC. First class communication and interpersonal skills are important as is

The Company offers excellent benefits including share options, 28 days holiday, private health insurance and relocation expenses.

Interested candidates should contact us on 71 721 7283, or during the evenings and weekends on 081 891 53%. Alternatively send or fax your CV (quoting ref: 310):



SUITE 305, BLACKFRIARS FOURTY, 156 MACKOTHARS WOAD, LONDOSE! BEN

## **GENERAL** MANAGER, **FINANCE**

Salary £40K plus benefits including Bonus and Car

compact discs in the United Kingdom. We have an outstanding reputation for producing high quality classical, jazz and pop CD's. As a result of increased product demand, our plant in Horsham, West Sussex

is undergoing a period of rapid growth. To assist us in developing business further, we are seeking an experienced finance professional to work as part of the general management group, with the energy and leadership skills to drive our business forward, contributing to business development, business planning and strategic planning.

The successful candidate will be educated to post graduate level, with a professional accountancy qualification or an MBA, and will enjoy operating as a member of the general management team. Significant experience will elso have been gained in a senior financial role within a medium aizad multinational manufacturing organisation. Experience in business management, funding/finance and planning with fully integrated menulacturing systems is also destrable.

As part of the general management group, areas of responsibility will include management of the accounting and credit departments, establishment of new computerised financial planning and reporting systems, cash flow pleming and control, implementation of new inventory control systems, contributing to business development and plenning and the development of tinencial and cost improvement analysis to assist the department

heads in achieving higher efficiencies and control. For further information please call Sue Stephen on 0403 732302 or to apply, please send a full CV to: Sue Stephen, General Manager, Human Resources, Dischanics Menufecturing (UK) Limited, Southwater Business Park, Worthing Road, Southwater, West



DISCTRONICS

#### AIR 2000

Air 2000 Limited, a subsidiary of Owners Abroad Group Pic commenced of ations as a charter airline in Spring 1987. Over the past five years the compy has expanded to a fleet of fifteen Boeing 757 and tour Airbus A320 aircraft. Aboo is the holder of the Silver Globe Charter Airline of the Year Award for both 15 and

This expansion has led to the following new positions:

FINANCIAL ACCOUNTANT - Responsible for the maintenance of all financiating, including preparation of statutory accounts and compliance with according

TREASURY ACCOUNTANT - Responsible for the Cash Management reporting Treasury liaison with a Group Treasury function. Treasury or banking experte

The successful candidates will be recently qualified accountants possessing & skills in commercial acumen, computer literacy and communication.

These challenging coreer positions offer attractive salaries with other benefits: associated with a successful and progressive airline.

NO AGENCIES PLEASE

Please apply in writing, stating position applied for and enclosing full curricult

Air 2000 Limited Oakdale, Broadfield Park, Brighton Road, Crawley, West Sussex RH11 9RT

## FINANCE DIRECTOR

c £60,000 plus car and benefits North West

Our client, a highly respected and profitable PLC with a turnover of over \$25 million, is a market leader in its field. It is committed to providing the highest quality service to a

wide range of customers. A Finance Director is required to manage the total group and subsidiaries finance function. The selected candidate will report to the Group Managing Director and will have a seat on the Board. Duties will include managing and developing the accounting team and reviewing and upgrading systems. The role also encompasses liaison with auditors, bankers and other professional advisers.

Candidates will be either ACA or CIMA. aged 35 to 50 years, with several years'

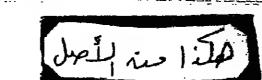
experience in industry, manufacturing or the service sector. The selected candidate will be a team player who is capable of making a real contribution to the future success of the business. This is a high profile, 'hands-on' role, which will require genuine ability, experience and

Attractive benefits include a competitive salary, executive car, permanent health, medical and life insurance, contributory pension scheme and relocation expenses in

appropriate. Please send your career and current salary details, together with a day time telephone number, to Richard Brasher at the address below:

MKA MANAGEMENT CONSULTING LIMITED lectonic Place. Holyport Road. Holyport, Maidenhead, Berks SL6,2YE

BELGRAM • FRANCE • GERMANY • ITALY • SPAIN • SWEDEN • SWITZERLAND • THE NETHERLANDS



REV

EXECUTIVE SELECTION

## Director of Tax

c. (75,000 + bonus & executive package Thames Valley

Pocused, acquisitive, international and highly profibble - this UK based group has earned its reputation for being one of the dominant players in

all its key fields of operations.

Leading a team of professional staff, your print tasks will be the optimisation of the Group's worldwide tasks sition and the efficient management of the tax

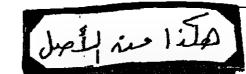
A positive approach to tax planning soli management expertise, a stong accounting bias and the personal/professional presence thatas been gained in an existing numer one/two commercial ple are the fundamental Sound international experience (articularly US and Europe) is 20 essential

Other key requirements include an ability to communicate complex tax issues to senior operating executives in a non-jargonistic and meaningful fashion; the knowledge and confidence to give (at short notice) sensible, broad indications as to how deals ought to be structured; and the capacity to give cogent, short notice briefings on key tax issues

facing the Group.

Ideally a qualified accountant, you will be an outgoing and confident team player with a downto earth and practical demeanour, equally comfortable when presenting to the board and dealing with senior external advisors as when focusing on the day-to-day management of your team and ensuring that leadlines are met.

An "executive status" muneration package reflects the high level of commitment and energy that the Group requires within an environment where tax issues are taken seriously and where the tax numbers have a high profile. To pursue this further, either telephone Hamish Davidson on 071 939 6312 for an informal disscussion (confidentiality will be fully respected) or write to him quoting reference H/1249/FT at: Executive Selection Price Waterhouse Management Consultants Milton Gate i Moor Lane



## Financial Controller

West London,

c£40,000, Bonus, Car

dget Rent a Car is one of the largest vehicle rental groups, not only in the UK but also worldwide.

Their current growth, coupled with ambitious development plans for the UK corporate business has, as part of a major restructure, created a key opportunity at UK board level for a Financial Controller to be based in the UK's new Corporate Headquarters in West London,

The primary responsibilities will include the direction of linance and accounting, strategy, planning and budgeting for the UK operation. The role is at the centre of an organisation with predominantly low value/high volume sales, in a multi-site environment. Previous experience in a similar operational role is therefore vital.

Applicants, probably in their thirties or early forties, will need to be self-motivated qualified accountants with highly developed management, leadership and interpersonal skills, essential to thrive within a highly successful, tightly controlled American owned international business. As an individual, you are also likely to be an instigator with flair and vision, eager for the continual change necessary to improve Budget's market share.

The company is now entering a very exciting and challenging phase and international career moves within the Budget global organisation will increasingly be encouraged. A second language will therefore be

An attractive package is offered which includes a bonus scheme, car and other large company benefits.

Male or female candidates should submit in confidence a comprehensive cv to: C. Sexton, Hoggett Bowers plc, 1/2 Hanover Street, LONDON, WIR 9WB. 071 734 6852, Fax: 071 734 3738, quoling Ref: H42001/FT.

## Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, LEEDS, LONDON, MANCHESTER, NEWCASTLE, WINDSOR and representation throughout EUROPE

## Financial Manager

#### Hungary Exceptional Remuneration Package

Our client is a prestigious leader in its own highly specialised field and has been successfully selling its products worldwide.

The company has recently joined forces with a major French industrial group with a complementary product range, thus becoming one of the largest manufacturers of its kind in Europe. The joint companies have ambitious development targets and are ready to launch several major projects in order to expand and strengthen their market share.

■ To ensure that all financial controls are developed to the required level in order to support the vastly enlarged business, the company has created the position of Financial Manager, initially reporting to the Finance Director and intended to succeed him in about

 As well as having day to day responsibilities for a large accounting department, the successful candidate will be the driving force behind the Implementation of new accounting and control

systems. He/she will also have responsibility for the design and implementation of management tools and the company's financial operations.

■ The ideal candidate should be a qualified accountant in the 35-40 age range with good technical and staff management abilities, preferably acquired in an international industrial environment. He/she should be capable of managing change in a constructive fashion and participating in top level decision making. He/she should be of Hungarian origin but fluency in English is essential and some knowledge of French would be advantageous. The highly competitive remuneration package reflects the importance of the appointment.

- Please send your curriculum vitae, together with details of current salary, to Suzanna Karoly, Ernst & Young Corporate Resources, Becket House, 1 Lambeth Palace Road, London SE1 7EU, quoting reference SK403.

**■ ERNST & YOUNG** 

## ACCOUNTANT

Oi and Gas exploration and production

Uxbridge based

The Unbeidiary of one of the largest independent oil and gas, commiss in the world has a challenging opportunity for a part fallified Accountant.

You wassist the Senior Accountant with Financial Accounting and Reporting. You will also have personal responsibility for:

anagement activities.

Mary Transport

/4" WHIS UP

Edward of District

772 12 607 E 607

electronic property

Straight Straight

FAR DE NEED

 $A_{ij} = A_{ij} \cdot \langle \mathcal{D}_{ij} \cdot \mathcal{D}_{ij} \rangle + \langle \mathcal{D}_{ij} \cdot \mathcal{D}_{ij} \cdot \mathcal{D}_{ij} \rangle + \langle \mathcal{D}_{ij} \cdot \mathcal{D}_{ij} \cdot \mathcal{D}_{ij} \cdot \mathcal{D}_{ij} \rangle$ 

" - "NT (= 1280

to a taken

"一""我们的

Little Annual States

22 7-20-

of white independent

AND THE THOUGHT

 $\mathcal{T} = \sum_{i \in \mathcal{I}} a_i \log \frac{1}{2} \log \frac{1}{2} a_i$ 

announced and a

141, 741, 30

 $A \sim 1 - \sum_{i=1}^{n} \sum_{j=1}^{n} \sum_{j=1}^{n} \sum_{j=1}^{n} \sum_{i=1}^{n} \sum_{j=1}^{n} \sum_{i=1}^{n} \sum_{j=1}^{n} \sum_{j=1}^$ 

Dritta Art. Was

NICS

್ನು ಸಕ್ಕಾರಿಗಳ ಚಿತ್ರವಾಗಿ

 $e_{i_{1},i_{2}}^{(i_{1},i_{2})} = e_{i_{1},i_{2},i_{2}}^{(i_{1},i_{2})} = e_{i_{1},i_{2},i_{2},i_{2}}^{(i_{1},i_{2})} = e_{i_{1},i_{2},i_{2},i_{2}}^{(i_{1},i_{2})} = e_{i_{1},i_{2},i_{2},i_{2}}^{(i_{1},i_{2})} = e_{i_{1},i_{2},i_{2},i_{2},i_{2}}^{(i_{1},i_{2})} = e_{i_{1},i_{2},i_{2},i_{2},i_{2},i_{2},i_{2}}^{(i_{1},i_{2})} = e_{i_{1},i_{2},i_{2},i_{2},i_{2},i_{2},i_{2},i_{2}}^{(i_{1},i_{2})} = e_{i_{1},i_{2}$ 

 $\mathcal{L}_{\mathrm{ch}_{1}}(\mathcal{L}_{1}) = \mathcal{L}_{\mathrm{ch}_{1}}(\mathcal{L}_{\mathrm{ch}_{1}}) = \mathcal{L}_{\mathrm{ch}_{1}}(\mathcal{L}_{\mathrm{ch}_{1}})$ 

anly VAT centrus and C88 returns to HMCE. foring and controlling of the active inter-company

nt with the parent company. ing and monitoring the annual UK

Applicants should be part-qualified and able to handle a high volume of work in a computerised environment. You must possess excellent written and verbal communication. skills and be high in initiative.

London

EC2Y 9PB

Fax: 071 638 1358

Based in an attractive, modern office complex in Uxbridge, you will enjoy an excellent remuneration package, enhanced by benefits including non-contributory pension, free medical and life insurance, and an employee share savings scheme.

For immediate consideration, please send your CV, complete with salary details to: Bob Reed, Stafford Long & Partners Recruitment Ltd, 12-14 Whitfield Street, London W1P 5RD.

Please quote ref: 5497.

AZ PARTNERS!

Michael Page Finance

International Recruitment Consultants

## REVIEW OF UK SENIOR FINANCIAL APPOINTMENTS

Over 12,000 senior executives, predominantly Managing Directors and Finance Directors already receive the Review of UK Senior Financial Appointments.

Compiled by Michael Page Finance, in conjunction with the Financial Times, this Review is the only comprehensive analysis of its type. It is an essential aid to manpower planning and budgeting, the determination of recruitment personnel and salary policies, and provides an immediate, up-to-date guide to the financial recruitment market.

Its contents include the identification of salary levels and recruitment volumes within the accountancy discipline, analysed by sector, size of company, level of appointment and geography. Comparisons are provided which demonstrate trends on an ongoing basis. Distribution is exclusively to relevant executives and is available strictly on a requested basis.

If you would like to receive the Review, we will be pleased to send you a complimentary copy of the current issue.

PLEMES ATTACH YOUR BUSINESS CARD HERE

AND RESID IT FOR THE ATTENTION OF MINDY CROWRY. THE UK WILLINGUL APPOINTMENTS REVIEW, 88-41 PARKER STREET, LONDON WC28 SLH.

FINANCIAL TIMES

## **EUROPEAN FINANCIAL Opportunities**

c £50,000 + bonus + executive benefits

direct mail marketer of computer supplies, accessories

communications equipment with operations in the USA, Canada, Japan and in six annual turnover is \$300m +.

Stephanie cox-Freeman 071 873 4027

The Top

Section

appears every

Wednesday

For

advertising

information

call:

Elizabeth Arthur 071 873 3694

FINANCIAL TIMES

**CONTROLLER** Bracknell

Inmac is the world's leading

and after-market data-European countries. Worldwide

Following internal promotion and reporting to the Corporate Director of Finance based in California, this key senior management position provides primary financial and administrative support to the Vice-President - European Operations through the planning, co-ordination,

management and control of the

European finance, accounting and treasury functions. To be eligible for consideration. you must be a qualified

accountant, have had a successful track record including previous European experience, have worked for US multinational and ideally have a second European language. Excellent interpersonal and communication skills are essential and you must have the drive to make a major contribution in a challenging growth environment.

Please send a detailed CV indicating salary progression to: . Ray Tidey, European HR Director, Inmac (UK) Ltd, Westerly Point, Market Street, Bracknell, Berks.

#### Finance Director Birmingham .

£30,000 + Car Our client is a market leader in the capital

equipment manufacture and hire sector. This £20m t/o Division is part of an £85m t/o PLC with a successful growth record in both international and domestic markets.

This is a newly created position designed to add financial weight and experience to an established management team. You will be pro-active in the development of the finance function in two locations.

You will be a qualified accountant, an accomplished decision maker, with strong interpersonal and management skills. You will have a proven track record of managing change in a senior management position preferably in the mentifecturing sector. the manufacturing sector.

Couract Alison Hackett on (621) 631 4211 (Day) or (6299) 270541 (Evenings & Weekends). Write to Noville House, 14 Waterloo Street, Ehrmingham 82 5TX or fax your CV on (621) 643 7305.

BADENOCH & CLARK recruitment specialists

## ACCOUNTANT

£24k + CAR + BENEFITS

There are few independent breweries who can rival the success of our client. They have a long and profitable history plus a current turnover in excess of £70m. . . .

If you are a progressive, industry trained and fully qualified (CIMCA, ACCA, ACA) accountant, you could share in this success by providing professional support to their Group Financial

This varied role covers monthly financial reporting, cash agement, statutory and fiscal reporting, ad hoc project and cost analysis plus budgeting.

To meet this challenge you must be commercially minded, with an awareness of current financial/legal matters and a knowledge of PC spreadsheets (eg. Lotus 1-2-3). Good communication skills, flexibility and the ability to work to tight describes are also vital.

Applications will also be considered from young, ambitious, ralified accountants who are ready to work hard and learn fast. To apply please send your full CV, quoting ref R4824 by 2nd July, to Peter Gibbons, Director, The Recruitment Advertising

Company, 42 Perebroke Road, Clifton, Eristol BS8 3BQ. Please name any companies to whom your application

## Insist on real direction to your job search based on current market intelligence from the ers and to individuals seeking career progression

Our subsidiary InterMex accesses over 6000 unadvertised vac between £40,000 and £200,000 p.a. - and makes recommendations from its approved

Call Keith Mitchell on 071-930 5041 for an exploratory metting without obligation Landscer House, 19 Charing Cross Road, London WC2H 085. Fax 071-930 5048

PLC = means much more

INVENTORY ANALYST
Rapidly growing oil trading firm
seeks an aggressive analyst for planning and control of its Europeaninventories. Respon-sibilities will
be focused on a newly acquired
refinery, along with Tenninal operations throughout Europe. The
candidate should be a prolicient system user, both mainframe and PC.
Oil industry/inventory experience
preferred, German speaking helpful. preferred, German speaking helpful Box No. A1881, Financial Times,

NTIL QUITE recently,

This was before globe-trot-ting foreign vintners set their eyes on Chile's central valley. Mr Miguel Torres of Spain was

the first to arrive, in the early

1980s. He declared Chile a

wine-makers' paradise" and

bought 500 acres in the central

valley. Mr Torres was followed

by Baron Eric de Rothschild of

France's Chateau Lafite, Calif-

ornia's Franciscan Vineyards

and most recently by Mr Bruno

Prata of Chateau Cos D'Estour-

A recent survey by the Wine

Spectator found Chile to be the

most popular destination

among foreign investors in the

business. Even banks such as the Toronto Trust of Canada

are buying vineyards in Chile.

They are being lured by land

values that are a fraction of

those in the Napa Valley or Bordeaux, the virtual absence

of vine pests and a climate that

is ideal for viticulture: hot, dry

summers cooled by Pacific.

breezes at night.
The foreigners have entered

into a race to produce moder-

ately-priced quality wines out

of Chile, and local winemakers

have been quick to take up the challenge. An estimated \$100m

is being invested in land nur-

chases, planting new vines and

importing technology to mod-ernise Chile's antiquated win-

## Climbing copper prices boost trading at LME

Mining Correspondent

CLIMBING COPPER prices yesterday sparked one of the busiest trading days on the London Metal Exchange for several months. Other metal prices - particularly those of zinc and tin - followed in copper's wake. But some analysts quickly discounted suggestions that buoyant metals prices were indicating a rapid world economic recovery.

Copper, used in a wide range

of industries such as construction, transport and communications, historically has been a leading indicator of economic recovery. However, at present its price was being pushed up not by any strengthening of demand but by worries about supplies, suggested Mr David Humphries, an economist at the RTZ Corporation, the world's biggest mining group. Metals demand in Japan,

which accounted for about 18 per cent of world usage, would fall this year. Prospects in the Community, accounting for 30 per cent.

3 months metal (£ per fonne) 🕬 🤻 1,350 -.300 -1,250 1,200

many, the driving force, was "coming off the boil," he added. Only in the US. accounting for 25 per cent of world metals usage, was demand showing signs of

Mr Graham Deller, analyst at the Metals & Minerals Research Services consultancy group, pointed out that OECD industrial production - an important indicator of potential metals demand lower in the first quarter this year than in the final quarter

the 1992 second quarter. MMRS was looking for industrial production to improve by only 0.5

per cent this year.
"As industrial production usually leads metals prices by about six months, even if there is a pick-up in the second half of this year, we would not see any big pick-up in metals prices until late 1993 or even 1994." said Mr Deller.

Copper's price in dollars jumped to the highest level for

more than a year on the LME at one point yesterday. Threemonth copper closed last night up £13.75 a tonne at £1,277. Three-month zinc closed a \$1,277.50 a torme, up \$32. Trad ers suggested this reflected fears that the market's technical tightness would continue for some time. Mr Humphries said: "There has been so much technical activity in the zinc market I'm reluctant to say whether any price movemen is evidence of anything at all."

However, he said tin continned to reflect substantial production cuts in recent years. night at \$8,852 a tonne, up \$115.

## Coffee talks | Chateau quality crosses the Andes make little progress

By David Blackwell

Chile's vineyard own-ers could boast of their unpronounceable Basque TALKS ON a names, family lineages dating back to the Spanish conquest, and little else. Wine-making. international coffee agre did not appear likely yesterday to come up with any conclulike the local aristocracy, was sions that could halt the downtrapped in a time-warp. The ward spiral in prices. industry was both moribund and unprofitable.

London's robusta coffee market was quiet, awaiting devel opments at the Internationa Coffee Organisation, where the talks are due to end this evening.
The momentum towards a

new agreement has undoubtedly gathered pace since March, when the Brazilian exporters decided to end their opposition to export quotas. Since ICO talks in April ended inconclusively producers have had meetings to try to hammer out a policy, but con-

sumers have not met.
Yesterday delegates were wrestling with the problems of so-called selectivity, which aims to classify coffee in order to give consumers choice over which type they import. The mood was better than early in the week, but, in the words of one producer, the talks were "like jogging on the spot".

and international assistance as well as rescheduling of loans from both private banks and multinational institutions, principally the Inter-American Development Bank. They are demanding special help for the smaller farmers, worst hit financially because of their lack of access to credit, as a result of which thousands face

eries. Some 25,000 acres of vineyards will come into probankruptcy. The CAO President, Mr Sergio Justiniano duction in four to five years' said: "We will remain on hunger strike until a global solu-tion is found". The fortunes of Los Vascos, The flooding is partly the

WORLD COMMODITIES PRICES

an ailing 230-year-old vineyard owned by Mr Jorge Byzagnirre. staged a fairy-tale recovery after Baron Bric de Rothschild bought half of the estate in 1989. A new state-of-the-art winery was built in 60 days with Baron Eric scrapping the quaint old wooden barrels and Jorge Byzaguirre's vineyard staged a fairy-tale recovery

Leslie Crawford on an invasion that is revolutionising Chilean wine

Franciscan scrapped the old

wine-presses, introduced cold

fermentation for white wines,

and new oak barriques (small barrels) from the US to lend

more character to the reds.

They also introduced the latest

vineyard management tech-

niques - heavy pruning, drip irrigation - that imparted

more flavour to the fruit.

Together, they exported 70,000

cases of their Caliterra label in

1991, and demand in the US is

growing by 50 per cent each

ments with every new vin-tage," Mr Chadwick says. "In

five more years Chilean wine-

making will have come of age."

Vineyards parted company ear-iler this year because of differ-

ences over expansion plans,

but the US winemaker has

Franciscan has just bought 7,500 acres in the hottest new

vineyard region in Chile - the

Casablanca valley between

Santiago and the port of Valpa-

raiso. Casablanca is acquiring

a reputation for producing the

best Chardonnay grapes in

Chile, and land prices there

have doubled almost over-

night. Franciscan is investing

\$6m to transform former graz-

ing fields into a prime wine

estate. The first vines of Mer-

lot, Chardonnay, Cabernet and

stayed in Chile.

Mr Chadwick and Franciscan

"We can taste the improve-

introduced temperature controlled stainless steel tanks to improve maceration. He sends his chief enologist, Mr Gilbert Rokvam, to supervise the vendime (barvest) every March. Mr Rokvam brought French oak barriques crafted at Cha-teau Lafite to age Los Vascos' Cabernet Sauvignon. After four vendimes, Mr Rokvam says: "We are creating a French cha-teau in Chile in the tradition of the great Bordeaux wines".

The revolution at Los Vascos has been so complete that Mr Eyzaguirre refers to his pre-1989 vintages as "old testa-ment", in contrast to his "new testament" wines fashioned by Chateau Lafite.

The Rothschild calling card has also opened up foreign markets. Almost the entire production from the 550-acre estate of Los Vascos, about 150,000 cases a year, is exported to 24 countries. It is almost impossible to get hold of a Los Vascos bottle in Chile, unless you are invited to lunch at the Eyzaguirre's 200-year-old

Mr Eduardo Chadwick, the great-great grandson of the founder of the Errasuriz Panquebue vineyard, struck a similar partnership with Franciscan Vineyards three years ago. He says the Californians

time for the first harvest in European and American pal-

ates, meanwhile, have developed a thirst for Chile's new wines. Exports have grown five-fold in as many years. Chi-le's Wine Exporters' Association estimates that 10m cases will be shipped abroad this year, worth about \$100m. Chile recently overtook Germany as the third largest wine exporter to the US, behind France and

Zinfandel, will be imported

from California in August. A

new winery will be ready in

With the river of wine flowing out of Chile fast becoming a torrert, exporters are beginning to lock horns over marketing trategies. Small vineyards, such as Los Vascos and Errazurz Panquehue, believe Chile's lest chance is to estab. lish a niche in the quality end of the narket. "Our main objective is not to grow in volume but o win a better recognition forpur wines," Mr Chad-

wick says The bigplayers, such as Concha y Tor and Santa Rita, are keen to cish in on the export bonanza and argue that they are not serificing quality for

Santa Ria's exports have been doubling every year and Mr Rodrig Buzeta, the winery's expor manager, says he can barely bep up with orders from abros. He says Santa Rits will shp 500,000 cases to 30 countries this year, worth more than him.

But even a acknowledges that this frazied expansion carries risk The European Community a swimming in wine lakes, is world is sain-rated with plak, and wine-lovers are drinking less, although they are spennig more on pre-mium wines, ir Buzeta says Santa Rits is pending San a year to mainta the quality of its vineyards wile it expands. The company ans to be producing 100 per ces estate bottled wines by the et of 1994. Even the race to proces world class wines, he reflets, requires

## Flooded Bolivian farmers on hunger strike

By Francis Freisinger in Santa Crus

THE BOLIVIAN Eastern Farmers Chamber (CAO) has declared an indefinite hunger strike in protest at the lack of government aid in the wake of the agricultural disaster that has struck the Santa Cruz department as a result of months of flooding. Peasant groups have announced other measures in support of the CAO - including road blocks - and a regional general strike

Senta Cruz in the east of the country, which produces 90 per from the CAO have joined the

SEVERAL THOUSAND Danish

farmers appear to be facing

ruin as a result of the worst

early-summer drought in living

memory, writes Hilary Barnes

Farmers in some areas began

harvesting this week, a mouth

earlier than normal. In other

areas they were ploughing

back spring-sown crops, which

have been destroyed by the

The national average grain

yield "as of today" is expected

to decline by 20 per cent for winter grain and 25 per cent

for spring grain, according to

the State Agricultural Advi-

in Copenhagen.

cent of Bolivia's agricultural exports, principally soyaheans and sugar, has been devastated since January by the worst floods in living memory. At least a third and possibly as much as half the crop has been lost already and the sowing of the next crop has been seriously disrupted, the losses will continue for another harvest. At least \$100m has been lost to date, a vast sum for Bolivis. As a result there will

growth this year according to

be a marked reduction in GNP

Danes face ruin as drought continues

sory Centre. The spring rape

and pea harvest will be down by at least 35 per cent, while

the yield from winter rape will

Mr H.A.O. Kjeldsen, president of the Agricultural Coun-

cil (umbrella organisation for

all the main farmer's organisa-

tions) as appealed to the indus-

try's creditors not to panic and

urged the government to work

out a form of drought aid

which will not further increase

The Minister for Agriculture.

Mr Laurids Tornaes, said on

Tuesday that he was consider-

ing how to help the worst-hit

farm debt.

be down by 15-20 per cent.

hunger strike, including some of the wealthiest men in the country, and as many as 500 more are poised to follow, in a remarkable development, the hardline right-wing farmers have literally become bedfellows with their traditional enemy, the Bolivian Workers' Central (COB), the national union confederation which still adheres, at least in theory, to a revolutionary Marxist ideology. Some of COB leaders have

groups of farmers.

room as the farmers. The farmers are calling for

The Advisory Centre's

figures are averages, and yields in areas where there are light,

sandy soils, such as north and

west Jutland, may fall by

between 50 and 75 per cent

generally, with some fields

The "as of today" outlook

could worsen rapidly if there is

no rain soon - and the fore-

for the next week. The Danish

grain harvest totalled 9.6m

tonnes in 1990 and 8.8m tonnes

in 1991, while the rape harvest

is about 800,000 tonnes annu-

COCOA - Lunden FOX

Close Previous High/Low

elding nothing at all.

cast is for fine, sunny

joined the hunger strike and are now sleeping in the same

result of exceptionally heavy rains that have accompanied the El Nino cyclical Pacific weather phenomenon, which has also brought flooding this year to Peru and Ecuador. However, according to ecologists, the effect has been exacerbated in Bolivia by the extensive deforestation that has accompanied the agricultural boom of the past few years Despite officially declaring

the region a disaster zone, the government claims that it is mable to help. Mr Hugo Loz ino, minister of peasant devel-opment said: "We have done what we can. Bolivia is a poor country and can't afford to do

It seems unlikely, however, that the government will be able to resist the powerful alliance confronting it, especially as it faces unrest in other key sectors, including mining.

Leed (E per towns

يحدد بحرال اعضا

lik (5 per tome)

\$7onne

## British Columbia tries to end pulp strke

By Robert Gibbens in

RRITISH COLUMBIA is tryingto restart negotiations to end a damaging two-week-old pulp and paper industry strike.

Mr Moe Sihota, the labour minister asked the government mediator to try to get the employers and two unions back to the table by the weekend, urging both sides to display flexibility.

209/204.5

However the initial reaction from the employers was sceptical. "Our circumstances have not changed and doling out money is not in the cards," said Porest Industrial Rela-

tions, their bargaining agent. The strike began June 15 after the Canadian Paperworkers' Union and the Pulp, Paper & Woodworkers overwhelmingly refused an industry offer of C\$1 (45p) an hour over two years and modest gains in

181,831

110,074 lots

17,395 long

23,316 lob

9,974 tota

cal daily turnover 58,298 lots

lotal delly turnover 3,327 lots

AM Official Kerb plane Open Interes

fringe benefits. The unions last year accepted a 10-month extension of the old contract because of the industry's. heavy losses - well over C\$500m in British Columbia in

The strike by 13,000 workers has halted 19 pulp and paper mills throughout British Columbia. Timber prices have moved up and softwood pulp producers east of the Rockies

are seeking a price rise of

US\$40 a tonne US\$600 to take effect from dy 1. North America softwood but newsprint stor are sufficient for more tin 40 days and there is apa capacity

British Columb accounts for 12 per cent of Nth American capacity and 15er cent of combined North Angican and Scandinavian novern softwood pulp capacity,

#### MARKET REPORT

London COCOA futures recovered from fresh 1612-year lows to record alight gains, but dealers said they were under no illusions that the long-term downtrend had ended. "The small rise was down to bargain-hunting. Nothing's happened to change our bearishness," said one trader, Talk of selling by Ghana and Ivory Coast, with the threat of more to come, kept the market under pressure. New York cocos. futures were firm at midday on the softness of the dollar. GOLD and PLATINUM added slightly to earlier gains in afternoon trading on the London bullion market. But trade remained

London Markets

SPOY MAJEKETS		
Crude oil (per barrel FOS)		+ or -
Brent Blend (deted) Brent Blend (Aug) W.T.I (1 pm est)	\$19,45-8.50z \$21,45-1,60 \$21,50-1,56 \$22,60-2,50z	
Off products (NWE prompt delivery per t	anne GIP)	+ ar -
Promium Gasoline Gas Oli Heavy Fuel Oli Naphtha Paratouro Argus Estro	\$238-240 \$194-195 \$84-86 \$205-207	-1 +2 -1 -1.5
Other		+ OF -
Gold (per troy oz)  Silver (per troy oz)  Platinum (per troy oz)  Palladium (per troy oz)	\$343.35 404.0c \$354.75 \$80.70	+0.70 +1.0 -0.75 -0.15
Copper (US Producer) Lead (US Producer) Tin (Kuels Lumpur marked) Tin (New York) Zinc (US Prime Western)	110.90c 37.0c 16.68r 319.50c 62.0c	+2.15 +0.08 +6.0
Cattle (live weight) Sheep (live weight)† Pigs (live weight)†	110.87p 76.17p 90.77p	-3.13° -6.46° -2.93°
London daily sugar (raw) London daily sugar (white) Tate and Lyfe export price		+0.6 -1.0 +0.5
Barley (English feed) Malze (US No. 3 yellow) Wheat (US Dark Northern)	Unq 2148.0 Unq	
Rubber (Aug) ♥ Rubber (Sep) ♥ Rubber (KL ASS No 1 Jul)	51.00p 51.00p 220.0r	-0.25 -0.25 -1.5
Caconut oil (Philippines)§ Paim Oil (Matayslan)§ Copra (Philippines)§	\$555.0w \$402.5y \$380.0y	-2.5 +2.5
Soyabeans (US) Cotton "A" Index Woottops (64s Super)	£141.5 65.90c 388p	-20 +1,45
2 a torne unless otherwise c-cents/fb. r-ringgit/fg. t-li Aug z-Aug tMeat Comm teckprices.* change from a physical. 5CiF Rotterdam. close. m-Maleysian cents/fc.	m/July-July ission evera week ago ♥	w-Jul/ gg fats- London

patchy and neither metal looked like breaking out of current tight ranges, dealers said. Platinum dealers in particular faced a dilemma; they were rejuctant to go short with the situation in South Africa so uncertain, but downside pressure has been building recently due to a perceived slowdown in demand as major economies show signs of weakness, in Chicago WHEAT prices were higher at midday on forecasts for rain that could delay harvesting, traders said. Thunder storms in the southern Great Plains continue to hamper wheat cutting in Texas, Oklahoma and Kansas. Compiled from Reuters

	<del></del> _		
SUGAL	- Lond	on FOX	(3 per k
Rew	Close	Previous	High/Low
Aug	244.00	245,00	248.00 244.00
Oct	218.20	218,00	217,40
Mar	209.00		206.60
May	205,00		204.00
White	Close	Previous	High/Low
AUG	289.00	290.80	200.50 200.00
Oct	268.60	200,00	268.50 267.50
Dec	247.49	260.00	266.00 266.00
Mar	271.20	271,50	270.50 270.00
May	275.20		274,30 273,80
	279,70		278,50 278,30
Turnovi White 1 Parks- 1	er: Plaw 2 346 (2314) White (PF	1	ol 50 townes. b): Aug 1520.11
Turnovi White 1 Parks 1 1416.63	er: Plaw 2 346 (2314) White (PF	r per tones	oj: Aug 1520.11
Turnovi White 1 Parks 1 1416.63	or: Raw 2 348 (2314) White (PF	r per tons	a): Aug 1520.11
Turnovi White 1 Paris- 1 1416.63	or: Flaw 2 346 (2314 White (FF Close	PEF Previo	aj: Aug 1520.11 8/o us High/Low
Turnovi White 1 Paris- 1 1416.63	or: Flaw 2 346 (2314) White (FF Close 21.46	PE Previo	8/o us High/Low 21.59 21.41
White 1. Paris- 1 1416.63 CHUDE Aug Sep	97: Flaw 2 348 (2314) White (FF Close 21.46 21.37	PE Previo	8/0 us High/Low 21.59 21.41 21.43 21.34
Turnove White 1 Paris- V 1416.63 CHUDS Aug Sep Oct	97: Flaw 2 348 (2314) White (FF Close 21.45 21.37 21.38	P# 107ss	8/0 us High/Low 21.50 21.41 21.42 21.44 21.44 21.45
Turnovi White 1 Paris- V 1416.63 CHUDE Aug Sep	97: Flaw 2 348 (2314) White (FF Close 21.46 21.37	PE Previo	9; Aug 1590.11 \$6 us High/Low 21.50 21.41 21.42 21.44 21.34 21.42 21.32 21.42
Turnovi White 1 Parks 1 1416.63 CHUDS Sep Oct. Dec Jan	Pr. Prew 2: 346 (2314) White (Pr. Close 21.45 21.35 21.21 21.00 20.97	PE Previo 21.57 21.47 21.36 21.29 21.15	21.92 21.41 21.92 21.41 21.92 21.41 21.94 21.45 21.95 21.45 21.95 21.45 21.95 21.45 21.95 21.85
Turnovi White 1 Paris- 1 1416.83 CHUDS Aug Sep Oct Nov Dec	Pr. Prew 2: 346 (2314) White (Pr. Close 21.45 21.35 21.21 21.00 20.97	PE Previo 21.57 21.47 21.26 21	a): Aug 1520.11
Turnovi White 1. Parks 1416.63 CHUDS Sep Oct Nov Dec Jan IPE Indi Turnove	21.46 21.37 21.46 21.46 21.37 21.21 21.21 21.21 21.21 21.37 21.21	PE Previo 21.57 21.47 21.26 21.26 21.26 21.27 20.94 21.27	21.92 21.41 21.92 21.41 21.92 21.41 21.94 21.45 21.95 21.45 21.95 21.45 21.95 21.45 21.95 21.85
Turnovi White 1. Parks 1416.63 CHUDS Sep Oct Nov Dec Jan IPE Indi Turnove	PT PREW 2: 348 (2314) White (PF Close 21.46 21.37 21.28 21.97 21.53 20.97 21.53	PE Previo 21.57 21.47 21.26 21.26 21.26 21.27 20.94 21.27	21.92 21.41 21.92 21.41 21.92 21.41 21.94 21.45 21.95 21.45 21.95 21.45 21.95 21.45 21.95 21.85
Turnovi White 1. Parks 1416.63 CHUDS Sep Oct Nov Dec Jan IPE Indi Turnove	21.46 21.37 21.46 21.46 21.37 21.21 21.21 21.21 21.21 21.37 21.21	PE Previo 21.57 21.47 21.26 21.26 21.26 21.27 20.94 21.27	21.59 21.41 21.59 21.41 21.59 21.42 21.42 21.34 21.42 21.52 21.15 21.04 20.57 20.94
Turnovi White 1. Parks 1416.63 CHUDS Bep Oct Nov Dec Jan IPE Indi	21.46 21.27 21.46 21.47 21.48 21.27 21.28 21.21 21.38 21.21 21.38 21.21 21.38 21.21 21.38 21.21 21.38 21.21	Previo 21.57 21.47 21.26 21.26 21.27 21.27 21.27 21.27 21.27 21.27 21.27 21.27 21.27 21.27	86 Aug 1520.11  86 us High/Low 21.59 21.41 21.42 21.34 21.34 21.32 21.15 21.02 20.57 20.94

		400	506 498	
Jid	908.	498 .	464 460	
500	<b>(120)</b>	516		
Dac	<b>860</b>	544	555 AM	
Mar May	57 <u>\$</u>	496 516 544 572 890 606	880 567 585 588	
July 1	515	606	015 GOS	
Jul Sup	and it.	627	915 906 933 824	
Dec	990	054	<b>050 551</b>	
Mar	ONG	100	667 679	
umov	er. \$277 (	3614) lots o	of 10 tommes	
ICCO i	ndicator (	prices (SDF	ts per tone	q. Da
princis it	25 TO E.D.	CONTRACTOR	of 10 tonnes his per tonn LS1) 10 day	
				_
COPTE	ne – Lon	det POK		Short
	Close	Previous	High/Low	
Jul		680	697 692 717 796	
No.	796 725	706 722	717 706	
YAM	750	700	792 725 765 760	
May	775	773	783	
Durnoy	WT 1485 (5	(A) (A)	5 tayes	
ICO Inc	Scalor pr	COM (US o	ents per po	und) !
48.34 (4	CONTR. O	any water (4	i taves edia per po 6.87) 15 dey	9-51 E
				Cri-
TOTAL		podye FQS		Chon
Ann	Close	Previous	18gh/Low 88.9 87.0	
Apr	57.5	91,5		_
Throw	er 96 (36)	lots of 20	lornes.	
				Co-
SOYAL		andos PO		Chor
	Close	Previous	High/Low	
Anj	Close		High/Low	00
Oct	Close 121.00 123.60	Previous	High/Low 121.50 121. 124.30 123	00
Anij Oct Dec	121.00 123.60 127.50	Previous 122.50	High/Low 121.50 121. 124.30 123. 1107.00	00
Amij Oct Dec Turmovi	121.00 123.60 127.50 er 150 (10	Previous 122.50 Oliots of 20	High/Low 121.50 121. 124.30 123. 117.60	00
Amij Oct Dec Turmovi	121.00 123.60 127.50	Previous 122.50	High/Low 121.50 121. 124.30 123. 1107.00	00
Amij Oet Dec Turmovi	121.00 123.60 127.50 er 150 (10	Previous 122.50 Oliots of 20	High/Low 121.50 121. 124.30 123. 117.60	00
Oet Dec Turniye	Close 121.00 123.60 127.50 or 150 (10	Previous 122.60 Ojiots of 30 odos POS Previous 1120	High/Low 121.50 121. 124.30 123. 127.00 Tonnes. \$10/lod High/Low	00
Oet Dec Turniye	Close 121.00 123.60 127.50 vr 150 (10 Close 1115	Previous 122.50 Options of 20 options POX Previous 1120 1021	High/Low 121.50 121. 124.30 123. 127.00 Tonnes. \$10/lod High/Low	00
Oet Dec Turniye	Close 121.00 123.60 127.50 vr 150 (10 Close 1115	Previous 122.60 Ojiots of 30 odos POS Previous 1120	High/Low 121.50 121. 124.30 123. 127.00 Tonnes. \$10/lod High/Low	00
Oct Dec Turnous Juns Juls Aug Oct Juns Juls	Close 121.00 123.60 127.50 97 150 (16 87 - Les Close 1115 1006 1030 1180 1210	Previous 122.50  Ojiots of 30  ojiots POX  Previous 1120 1021 1035	High/Low 121.50 121. 124.30 123. 127.00 tonnet. \$10/ind High/Low 1116 1000 1006 1035 1030 1170 1360	00
Oct Dec Turnous Jun Jul Aug Oct Jun Jul	Close 121.00 123.60 127.50 or 150 (10 6F - Les Close 1115	Previous 122.50 Options of 20 options POX Previous 1120 1021	High/Low 121.50 121. 124.30 123. 127.00 Tonnes. \$10/lod High/Low	00
July July July July July July July July	Close 121.00 123.60 127.50 97 150 (16 87 - Les Close 1115 1006 1030 1180 1210	Previous 122.50 0)lots of 20 ullots POS Previous 1120 1021 1025 12:11 1127	High/Low 121.50 121. 124.30 123. 187.00 Itoenes. \$10/Ind High/Low 1116 1000 1006 1035 1036 1170 1180 1216	00
Aug Oct Der Turnton Jun Jun Jun Jun Hang Oct Jun BFI	Close 121.00 123.60 127.55 W 150 (10 Close 1115 1006 1210 122 W 32 (185 W 32	Previous 122.50 (ijiots of 30 iiiots of 30 iiiots P00; Previous 1120 1021 1025 1211 1127	High/Low 121.50 121. 124.30 123. 187.00 Itoenes. \$10/Ind High/Low 1116 1000 1006 1035 1036 1170 1180 1216	00 80 80 80 80 80
July July July July July July July July	Close 121,007 123,60 127,50 W 150 (16) 157 - Los 111,5 1090 11150 12150 11722 W 52 (185	Previous 122.60 (i)lois of 30 (i)lois of 30 (i)lois of 30 (i)lois (i)	High/Low 121.50 121. 124.30 123. 127.00 1000. 10	00
Aug Oct Der Turnton Jun Jun Jun Jun Hang Oct Jun BFI	Tione 121,000 123,60 127,50 W 150 (160 150 150 150 150 150 150 150 150 150 15	Previous 122.50 (ijiots of 30 iiiots of 30 iiiots P00; Previous 1120 1021 1025 1211 1127	High/Low 121.50 121. 124.30 123. 127.00 tonnes. \$10/100 High/Low 1116 1000 1006 1035 1036 1170 1180 1216 1122	Otto
Jun: Jun: Jun: Jun: Jun: Jun: Jun: Jun:	Close 121.00 123.60 123.60 123.60 123.60 123.60 150 (16 67 - Lea 111.50 1210 1210 1210 1210 1210 1210 1210 12	Previous 122.60  Officis of 20  Officis of 20  Previous 1120 1021 1021 1127  Item #427  Previous	High/Low 121.50 121. 124.30 123. HET.00 FORMER. \$70/ind High/Low 1116 1035 1036 1070 1160 1216 1172 High/Low	On pol
Oct Dec Territoria Jun; Jul Aug Oct Jun; Jul Aug Oct Jun; Jul Aug Oct Jun; BFI Turrioria Sec Nov Leville Sec	Close 121.00 123.60 123.60 123.60 123.60 123.60 150 (16 67 - Lea 111.50 1210 1210 1210 1210 1210 1210 1210 12	Previous 122.60  Officis of 20  Officis of 20  Previous 1120 1021 1021 1127  Item #427  Previous	High/Low 121.50 121. 124.30 123. HET.00 FORMER. \$70/ind High/Low 1116 1035 1036 1070 1160 1216 1172 High/Low	On pol
Oct Clarity of Control	Close 121.00 123.60 123.60 123.60 123.60 123.60 150 (16 67 - Lea 111.50 1210 1210 1210 1210 1210 1210 1210 12	Previous 122.60  Officis of 20  Officis of 20  Previous 1120 1021 1021 1127  Item #427  Previous	High/Low 121.50 121. 124.30 123. HET.00 FORMER. \$70/ind High/Low 1116 1035 1036 1070 1160 1216 1172 High/Low	On pol
Oct Dec Turnovi	Close 121.00 123.60 123.60 123.60 123.60 123.60 150 (16 67 - Lea 111.50 1210 1210 1210 1210 1210 1210 1210 12	Previous 122.60 (i)lois of 30 (i)lois of 30 (i)lois of 30 (i)lois (i)	High/Low 121.50 121. 124.30 123. HET.00 FORMER. \$70/ind High/Low 1116 1035 1036 1070 1160 1216 1172 High/Low	On pol
Juni Juni Juni Juni Juni Juni Juni Juni	Close 121.00 123.60 127.50 127.50 127.50 130 130 130 130 130 130 130 130 130 13	Previous 122.50  Oliots of 20  Oliots of 20  Previous 1120 1021 1021 1021 1022 1211 1127  Ion P02X Previous 11120 11120 11120 11120 11120 120.30 123.25	High/Low 121.50 121. 124.30 123. 187.00 100.000. 1116 1000.1000. 1000.1000. 1122 1122 1122 11	On pol
Aug Oct Dec Turnovi Aug Oct Aug Oct Turnovi BFI Turnovi Wheat Selling	Close 121.00 123.60 123.60 123.60 123.60 125.60 135.67 150 (10 106 106 106 111.50 111.50 111.50 111.50 112.60 125.00 125.00 125.00 125.00	Previous 122.50  Oliois of 20  Oliois of 20  Previous 1120 1021 1021 1025 1211 1127  Iow PCZX Previous 113.50 120.50 123.25  Provinus	High/Low 121.50 121. 124.30 123. 187.00 100. 100. 110. 100. 100. 100. 100.	OU de Company
Aug Oct Dec Turnovi Aug Oct Aug Oct Turnovi BFI Turnovi Wheat Selling	Close 121.00 123.60 127.60 127.50 127.50 127.50 150 (10 107 150 (10 110 1210 1100 1210 1110 1210 1110 1210 1110 1210 1110 1210 1110 1210 1110 1210 1110 1210 1110 1210 1110 1210 1110 1210	Previous 122.50  Oliots of 20  Oliots of 20  Previous 1120 1021 1021 1021 1022 1211 1127  Ion P02X Previous 11120 11120 11120 11120 11120 120.30 123.25	HightLow 121.50 121. 124.30 123. 124.30 123. 127.00 10001000 1118 1118 1118 1170 1000 1276 1170 1100 1170 1100 1170 1100 1170 1200 111.50 111. 117.30 123.50 123.50 123.50 123.50 123.50 123.50 123.50 123.50	Ottores
Oct Oct Turnovi International	Close 121.00 123.60 123.60 123.60 123.60 123.60 150 (16 67 - Lea Close 11150 1220 1220 1220 1220 1220 1220 122	Previous 122.50  Oliois of 20  Oliois of 20  Previous 1120 1021 1021 1025 1211 1127  Iow PCZX Previous 113.50 120.50 123.25  Provinus	HightLow 121.50 121. 124.30 123. 124.30 123. 127.00 10001000 1118 1118 1118 1170 1000 1276 1170 1100 1170 1100 1170 1100 1170 1200 111.50 111. 117.30 123.50 123.50 123.50 123.50 123.50 123.50 123.50 123.50	Ottores
Aug Oct Turnovi Ingention of Turnovi Ingention of Turnovi Ingention of	Close 121.00 123.50 127.50 127.50 127.50 127.50 150 (16 150 (16 16 16 16 16 16 16 16 16 16 17 17 17 17 17 17 17 17 18 18 18 18 18 18 18 18 18 18 18 18 18	Previous 122.50  Oliois of 20  Oliois of 20  Previous 1120 1021 1021 1025 1211 1127  Iow PCZX Previous 113.50 120.50 123.25  Provinus	HightLow 121.50 121. 124.30 123. 124.30 123. 127.00 10001000 1118 1118 1118 1170 1000 1276 1170 1100 1170 1100 1170 1100 1170 1200 111.50 111. 117.30 123.50 123.50 123.50 123.50 123.50 123.50 123.50 123.50	Ottores
Oct Dec Turnoval Jun Jul Ang Oct Ang Oct Turnoval Ang Oct Turnoval BFI Turnoval Billiam Many Jun Bell Billiam Many Jun Bass Many Many Jun Bass Many Many Jun Bass Many Jun Bass Many Many Many Many Many Many Many M	Close 121.00 123.60 127.50 127.50 127.50 127.50 130 130 130 130 130 130 130 130 130 13	Previous 122.50  Oliots of 20  Oliots of 20  Previous 1120 1021 1021 1025 1211 1127  Iow PCZX Previous 117.50 120.50 123.25  Provinus 167.70	High/Low 121.50 121. 124.30 123. 117.00 100.000. 111.6 100.000. 100.000. 117.00 111.50	Of the second se
Oct Dec Turnoval Jun Jul Ang Oct Ang Oct Turnoval Ang Oct Turnoval BFI Turnoval Billiam Many Jun Bell Billiam Many Jun Bass Many Many Jun Bass Many Many Jun Bass Many Jun Bass Many Many Many Many Many Many Many M	Close 121.00 123.60 127.50 127.50 127.50 127.50 130 130 130 130 130 130 130 130 130 13	Previous 122.50  Oliots of 20  Oliots of 20  Previous 1120 1021 1021 1025 1211 1127  Iow PCZX Previous 117.50 120.50 123.25  Provinus 167.70	High/Low 121.50 121. 124.30 123. 117.00 100.000. 111.6 100.000. 100.000. 117.00 111.50	Of the second se
Aug. Oct Dec Turnova Aug. Oct Aug. Aug. Aug. Aug. Aug. Aug. Aug. Aug.	Close 121.00 123.60 127.50 127.50 127.50 127.50 130 130 130 130 130 130 130 130 130 13	Previous 122.50  Oliots of 20  Oliots of 20  Previous 1120 1021 1021 1025 1211 1127  Iow PCZX Previous 117.50 120.50 123.25  Provinus 167.70	HightLow 121.50 121. 124.30 123. 124.30 123. 127.00 10001000 1118 1118 1118 1170 1000 1276 1170 1100 1170 1100 1170 1100 1170 1200 111.50 111. 117.30 123.50 123.50 123.50 123.50 123.50 123.50 123.50 123.50	Of the second se
Oct	Close 121.00 123.60 127.50 127.50 127.50 127.50 130 130 130 130 130 130 130 130 130 13	Previous 122.50 (140) , 100 Torious 127.70 (140) , 100 Torious 157.70 (140)	High/Low 121.50 121. 124.30 123. 117.00 100.000. 111.6 100.000. 100.000. 117.00 111.50	00 00 00 00 00 00 00 00 00 00 00 00 00

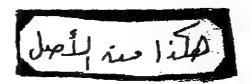
113.0

Turnover:36 (1) lots of 3,250 bg

113.0

Zinc, Speck	i High Grad	e (\$ per	tomed				Total da	ily sumove	r 25,357 lob
	1347-8 1277-8	1322 1245		1361 Tubby (12	95	1360-1 1267-7.B	1283-4	86	096 lota
LINE Closing SPOT: 1.891	g E/\$ pale;	S men	ONE 1/	M42		monme 1	#41Z	9 000	onthuc 1,819
-									
	MAJON IN	==			Me	w Y	ork		
	pied by N M		and of				WI IN		
Gold (troy o					BOLE	100 troy	OZ.; S/Broy C	12,	
demand facely of	S price		aquiv	wilant		Ciona	Previous	MUNICON	
Close	343,20-343				Jun	343.2	342.8	343.7	343.1
Opening	342,00-343	.00			Al	343.6	343.2	0	G
Morning fix	345.15		61.917	1	AUG	344.6	344.3	345.2	344.0
Afternoon & Dey's high	343,40 343,50-343		81.501		Opt Dec	345.4 346.3	345.1 . 345.1	340.9	346.1
Dey's low	342,70-343			•	Feb	200.5	350.3	0	0
Lèm Lèn W				Ve LIES	A	362.6	USA.5	353.0	363.0
i memb	344	6 mor		3.26	Aug	354.9 357.4	357.3	355.6	355.5 II
2 mondus	3.40	12 100		3.46					<u> </u>
3 months	3.57				PLA		roy oz, \$fer		
Silver St.	Drivey ox	-	/S obs	egalv		Chape	Providus	High/Low	
Soot	213.65	-	03.45		Size.	368.4	386.4	0 362.5	0
3 months	218.90	· •	07.15		Oct Hall	372	358.4 357.1	370.6	359.0 366.6
6 months 12 months	224,15 235.00		11.25 21.45		Jan	385.5	365.8	367.0	385.5
			21.740		Apr	564.5	365.8	3864	365.7
COLD COS		-			SELVE	R 5,000 tr	oy ax, cent	Virgy ac.	
(Prices Sept		-	_			Gloss	Previous	High/Low	
	S price		g adm		Jun	400.2	402.1	0	0
Krugerrand	343.30-34 354.00-35		181.50- 187.10-		dal	400.3 402.1	402.3	enco D	400.0
Maple land New Soverei			44.53-4		Ang	403.3	405.4	407.0	0 403.0
TRADED OF	<del></del>				Sep	400.0	410.0	4120	407.5
					Minz	409.7 412.9	411.7	0 416.5	#12.0
Alexanders (				Pubs	May Jul	416.3	415.4	0	0
Strike price		Sep	74	Sep		#13.7 #23.6	425.7	422.0	422,0
1150	111	126	8	8.	3ep				
1250 1360	. 14 3	43 6	3	14 75	1.1P/1		OPTER SAL	MI INC COM	8/I <b>&gt;</b>
Copper (Grad		Salta.		Puts	_	Citee	Provious	High/Low	
2260 2260	120	141	3	3	Jun Jul	107.70	108.05	106, 15	107.60
2360	40	50	3	15	Allo	107.70 107.90	106.85 107.20	108,30 108,10	107,50
2460	8	14	61	72	AND Sep	100,10	107.40	108.20	107,00
Collee	Sep	Nov	Sep	Nov	Osi Rev	107.35	107.10	0	0
900	110	129	1	4	Dec	107.35	106,90	100,40	(W.40
960 .	67	87	8	12	Desc Jan Page	107.20	106.85	107.40	107.40
700	33	.55	24	28	Mar	106,45	105,85	107,00	106.45
Conne	Sep	Dec	Sep	Dec	3160	R TROPE O	-91° 112,9	ID The core	n/itis
500	33	62	10	12		Ciese	Previous	Hah/Low	
25 . 20	19 10	46 32	원 37	21 32					
					alai Oet	10,07 9.31	10.81	11.00 9.73	10,85 9,57
Bresi Crude	Aug	Sep	Aug	Sep	Mar	9.50	9.47	9.50	9.40
2100	84	80	16	41	May	9.43	1.40	2.5	9.32
2130 2200	34 15	53 30	35		.0e	9.39 9.21	9.32 9.25	9.27 · 9.25	9.25 9.25
وسع	15				-56	-21	0.43		-C7 .

			_			_			
CRU	DE OIL IL	lght) 42.00	0 LIS galle	\$/berrel	C	ticag	0	A - 1-	
-	Latest	Previou	e High/L	DHE .	_		000 bu min;	contraction.	-00
Aug	22.80	22.89	20.00	22.72		Close	Previous		SING
Samo Out	型·等 22.65	22_77 22_65	22.78	22.62 22.51	feet	808/0		High/L	
Nov	22.42	22.53	22.60	22.40	· Jul Aug	811/2	809/2 803/0	811/4	803/4
Den	2.30	22,41	22.A1	22.26	Sec	618/4	906/4	620/0	811/4
Feb	22.16 22.00	97.25 22.08	22.25 22.08	22.13 22.00	Nov	623/4	613/4	627/0	618/4
Mor	21.78	21.90	21.54	21.75	Jen Mer	831/2 636/0	621/4 629/0	833/4 ( 841/0	527/0
May	21.86	21.75	21.65	21.87	May	643/0	53844	844/0	635/0
May	21.59	21,82	21.59	21.5	Jui	8444	635/4	645/4	841/0
HEA		₹,000 LS			80Y/	Close	90,000 lbs; Previous		
_	Lam	Printou	# High/L		÷ 55			High/Lo	-
Jul	6400	15000	6440	6320	Jul Add	20.83	20.86 20.81	20,95 21,14	0.70
Aug	6430 6490	8391 9474	6475	8440	800	21.23	21.01	21,20	1.00
Sep Oct	6500	6954	6805	6000	Oct	21.37	21.16	21,42	1,76
Nov	8645	6634	9675	emmo.	Dec Jen	21.85 21.78	21.48 21.58	21.78	1,16 50 30
Dec Jen	6700 6602	8000	6745 5740	9570	Mar	22.03	21.80	21.85 22.16	-36
Feb	6570	8570	6590	6550	May	22_30	22.09	22.35	25
Min	6330	6315	6330	6296	BOYA	BEAN ME	AL 100 some	\$10a	
POF	9090	8090	8	. 0		Close	Previous	High/Los	
COC	A 10 bons	res;S/komm	12		Jul	182.6	160,7	183.2	- - (a)
	Close	Previous	High/La	*	Aug	183.3	181,5	184.5	
Jul	801	792	807 .	796	— Вер	184.9	182.5	185.5	-
Sep	853	631	554	555	Qut. Dec	201.0 201.7	198.6 198.9	202.5 203.5	. 3
	905	865	906	890	Jan	202.7	199.5	203.1	-3
Mar	960	550	949	936	Mar	204.5	201.0	205.0	- 4
May Mil	1010	960	1006	975 1006	May	205.5	203.0	205.5	24
300	1033	1020	1039	1033	MAIZ	€ <b>5,00</b> 0 bu	min; cents/	SGIO bushel	
Dec	1077	1080	9			Close	Previous	High/Lon	
SOUTH Y	1117	1100	9	O	Jul	253/4	249/5	254/0	25
COFF	EE *C* 37	,500the; ce	nts/ibs		Sep	257/6	253/8	258/2	25
	Close	Previous			L Dec	252/4	258/2	263/2	25
Jul	64.75	56.70			- May	289/4 272/2	266/2 268/2	270/0	200
Sep	57.05	58.85	57.60 58.80	54.50 57.80	Jul	275/0-	270/6	273/2 275/2	27
Dec	60,80	61.68	62.60	60.60	Sep	264/4	261/0	Q ·	9
Mar	63,70 67,80	64.A0 66.55	65.10	63,60		260/6	259/4	560/6	: 201
Jul	88,20	70.75	70.75	67,76 88,90	WHEA		min; centu	60lb-bushe	
Sap	71.95	73.00	73.25	71.75		Close	Previous	hiigh/Los	
COTT	COL 50 000	committee			_ Jul	349/6 353/6	348/6	354/4	346
	Close	Previous	W-L-		- Dec	382/8	352/2 361/2	350/4	· 2
-			High/Lo		Mar	363/2	361/6	367/2	- A
Jul Oct	84,65 53,68	84.30 84.00	95.60 64.25	64.20	- May Jul	350/0	349/0	353/0	350 350
Dec	51.42	64.02	64.20	63,57 63,25	Sep	331/4	330/0 336/0	336/0	_ <b>≱</b> ¹
May	64.48 85.00	85.48	65.00	64.35	Dec	347/4	346/0	ŏ .	. ]
Jul	66.25	85.75	65.00 65.45	84,65 65,45	LIVE	ATTLE 40	,000 lbs; cer	#s/lbs	-
Oct	64.00	64.13	8	9		Close	Previous	High/Lov	<del>.   -</del>
-	97.05	64.05	64.25	64,00	Aug	70,725	70.450	70.975	1
ORAN	GE JUICE	12.500 De.	Omits/II-		_ Det	71.150 70.250	70.825	71.380	4.0
	Close	Previous	High/Lo		- Feb	70.000	99,500	70.425 70.000	8.8
Jul	127.35	125.85	127.76	126.50	_ Apr	71.075	70.625	71.200	45
Sep	117.86	117.60	118.70	117.60	- Aug	87.300	68.025	68.500	<u>d</u> .a
Jan	113.80 112.25	114.25 112.70	114.65	113,80			67,276	67.300	83
Mar	112.85	112.75	113.15 113.25	112.20 112.25	944		00 lb; conte/	bs ,	_ =
May	111,75	112.50	112.75	112.76	-	Clase	Previous	HightLow	
Jui Sep	111.75	112.50 112.50	112.75 112.75	112.75	Jul Aug	46.700	46.700	48.725	-
Nov	111.76	112.50	11275	112.75 172.75	Oct	44.100 38.900	43,950	44.175	40 40 36
					Deg	42,200	42.025	40.00g 1 42,80g	3844
WEDIC					Feb	43,400	43.325	43.500	45
		r Roman I	- 10 cm	a spec	Jun	47,550 .	47,550	42.650 47.625	非
<u></u>	Jun.25	Jun.24			PORK	BELLIES :	0,000 lbs; c	ents//b	-7
	1571.8	1596.4	1601.7	1778.8		Close	Previous	High/Low	-1
Dow .		mee; Dec. S			Jul	31,850	-31,500		-4
====	Jun 24	Jun.23	muth sp		Aug Feb	29.625	20,325	31.975 29.650	- 3% - 3%
Spot	119.83	119,80	117.15		Mar	40.300 39.700	40.250 40.100	40.400	3,00
	s 119.67	119.87	117.43	129,39 125,94	May	40,700	40,500	40.700	30
					Jul	40,200	40.600	10.700	3



#### LONDON STOCK EXCHANGE

## BP news too late to hit share prices

By Terry Byland, UK Stock Market Editor

SHARE prices on the London stock market yesterday recov-ered most of the losses of the previous session, helped along by a further rally in tobacco issues and buying orders from marketmakers needing stock ahead of the close today of the equity market trading account. But the shock tannouncement, after market Hours, that the chairman of BP had resigned, set the stage for a difficult opening to the stock

market this morning.

Barlier, the conjorate news background had been brighter than in some recent sessions.

Confirmation of dealls of the share placing by Wellcome brought no unexpected sur-

Paris, Stick a late

Control of the contro

A sport of the second s

A CONTROL OF THE SECOND SECOND

Sector designation of the Road of the Road

A PORT OF THE PROPERTY OF THE

S. Comments of the State of the

But eren mate

the first terms

Comment of ALL SEE THE

The Lake

7.8. TA 25.00

7 2 1 2

THE RESERVE

the water the later

X235) 226.2

THE THE PROPERTY

10 to 10 to

pulp str

State effect form

-3---> Azes

Turp states as a

und state is a

io Directed

At a manufacture and a compact through the a compact through the

i Santatan Kara

Chicago

SCHARLAGE COLUMN

Car Phot

Philos 335K 

7.4 4.1

102 414

\*\*

75

71211. 2000

2 2.

Section 2

1 1 mm

ign "

277

25%

Car

dig.

prises, with the 13bn total in line with expectations. Shares in Midland Bank moved ahead strongly in line with the performance of Hongkong & Shanghai Banking Corporation as its bid for the UK clearer The return to profits at TSB was also helpful but not exciting for the stock market. With both Tokyo and New

-York again in better form overnight, London opened sharply better and, with only a brief check, the market moved ahead steadily. Wall Street stumbled a little early in its 8 Dow points in UK hours, and gains were trimmed in London

in late dealings. The final reading put the FT-SE Index at 2,557.3 for a

Accoun	t Dealing	Dates
First Dealings: Jun 15	Jun 29	Jul 13
pilos Declaration 79	jul 9	23 ايوار
est Castings:	16 کیل	Jul 24
ccount Day: Jul 8	20 نىد	Aug 3

gain of 24.7, almost a complete reversal of the fall of the previous day. Several programme trades were reported but dealers said these had little effect

on the market. Seaq-reported turnover mained relatively high with 461.6m shares traded against 582.1m on Wednesday. Stock Exchange statistics disclosed that retail or customer business on Wednesday totalled sie Index fell by 28 points.

Once again, trading was stock specific yesterday. ICI gained ground but recorded turnover barely above the 500,000 share mark. Glaxo, on the other hand, made little move but traded briskly.

The strongest recoveries came yesterday in those stocks which had been hardest hit in Wednesday's selling bout. Prominent among them were the tobacco stocks, where BAT Industries and Rothmans International stood out; the latter benefited from trading figures but traders stressed that it was the reappraisal of the US Supreme Court ruling on

health liability that sustained

£1.2bn, confirming that the big institutions had been sellers of stock on a day when the Foot-from the weakness of the earlier part of this week.

While the two week trading account has seen share prices giving back some of the gains achieved in the weeks following the UK general election in April, last week brought a

highly erratic performance. Marketmaking firms were hard at work yesterday picking up stock to meet selling agreements entered into earlier in the week. As often in current markets, the stock index brunt. The September contract on the FT-SE Index attracted support, and the expanding premium gave sustenance to the underlying blue chip

	F	NAN	CIAL	TIME	5 5T	OCK I	INDICES		
	June 25	June 24	June 23 -	June 22	June 19	Year Ago	1992 High Low	Since Compilation High Low	_
Government Secs	85 73	88.53	88.55	88 67	88.73	63 45	89.62 85.11 (29/5) (1/4)	127.40 49.18 (9/1/35) (3/1/75)	_
Fond Interest	104.53	104.34	104.26	104 33	104,35	92.80	105.92 97.15 (2/6) (2/1)	105.92 50.53 (2/6/92) (3/1/75)	
Ordinary State &	1994.5	1979.9	1996.7	1986,4	2006.6	1901.5	2149.7 1851.4 (22/5) (3/4)	2149.7 49.4 (22/5/92) (26/6/40)	_
Gold Mines	95.3	94.6	97.1	98.7	103.4	198-2	160.6 94.6 (10/1) (24/6)	734.7 43.5 (15/2/83) (26/10/71	)
FT-82 100 Share	2557.3	2532.6	2560.6	2550.3	2584.8	2437 3	2737.8 2382.7 (11/5) (3/4)	2737.8 988.9 (11/5/92) (23/7/84)	,
F7-SE Eurotrack 200	1188.65	1178.68	1185.92	1186,61	1195.73	1142,01	1248.79 1120.52 (11/5) (8/1)	1248.79 938.62 (11/5/92) (16/1/91)	<u> </u>
●Ord. Div. Yield ●Earning Yid %(full) ●P/E Ratio(Net)(☆)	4.63 6.78 18.48	4.56 6.83 18.35	4,82 6,77 18.48	4.86 6.83 18.34	4,61 6,77 18,50	4,98 8.76 14.04	1/7/35, Gold raines 12/6/	10/26, Franchist. 1926, Grainser 55. Basis 1000 FT-SC 100 31/ 6/10/90. & 16. 17.13 ‡ Partial	124
SEAQ Bargns 5.00pm Equity Turnover(Cm)† Equity Bargains† Shares Traded (pd)†	21,768	21,183 1198.0 23,318 481.4	21,079 805.1 23,843 326.1	21,824 949,3 25,058 368,5	22,417 884,7 24,194 385.6	26,190 858.71 25,029 408.4	GILT ED	GED ACTIVITY June 24 June	_
Ordinary Share Index	<u> </u>	anges	Day's Hig	h 1996.2	Day's	Low 1988	Dau yauns	104.0 98	3.3
			pm   1 p  6.1   198				5 - Day ave	rage 90.9 87	7.8
	em 11			m 2 p	m 3 p	Low 2545 m 4 pn 7.5 2558	n tExcluding	/ 1974. intra-market nd Overseas turno	Ye
FT-SE Eurotrack 200,				1187.32	Day's	Low 1182.7		rt and latest Share is 001, Calls charged at	

## Oil sector braced for selling

OIL SHARE ealers are bracing themselves for a bar-rage of selling today following the dramatic resignation after market hours last night of Mr Bob Horton, chairman and chief executive of British Petroleum.

The chairman's resignation was interpreted by the stock market as a signal that BP will halve its quaterly dividend from 4.2p to 2.1p when its second-quarte figures are announced on uly 30. Mr Horton has been regarded as the standard bear for BP's divi-dend in the fee of the oil com-pany's huge febt burden and falling profit;

London's cising price for BP

of 243p, up 5/was struck before news of Mritiorton's resigna-tion. In earl trading on Wall Street, BP hares plummeted to around 205p-215p in the wake of the resignation announcempt London traders fear that H stock could open at 210p in condon this morning. The fi group, once the UK's bigget company by mar-ket capitalisation, has been relegated to burth spot.

Analyst believe that the dividend we be cut when the second-darter numbers are publishe Mr John Toolster, oil specifist at Strauss Turn-bull, sail "We expected the dividence be cut by a third in the thir quarter but this news means will almost certainly be halvi in July."

#### Burin downgrade

Prostaking combined with a brok's downgrade left Bur ton Goup 1% off at 46%p after activitrading of 5.4m. The share have risen 16 per cent in til last three months, and somein the market decid theylooked expensive a decird to take profits.

Sourities house Nomu sniged its profits forecast i theheat two trading year andst Mr Andy Hughes are permance has been based revery hopes, but that sal grith in June has not been ting as in April and May. e suspects that the com debt burden may now lger than expected, and lking for profits of £17.5 1992/93, down £7.5m, a £35m, against £47.5m, t ar after.

#### esco reaction

Supermarket groups unde is a result of analysts' disa pointment with a presentation by Tesco on Wednesday, as also after an overnight pr

#### **NEW HIGHS AND** LOWS FOR 1992

	ment Landschill (1971)
1	vew Highs (22). Srittish Funos (1) Trees 9pc 12 A. OYHUR
- 1	7XED BITEREST (2) Birmingham 11½ pc
:	12, Mei Water 3pc B, SREWERS & XSTELLERS (2) Young A, Do N/V, BUSLDING
i	ATERIALS (1) Freeman, BUSINESS
1	ERVICES (1) Casket, CONTRACTING &
Ç	CONSTRUCTION (1) POCHOS, ELECTRICITY
Į	1) Southern, ENGINEERING GENERAL (1) risper Thornycroft, FOOD RETAILING (1)
8	monte, HEALTH & HOUSEHOLD (1) ASSES
	lursing Servs, INSURANCE LIFE (2)
Ę	ritannic, Torciunark, RIVESTMENT TRUSTS IS GT Venture, Do Wis, MEDIA (2)
ě	ortemouth & Sunderland, Ulster TV, Oil.
8	GAS (1) Alliance Res, OTHER FINANCIAL
ç	2) Catedonia, Lon & Edinburgh 87spc Pl
	iš, MINES (1) Emperor. BW LOWS (51).
ä	MERICANS (5) Amdehl, Pennzoli, Rockwell.
S	un inc. Southwestern Sett, CANADIANS

gramme trade from the US, reported to include UK stores and food retailers. Tesco lost 3 to 278p on good

turnover of 3.9m shares, as analysts reacted to the company's presentation by saying that it might be all very well to talk about cost savings ranging from £75m to £120m between now and 1995, through changes in store designs, but why were there no sales figures for the first quarter?

Mr Jeremy Alun-Jones at Lehman Brothers described the presentation as "cagey on current sales", leaving analysts doubting how good the figures

It was also pointed out that inflation across Tesco's prod-uct range has fallen to 2½ per cent, apparently held down by low seasonal food prices, meaning there may be less money than expected passing through the check-out tills. The long drawn out battle for control of Midland Bank

came to an end with the news that Hongkong and Shanghai Banking Corporation's bid for the bank had been declared unconditional. HSBC said it had acceptances for around 64 per cent of the Midland equity. The HSBC bid was given a very substantial boost by the strong performance of the Hong Kong market, which helped HSBC shares to rise sharply. Midland ended the day

22 higher at 452p. A series of analysts' "A" to jump 21 to 482p,

**EQUITY GROUPS** 

although turnover was little more than average at 1.8m shares. Brewing analysts at enove, the company's broker, Nomura, Strauss Turnbull and S.G. Warburg Securities n-vised their profits forecasts upwards following a presentation by the company.

Mr Derek Brock at Nomura raised his forecast for the current year by £5m to £275m. After being dogged by recent

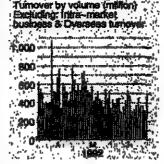
bad news, the holiday sector was provided with some relief by Airbreak, the USM-quoted tour group. It announced that sales for the first five months of 1992 were up 75 per cent and average prices 31.5 per cent. Perhaps more importantly, the group said there was little dis-counting, the subject which had been undermining the sector's performance in recent Airbreak rose 61/2 to 49p. with Airtours rallying 7 to 260p and Owners Abroad 21/4 to 76p.

British Aerospace shrugged off the recent gloom and moved sharply forward on talk that GEC was taking more than a passing interest.

BAe shares jumped 22 to 272p, although several analysts dismissed the talk and instead attributed the day's move to bargain hunting. Turnover reached 2.2m. BAe was also busy in traded options, where some 2.149 contracts were dealt, the equivalent to about 2m shares. GEC edged forward

The start-up for the Globex vice provided a boost for ReuFT-A All-Share Index 1.220 1,180

**Equity Shares Traded** Tumover by volume (million)



ters shares, which forged ahead 27 to 1130p in thin voi-

The big losses and the sale of the banking and leasing busi-nesses left Brown Shipley 35 weaker at 80p. Other merchant banking issues were still restrained by worries that the Isosceles debt refinancing programme has run into problems. Other banks performed strongly, with Barclays

boosted by a Robert Fleming buy note. TSB's figures were given a gloomy reception, the

Ten Jen 23

M os. Juo 22

shares closing 2 off at 132p. Tobacco shares, depressed on Wednesday by a US Supreme Court ruling, recovered as observers suggested that the court decision was not as bad appeared likely. BAT Industries strengthened 18 to 751p in solid volume of 5.1m shares, Rothmans "B" appreciated 24 to 1115p after announcing a 4.2 per cent rise in annual profits and proposing a two-for-one

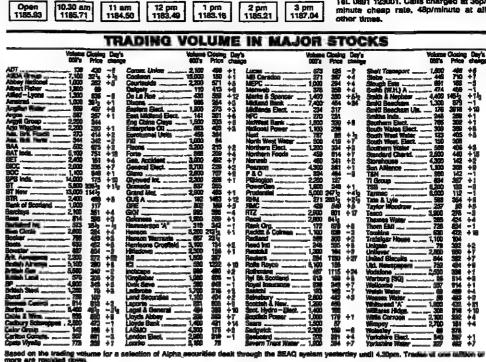
share split. The maintained dividend and an expression of confidence that the debilitating price war in the plasterboard market has been brought to an end prompted a flurry of support for BPB shares, which closed 10 ahead at 175p, after 177p. Shares in P&O bucked the

market trend to end lower after broker Charterhouse Tilney downgraded current year profits expectations.

The market reacted coolly to the detailing of Wellcome's proposed share flotation, mainly because many of the key elements had been well leaked in advance. The shares initially shot forward, but retreated in a quiet pharmacenticals sector, eventually settling just a penny to the good at 914p.

MARKET REPORTERS Christopher Price,

Other market statistics.



#### **EQUITY FUTURES AND OPTIONS TRADING**

A SQUEEZE in stock index futures helped the September contract shake off recent gloom and move firmly ahead, writes Joel Kibato.

Having opened positively at 2,588, the September contract on the FT-SE briefly went into retreat as independent sellers went on the sell tack. But the downward direction did not last long as large institutions that had remained on the sidere-entered the market on the view that it had been oversold. Except for occasional lulls, September continued forward

for the rest of the session at a healthy premium. The con-tract reached the day's high of 2,609 towards the end of the session. September closed at 2,603, up 21 on the previous session and about 60 points above its estimated take value

premium to cash of about 35. Turnover at 7,231 was, how-

Volume in traded options returned to more modest levels and the day's total reached 37,629 contracts. Turnover in the PT-SE option was a poor British Steel, which reports results on Monday, was the most heavily traded with a day's total of 3,032.

#### FT-ACTUARIES SHARE INDICES

<sup>©</sup> The Financial Times Ltd 1992. Compiled by the Financial Times Ltd

Thursday June 25 1992

Stocks per section		4 All Andriana					_				_	41
2 Building Mater(als (22) 99.3 94.3 94.3 1027 3 Contracting, Construction (220) 852.5 4 +0.4 3.93 7.06 \$0.03 24.60 \$0.00 853.9 \$0.68 114 6 Electricals (8) 2557.77 +0.6 6.79 6.08 19.13 68.2 \$223.54 \$233.0 255.15 2293 5 Electronics (29) 1992.08 +0.9 8.03 4.27 11.70 9.02 1973.5 1993.2 1990.49 1725 6 Eggineering-Aerospace (6) 347.20 42.3 10.5 7.31 12.05 11.27 399.33 350.37 334.8 42.7 7.27 12.05 11.27 12.05 11.27 399.33 350.37 349.8 42.7 7.27 12.05 11.27 12.05 11.27 399.33 350.37 349.8 42.7 12.05 11.27 12.05 11.27 399.33 350.37 349.8 42.1 0.74 10.32 - 3.54 20.37 350.3 349.8 42.1 0.74 10.32 - 3.54 20.37 350.3 350.3 349.8 42.1 0.74 10.32 - 3.54 20.37 350.3 350.3 349.8 42.1 0.74 10.32 - 3.54 20.37 350.3 350.3 350.3 349.8 42.1 0.74 10.32 - 3.54 20.37 350.3 350.3 350.3 350.3 350.3 9 9 Motors (1.4) 354.94 -0.2 7.48 6.62 17.59 10.04 355.78 359.30 35.9 135.1 10.0 Other Industrial Materials (1.9) 1767.89 +1.8 7.0 4.67 17.17 34.6 10.0 355.78 359.30 35.9 136.9 12.2 25.5 10.0 0.0 1.2 10	F1	gures in parentheses show number of			Earnings Yield%	Div. Yleid% (Act al	Ratio	1992				fadas No.
3 Contracting, Construction (280) 82.54 4.0.4 3.93 7.06 \$8.03 \$4.05 \$8.05 \$8.00 \$8.00 \$58.56 \$10.00 \$55.54 \$1.00 \$	7	CAPITAL 6000S (178)	840.34	+1.2	6.84	5.49	18.97	16.21	830.76	840.87	840.13	807.25
3 Contracting, Construction (28)	2	Building Materials (22)	943.82	+1.1	5.93	5.94	22.66	22.03	934.01	948.89	940.28	1027.19
4 Electricals (8)	3	Contracting, Construction (28)	852,54	+0.4			58.03	24.60	848,80		860.68	1164.33
5 Electronics (29)	- 4	Electricals (8)	2537.97	+0.6	6.79	6.08	19,13	68.82	2523.54	2534,30		2293,76
7 Engineering-General (44)	- 5	Electronics (29)	1992.08	+0.9	8.03		15,70	9.02	1973.95	1983.32	1980.49	1725.53
8 Metals and Metal Forming (8) 335.33	Ó	Engineering-Aerospace (6)	347.20	42.3	10,50			11,27	339.38	350.73	349.48	422.36
9 Motors (1.4)	7	Engineering-General (44)	525.90				16.27					
1.0   Other Industrial Materials (1.9)   1.767.89   +1.8   7.01   4.67   17.17   34.66   1736.53   1759.48   1761.75   1499   12008SUMER GROUP (1.89)   1.639.31   40.4   7.42   3.50   15.53   23.58   18.140   1649.56   1639.76   1637.76   1437   15.55   23.58   18.140   1649.56   1639.76   1637.76   1437   15.55   23.58   18.140   1649.56   1639.76   1637.76   1437   15.55   23.58   18.140   1649.56   1639.76   1637.76   1437   15.55   23.58   18.140   1649.56   1639.76   1639.76   1433   23.82   1243.21   1245.08   1243.61   1149   1256.76   14.35   23.50   1299.77   1245.08   1244.08   1244.08   1256.08   1244.08   1244.08   1256.08   1244.09   1244.08	8	Metals and Metal Forming (8)	335.33		0.74							436.43
COMSUMER GROUP (189)		Motors (14)	354.94									318.08
22   Brewers and Distillers (24)												
25 Food Manufacturing (18)		COMSUMER GROUP (189)	1638.31									
2890.89		Brewers and Distillers (24)	2104.93									
27 Health and Household (24)	25	Food Manufacturing (18)	1252.56	8.0+								
29  Hotels and Leisure (20)   1303.97   40.7   6.11   5.19   21.30   23.50   1294.44   1309.30   1300.441   1245.   30  Media (25)   1555.44   40.9   6.21   3.37   19.91   25.88   1541.25   1568.52   1573.33   1374.   31  Packaging, Paper & Printing (17)   801.57   40.3   6.43   4.12   18.87   14.29   799.03   801.57   804.71   669.   34  Stores (23)   1058.83   40.7   7.14   3.49   18.47   15.85   1051.30   1055.46   1063.81   871.   35  Textiles (10)   667.25   40.8   9.85   5.19   12.67   19.74   1256.43   1257.89   1264.28   1197.   41  Business Services (17)   1419.28   40.8   6.32   3.64   19.33   15.14   1408.08   1418.42   1413.80   1245.   42  Chemicals (22)   1246.26   40.7   7.21   4.99   17.00   31.75   1456.26   1468.41   1462.49   1374.   42  Chemicals (22)   1294.47   40.6   10.00   7.35   12.49   23.62   1284.08   1307.76   1296.16   1400.   44  Transport (14)   2577.98   40.1   7.94   4.55   15.34   49.58   2575.57   2584.14   2599.95   2168.   45  Electricity (16)   1339.51   40.4   14.38   5.33   8.80   17.21   1314.81   1311.14   1305.25   1168.   46  Telephone Networks(4)   1386.25   40.6   11.38   4.76   11.66   17.36   1397.68   1390.99   1398.69   1396.49   Water (10)   2788.13   139.91   40.4   4.92   23.85   23.41   1977.52   2027.74   2022.72   1949.   49  INDUSTRIAL GROUP (483)   1321.49   40.7   7.01   77.59   63.69   2011.83   2032.53   2044.27   2362.   50  SHARE INDEX (500)   1339.65   40.7   8.01   4.66   15.63   24.01   1380.07   1394.39   1390.16   1305.55   1018.8   1018		Food Retailing (18)	2890.89									
30 Media (25)		Health and Household (24)	3860.43									3494.50
33. Packaging, Paper & Printing (17)		Hotels and Leisure (20)	1303.97									1245.91
34 Stores (33)	30	Media (25)	1555.44									
Textiles (1.0)												669.76
126.625   40.8   9.85   5.19   12.67   19.74   1256.43   1267.89   1264.28   117.10   1267.28		Stores (33)	1058.83	40.7								871.98
## Business Services (17)	35	Textiles (10)	697.25									534.87
22   Chemicals (22)	10	OTHER GROUPS (116)	1200.23									
1291.47   40.6   10.90   7.35   12.49   23.62   1284.08   307.76   1296.16   1400.   41 Transport (14)   2577.98   40.1   7.94   45.5   15.34   49.8   2575.77   2584.14   2597.95   1586.   15.24   49.8   2575.77   2584.14   2597.95   1586.   15.24   49.8   2575.77   2584.14   2597.95   1586.   15.24   13.65   13.14.61   13.14.												
4 Transport (1.4)		Considerate (1.1)	1900,20									
5 Electricity (1.6)	9	Congiomerates U.D	2577 00									
6 Telephone Networks(4)	7	Clasticky (16)	7210 E1									
7 Water(10)	2	Telephone National Calif	1204 25									
8 Miscellaneous (22)		Water 10	2788 13									
49 INDUSTRIAL GROUP (483)		Microllaneous (22)	2016 00									
51 OII & Gas (17)	40	THE PETER AL CHARD (403)	1221 00									
59 500 SHARE INDEX (500) 1389.65 +0.7 8.01 4.66 15.63 24.01 1380.07 1394.39 1390.16 1305.  51 FINANCIAL GROUP (86) 747.12 +1.7 - 6.08 - 19.80 734.90 738.52 736.01 773.  52 Banks (9) 594.85 +2.2 5.05 5.72 31.34 24.58 933.94 936.49 929.42 86.65 insurance (Liffe) (6) 52.48.83 +1.9 - 5.84 - 44.26 1969.92 1969.93 1988.  56 insurance (Composite) (7) 544.60 +2.0 - 6.39 - 13.46 533.98 540.26 542.60 661.  57 insurance (Brokers) (10) 857.33 -0.3 9.04 7.61 14.54 29.69 899.62 862.73 855.04 1129.  58 Merchant Banks (7) 476.10 +0.2 - 4.54 - 11.25 475.21 884.09 492.41 413.  59 Property (32) 643.08 +0.1 9.12 7.13 14.83 18.82 642.38 646.40 646.56 893.  70 Other Financial (15) 249.85 +1.4 7.27 7.01 18.64 5.32 246.41 246.95 246.41 261.  71 investment Trusts (69) 1153.49 +0.7 - 3.89 - 18.05 1145.42 1150.57 1149.18 1177.  100 ALL-SHARE INDEX (655) 11234.78 +0.8 - 4.81 - 22.64 1224.88 1236.12 1232.87 176.  100 Chapter (12) 124.88 1236.12 1232.87 176.11 149.18 1177.  101 Investment Trusts (69) 1153.49 +0.7 - 3.89 - 18.05 1145.42 1150.57 1149.18 1177.  102 Bay's Day's Day's Day's Day's Day's Day Jua												
61 FINANCIAL GROUP (86)												
62 Banks (9)					8.01		15.63	24.01	1380.07			
55 Insurance (Life) (6)	51	FINANCIAL GROUP (86)	747.12									773,05
66 Insurance (Composite) (77) 544.60 +2.0 - 6.39 - 13.46 533.98 540.26 542.60 661. 67 Insurance (Ronkers) (10) 857.33 -0.3 9.04 7.61 14.54 29.69 802.73 856.04 1129. 68 Mercham Banks (77) 476.10 +0.2 - 4.54 - 11.25 475.21 484.09 492.41 413. 69 Property (32) 643.08 +0.1 9.12 7.13 14.83 18.82 642.38 646.40 646.56 893. 70 Other Financial (1.5) 249.85 +1.4 7.27 7.01 18.64 5.32 246.41 246.95 246.61 261. 71 Investment Trusts (69) 1153.49 +0.7 - 3.89 - 18.05 1145.42 1150.57 1149.18 1177. 99 ALL-SHARE INDEX (655) 293.478 +0.8 - 4.81 - 22.64 1224.88 1236.62 1232.87 1176.		Banks (9)	954.85									-866.00
77 Insurance (Brokers) (10)		Insurance (Life) (6)	1524.83									
8 Merchant Banks (7) 476.10 +0.2 - 4.54 - 11.25 475.21 484.09 492.41 413, 413 18.82 642.38 646.40 646.56 893, 60 0ther Financial (15) 249.85 +1.4 7.27 7.01 18.64 5.32 246.41 246.95 246.61 261. 1153.49 +0.7 - 3.89 - 18.05 1145.42 1150.57 1149.18 1177, 9 ALL-SHARE INDEX (655) 1294.78 +0.8 - 4.81 - 22.64 1224.88 1236.62 1232.87 1176. 1176. 1177. 117					- 1							661.17
59 Property (32) 643.08 +0.1 9.12 7.13 14.83 18.82 642.38 646.40 646.56 893. 70 Other Financial (15) 249.85 +1.4 7.27 7.01 18.64 5.32 246.41 246.95 246.41 247. 71 Investment Trusts (69) 1153.49 +0.7 - 3.89 - 18.05 1145.42 1150.57 1149.18 1177. 99 ALL-SHARE INDEX (655) 1224.78 +0.8 - 4.81 - 22.64 1224.88 1236.62 1232.87 1176.  100 Change High (a) Low (b) 24 23 22 19 18 and												
70 Other Financial (15)					_ 1							413.89
71 Investment Trusts (69)	69	Property (32)	240.05									
99 ALL-SHARE INDEX (655)	<u>/U</u>	Other Financial (15)	297.63			_						
Indiex Day's Day's Day's Jun Jun Jun Jun Jun Hen Yen No. Change High (a) Low (b) 24 23 22 19 18 and	71	Investment Trusts (69)	1155.49									
No. Change High (a) Low (b) 24 23 22 19 18 200	99	ALL-SHARE INDEX (655)	1234,78	8.0+		4.81		22,64	1224.88	1236.62	1232,87	
												Year
- FT-SE 100 SHARE INDEX4 2557.3 +24.7   2558.2   2545.6   2532.6   2560.6   2550.3   2564.8   2562.7   267												290
	-	FT-SE 100 SHARE INDEX4	2557.3	+24.7	2558.2	2545.6	2532.6	2560.6	2550.3	2584,8	2562.7	2452.5

							· .	
FIXE	DINTE	RES	T		AYERAGE GROSS REDEMPTION YIELDS	Thu Jun 25	Wed Jun 24	Year ago (approx.)
INDICES J	bu Day's un change 5 %	Wed Jun 24	Accrued Interest		British Gevernment  1 Low 5 years  2 Coupons 15 years  3 (0%-74 %) 20 years	8.17 8.92 8.92	8.20 8.98 8.98	9.20 10.19 10,19
British Government 1 Up to 5 years (24)122 2 5-15 years (24)136	.01 +0.27	137.64	2.15	6.89	4 Medium 5 years	9.23 9.09 9.05 9.44	9.26 9.14 9.10 9.48	10.57 10.44 10.34 10.73
3 Over 15 years (11)148 4 irredeemables (6)165 5 All stocks (65)135	.02 +0.66	148.12 164.93 135.27	1.00	6.33 7.34 6.72	8 Compons 15 years. 9 (11%-) 20 years. 10 irredeemables.	9,27 9,20 9,20	9.32 9.25 9.26	10.60 10.47 10.35
index-Linked 6 Up to 5 years (2)173 7 Over 5 years (10)152 8 Ali stocks (12)154	.72 +0.04	173.51 152.66 154.35	0.89 0.70 0.72	1.83 2.40 2.31	11 Inflation rate 5% Up to Syrs 12 Inflation rate 5% Up to Syrs 13 Inflation rate 10% Up to 5 yrs 14 Inflation rate 10% Over 5 yrs	4.01 4.34 3.26 4.26	3.99 4.35 3.24 4.16	4.40 4.35 3.47 4.16
9 Debs & Loans (63) _ 120	.04 +0.22	119.77	2.51	5.55	15 Belts & 5 years 16 Laans 15 years 17 25 years	10.64 10.45 10.32	10.61 10.46 10.35	11.89 11.68 11.50

#Opening Index 2545.8; 9 am 2547.4; 10 am 2551.0; 11 am 2548.2; Noon 2546.0; 1 pm 2548.5; 2 pm 2553.6; 2.30 pm 2557.4, 1.3 pm 2557.5; 4.10 pm 2557.7; (a) (b) + Flat yield. Highs and lows record, base dates, values and constituent changes are published in Saturday Issues. A list of constituents is available from the Publishers. The Financial Times, Number One, Southwark Bridge, London SE1 9NL. The FT-ACTIJARIES SHARE INDICES SERVICE covers a range of electronic and paper-based products relating to these indices. These are available by subscription from FINSTAT 2nd Floor, 126 Jermyn Street, London SW1Y 4U.J. Tel: 071-925 2323.

# Venrs) | Venrs| | 100 | 12.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 中国 10月日 日本 1

LONDON SHARE SERVICE

# Feed weeking prices (17.34 17.31 17.31 17.31 17.31 17.31 17.31 17.31 17.31 17.31 17.31 17.30 17.34 17.30 17.34 17.30 17.34 17.30 17.34 17.30 17.34 17.30 17.34 17.30 17.34 17.30 17.34 17.30 17.34 17.30 17.34 17.30 17.34 17.30 17.34 17.30 17.34 17.30 17.34 17.30 17.34 17.30 17.34 17.30 17.34 17.30 17.34 17.34 17.30 17.34 17.

## CROATIA

The FT proposes to

publish this survey on September 1 1992. This is the first survey to be published by the Financial Times on the Republic of Croatia and as such it will generate a great deal of interest among our influential readers in over 160 countries worldwide. To reach this audience through your advertisement and to obtain a copy of the editorial synopsis contact: Zeljko Paul Mandic

Tel: 081-399 8828 Fax: 081-399 7196

Connie Davis Tel: 071-873 3514 Fax: 071-873 3428

FT SURVEYS

## **POWER GENERATION EQUIPMENT**

The FT proposes to publish this survey on

July 30th 1992. The FT is read by over 1000 top European businessmen in power, energy and water industries and 8,500 senior businessmen who specify or authorise the purchase of industrial plant & equipment. This is more than any other international publication in Europe. If you would like further information on how to reach this important audience, please

Bill Castle, on 071 873 3760 or fax 071 873 3062.

Data source: European Business Readership Survey 1992

**FT SURVEYS** 

FINANCIAL TIMES FRIDAY JUNE 26 1992	4.72
	のでは、「「「「「「」」」」というでは、「「」」」というでは、「」」」 「「」」」」というでは、「」」」 「「」」」 「「」」」 「「」」」 「「」」 「「」」 「「」」
## Company   1982   198	のでは、 100mm
للأامنة لِلْمِلْ	

The state of the s

, and 1200

THE REAL PROPERTY.

str

A toma 3 decreased to America come of the toma of the

man a region of the control of the c

go

The state of the s

"我们就是我一个身下,我们就们就就一路一件,我还是我们是我们是了一个女子,我们就是我们的一种,我们就是我们的一个人,我们们就是我们的一个人,我们们就是我们的一个人,我们们就是我们的一个人,我们们们就是

1

日本のでは、100mので

\* \* . \* . \* .

, ~. 20° P

OIL & GAS - Comb.

| 1972 | Mail | Horse | Hor VIS Dis er Sin NAV Pm(-)
12.9
2.5 28.1
2.8 614 -2.8
4.1 130.4 12.4
4.2 22.2 17.5
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 1
4.3 12.4 30.7 | 1922 | 1922 | 1923 | 1924 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 | 1925 Mission Methodal Inc.

In Cap.
Shapped PL. J. Zero Div PL.
Wirenasts.
Sone Value. 18 See Alliance. 18 See Al 1100 1100 12112 11673 225 128 128 128 129 1212 1212 107 200 ? 11 54 121 86 125 135 135 150 26 831<sub>2</sub> 80 245 215 33 318 212 26 1883 37 445 150 213 417 4, £17 4, £12 5, 312 762 469 355 £12 1247 12 55 21 35 21 AM 10 BM 55 2.01 21 1.30 16 44.1 35 17 80 40 50 METALS & METAL FORMING | Main | The state of the control of the cont 1969年11447年7日22年4月11日 1977年11日 2382656614765765076507618824602287111661588154814615817174818251984168848648476231441231441825 Bering Clayented. 4
Warrants
Basing Points S. Z. 193
Basing Points S. 293
Warrants Grid. 193
Warrants J. 193
Genesis Makey S. 193 | Section | Sect 36 51 44 70 | 201 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 | 202 Ξ TRANSPORT 15 15 16 17 17 273 478 157 158 138 Remines (A)

- H. Series (A)

- H. Serie GUIDE TO LONDON SHARE GERVICE | Section | Sect per-choicing aftern price. The IAAV monte segments prior compress as our wasse, converted and wirerath orthogonal it district occurs.

If the process of the control active position occurs with the process of the proc 2 Mai Yo ion Capta 875 33 10.5 1.4 70 14.2 4.9 32 252.2 4.3 32 254.5 5.9 23 72.5 10.2 36 27.1 5.1 38 12.8 3.7 337 74 161<sub>2</sub> 570 241 188 385 271<sub>2</sub> 271<sub>2</sub> 17 314 1241<sub>2</sub> 2131<sub>2</sub> 2131<sub>2</sub> **London Share Prices** London Share Prices
Real time share prices are available by
calling FT Cityline.

FT Cityline can also provide you with a
confidential personal portfolio facility to give
you a real time evaluation of your own
personal investments.

For a tree FT Cityline Share and Unit Trust
Directory or to obtain your confidential
Portfolio PIN call the FT Cityline Help deak
on (071) 925 2128.

Calls charged at 36p per minute cheap rate
and 46p per minute at all other times. OHL & GAS

Notes

Notes

Notes

Notes

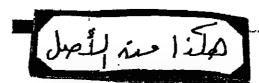
HAllance Res

HArninex R.

Saran Energy

Salvine Pellin

Kallandand. 172 482 16 238 26 261<sub>3</sub> 277 97 # | # | <del>12</del>17 



 Current Unit Trust prices are available on FT Cityline. Calls charged at 36p/minute ch FT MANAGED FUNDS SERVICE and 48p/minute at all other times. To obtain a free Unit Trust Code Booklet ring (071) 925-2129 LAS Secretarias I Managard Frank. UR Egantry Property Stoney Mandret. Japan Lamerta. Japan Lamerta. Maryin America. Herri America. Herri Mandret. Managard. Herri Mandret. Managard. Herri Mandret. Managard. Herri Mandret. Japan Lamerta. Japan Lame E-embels.

- Extra Chair 9991100945 124 9 348 7 275.1 198 7 275.1 198 7 275.7 275.7 276.5 266.1 266.5 142.1 266.5 أدفة 0.7 0.7 0.1 716.1 330 7 360 0 263 3 460 0 173 8 164 8 164 8 155 3 156 8 155 7 151 0 15631 15831 15898 1579 15831 15831 40.1 40.2 40.2 40.1 40.1 からなったからなったからなられている ではないないないののではないので 189 1 189 1 189 1 Fremay Position. 45.39 648.65 Procises Marmand. 54.25 57.42 Procises Satisty Fiest. 54.43 57.20 Sorveight. 62.43 57.30 Sorveight. 62.77 65.65 Procises Satisty Fiest. 54.43 57.30 Sorveight. 62.75 65.65 Procises Satisty Fiest. 54.43 57.30 Sorveight. 62.76 Procises Satisty Fiest. 62.76 Procises Fiest. 62.77 65.67 Procises Fiest. 62.78 67.78 13.86 13.86 Each Fiest. 62.78 67.88 67 **INSURANCES** 279.4 338.5 73.2 205.3 169.5 16.0 177.1 120 193.6 33 NM Life Assurance Ltd \$650440 | 6550 | 11  FT MANAGED FUNDS SERVICE

 Current Unit Trust prices are available on FT Cityline. Calls charged at 38p/minute cheap rate and 48p/minute at all other times. To obtain a free Unit Trust Code Booklet ring (071) 925-2128.

			Other + or Yield Beit Care. Bid Offer + or Yield Price - Gress Carpe Price Price Price - Gr's	Sett Case. Bild Offer + or Yield Chapt Price Price - E-t
Pearl Assurance   Price   Pr	\$99.0	High lac, Flord Int.   128.4   128.0	Fidelity Meany Funds - Contd.   402 5 00	Royal Bank of Canada Offshore Fd Mgrs Ltd  FO 8cr 34e, St Price Port, Guerser;  FO 8cr 34e, St Price Port, Guerser;  FO 5cr 3cr 3cr 3cr 3cr 3cr 3cr 3cr 3cr 3cr 3
Decrease Equity Init.   202 8   224.0   -0 6	100.5 -0.1 - initiality Society 172.6 181.7	Word Victor Life   Assurance Col List   1-5 (December), Reshill, Serve (RIL 1984)   40.1   5.2	1.028   -0.004	Sarasin Funds Mogant (Guernsey) Ltd.  PO Boy 244, St Peter Fort, Germany (Maria 1992)  Recent Fort Germany 1992  Recent Borist 1992  Recent Borist 1992  For 100 1992  For
Delicting Soc. Ed.   227.0   238.0	198.1   101.55 9101   67 Far Ent & Set.   123.0   128.5   102.1   102.2   103.7   102.2   103.7   103.2   103.7   103.2   103.7   103.2   103.7   103.2   103.7   103.2   103.7   103.2   103.7   103.2   103.3   10	American Euroley Col.   \$2,220   2,340   Filtiphenth   \$11.8   \$2,00   \$2,20   \$2,20   \$2,30   \$1,70   \$1,80   \$1,70   \$1,80   \$1,70   \$1,80   \$1,80   \$1,70   \$1,80	CANADA (SIB RECOGNISES)	Adams & Nerite Find Mint (Gnerman) Ltd Writington Line Find Mint (Gnerman) Ltd Writington Line Find Mint (Gnerman) Ltd Arab Bank Fund Blaragers (Gnerman) Ltd Ast branchism Pant Ltd ast branchism Pant Ltd ast branchism Band Street Ltd Backmann Global Investment Find Ltd Investment Band Ltd Ltd Ltd Ltd Ltd Ltd Ltd Ltd Ltd Lt
Cicked   38 0   40.5	1953 402	State   Continue   C	Dr. 2009   24 450791   Arran See East   E- 1,404565   E-	Pantrust Management (Guernsey) Ltd Dantrust Limited 100/22 2 22 6 Dantrust Limited 100/22 2 22 6 For Figure Greedline Beautrollie Found Managers Hambres Fund Managers (CD Ltd Lapace of C 97 8751 8 3833) 1 Hauterille 6 8 8 fd 15 76 74 8 835 1 Hauterille 6 8 8 fd 15 76 74 8 835 1 Hatterille 6 8 8 fd 15 76 74 8 835 1 Hatterille 7 100 11 1
European   56.0   friend final   208.1   277.0   79.1   208.1   208.2   1.5	Gilt Eigend 319.3 40.5 40.5 40.5 40.5 40.5 40.5 40.5 40.5	Chairs   Board Salg.   Chairs   Chair	Chef Bord  Charles A. Nevrile Fd Rimmet (Generally) List  Aginum A. Nevrile Fd Rimmet (Generally) List  PO Born 2555 Petro Part Generally (Generally) List  Button bud Fouter   -1.425 1.474    Barring Reld Fd Mannagers (Generally) List  PO Bor 255, S. Peter Port Generally 1.091 1.091 1.091  Button bud Fouter   -1.425 1.474    PO Bor 255, S. Peter Port Generally   1.091 1.091 1.091 1.091  Busting Many M.   1.100 1.006 1.019    Busting Many M.   1.100 1.006 1.006    Busting Many M.   1.1006 1.006    Busting M.   1.1006 1.006    Busting M.   1.1006 1.006    Busting M.   1.1	For Hothern Fd. Mipp's say Productial Fd. Magas.  Kleinwert Bessed Littl. Fd. Magas. Littl.  Lossyling Market? (2.0.3/8 10 321) (3.1.4.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.
Coas Fd	Control   Cont	SE ALL SERVEY	ERVICES  Salaman: Filight Fd Mingrs (Gasermany) Ltd P0 80: 23.5; Feliz Put. Germer 0:01.712.76  93.0  94.1  15.01.5 red from 1.0  15	Jacani Global Equity Separa 20 Anni 1931   Anni 1932
In Claim   100.   100	201.9   1.1	Description	Color Section   Color Sectio	Mikko Capital Mart (Enrical   Inf  Rev Generation Fd. 3.18 27 95 05 16  Rev Generation Fd. 3.18 27 95 17 17 18  Rev Generation Fd. 4902 4973  In Can Gent Cort S.F. 1, 1004 16230  In Can Gent Cort S.F. 1, 1004 16230  Rev Fur Production Fd. 1971 167 in Generate State  Rev For Production Fd. 1971 167 in Generate State  Rev For Production Fd. 1971 167 in Generate State  Rev For Production Fd. 1971 167 in Generate State  Rev For For State State  Rev For State State State  Rev For State
Harry   Carlo   Harry   Harr	1915   1915	Big Streechia 11.24 1.15 1.15 1.15 1.15 1.15 1.15 1.15 1.1	Hong Road   Fall   St. 5   54   57   63   64   64   64   64   64   64   64	Grand High James Story 1 (201)  Gebruider James Hander Manager (Dermany) Lief Interview Hander (19 24)  J.S. Treemery Securities Paul Lief Interview Hander (19 24)  J.S. Treemery Hander (19 24
Fig. Prosperity	031.465 4000   Treperty PT   1623.34   87.75   177.15	Pelican	10.11	Last Case. Bid Star or Yand Case Price Price Price Case On 12 A 12
Barriary War, Hook, Harris REZ7 95A   258-26880   Barriary War, Hook, Harris REZ7 95A   248-2   248-	Page	Barolife Assurence Group  Barolife Assurence Group  Barolife Assurence Group  Barolife He, Io Sa John St., CCIM 4AY 071-456 1131.  Sterling Envisors Feb. 156 5  Bittle Envisors Feb. 154 5  Discretionary Fest. 154 5  Discretionary Fest. 154 5  Pi Baro 197, Sc Peter Port, Germiny 0481 713100  KW Allany Gaillo, 97, 46 1114  Pi Baro 197, Sc Peter Port, Germiny 0481 713100  KW Allany Gaillo, 97, 46 1114  RW Callifetty Gaillo, 100, 100, 100, 100, 100, 100, 100, 10	15.8   40.1	lafnia Prolific International Masint Lbs on Life Casta, Lower Aster St, Debin:  Oli Sill 147867  Oli Sill 14
UK flight line Ea Jack. 73.9 78.0 10.3 14.0 14.0 14.0 15.0 15.0 14.0 14.0 14.0 14.0 14.0 14.0 14.0 14	100.7 Target Life Assurance Co Ltd 100.7 The Enthange, 66 High St. Agriculory, Social HP20 ISE 10276. 390000 To Ltd (7)	18-20 North Span, Domissian B.  18-20 North Span, Domissian B.  18-20 North Span Brown Brown 1 103 7 111.5  18-20 Raiseners Mond. 103 7 111.5  18-20 Raiseners Mond. 105 1 11.5 0  18-20 Raiseners Mond. 105 1 11.	25.9 10.2 United Acids 12.0 9.569 1497 00 9.	data Investment (1) (22) (23) (24) (25) (25) (25) (25) (25) (25) (25) (25
Besting   State   St	Perferience   210.7   221.8   -25	Isle of Man Assurance Ltd   Derty Hz, Athel St, Depple, Intil   Oka4 kpt   A.	4 827 0 623 9 792   Internet Vest   1 322 400   4 601 0 0 1	RELAND (REGULATED)(**)  Fig. Prior **  Cotal Scap. S7 91. 8.15  From Star Star Star Star Star Star Star Star
Authorit Greet to Pins.   Authority Page   Authority Pa	108.7   0.1	Safety Society 12.26 1.331	Et C21 200 2244  For Protific last the startus Protific belond \$18  2.8 4.81  Productial Found Starragers (Generally) Ltd R  Associated Starragers (Generally) Ltd R	and Purs. \$10.16 10 772   servings Japan \$9,077 9 5.3   thryting Europe. \$11.54 12.35   straight — \$17.77 50.16 40.46 0.05   pass Fund. \$20.80 21.86 00.19 0.00   sous New Europe. \$20.80 21.86 00.37 0.00   sous New Europe. \$20.80 21.86 0.37 0.00   sous New Europe. \$20.80 22.87 0.00 0.00   sous New Europe. \$20.80 22.87 0.00 0.00   sous New Europe. \$20.80 22.87 0.00 0.00   sous New Europe. \$20.80 22.80 0.00 0.00   sous New Europe. \$20.80 22.80 0.00 0.00   sous New Europe. \$20.80 0.00 0.00 0.00 0.00 0  sous New Europe. \$20.80 0.00 0.00 0.00 0.00 0  sous New Europe. \$20.80 0.00 0.00 0.00 0.00 0  sous New Europe. \$20.80 0.00 0.00 0.00 0.00 0  sous New Europe. \$20.80 0.00 0.00 0.00 0.00 0.00 0  sous New Europe. \$20.80 0.00 0.00 0.00 0.00 0.00 0.00 0.00
Major Front   201.4   201.5   212.0	105.14   -0.5   Global Extravels (Fig.)   147.39   134.80   -0.00	Providence Capital International Ltd Scr. Human (Pear 1) 117.1   117.1	231 -0.51	TF6-fibrings 3. 27,26 50.25 40.15 5.50 aring fluttual Fund Mingert (Ireland) 15d when the second of
Comparison   Com	117	Switch Tech	OCIR, Mass L	americe Faunt Managers (freinand) Let over Arts Voluntee 19.49 10.491 40.001 0.00 at the International Fd Managers Ltd over the Arts of the International Grainers Picture Grants 19.900 0.964 -0.001 - 10.00 at Carolina Grants 19.900 0.964 -0.001 - 10.00 -
Descrit Free   Desc	768.3 4-7 American	Royal Court, Arbory Rd Castinstown left   9634 821212   AS Account   AS   15	3-99   4-800   0-600   10.5.5   15.00   15.00   16.00   15.00	Infl. Case.   Std.   Select + or Visit

diam's grang

State of the state

A STATE OF THE STA

GUERNSEY TOWNSEY

Assembly to be a second

2.74 100 pt

Aprilia 11-2 Marie 11-

134 -17 A STATE OF THE STA

er a little black 

್ಷಾಕ್ ಕ್ಲಿಜ್ಜ ಪ್ರಭಾಧಕಚಿತ್ರಕ್ಕೆ

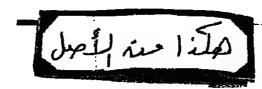
A position to

7

3.5 4 114 Eller

The state of the s

Current Unit Trust prices are available on FT Cityline. Calls charged at 38p/minute ches



FT MANAGED FUNDA

For many transfer of the control and 48p/minute at all other times. To obtain a free Unit Trust Code Booklet ring (071) 925-2128. | Visid | Company | Compan She Offer + or Yield Price Price - Green Laft Cree. Mid Other # Yield Carpe Peter Price Price - Gri Lieft Carr. Bill Offer + or Yield Carps Price Price Price - Gr Phil Offer + er Yield Price Price - Gross Chipse Petal Petes Print - County | Chipse Petal Petes | Petal Petes | Chipse Petal Petes | Petal Petes | Chipse Petal Petal | Chipse Petal Petal | Chipse Petal Petal | Chipse Petal | Ch GITTENT Grewith Ed ANV. S10.24 +0 0s.
PFC Licterated Percentile Fd Maget Ltd
Sectable Growth Fd. 32.73
Sectable Growth Fd. 12.73
Section Income Fd. 12.14
Sectable Beaver Fd. 40.74
PFC-DE 6.8
PFC-DE 6.8
PFC-DE S12.96
PFC-DE S15.94
P Land Com Procession Paral
Like - 54 Land County (27.5) female 25
Like - 55 Land County (27.5) female - 55 Land County (27.5) PRS Informational PRS Drivin Return PRS Act this Arbitrage PRS Managed Paterts PRS Handed Spaties PRS Frant Risto. PRS Oppose and your PRS Components of the PRS Managed Paterts PRS Managed Paterts NAV Piloted to refrect energia of all Wres C3
Fidelity Investment CCD Lets
Starless American | LCD Lets
Starless American | LCD Lets
Starless American | LCD Lets
Pland Fidelity Investment CCD Lets
Pland Fidelity Croup
Baber Fidelity Carbon | Datio 53
Foreign & Colonical Mangar (Letsey) Ltd
Hype Penning & Colonical Mangar (Letsey) Ltd
Hype Bentle & Colonical Mangar (Letsey) Ltd
Hype Penning & Colonical Mangar (Letsey) Ltd
Hype Bentle & Colonical Manga Garttourn Fund Managers (Gelt) 0,24 627310 int Gro. 20 box 22, 0 box 24 to 40 to 407 21-3 3 0 0 4 to 50 to 5 Retent Francis | Learnessent Consol List |
Dentaction in the Law | | OHIA 33 |
Foreign & Colonial Hangut (Jersey) Ltd |
Hype Emission | State | Hangut (Jersey) Ltd |
Hype Emission | State | Hangut (Jersey) Ltd |
Hype Emission | State | Hangut (Jersey) Ltd |
Hype Emission | State | Hangut (Jersey) Ltd |
Hype Emission | State | Hangut (Jersey) Ltd |
Hype Emission | State | Hangut (Jersey) Ltd |
Hype Emission | Hangut (Jersey) Ltd |
Hype Emission | Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd | Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jersey) Ltd |
Hangut (Jers Som Life Managester (1980 L. 1974) 22-97-98 E. 7 Som Life Managester (1980 L. 1de 22-622-649 PO Ber 178, Douglai Joh Some light lacer . - - 614 JPH 1.0494 1.1251 (4905) 00 Dallarah Somelina Lee Face Life SG international ... S1d 79 [ ] - CMIT Force (Garry (DM))

Traders Fand Ltd IP ... | S17 00 18 45) ...) -| Product | Panel | 1 of Projected | 1 o Pyrford Investment Magnet SA Switz Pyrford Aug Soy Tst. | ASP4.73 100.50 Pyrford let las Tst. | SSF42.25 97.75 Grantism Group
Gazdam Fara

Gazdam Fara

Gazdam Fara

Gazdam Fara

Gazdam Fara

Gazda Fond

#### MONEY AND CAPITAL **MARKETS**

#### **FOREIGN EXCHANGES**

## Pressure on dollar maintained

PRESSURE on the dollar continued as rumours swept the foreign exchange markets that official moves were afoot to sell it and support the yen, writes Peter John.

The dollar was already weak in the morning as it languished under continuing pressure from worse than expected US durable goods figures announced on Wednesday.

There was some potential support for on news announced mid-morning that first quarter GDP figures in the US were better than the market had forecast. However, there was no significant response

Then, in the afternoon, speculation grew that the Bank of Japan (BoJ) was intervening to support its currency by selling dollars and buying yen. This was compounded later by talk that the Federal Reserve was checking yen dollar rates, a psychological move whereby the Fed rings up dealers to ask for rates and consequently

gives the	gives the impression that it is						
E 11	M ME	M-Y	OF	ek			
Jone 25 Latest Regions Close							
E Spet							
STERLING INDEX							
June 25 Previous							
99.2 92.0							

いないないないという

CURRENCY	ROVE	MENTS
.jun 25	Heak of Empland Index	Morgan <sup>to</sup> Generally Changes in
SterRey U.S. Dollar C.S. Dollar C.S. Dollar C.S. Dollar C.S. Dollar Sterris Schilling Service Schilling Service Schilling Dollar Schilling Dollar Schilling Service Schilling Dollar Schilling French Service Unit	914 918 1104 1104 1173 1153 1153 1416	-18.8 -18.8 -18.8 -12.4 -12.4 -12.5

CURRENCY HATES						
4m 25	Bank P	Special ** Druming Rights	Europeus Cermicy Voit			
Sterling U.S. Dollar U.S. Dollar U.S. Dollar Learning Sci Bedgian France Bedgian France Darich Human D-Mark Pricock France Huffan Lira Lipance Vest Hupance Vest Hupance Vest Hupance France Standah Peseta Stendah Kronn Standah Peseta Stendah Stendah Standah Peseta Stendah Stendah Standah Stendah Stendah Standah Stendah Stendah Standah Stendah Stendah Stendah Standah Stendah Stendah Stendah Stendah Standah Stendah S	194499999445 - 19891 -	1.41616 1.41616 1.49415 1.5-572 45.5124 45.5124 45.5124 2.49060 7.44546 1674.78 179.783 139.485 1.9990 1.9990	0.703156 1.32626 1.52627 14.4327 42.2059 7.80344 2.31038 4.50437 1551.26 6.02137 1.85226 249.142 0.7686.70			

-	~~~	

Ja 25	1	\$
Argentina	L8770 - 18800	0.9920 - 0.9930
Brazil	2.5085 - 2.5105 6280.60 - 6285.35	3320 10 - 3323.3
Greece	7.9265 - 7.9495 353.800 - 356.400	186.390 - 189.370
	14.6155 - 14.6290 2665.00°	
Korea(Sth)	1474.60 - 1498.40 0.54700 - 0.54775	786.20 - 795.60
Logenbourg	59.90 - 60.00	3L65 - 31.75
Mexico	4,7345 - 4,7465 5713,85 - 5726,35	3121 00 - 3122 0
Samil Ar	3.4660 - 3.4710 7.0120 - 7.0890	3.7495 - 3.7505
Staggagore	3.0500 - 3.0655 5.2715 - 5.2840	1,6195 - 1,6205 2,7935 - 2,8050
S.Af (Fit)	7.0920 - 7.2275 46.65 - 46.85	
UAE	1465-1400	36735 - 36735
Flord into you	a lean Cittlefal with	4 12d to 144 to

MONEY MARKETS		
<b>Overnight</b>	rate	rises

shortage.

104 per cent.

undeclared interest rate shortly before the close at 3.00pm. This brought the total

help for the day to £1.132bn

compared with the latest forecast of a £1.25bn liquidity

The pressure of the

continuing shortage was particularly evident on

overnight money rates which were pushed up to 13 per cent

at one stage before easing to close around 10% per cent. One-month rates ended steady

at 10% per cent and the key three-month rate closed firm at

On short sterling futures, the

September contract moved

within a narrow range to close marginally easier at 90.17 with just over 7,040 lots traded.

increase as a result of Treasury

entante e verse un un partir de la companya del companya de la companya de la companya del companya de la companya del la companya de la companya del la companya de la com

operations next week.

HIGH shortages returned to the money markets yesterday and held throughout the dealing session prompting a squeeze in overnight rates. Dealers said the shortage,

initially forecast at about £1.4bn and later adjusted down to around £1.25bn held because a number of clearing banks, which bad already balanced their books for the half year were unprepared to deal with the Bank of England and be forced to readjust their

The shortfall was significantly higher than the previcus days's figure of £150m and when dealing opened the Bank of England invited an early round of bill offers.

UK standing bank best tending rate 18 per cent true May 5, 1992

However the clearers were unwilling to enter the market and, at the first round, the Bank of England was only able to buy bills worth a total of £145m. The stand-off persisted and at the second round only £139m worth of bills were exchanged. Although there was some improvement in the afternoon, with the Bank buying £423m worth of bills, it had to provide late assistance

worth £415m at the customary

contemplating an intervention. In most cases the checking acts as support for the dollar but yesterday's rumoured move was suggested to be a possible

support for the yen at the request of the BoJ.

The rumours were largely discounted but they sent the US currency tumbling by more than a yen to Y125.40 in a highly sensitive market.

Mr Michael Feeny, a market analyst with the Sumitomo bank in London commented: "The dollar is more susceptible to news providing downward pressure than upward pres-

The US currency was also weaker against the D-Mark falling by a pfennig to DML542. The D-Mark has been held up by higher than anticipated Money supply growth figures earlier in the week. The high M3 figure for May was not counteracted yesterday by hints that German inflation was easing and the Bundesbank indicated that it had no

intention of cutting interest rates in the near future. US investment bank Merrill Lynch argues that the dollar will continue weak against the D-Mark. The bank says that its most recent global investor survey reveals that international investors are "actually moderately overweight the dol-lar and underweight the yen

and D Mork."

The pound was up sharply on the dollar at midsession and even contrived to firm on the D-Mark despite the continuing flow of funds out of the US unit. Traders said such flows usually benefit the D-Mark at the expense of sterling but there had been such solid support at DM2 9120 in recent days that the market had temporarily given up on the downside. Meanwhile, Hungary will launch its long-awaited inter-bank foreign exchange market on July 1, the Hungarian cen-tral bank announced yester-

day, giving the market more power to set the forint's value.

		Rakes Appliest For		•	front Central	15 1	Spread Heakest Breacy	())ver ladio	gence Salor	
Spanish Peset Belgian Franc C-Warts Dutch Geffder French Franc Irish Pont Danish Krone Italian Lica Sterling	Portuguese Escalo		129.155 6 2.2054 2.2004 3 2.31038 6.9947 7 0.746570 7 0.746570 7 0.746570 7 0.746570 7 0.746570 7 0.746570		-0.25 -0.47 -0.25 -0.14 -0.16 -0.90		5.93 4.37 1.16 1.16 0.73 0.73 0.95		75 M 19 14	
Eco central rates set by the European Commission, Correccies are in descending relative strength. Percentage changes are for Eco; a positive change deputes a weak currency. Observance from the ratio between two spreads; the accreting efficiency between the actual market, and Eco contral rates for a currency, and the relationant percention percentage deviation of the currency's seried rate from its Eco control rate.  POUND SPOT - PORWARD AGAINST THE POUND										
54	Da spor			Cione	0	en mortis	% p.s.	Tiere		% p.e.
France France Sweden Japan Ja Ja Ja Ja Ja Ja Ja Ja Ja Ja Ja Ja Ja	1.0910 2.9130 240.80 183.20 2203.25 9.8000 10.5125 236.75 20.46 2.6275 1.4120	22600 3.2925 60.10 11.2230 1.0296 2.9200 2.9200 2.9200 11.4200 11.4200 11.4200 11.4200 11.4200 11.4200 11.4200	2.256 3.282 59.9 11.182 1.691 2.91.5 241.8 183.2 204.5 19.807 10.512 236.7 20.4 2.627 1.412	0 - 18720 0 - 22720 0 - 6070 0 - 6070 0 - 6070 0 - 20700 0 - 20700	0.02	97-0-95-000 84-0.77-000 1-200-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-	541754684ER888474748844	25	2.83pm 2.33pm 3.4pm 3.4pm 3.4pm 2.4pm 2.4pm 30.3ds 1.4pm 4.4	0230404111440115115115115115115115115115115115115115
DOLL	AR SI	POT .	FO	RWAF	Ю	AGAIN	श्र	THE I	30L	AR

EMS EUROPEAN CURRENCY UNIT RATES

	The com			p.a.		1 1000		
	恋 计级	1.8910 - 1.89 1.7290 - 1.73	20 0,97-0	1.95eprq 6.09	2.85-2	flow 6.1		
Constitute Li	925 - 1,1950	11935 - 119	65   617-6	7.19aile -1.81 1.84ails -5.7	0.52.0			
Befolute 37	湖:1746	1,7570 - 1,79 31,65 - 31,7	14.50-1	5.50cds -9.66	44,50-47.	50db   -5.8		
Denmark 5.9	125 - 1.9610 370 - 1.5530	5912 - 191 1945 - 191						
Pertures 127	60 - 128.45	127.65 - 127.	78 111	119cmb -10.87	337-3	5766 -10.8		
Spala 94		95.90 - 97.0 1165.50 - 1166	00 LG 30-LL		28,70-29.			
Norway 6.0	175 - 6.0695 750 - 1.2230	5.1890 - 5.19		Xuralis -6.3	9,60-10. 8,15-8	100		
	590 - 5,6105	5.5575 - 5.55	3 125-3	Deredit 1-7.2	10.25-10.	7040 -7.5		
Japan 125	15 - 125.65 370 - 10.9145	125 S - 125	(5) 0.07-0 (20) 4.90-5.2	1.00 ds -0.77		1865 -0.5 20ds -5.7		
Smitzerized. 1.3	890 - 1.4025	1.3915 - 1.39	25 0.43-1	165cm   -1.5	1.92-1	9564 -5.5		
Forward president	Communical retust taken transmit the end of Lambon tracking ) OK, treisted and ECO are option in US correscy. Paramird promisers and discounts apply to the US defiar and not to the individual correscy.							
Ė	UNO-CI	PRIENC	Y DET	REST !	RATES			
,bs 25	Short. term	7 Days extice	Core Months	Three Months	Str	Year		
Sterling.	. 104 - 104	104 - 10	104 - 104	104 - 10	104 - 974	10 - 91		
DS Dollar	· 】 提 : 提	12 - 간	提:数	75 - 38	43.3	( )		

Doe storeth 150

Jan 25	Short. (pm)	7 Days potice	Coe Month	Three Months	Str. Menths	Y
Sterling.	104 - 104	104 - 10	101- 104	104 - 10	104 - 97	10 - 9
DS Dollar	1 改一张	16.5	第:第	4 器	38 - 54	35
Versch Gerlider Sorisk Frank	93 - 94	31.73	27 - 22	32:32	7. 7	[ [ ]
- Kyt.	21 34	10) 94	121.14	雅.维	13.14	704-9
reach Frank	17.17	150	17.7	133 134	131 131	153.1
<b>Jelgian Franc</b> i, ,, ,	12:41	20.20	22:22	72:77	22:22	12 -
Danish Krom.	101 - 101	$m \cdot n$	1175 11	11. 11.	11-105	1.1
pasish Pestia	123 . U.	125 117	125 - 123	126 124	124 - 124	15 . 13
ing term Enrodolla	rs; buo years 5	4-54 per cest;	three years 54	-5% per cent;	ter years 63-6	le cet;
Lang term Eurodollars; two years 54-54, per cent; three years 54-54, per cent; four years 64-64, per cent; find years 64-64, per cent commind. Stort tens rates are cell for US Dollars and Japanese Yea; others, two days' socice.						
##5 6-1-6-1 per sa						
1865 64-64 per de		HANGE	CROS	S RATE	3.	
1965 64-64 per 00		HANGE Ym F7s		-	ČS B Fr.	Pta. E

EXCHANGE CROSS RATES												
ing 25	4	-	DM	Yes	F Fr.	S Ft.	N.FL	Uea	CS	B Fr.	Pts.	Em
-	.1.	1.692	1918 1542	237.3	9,813	2.633	3.286	2205	1251	57.95	183,4	1.0
3	0.529	0.448	1.542	125.4 81.32	5.187 3.363	1.392	1738	1367	1.194	3).69 20.54	%.93 62.85	0.74
	4214	7.973	12.30	1000	4135	11 10	13.86	9292	9.520	252.6	7729	5.95
PFr.	1.019	1.928	2.974	241.8	10.	2483	3 341	2247	2.302	61.09	186.9	1.44
	0.380 8.304	0.719	1.108 0.887	90.13 72.17	3.727 2.994	0.801	1.249	837.4 670.6	0.858 9.687	22.77 18.23	69.65 55.78	0.53
	0.454	0.858	L323	107.6	4.450	1.194	1.491	1000	1.024	27,19	83,17	0.64
	0.443	0.838	1,292	105.0	4.344	1.166	1.456	9761	1	26.54	81 19	0.62
DP.	1668	3.156	4.867	395.8	16.37	4.392	5.485	3678	3.768	100.	305.9	2.35
	0.545	1.032 1.339	1.591 2.065	129.4 167.9	5.351	1.436	翌	1202	谣	공성	100. 129.8	0.77

	NDON INT		
11.00 am Jee 25	J comité US dallars	i aprile	US Distance
M 313	offer 3½	144 3独	offer 4%

Estimated volume 20257 (30272) Province dur's com let. 265030 (26,5767)

matted Volume 1126 (3170) Noss day's open let. 15867 (14843)

1-mth 1-mth 6-mth 12-mth, 1-8619 L8631 1.8378 1.7960

POUND - DOLLAR

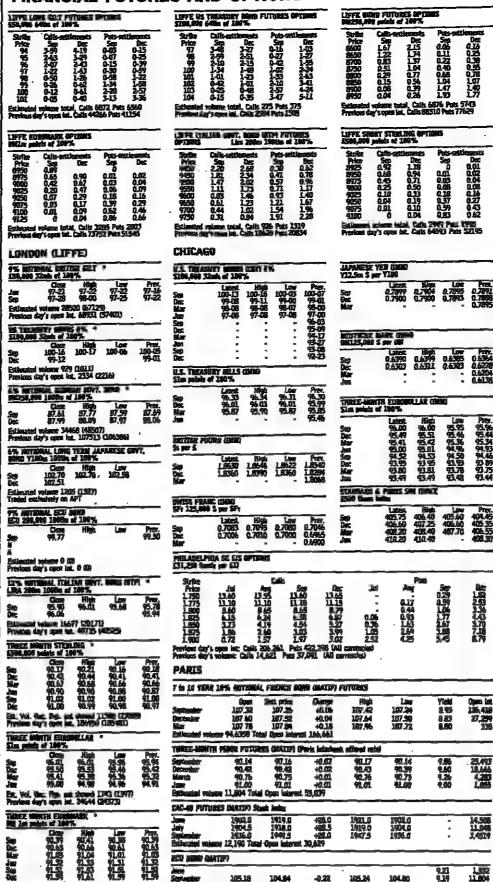
97.77

81.72

	4	ONE	RAT	ES		- · .
HEW YORK			Treasury	Bills and I	Sonds.	
Lunchtime	00	e month			)05 Of	5.55 6.54
Printe rate Broker foan rate Foal busts Foal busts at letermenthus	64 Th 6 Si	re year		3.70 Seres	762 E	6.74
Jane 25	Greenight.	Day Month	Two Months	Tires Months	Six	Lombard Intervention
Frankfurt	THO 9.70	98-204	9.65-9.75 10-104	9.65-9.75	9.65-9.75 98-102	9.75 9.60
Zarkii	99-104 828-840	943930		9.43-9.0	78 208	-
Tribe	48-45	15-152	:	133.141	:	l :
Britisels	413-44 135-133, 9.44-9.56 10-104	10 7-105	10분-10층	107-109	ni-ni	. :
L	OMDO	M MC	MEY	RATI	-	-
Jun 25	Overgight		One	Three	Six	One Year
		<del></del>	Month	Months	Mouths	<del></del> -
Interbank Offer	10	10%	10 & 10 & 10 &	104 10	104 91	101 99 99 91
Sterling CDs	104	104	10%	10	91 91	35
Local Authority Bonds . Discount Mict Dece	1176	304	I =		-	<u> </u>

In Paris, the Bank of France	Jug 25	Overalght.	7 days potice	One Month	Three Months	Six Mouths	One Year
left its intervention rate unchanged at 9.6 per cent at a securities repurchase tender held yesterday to allocate funds for injection into the money market today. It accepted bids for FFr11.5bn in new liquidity, FFr18.5bn less than the FFr30.0tm leaving the market today when a previous pact expires.	Interheak Offer Interheak Bid Sterling CDs Local Anthority Deps Local Anthority Deps Local Anthority Bonds Disposet Mix Deps Company Deposits Finance House Deposits Finance House Deposits Fine Track Bills (Bay) Deliar CDs SDR Linked Dep. Bid EQL Linked Dep. Bid EQL Linked Dep. Bid EQL Linked Dep. Bid EQL Linked Dep. Bid	102	10% 10% 10%	19109 - 1909 - Note 19	19119 - 19874 - 17.0464 19119 - 19874 - 17.0464	1999 - 2375 - 865 - 1975 - 366 - 1975	10.4 91. 91. 91. 91. 91. 10. 91. 10. 10. 10.4
The intervention rate was last changed on December 23, when it was raised by 35 basis points. The central bank said it drained funds because it expects bank liquidity to harvest at a result of Transfur.	Treasury Biffs (sell); one- Bank Biffs (sell); one- tender rate of discount 9 29, 1992. Agred rates Schemes il & III: 113 V4V: 10,122 p.t. Let- fred. Finance House Bi- lay; notice 4 per cest. ( urbus one mantix? per cest.)	Jordan 913, pe 33837 p.c. 8 for period p.c. Referent Authority me Rate 101 Certificates ant, occ-thro	er cent; three CGO Flood Jume 24, 11 Ican rate for and Floan of Tex Deport to Hontler V	e months 9) Rate Sterlin 992 to July period May a Houses se 1 , 1792 to self Certain	g Export Pla 225 1992 1, 1992 to 1 Win days' no lumi Deposit il; Deposit il; Deposit il; Deposit il; Deposit	Treatery Bi sence, Make ; Scheme I; May 29 , 19 tice, others ! Rates for a c100,000 a eths 9 per c	ills, Average up day May 11.34 a.c., 192, Scheme scheme scheme and a scheme and a scheme and a scheme and a scheme and a scheme

## FINANCIAL FUTURES AND OPTIONS



## BASE LENDING RATES

SPERME OF LONG-TERM PRODUCT MAN CHATTED

9.21 9.19

26,993

		%					- 5
	Asian & Company	10		Cledit Lyoungh	10	McDowell Donglas Bak.	Ħ
	Allied Track Basic	10		Courts Popular Bk	10	Middand Back	19
	Al8 Back	10		Danican Lawrie	10	Altomat Basking	10
1	Heary Asshacher	10		Ematorial Bank pic	m	Kat Westminster	IÒ
1	B & C Merchant Sank	10.5		Exeter Bank Linsted	105	Northern Back Ltd	10
	Back of Baroda	10		Financial & Geo. Bank	16	Aviretit Mortozoe Bank	10
	Banco Billino Viscara	10	A	Robert Floroisto & Co.	10	Provincial Base PLC	14
	Back of Copres	10	•	Robert Fraser & Pturs.	10.5	Rea Brothers	16
	Bank of Ireland	10		Girotzak	10	Rodsamire Rank Ltd	ĪĬ.
	Bank of India	10	ā	Galaness Marine	10	Royal Elk of Scotland	ĬĠ
	Bank of Scotland	10	•	Rabib Bank AG Zurich	10	Smith & Willerso Sers.	16
	Basene Belge Ltd	18		Harrions Basir	10	Standard Chartered	顶
	Barcias Bank	10	•	Hamosbire Trast Pic	135	128	10
	Beschmark Bank	ĩ		Heritable & Gen Law Balt.	10	Unibank plt	16
	Brit Bir of Mid East.	iğ	4	Hill Samuel	ŭ	● United 6t of Kowall	Ĭõ
		10	•	C. Hoare & Co.	10	Delty Trest Bank Pic	ĩŏ.
1	Brown Shipley				16	Wedgen Tried	ĩŏ
	(1. Bank Hederland	10		Hergikneg & Skanghal Julian Hedov Bank	10		顶
	Citibank NA	10				Yerishire Bank	ĭ
	City Merchants Bank	10	•	Leopold Joseph & Sozs	10		
	Clydesdale Bank	10		Licytis Sank	10	• Members of British Merc	
	Co-eperative Bank	10		Meghraj Bank Lid	10 .	Banking & Securities Ho	· ()
	Coustis & Co	10				hereather.	

# HOW TO BE UP WHEN THE MARKET

Most speculators invest in the market on the expectation of a rise. But more money can often be

IG Index is Britain's leading financial bookmaker. We take bets on the Footsie, Wall Street and Nikkei, plus over eighty futures and options.

With us you can speculate on rises or falls. You place 'up bets' and 'down bets'. The more the market moves your way, the more you win. And by making a 'controlled risk bet' you can put a guaranteed limit on any losses, even overnight. More good news, profits are absolutely tax free.\*

All bets are welcome, large or small. So whether you're a bull or a bear, discover a more exciting and easier way of speculating. Winning when the market is down has its moments. For more information call us on 071 828 7233.

NB: Prices of futures and options move up and down very rapidly indeed. Never speculate with money you cannot afford to lose. \*Under current legislation which is subject to change.



## MONEY MARKET FUNDS

Money Market Trust Funds

071-588 1815 10 17 3 181 Cent. Bd. of Fin. of Chr. 2 Fore Street, London ECZY SAQ Deposit.

Money Market

**Bank Accounts** There Account 0800 282115 5.47 7.50 0r 6.27 8.625 0r 2.75 Mgs 7.96 Mgs 8.52 Mgs 8.73 Mgs 9.06 Mgs 9.27 Mgs

tts & Co 5 15 Cheque Ate 0421 175313 4.15 8-0 Or 7.05 9.74 Or 7.45 20.27 Or Typetall & Co Ltd 19-33 Princess Victoria

Not owning a Pelikan is a cause for great sorrow; So WIN one with the Weekend FT Crossword tomorrow! Sellkan 🔇

#### CROSSWORD



(6) 4 Held on at wide bends (6) 8 Condition of girl after stunt

beat (7) 11 Split beer of workman earlier 12 Back street artist returned

with emperor (4)
13 Upset if gun rusts, perhaps (5)
14 Substitute handle? (8)
16 Begged Hugo to stir in cream 18 Trained to help me in (5) 20 Brute shot retreating soldiers

(4)
21 Cutting down fat? (10)
23 Female friend ringing home at last (7) 24 Custodian arranged RAC tour

25 Arrive at Holyhead, in shim area (6) 26 Elizabeth always backs respect (5)

DOWN

1 Bit man on board (5)

2 Pupil we don't fancy shows disappointment (7) 3 Get entire contraption moving

Bitting right into tart (5) Not at uprising outside a local

**JOTTER PAD** 

town...(7)
7 ... protested loudly about call for action (9)
10 Race coach is first to make bloomer (9)
13 Inexperienced youth ran off
with Heather around mid-

night (6) 15 Each tune's specially written for singer (9)

17 Surgeons do this work (7)

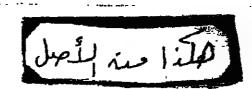
19 Ordinary upstanding miners end a revolution (7)

21 Halve gratuities with student in lift (5)

22 Spars making one on which co

22 Snare making one so wild (5) Solution to Puzzle No.7,882





FINANCIAL TIME	S FRIDAY JUNE 26	1992	W	ORLD STOC
AUSTRIA	FRANCE (spationed)	GERMANY (continued)		SWEDEN (continued)
Austrias Airlines 2,120 -45 Creditasstaft Pf 308 -4 EA General 3,325 -24 EVW 650 -4 Jungbourtlauer 16,330 -0 OeMr 876 -1 Perfunoser Zement 1,460 +5 Rader Herakitth 575 -7 Relninghase Brus 1,600 - Stayr Dalmier 181 -5 Vertuser (Br A 507 -3 Wilcenterper 4,575 -40 Z-Laenderbank 1,035 -4	June 25 Frs. + ur - Sonygues . 585 -4 CGIP . 1.05 +7 CM B Packaging 185ss +1 7D Canal+ 1 225 +19 Cap Gentral 5 279 +2.50 Carrefour 2.530 -1 Casico 159 +4	June 25   Dec. + er -     Decket (Fr)   134   -1     Degussa   355   +1     Degussa   355   +1     Deutsche Bahcock 162   +0.50     Deutsche Bark   692.10   -1.30     Didiser-Werke   155   +2     Douglas Hide   578   +14     Dragerwerk   334   +4     Dragerwerk   343   +1.10     Fag (Nogeli Ischer   267   1     Gerresbeliner   340   +1     Goldyckmidt (TH)   849al	NETHERLANDS   June 25	Jame 25 Kroner. + or -  Gambro B Free 255  Incentive B Free 182 +2  In fice bon B Free 25ou  Mobel Free 14 -1  Procuratia B Free 174 -4  SKF A Free 125  SKF B Free 113 -2  Sandwiker B Free 376  Skapadia Free 100  Stan Edstidig G 32  Stars Kopp B 291 -3
	Chargers 1,228 +33 Chargers 479,70 +7 70 Cogit 318 -18 Cogarex 610 CC F 183,70 +4,20 Cr Four France 86,3 +1 Lred Lyon (CR) 556 +4 Credit Nationale 921 -2 Damart 3,205 -44 Docks de France 420 +5 Dollifus Miley Gle 345,10 -4,40 EBF 184 890 +1 East Cle Gast 2,199 +9 Exto 434 +7 Elf-Australie 376,90 +2,40 Elf-Australie 270 -1 Eridania 8-Say 1493 -2 Eridania 8-Say 0 493 -2	Soldschmidt, CTM   R49at   Hamborn Sleikt   181at   -1   Hanag Lioyd   545at   -5   Heidelb Zem   970   -5   Heidelb Zem   970   -5   Henkel Pri   616,70mH0.50   Henkel   1,218   +3   Hockst   252 20   -2.30   Hockst   274at   -3   Holgmann Ph   1,170at   Horuch   191   IKB Dentsche Ind   248 50   -2.50   Industrie Werke   314   -6   Kall & Salz   142   -6   50	Helinekers	SWITZERLAND
Section   Sect	Eura 2,050 -9 Eurafrance 1,397 +18 Eurocom 680 +15 Euro Olsaey 111 +0 70 Floestei 113 -7,20	Karstadt 621 50 +1 Karstadt 621 50 +1 Karstadt 512 50 -1.30 KHD 139,60 -0.40 KHO 139,60 -0.40 KHOCkner Werke 118 70 -2 50 Laimsyer 762 -32 Leifheit 4704 6 Linde 835.50 -4 50 Lindype-Hell 428 +4 Lufthansa (127 80 -2.70 Lufthansa 10 Pri 105 -0.50 MAN 395 -1 MANPer 305 -1 Mannesmann 305 50 -0.80	KLM 37 -0.10 KLM 37 -0.10 KNP 49 -0.70 KNP 49 -0.70 KNP 49 -0.70 KNP 40 -0.50 KNP 4	Snown Borel Pts   825   46     S Hidgs (Br)   1,760       C S Hidgs (Br)   3,240   460     C Ba Gelgy (Br)   3,270   +70     C Ba Gelgy (Pt Cts   3,220   +70     C Ba Gelgy (Pt Cts   3,220   +70     Elektrowata (Br)   2,320   -20     Elyia (Reg)   1,510   -5     Fischer Geo (Br)   1,175   +40     Fischer (Ptg Cts)   234   +7     Fischer (Br)   5,300   -10     Farbo (Br)   5,300   -10
GIB Group AFV 3342s 4722 Gethem STV 351 - G Gethem AFV 351 - G Gethem AFV 351 - 420 Gethem AFV 351 - 450 Gethem 451 - 450 Gethem 451 - 450 Gethem 451 - 450 Fordletbank 45	Font Lybranike 500 Front C vt Apr 3, 275 449 STM-Entrepose 434 412 Gai. Lutagrette 2, 225 -105 Gausmont (Soc N) 465cl -15 Hards 505 Hards 505 Instal 128 90 +3.40 Hards 505 Instal 128 91 Instal 505 Instal 128 +5 Instal 128 +5 Industrial 457 -1 Interteclatique 305 LyMH 3,951 +39 Lafarge Coppee 345.60 -1.40 Logrand 4,745at +15 Logrand 4,745at +15 Logris 425 Lymat East Dames 527d +11	Manntheim Vers 800	Via dampere op its 49.50 +0.10 Western fül Bej its 72.90 -0.10 NSRWAY	LadidaG Prior Ptg
August esement   August esement	Matrix	Rhein West E 414 90 +0.20 Rhein West E 414 90 +0.20 Rhein West E 414 90 +0.20 Rhein West E 414 90 -1.70 Rosenthal 281 Schmithach Listes 499st -48 Sizmens 666.30 -0.70 Springer Asrel Rg 584 -6 Sud Cherole 550 +1. Thyssen 350 +1. Varta 360st +1.50 Vebs 390.50 +2.20 Vebs 390.50 -2.20 VEW 224 -4 Verein-West 332 -0.50 Vilag 404.70 +1.30	June 25   Masser + er -	Roche (Geouss)
June 25 Kr + er - Bentia Holding Bry . 510 Bitroben	Safet Louis 1,270 -4	Viag	SPAIN	Winterthur (84) 3,110 42 Winterthur (94) 578 +2 Zurich ins (84) 1870 -36 Zurich ins (94) 882 -18
Danisco Danisco Danisco Danisco Danisco Den Daniskr Bank 272 -1 East Asiatik 132 -3 15 FLS Ind B 672 Great Nordik 132 -3 15 FLS Ind B 672 Great Nordik 178 Hainia Hidgs A 178 Hainia Hidgs A 178 Hainia Hidgs B 104 -2 ISS Ind Serv B 990 -15 Jyske Bank Reg 1990 -15 Jyske Bank Reg 1990 -15 Jyske Bank Reg 1990 -15 Sophus Beread B 1990 -15 Sophus Beread B 1990 -10 TopDanmark 172 -10 FIBLAND	Schweider	Bastogi-I R B S . 120 +1 Benetica 12.601 -374	Banco Exterior 3,2504 -50 Banco Popular 10,830 Banco Sardander 4,525 +65 Banerio 2,5554 -50 CEPSA 2,350 +5 Cerburos Metali 3,850 -70 Dragados 1,745 +30 Electra Viesgo 2,300 Endess (Ber) 3,550 -15 Encros 1177 Festa 11,10 -15 Hidraei Encadar 11,905 +10	June 25   Raset + or ~     ABSA   9,75st - 0.05     AECI   850 - 0.80     Allied Tech   118     Anglo Am Coat   112,50 - 3.50     Anglo Am Coat   112,50 - 3.50     Anglo Am Goid   210     Anglo Am Goid   210     Anglo Am Goid   210     Anglo Am Roid   210     Anglo Am Roid   210     Barriow Rased   25,50   40,25     CHA Goldo   25     De Beers/Centessary   87,75   40,10     Designal Gold   5,30   -0,25     Driefontein   42   40,25
Anner 25 Mta + M - Anner 76,44 + 44 0 Cultor	GERMANY June 25 Dru. + sr	Burgo (Cartierel   5,700a   -100	Repoil 2,850 +45 SHIACE 65 +1 Sarrio 731 -3 Serillam Elec 531 +4 Tabacalera A 5,590	East Rand Gold 4.75 +0.05 Elandbrand Gold 17.50 +0.25 Engel 40.75 +1.25 First Nat Sank 64.50 +0.50 Fire State Danischi 33.25 -0.25 Gencor 12.60 +0.15 Sold Fleids SA 71.25 Natrebest 13.25 -0.25 Highreid Stat 13.25 -0.25 Kinnes Gold 32.25 -0.75 Kinnes Gold 32.25 -0.75
FRANCE	A5 Ind & Verk 708 -5 Asches Michiller 708 -5 Asches Michiller 708 -5 Asches Michiller 708 -5 Asches Michiller 708 -5 Asches 746 -5 Altianz Mad 2255 +211.50 Altianz Mad 2255 +2 Asto 746 -5 Asto 746 -1 Bayer 284 .60 -1.10 Bayer	Montacisos   1,420	Tudor   S01   -24	Ubanon Gold
Sanctive Cit	Datus   250   -1   Datus   250   -25   Datus	Jaco 25 Yen + 5r Nitho Sec	June 25 Yes + ar — Talyo Fishery	SA Brewers
Amano Corp 1.670 -60 Ando Construction 650 +10	1,520   1,520   Kayonne   1,000   Kayonne   1,000   Kayonne   1,240   420   Karen Paarm   1,240   420   Kanelon   504   414   Kanelon   504   414   Kanelon   604   605   60	Nippon Fire 346 +31, Mispon Fire 591 -2 Mispon Hode 2,540 +34 +34 Mispon Light Metal 641 +40 Mispon Maxt Park 1,760 +10 Mispon Maxt Park 1,760 +10 Mispon Maxt Park 1,760 +11 Mispon Dill 4,31 +3 Mispon Dill 4,31 +3 Mispon Dill 4,31 +34 +14 Mispon Dill 4,331 +14 Mispon Dill 4,34 +34 +14 Mispon Dill 4,34 +34 +14 Mispon Palari 3,40 +16 Mispon Pal	Taicara Shuza	New Corp
Canon Sales	Kinth Mipp Rashway 709 +23	Nippon Shet Glass 407	Teign (Bank) — 410 Teign (Bank) — 1,060 Teign (Bank) — 1,060 Teign benne — 1,480 + 40 Teign benne — 1,590 + 60 Teign Electron — 1,690 + 60 Teign Rope — 615 + 44 Teign Rope — 62,900 + 20	Santos
Dates Externess	Kono Selko Co 545 +1 Kabota Corp 485 +2 Kamagai - Gural 477 -47 Komial Chemicai 520 -1.5 Karabo ind 410 Kurena Chemicai 403 -5 Kureta Chemicai 403 -5	Nissin Electric 961 Nissin Food 2,150 Nissuko 600 –2	Tokyo Style	MORE KORS  Jame 25 H.K.S + m -  Amoy Props 6.15 +0.05 Basic East Asia 35 +1.25 Catkay Pacific 12.30 +0.20 Chesule Kong 25.40 +0.30 China Light 34.25 +0.50 China Motor 34.25 +0.50 China Motor 1884 +0.10 Dally Farm Inti 12.70 Evergo 3.55 +0.02 Gercco 3.08 +0.15 HSBC 47.25 +1.50
Dai Nispan Prist 1,310 +370 Jai Nispan Trayro 340 +37 Jai Nispan Trayro 340 +37 Daishowa Paper 1,980 +30 Dai Toleyo F&M 630 -30 Daiwa Baok	Liog Corp 552st +5	Nortiske   730   439     Odalys Electric Ray   6.35   45     Ohbayash Gural   5.35   45     Oji Paper   777   45     Oki Electric   390   -5     Okumus Gorp   721   47     Okumus Gorp   825   -15     Ohympus   825   -15     Ohympus   1,210   -30     Droda Cennett   400   -5     Ono Plaarm   5,700   -270     Omeand Kashiyana   1,160     Orite Corp   1,910   -40     Osaka Gas   423   47	1000 kar   274   100 kar	Hang Ling Dev 12,10 +0.30 Hang Seng Bank 49,75 +2.25 Harbour Centre 62,5 +0.10 Henderson Leed 19,70 +0.30 HK & Colina Sea 13,70 +0.30 HK & Sangle Held 13,70 +0.30 HK & Harraft 22,40 +0.40 HK Alerraft 22,40 +0.40 HK Electric 19,30 +0.50 HK Land 13,40 +0.50 HK Land 13,40 +0.50 HK Land 18,40 +0.30
Egain Gifeo	Milk   961   421   Merilan   612   421   Merilan   612   421   Merilan   627   43   Merilan   627   634   43   Milachea   644   645   646   64	Pinner Elec 915 -16	Yamato Transport 978 -7 Yamazaki Baking . 1,910 -20 Yasada Fire 580 +4	Jardine Strategic 26.90 +0.80 Kowloon Motor 9.70 +0.05 Mandarin Orient 6.75 +0.10
Sanze	M*Isishi Pappe 493 46 M*Isishi Pappe 770 -15 M*Isishi Plasiles 364 -11 M*Isishi Plasiles 364 -11 M*Isishi Rayon 323 45 M*Isishi Rayon 493 +6 M*Isishi Rayon 493 +6 M*Isishi Rayon 490 -1 M*Isishi Rayon 490 -1 M*Isishi Rayon 490 -1 M*Isishi Rayon 490 -1	Samsa Bank	Zestel Corp	New World Dev
Histori 765 +10 Histori Cable 793 +8 Histori Cable 1159 +8 Histori Gredit 1159 -10 Histori Mazzel 1280 +30 Histori Mazzel 1280 +30 Histori Sales 465 -6 Histori Sales 503 +2	Missi Fudosan 800 Missi Marine 577 -3 Missi Marine 577 -3 Missi Mag & Su 338 +2 Missi Mag & Su 335 -5 Missi Petchem 610 -1 Missi Petchem 610 -1 Missi Totals 630 -1 Missi Tradis 630 -15 Missi Tradis 630 -15 439 Missistell 715 439	Sharp	Brambies Inds 17.76 +0.04 2 ridge Oil 0.41 +0.01 2 ridge Oil 0.41 +0.01 8 urns Paitp 3.60 CSR 4.63 -0.01 CRA 14.20 -0.06	Malayan Banking 8.20 + 0.10 delalyan Utdi and 241 + 40.03 delalyan Utdi and 241 + 40.03 delalyan Utdi and 241 + 40.03 delalyan Law 241 + 40.01 Sime Darby 3.86 + 40.04 SINEAPORE 3.86 + 67 - Cals Storage 2.75 + 60.05 DBS 11.50 France & Neave 10.50 + 40.30
Bura Chemical 549 +19	MUTEC CORP 255 +10  NEC CORP 255 +10  NEC Musiciors 958 -1  NEC Musiciors 955 +15  NEC Musiciors	Stanley Electric 575 +25 Samitoroo Baleille 435 Samitoroo Baleille 435 Samitoroo Baleille 436 Samitoroo Baleille 436 Samitoroo Coroent 394 -6 Samitoroo Coroent 396al -12 Surnitoroo Coro 831 4 Sumitoroo Elect 948 43 Sumitoroo Elect 948 43 Sumitoroo Reavy 395 5 Sumitoroo Neavy 395 5	Demision Mag	Senting 8 4100 Haw Pay 242 10.02 Inchease 61.0 10.10 Kespel Corp. 7.70 OCSE 13.50 10.30 OUB 5.05 -0.05 S'pore Air Free 18.50 +0.10 Stradis Trading 3.24 +0.06 Tat Lee Sank 3.104
Jacone Sering Mach 315 +3	National House 1,750 +50 Nichli 1,200 Nichlinel 571 -9	Sentinore Metal Mig 680 -1 Samitore Real ty - 590 Samitore Real ty - 590 Samitore Trä. Bit - 815 -5 Sentine Warbuse - 560 -10 Sacuki Motor 715 -5 TDK Corp 4.180 +140 Jajsei Corp 650 +9 Tajsei Corp 650 10	Class	Price data supplied by Telekurs.  NOTES — Prices on this page are as quoted on the individual exchanges and are mostly last traded prices. (a) uses allable, a Dealtogs suspended, and Ex dividend, an Ex scrip issue, at Ex rights, an Ex all.

era (j. 17. september 17. sept

SSWORD GRIEFIN

Shille,

JOTTER!

C	ANADA
Seine Stock High Law Close Chang Sales Stock High Line Close Cl	+14 1 100 Learnest Go 55% 65% 5% 1 300800 Reffrances 862 85 45 -1
TORONTO   Si:00 pm prices June 25   Second Sys   Size	### ### ### ### ### ### ### ### ### ##
20000 Cheefi Rem 63 62 52 -3 20000 CaningEt x 527 255 27 45 2700 Can Ocold 527 x 527 255 27 45 200 Can Coold 527 x 527 255 27 45 200 Can Tine 520 20 29 71400 CanTine 520 50 512 154 154 515 600 Can Util 8 5194 154 20 100 Catamar 24 224 24 4100 Cantine 525 25 25 25 25 25 25 20 100 Catamar 24 224 24 4100 CanTine 525 27 27 27 27 27 27 27 27 27 27 27 27 27	MONTREAL
	DICES
NEW YORK DOW JONES Jun Jun Jun 1882 Since complish	SE 24 23 22   HIGH   LOW
24 23 22 19 HIGH LOW HIGH LOY   hindstriak	2 ALESTRALIA 1644 1647 1647 1643 1649 1635 1694 50 22/50 1545 30 6/10 22 AL Bridger (1)/600 717 5 717 703 717 50 27 717 50 20 1646 160 30 20 1
Norm Book 99,91 99,98 99,88 100.15 100.17 98,41 100.17 54,90 109,59 100,17 54,90 109,59 109,5	AUSTRIA GUIZZRO 900 21 392.07 394.48 396.69 458.57 (24/2) 372.24 (2/1) Coella Maller GUIZZRO 900.54 (2/1) 900.54 (2/1)
Helide 211.50 213.07 212.61 213.51 22.57 200.74 23.52 10.50 CVD G46 (211.60 CM)	2 1200 Hat 14170 7010 1007 71 1001
#Day's High 3312.72 (3312.10) Low 3842.08 (3243	142 DECEMBER SE CITIES 221.66 320 EZ 316.58 316.59 365.29 (15/1) 316.58 (23/6)
STANDARD AND POOR'S	PRIARD 09/12/701 766.5 789.1 768.9 758.6 90 04/20 758.60 02/60 PRIARD 09/12/701 766.50 02/60 PRIARD 09/12/701 PRIARD 09
Composite 6 403.94 404.04 403.40 403.67 420.77 394.50 420.77 4.40 13571	20 CAC GOUNT COLUMN SERVICES S
Financial 34.63 34.57 34.21 34.31 35.80 32.40 35.80 8.54 (13/57) 68/6 (13/57/52) 68/6 (13/57/5	22 GERMANN GLI2253 701.05 701.19 704.07 701.12 752.6645 6-05.24.20 FAZ Abies GLI2253 1962.00 1965.40 1962.0 1963.00 2559 103.0 05.00 1255 103.00 05.00 1255 103.00 05.00 1255 103.00 05.00 1255 105.00
WYSE Commonities 221.81 221.99 221.56 221.96 231.85 217.92 231.85 4.46	DAY CONTROL THE PARTY TITLE TO THE CONTROL OF THE PARTY TO THE PARTY T
Amer Mile. Value 374,20 376,74 375,62 379,39 418,99 374,20 418,99 29.3 02/22 04/61 02/2/92 19/12/	Had see contrad outside States
02/25 08/6) 02/2/90 00/10	72) ITALY 120 May 172 May 172 M 474 57 551 57 (477) 486 21 (258)
Jun 19         Jun 12         Jun 5         year ago (approx           Dow Intestrial Dis. Yield         3.14         3.03         2.99         3.07	JAPAN 14141 22 14851 47 14104 09 15901 22 27801 18 W/U 15955 57 G4W
Jun 17 Jun 10 Jun 3 year ago (approx S & P industrial 6tr, yield 2.72 2.69 2.63 2.74	- Telepo SE (Touto) (4/1,660 1246.56 1293.57 1247.21 1240.38 1763.65 16(1) 11761.57 (4/4) 24 Section (4/1,660 1890.57 1887.81 1983.65 17(19.21 2459.85 16(1) 1887.81 (246)
5 & P lead, PyE ratio. 28.03 28.44 28.96 19.24	MALLAYSIA ICLSE Compalite 444560 598.60 594.00 593.52 594.05 619.06 (20)20 546.63 (1.41)0 HESTHERILANDS
NEW YORK ACTIVE STOCKS TRADING ACTIVITY	CBS Tol.Ris.Ges.End 19639 202.6 302.6 309.0 309.0 309.0 7590 274.0 0070 202.0 AB Sir Ged 19639 207.4 206.0 200.2 207.7 215.50 (26/5) 192.40 00/10
Stocks Closing Change † Volume Millions Wednesday traded price on day Jun 24 Jun 23 Jun	THE PROPERTY OF THE PROPERTY O
	340 Mania Comp (2/185) 1477-90 1477-51 1653-86 1519-54 1553-55-119-54 1553-55-119-54 1553-55-119-54 1553-55-119-54 1553-55-119-54 1553-55-119-54 1553-55-119-54 1553-55-119-54 1553-55-119-54 1553-55-119-54 1553-55-119-54
Teleforms 4,911,600 42% 17 MASDAQ 152,330 165,669 151. Dam Editor 2,372,500 28 4 4 MYSE	192 SS AI-Suppose (24/78) 403.58 403.99 403.50 403.07 403.07 403.97 403.
S.M. 2,118,400 97% + 1% Rises 667 990 Deputer Assoc 1,988,600 11% - 1 Rises	605 SE INSTITUTE CREAT
Stride-Rit 1,922,100 20% 4% Purchanger 570 560 Nerch 1,839,800 40% 1% New Hight 30 20	525 Keres Comp Ez (4/1,955) 548.30 551.99 557.97 558.22 611.49 612 346.51 (58/2) 258.93 (2/1)
Apper Prices 1, 1000,500 4015 - 1 Heav Lores 49 42	75 Warrie Se 1001265 641 73 57.77 45.70 100.
	SMITZERLAND 862.0 857.8 858.7 855.2 881.40 (LIS) 748.50 (RJ)
CANADA TOPOLITO	SEC General (1/4/67) 648,3 548,8 650,2 549,4 662,50 (11/5) 601,10 (01)  TARREARY Weighted Prior (30/6/64) 4565,01 4655,06 4690,48 4697,56 5391,63 (30/11) 4286,17 (11/5)
TORONTO Jun Jun Jun Jun 1982  24 23 22 19 HIGH LOW  25 25 25 28 29 28 29 28 29 28 28 28 28 28 28 28 28 28 28 28 28 28	THABLAND Based SET (50/4/75) 756 98 754 75 752 30 756.29 852.39 (7/40 667.84 (19/5)
Metals & Minerals         3101.83         3095.19         3095.46         3101.27         3296.87         164.00         162.00         3381.20         684.00         016.00         3381.20         684.00         016.00         3381.20         684.00         016.00         3381.20         684.00         016.00         3381.20         684.00         016.00 <td>0 U.S. Capital Ind. C.J. L700 Go 416.2" 489.9 491.7 489.3 542.00 G/L 447.59 (8/4)</td>	0 U.S. Capital Ind. C.J. L700 Go 416.2" 489.9 491.7 489.3 542.00 G/L 447.59 (8/4)
MORTBEAL Portolin & 1763.30 1758.26 1760.97 1937.59 (16/1) 1727.04 88/4 Base values of all indices are 100 except NYSE All Common – 50; Standard and Poor's – 10; at Toronto Composite and Metals – 1000. Toronto indices based 1975 and Montreal Portfolio 4/83. † Excluding bonds.: Industrial, plus Utilities, Financial and Transportation, (c) Closed. (a) Universitable.	Elife 109-100 (20) PM
	. •
	ost Active Stocks

Thursday 25 June 1992

#### IN LATIN AMERICA CONTACT YOUR NEAREST AGENT

**Buenos Aires** Bogota Guatemala Guayaquii La Paz Lima Managua Mexico D.F. Panama Quito Rio de Janeiro San Jose Sao Paulo Santlago

Publicaciones SA Interamerican Press Publicaciones Internacionales **Durlar Ecuador Durlar Bolivia Durlar SRL** Revistas Internacionales S.E.M. Miami Express **Durlar Ecuador** Synchro Agencia de Publicaciones

Synchro Durlar Chile Ltda

Phone Fax 331-2136 (1) 276661 236-9734 256-6096 367203 317007 (34)355248 321266 (12)390710 366887 759589 (14)758025 72-066 (52)72-066 208-3979 (5) 207-8100 26-7512 26-2886 (7) (32)565016 290-6111 (21) 290-6747 59-9491 59-5555 (6) 578-9754 (11) (2) 579-6482 632-3037 632-4965

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

Ch'go Prev. Close +14 +14 -14 2.7

本「おなななす 女子

12444 444444T

ーナナイナナナイエ

E .......

251 179 Bolts Case 0.00 3.3 517 175 184 184 1 - 1 75 60 Bolts 0.00 13.7 72 41 41 41 - 1 75 60 Bolts 0.00 13.7 72 41 41 41 - 1 75 60 Bolts 0.00 13.7 72 41 41 41 - 1 75 60 Bolts 0.00 13.7 72 41 41 41 - 1 75 60 Bolts 0.00 13.7 72 41 41 41 - 1 75 60 Bolts 0.00 13.7 72 41 41 41 - 1 75 60 Bolts 0.00 13.7 72 41 41 41 - 1 75 60 Bolts 0.00 13.7 72 41 41 41 - 1 75 60 Bolts 0.00 13.7 72 41 41 41 41 - 1 75 60 Bolts 0.00 13.7 72 41 41 41 41 - 1 75 60 Bolts 0.00 13.7 72 41 41 41 41 - 1 75 60 Bolts 0.00 13.7 72 41 41 41 41 41 41 41 41 41 41 41 41 41

NYSE COMPOSITE PRICES

## GET YOUR FT HAND DELIVERED COPENHAGEN, AARHUS AND ODENSE.

134 13

STATES THE RESIDENCE OF THE STATES OF THE ST

11% 24 12% 13% 64 7 3% d%

AMEX COMPOSITE

291<sub>2</sub> 784 84 265<sub>1</sub> 31 44<sub>1</sub> 505

0.50 11 3.20 40 0.10 11 0.48 37 7 7

If you work in the business centres of Copenhagen, Aarhus and Odense, we'll deliver your daily copy of the FT to your office at no extra cost. Call Erna Pio for details on Copenhagen 3313 4441.



ARE YOU **GETTING** YOUR FT COMMENT DAILY?

50½ 60¼ 13¾ 14½ 615 15 26 25 49½ 49¾ 7½ 7½ 9½ 9¾ 33½ 33½ 15 16½ 25 25 14¾ 14¾

0.25 17 12 4 9.08 18 1,68 11 0.48 16 0.20 17 0.19 21

15 d13 \(\frac{1}{4}\)
10 \(\frac{1}{4}\)
10 \(\frac{9}{4}\)
14 \(\frac{1}{4}\)
12 \(\frac{1}{4}\)
12 \(\frac{1}{4}\)
12 \(\frac{1}{4}\)
13 \(\frac{1}{4}\)
14 \(\frac{1}{4}\)
14 \(\frac{1}{4}\)
14 \(\frac{1}{4}\)
14 \(\frac{1}{4}\)
14 \(\frac{1}{4}\)
17 \(\frac{1}{4}\)
16 \(\frac{1}{4}\)
17 \(\frac{1}{4}\)
18 \(\frac{1}{4}\)
19 \(\frac{1}\)
19 \(\frac{1}{4}\)
19 \(\frac{1}{4}\)
19 \(\frac{1

# despite rate cut hopes

#### **Wall Street**

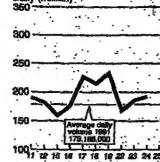
US share prices edged lower at midsession, although the latest economic news had earlier raised investors' hopes of another interest rate cut, writes Patrick Harverson in New York

By 1 pm the Dow Jones Industrial Average was down 2.14 at 3,288.56 after a 14-point broadly based Standard & Poor's 500 was up 0.40 at 404.23. while the Nasdaq composite index rose 0.27 to 228.08. Turnover on the New York SE was 101.3m shares by 1 pm.

Prices received an early boost from the news that initial claims for state unemployment insurance rose by 16,000 in the week ended June 13. Analysts had been expecting a modest decline in jobless claims, and the figures increased the chances that the Federal Reserve might cut interest rates one more time to

boost economic activity. Although the Commerce Department also announced an upward revision in the first quarter gross domestic product numbers, up from an originally estimated 2.4 per cent growth to 2.7 per cent, the figures did not dampen hopes for a policy ease. Moreover, economists now believe that second quar-

## NYSE volume



be weak enough to trigger an interest rate cut.

Among individual stocks. bacco companies remained heavily traded in the wake of Wednesday's historic ruling by the Supreme Court allowing smokers to use state injury laws to sue cigarette manufac-turers. RJR Nabisco fell \$% to \$9% and Philip Morris lost \$%

Delta Air Lines was down \$% at \$53% in busy trading in the wake of a \$1bn issue of new convertible preferred stock priced on Wednesday night at \$50, with a 21.76 per cent conversion premium.

International Paper rose \$% to \$69% on a recommendation from the broking house, Bear

## igation with Fidenas Investment. The settlement means not be opposed by Emerson at

its annual meeting in July.
On the Nasdaq market,
Lotus Development plunged \$4% to \$19% in turnover of. 2.3m shares after the company warned that it expected to report second quarter earnings etween 30 cents a share and 40 cents a share, well below analysts' expectations. The company blamed slower-than-expected spreadsheet sales for the disappointing earnings.

T3 Medical dropped \$6% to \$20% after a grand jury, which is investigating possible con-flicts of interest among doctors who refer patients to lab facilities in which the doctors have a financial stake, requested certain documents from the

TORONTO traded in a narrow range to emerge slightly higher at midday, the TSE 300 composite index rising 6.9 to 3,346.9. Advances edged ume of 28.7m shares valued at

The oil sector fell on weakness in light crude oil futures and technical analysts' views

## Accra reaches critical time in widening its equity base

Extensive divestment by the Ghanaian state, and new issues are in prospect, writes Julian Ozanne

historic event occurred earlier this month for the young Ghana Stock Exchange. Super Paper Proding company, became the GSE's first new listing since it started operations in Novem-

With blackboard and chalk and a public trading floor laid out like a classroom. Chana's nascent stock exchange is laying the foundations of what its officials hope will prove to be one of Africa's most promising

Given a current equity capitalisation of only C31bn (\$77m) from 15 listed companies, the twice weekly call-over of offers and bids among the three registered brokers, acting mostly for individuals, appears slightly incongruous with the

GSE's ambitions. But Mr Yeboa Amoa, managing director of the GSE, says that after years of macro-economic adjustment and liquidity squeezes the stock exchange has arrived at a critical time: the government has deepened its commitment to the divestment of more than 330 state-owned companies; and private companies, having gained confidence in the economy, are looking at raising money through new issues.

Meanwhile, low volume and the limited number of shares in the public float are the market's major problems.

One of the greatest hopes of the GSE this year is that the government will agree to its proposals to float at least a part of the 55 per cent holding in Ashanti Goldfields in Accra. The government is preparing to sell up to 20 per cent of the equity in AGC, in which Lonrho, the international conglomerate, holds 45 per cent. A possible dual flotation on

the London and Accra exchanges has been suggested as one likely avenue for the divestiture of AGC, which posted a net profit of C23.5bn last year from production of 589,452 ounces of fine gold. Sixty per cent of the govern ment's holdings in several state-owned banks, including the giant Ghana Commercial Bank, are also due to be

divested within 18 months. Mr Amos also believes that Ghanaian companies such as Super Paper Products are now beginning to look seriously at the GSE as a means of raising capital, to expand their operations or pay off crippling debts. At least three new listings and three rights issues are expected within the next

nstitutional investors, who previously put their money into high-interest treasury instruments, are also looking at the GSR as interest rates come down with falling inflation. Furthermore, the GSE is hoping to attract, by a nationwide media campaign, the esti-mated C80bn to C100bn of money circulating outside the banking system.

Critical changes in government policy, however, are anxiously awaited to give the GSE the boost it needs. First, the government has to make either administrative or legislative changes to allow participation of foreigners and nonresident Ghanalans in the GSE.

At the moment the Foreign Exchange Control Act would prevent foreigners from tradng in shares on the GSE - a regulation out of step with the government's stated commitment to foreign investment and the protocols it has signed with the Economic Community of West African States (ECOWAS) to allow free movement of capital.

r Amoa says: "We want the big emerg-ing markets funds and foreign pension funds to come here. Our aim is untrammeled access to this market."

The second measure which must be taken is to allow government bonds to be traded in the secondary market, and to abolish the 10 per cent with-holding tax on dividends which makes government paper more attractive than equities. At the moment government bonds can only be resold to the cantral bank at a discount.

Finally, the members of the GSE are waiting for a clear timetable of the government's extensive divestiture plans, including its plans to sell sig-nificant shareholdings in companies already listed.

On an average trading day in Accra only 17,000 shares change hands. Good quality shares in sufficient quantity are not available and the market shows some distorted prices, such as Mobil Ghana's - trading at two times earnings in spite of having posted a 30 per cent dividend this

The GSE, however, believes its inevitable breakthrough is just about to happen.

## Dow loses early gains Milan hits low on public sector deficit

Day's Low 1145.72

FT-SE Eurotrack 100 - Jun 25

Open 16.30em 11 am 12 pm 1 pm 2 pm 3 pm close 1148.60 1148.47 1147.90 1146.42 1146.33 1147.95 1149.10 1148.67

Hourly chang

performance yesterday, the mixture partly reflecting a better start on Wall Street, writes

MILAN fell to a new 1992 low in thin trading on news that the public sector deficit widened by 28 per cent in the first four months of this year. Delays in forming a govern-ment, and fears of new property and wealth taxes to help plug the deficit also depressed shares. The Comit index fell 2.78 to 466.21 in turnover estimated at near Wednesday's

The state telecommunications holding company, Stet, slipped L40 to L1.750 following Wednesday's news of that plans to reorganise the sector had been postponed until the government was formed. The tax fears took L100 off Generali to L28,390 while Fondiaria fell L793 to L27,697.

PARIS was lifted by a firm opening on Wall Street but volume was generated by big block trades in BSN, Lyonnaise des Eaux and Generale des Baux. The CAC 40 index rose 20.70 to 1,920.34, in turnover of FFr9 at FFr2,199 after 125,000 shares were traded at FFr2,205. A block of 140,000 shares in BSN was crossed at FFr1,101, and the stock closed up FFr6 at

Day's High 1149,57

Jun 24 1145.09

FFr1,096. Lyonnaise des Eaux, which saw 150,000 shares traded, rose FFr11 to FFr529, A block of 153,000 shares in Pinault was also crossed, at FF1373, as the stock closed up FFr1.50 at FFr373.50. Michelin rose FFr7 or 3.5 per cent to FFr209.7 ahead of its

Generale des Raux ended up

AMSTERDAM was pulled both ways by the higher oil price and weaker dollar. The CBS Tendency index finally closed up 0.1 at 124.7.

oil price, up 50 cents at

Fl 152.90 while Ahold, which has large exposure to the US, was among the losers, down Fl 1.10 at Fl 83.50.

Reports of lower CD sales was to blame for the 20 cents loss in Polygram which finished at F149.30. Philips was stronger, rising 50 cents to FI 31.10 while DAF shed 50 cents to F1 22.50. Some analysis remain positive on the truckmaker's 1992 prospects, expecting a substantial increase in its

FRANKFURT eased slightly higher volume as the market extended Wednesday's after-hours drop in Daimler. The stock dropped a net DM12 to DM770.50 yesterday, but this partly reflected its drop to DM776.70 late on Wednesday, down from an official close of

dend of DM13.

Turnover rose from DM4.6bn to DM5.2bn as the FAZ fell 1.14 DAX by 3.60 to 1,764.89 at the

Porsche lost some of its recent gains with a fall of DM6 to DM587 and Volkswagen, one of Europe's best performing blue chips this year, closed DM3.80 lower at DM398.20.

Harpener fell DM23 to DM276 on VEW's purchase of a con-trolling stake. Schmalbach-Lubeca, the recently ebullient Viag packaging subsidiary, hit a sour note after Wednesday's news that 1992 was proving more difficult; the shares fell DM48 to DM499, although Viag rose DM1.30 to DM404.70. MADRID staged a late rally

having sunk during the session to its lowest level this year. The general index closed 1.74 stronger at 241.73 in volume of some Pta18bn.

Telefónica, which has been losing ground all week following fresh problems in its pension fund talks with unions, closed up Ptal5 at Ptal,040. In banking, Popular climbed Pta70 to Pta11,000 while Santander gained Pta90 to Pts4.550.

STOCKHOLM fell back again, the Affärsvärlden general index easing 3.3 to 926.9 in low turnover of SKr196m. Astra fell SKr3 to SKr517 and SKF dropped SKr2 to SKr113. VIENNA fell to its lowest level for seven weeks on publi-cation of data which showed a rise in monthly inflation. The ATX index lost 7.50 to 949.50

with some analysts saying that hopes for an early cut in inter-est rates had receded. The text

tile maker, Lenzing, fell Sch39 or 4.2 per cent to Sch888 ISTANBUL closed at a fourmonth high on news that parliament had approved a tax reform measure. The 75-share index rose to an intraday high of 4,313 before falling back slightly, closing up 309.18 or 7.7

per cent at 4,291.71. The measure provides a five-year tax exemption to pension funds and life insurance companies on capital gains from trading in stocks and mutual

Cukurova Elektrik gained

#### ASIA PACIFIC

## Nikkei regains 16,000 level on late buying

#### Tokyo

LAST-MINUTE buying by a leading Japanese broker helped the Nikkei index recover to above the 16,000 mark yester-day, after falling to its lowest level since October 1986 on Wednesday, writes Emiko Tera-

zono in Tokyo. The 225-issue average fin-ished 290.05 firmer at 16,143.72. It registered a day's low of 15,733.14 in early trading on encountering selling by individuals and companies, and rebounded on small-lot buying by foreigners and institutions to reach a high of 16,217.88 in the afternoon

Volume picked up to 250m shares from 227m, traders noting US demand. Advances outnbered declines by 576 to 366, with 164 issues unchanged The Topix index of all first section stocks improved 15.13 to 1,248.50, but in London the ISE/ Nikkei 50 index ended 2.37 sier at 982.14.

Lower interest rates encourwith the yield on the number 129 10-year issue falling from 5.35 to 5.335 per cent. Money market participants also anticipated lower short-term rates, as the threemonth certificates of deposit rate eased to 4.5 per cent from 4.52 per cent.

Traders said an absence of arbitrage selling also supported the Nikkei. However some sceptics argued that Japanese brokers were pushing up equity prices shead of today's spate of shareholders' meetings. More than 1.900 compa nies will hold shareholders meetings today.

High-technology issues were sought by foreign investors. Toshiba surged ahead Y39 to Y633 and Sony Y220 to Y4,250. Other blue chips were also sought, with Nippon Steel gain-

#### SOUTH AFRICA

DEMAND for blue chips lifted the industrial index by 27 to 4,501 as investors ignored political developments to pick up bargains. The overall index rose 11 to 3,648 but the gold index fell 5 to 1,116 on the lower bullion price.

Motor Y23 to Y558. -

Bank issues rose on bargain hunting, with Industrial Bank of Japan putting on Y70 to Y1,550 and Fuji Bank Y20 to Y1,230. Trust banks, on the other hand, thought to be facing a rise in bad loans due to extensive lending to real estate companies, were weaker. Mitaul Trust and Banking declined Y15 to Y630 and Sumitomo Trust and Banking Y5 to Y815.

Misawa Homes plunged by its daily limit of Y210 to Y940. The stock has lost 35 per cent in the past 10 days on rumours of growing debts at the compa ny's resort and golf course development subsidiaries.

NTT fell Y10,000 to an all-time low of Y581,000. "With over 1.6m individual investors, plunge in NTT will definitely harm sentiment," said a

moved forward 110.26 to 18.937.12 in volume of 22.3m

#### Roundup

THE strongest feature among Pacific Rim markets yesterday was Hong Kong, while Seoul continued to decline.

HONG KONG closed sharply higher, with the Hang Seng index ahead 113.48, or 1.9 per cent, at 6,078.69. Turnover came to HK\$4.9bn.

Banks led the way, with HSBC Holdings rising HK\$1.50 to HK\$47.25 ahead of yesterday's close of its bid for Mid-land Bank, of the UK. Hang Seng Bank climbed HK\$2.25 to HK\$49.75, Wing Lung HK\$2.50 to HK\$62.00 and Bank of East Asia HK\$1.25 to HK\$35.

SEOUL set another 41/4-year low in spite of intervention by the stabilisation fund. The composite index shed 3.69 to

by 592 to 132. TAIWAN closed sharply

lower on profit-taking and the weighted index lost 90.07, or 1.9 per cent, to 4,565.01. The financial sector fell 3.3 per cent. Turnover decreased to 7\$35.6bn from T\$41.8bn.

SINGAPORE had blue chips in demand. The Straits Times Industrial index added 12.64 at 1,501,35. The shipyard sector was

active, with Sembawang Shipyard up 25 cents at S\$7.95 and Jurong Shipyard gaining 15 cents to \$59.30. KUALA LUMPUR's composite index put on 4.60 to 598.60,

slipped 8 cents to M\$2.76 after announcing a rights issue. AUSTRALIA closed marginally lower in directionless trade. The All Ordinaries index dipped 3.0 to 1,644.6. Tobacco

but Amalgamated Steel Mills

548.30 in turnover of issues lost ground on the US Won167bn Falls outpaced rises Supreme Court ruling that companies may be liable to personal injury claims arising from smoking. Rothmans tumbled 55 cents to A\$7.20.

NEW ZEALAND saw heavy trade in Brierley and Carter Holt Harvey, while the NZSE-40 index shed 2.57 to 1,530.33. Carter Holt and Fletcher Challenge each lost a cent to NZ\$2.63 and NZ\$3.54

BOMBAY fell in very light volume as trading resumed hesitantly, and some said nominally, after a 10-day boycott by stockbrokers. The BSE index dropped 59.48, or 1.90 per cent

KARACHI built on Wedner day's gains, the 100-share index putting on 33.94 to 1,558.07 for a two-day rise of 69.46, or 4.7 per cent, as institutions bought fuel, energy and pharmaceuti-

# MESSAGE OF GREEK MACEDONIA

It is true that when ordinary people refer to Greek antiquity, they usually have in mind ancient cities that had played an important role in the growth of civilization from prehistorical up to the classical period. Among them, Athens, Thebes, Corinth, Sparta, Olympia and other citystates of the southern part of Greece, the Aegean islands, Crete, Cyprus, west Asia Minor and even south of Italy, the very well known "Magna Grecia" are among the prevailing ones. On the contrary Macedonia's history comes into existence since the glorious reign of King Philip, his son Alexander the Great, and his generals who ruled over the remainings of the late Persian empire, creating the very well known and so important Greek centers of civilization of Alexandria, Pergamos, Antioch of Messopotamia. Nevertheless, Macedonia's previous history remains quite obscure to common people.

However, archaeological excavations during the last twenty years bring to light hundreds of ancient Greek cities, temples, palaces, theaters and tombs, one of which is the famous tomb of King Philip, and treasures of an exquisite workmanship and design. Chronologically, they cover the most important periods of the Greek history from the Mycenaean up to the classical times. Their number increases in a such a manner, that in the years to come, they will very probably exceed those of the southern part of the country, which was wrongly considered to constitute the main body of Greek antiquity. Therefore, when talking of ancient Greece, one must have in mind its northern part as well, i.e. Macedonia.

#### The bronze crater of Derveni

Amongst the most important finds are the bronze crater and several other bronze vases with an attractive gulden appearance. They were discovered near Thessaloniki, capital of Macedonia in 1969. They are ascribed to the 4th century B.C., a period during which metal working technique in Greece had reached an amazingly high standard of perfection.

The large crater, a unique masterpiece of ancient Greek art and technology, has a height 90 cm. and an approximate mass of 40 kg. The base, the four statuettes, which lie on the crater's shoulder, and the two heavy handles are cast, while the whole main body with the fine relief decorations is forged.



Its golden colour, which led archaeologists to believe that it was gold plated, is due to an unusual high tin content (15%). It is surprising how ancient Greeks had shaped a so hard copper - tin alloy into such a large vase and, what is more, they had decorated its main body with high relief decorations.

On the other hand, X-ray investigation led to the unexpected conclusion that this huge crater was from bottom to the middle of its neck a one piece vase. At this point exists the sole welding zone between the main body and the upper part of the crater. Just above the welding point some small in size wild animals seem to walk on an irregular ground. In this way, the artist has, actually, succeeded in hiding the rather rough welding.

Macro and micro examination and experimental work showed that the crater would have been produced by forging, while the smaller bronze vases either by forging, or on the fathe or, finally by a combination of both of them. In fact, some of the small vases possess signs of spinning on the lathe.

Anyway, the above study has largely contributed in assessing the achievements realized by ancient Greeks in Macedonia during the 4th century B.C., and has led to the conclusion that throughout this period Greek art and technology had. actually, reached a climax of perfection; and, what is more, Macedonia the new Greek super power that has succeeded Athens after its decline constituted part of the ancient Greek world and a continuation of its civilization.

Prof. Dr. George J. Varoufakis Head of the Research and Quality Control Department of HALYVOURGIKI INC.

HALYVOURGIKI INC.

## FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the institute of Actuaries and the Faculty of Actuaries

iational and regional markets .	WEDNESDAY JUNE 24 1992								TUESDAY JUNE 22 1992					DOLLAR INDEX		
Figures In parentheses show number of lines of stock	US Dollar Index	Dey's Change %	Pound Sterling Index	Yeo Index	DM	Local Currency Index	Local % chg on day	Gross Div. Yield	US Dollar Index	Pound Starting Index	Yea Index	DM Index	Local Currency Index	1992 High	1982 Liper	Year ago (approx
Australia (69)	147.74	+0.0	116.63	118,28	119.21	130.79	+0.2	4.18	147.70	117.51	118.78	120.21	130.58	159.68	140,94	140.
Austria (19)	171.42	+0.7	135.33	137.24	138.32	138.35	+0.1	2.11	170.18	135.39	136,84	138.51	136,26	186.70	162,48	185.0
3elgium (46)	142.73	+1.4	112.68	114.26	115.16	112.46	+0.4	5.43	140.82	112.04	113.22	114.61	112,00	146.19	135.87	127
anada (115)	124,52	+0.0	98.30	99.68	100.46	107,84	+0.0	3.40	124.51	99.06	100,11	101.33	107.88	142.12	124.32	139.
	239.80	+3.0	189.31	191.98	193.49	194.55	+21	1,83	232.85	185.25	187.22	189.51	190.57	273.94	226.81	242
Inland (15)	78.38	-0.2	60.30	81.15	61.63	87.79	-08	2.08	76.51	60.87	61.52	82.27	68.34	89.80	73.84	100.
	161.40	+1.0	127.41	129.20	130.22	132.28	+0.2	3.53	159.75	127.10	128.44	130.01	132.06	168.75	148.06	126
	125.67	+0.5	99.21	100.62	101.40	101.40	-0.4	2.28	125.05	99.49	100.56	101.77	101.77	125.67	114.67	109
	251.81	+1.1	198.79	201.59	203,19	249.97	+1.1	3.27	249.11	198,19	200.29	202.76	247.29	254.67	176.36	152
	157.84	+0.2	124.61	126.36	127.38	128.97	- 1.0	4.21	157.60	125.38	126.72	128.27	130.24	173.71	151.78	143
	70.31	+0.0	55.51	56.29	56.73	61.70	-0.B	3.36	70.28	55.91	58.50	57.20	62.19	80.86	88.39	75
taly (78)	95.08	~0.8	75.08	76.12	76.73	76.12	-1.2	1.12	95.82	78.23	77.04	78.00	77.04	140.95	86.70	130
apan (473)	239.81	+0.0	189.32	191.98	193.49	231.68	-0.1	2.73	239.74	190.73	192.75	195.11	231.84	250.18	212.49	
					1140.27	4823.02		1.22		1128.09	1140.08	1154.04	4832.21	1789.77		236
fexico (18)1	413.18		1115.64	1131.36		128.33	-0.2	4.37	160.36	127.58	128.94	130.52	129.07		1376.91	981
	160.80	+0.3	126.95	128.73	129.75	45.30	-0.6	5.00	45.96	36.56	36.95			165.22	147,88	132
lew Zealand (14)	46.48	+1.1	36.68	37.20	37.49		+1.1	1.74		140.83	142.33	37.41	44.81	48.52 192.95	42.01	47
	177.26	+0.1	139.53	141.91	143.03	145.98	-0.8		177.01			144.07	147.16		181.26	192
	222.88	+0.3	175.95	178.43	179.83	166.36	+0.2	1.99	222.13	176.73	178.61	180.79	186.09	229.63	192.76	195.
	218.05	+0.8	172.93	175.36	178,74	182.92	+0.2	2.82	217,34	172.91	174,75	176.88	182.53	263.60	203.16	229
	150.29	~0.8	118.65	120,32	121.27	111,24	-1.8	5.55	151.56	120.58	121.87	123.35	113.27	161.72	145.86	148
	193.52	+ 1.6	152.78	154.93	156.15	160.57	+0.7	2.36	190,41	151.49	153.11	154.98	159.41	200.28	173.09	187
	107.73	+ 0.4	85.05	86.25	86,94	93.80	-0.4	2.29	107.26	85.33	86.25	87.31	94.19	109.43	95.99	89
	190.83	-0.3	150.65	152.78	153,96	160.65	-1.0	4.95	191,32	152.21	153,81	155.70	162.21	200.07	165.85	159
JSA (522)	164.56	-0.1	129.91	131.75	132.79	. 164.56	-0.1	3.04	164.74	131.07	132,47	134.09	164,74	171.86	180.92	150
	152,63	+0.2	120.49	122,19	123,16	122.53	-0.6	3.98	152.27	121.15	122.44	123.94	123.27	156.88	139.31	131
	179.16	+1.9	141.44	143.43	144,56	141.99	+1.0	2.11	175,79	139.85	141,34	143.07	140.55	188.52	169.86	181
actric Basin (718)	102.24	-0.8	80.71	81.85	82,50	82.94	-0.9	1.49	102.82	81.81	82.68	83.69	83.72	141.97	94.40	131
uro - Pacific (1513)	122.60	-0.2	96.78	98.14	98.92	99.26	-0.8	2.73	122.81	97.70	98.74	99.85	100.02	145.21	113.80	131
orth America (637)	182.05	-0.1	127.93	129.74	130,77	180.70	-0.1	3.05	162.22	129.06	130.45	132.05	150.87	189.59	158.70	149
urope Ex. UK (588)	129,64	+0.6	102.34	103.80	104.62	106.21	-0.3	3.27	128.88	102.53	103.64	104.92	106.51	131.77	121.81	114
	172.56	+0.5	136.22	138.17	139,25	153.61	+0.6	3.49	171.65	136.57	138,04	139.72	152.76	175.31	149.00	136
	124.52	-0.1	98.31	99.70	100,48	101.62	-0.7	2.74	124,71	99.22	100.25	101.50	102,35	145.91	116.45	133
	132.02	-0.1	104.22	105.70	106.54	117.96	-0.4	2.58	132,17	105.16	106.28	107.59	118.43	150,58	127.21	135
	136.56	-0.1	107.81	109.34	110.20	120.44	-0.5	2.86	136.78	108.81	109.97	111.32	121,02	153.05	130.04	137
	160.47	+0.1	126.68	128.48	129.50	148.90	-0.2	3.40	160.36	127.58	128,95	130.54	147.25	165.40	153.20	143
he World Index (2229)	137.08	-0.1	108.22	109.75	110,62	121.01	-0.5	2.86	137.27	109.21	110.37	111.73	121.58	153,70	130.66	138